1999 ANNUAL BUDGET DEPARTMENT DETAIL AND 1999-2003 CAPITAL PROGRAM

PROPOSED OCTOBER 1998

Merchandise Mart Plaza, P.O. Box 3555, Chicago, Illinois 60654

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# SUMMARY

The purpose of the Annual Budget Department Detail is to provide performance measurements and department descriptions and to delineate the cost associated with each facet of CTA's operations.

This document is divided into three main sections. The first section presents performance measurements that support the agency's goal to provide *on-time*, *clean*, *safe and friendly* service. The second section is divided into two parts organized by reporting elements. Each part begins with a brief department description and is followed by the 1999 budget by expense category and organization chart for each department. The final section, Capital Detail, is presented in two parts. The first section provides a description for each project in the 1999 – 2003 Capital Program and is followed by a forecast of 1999 expenditures for major projects or project groupings.

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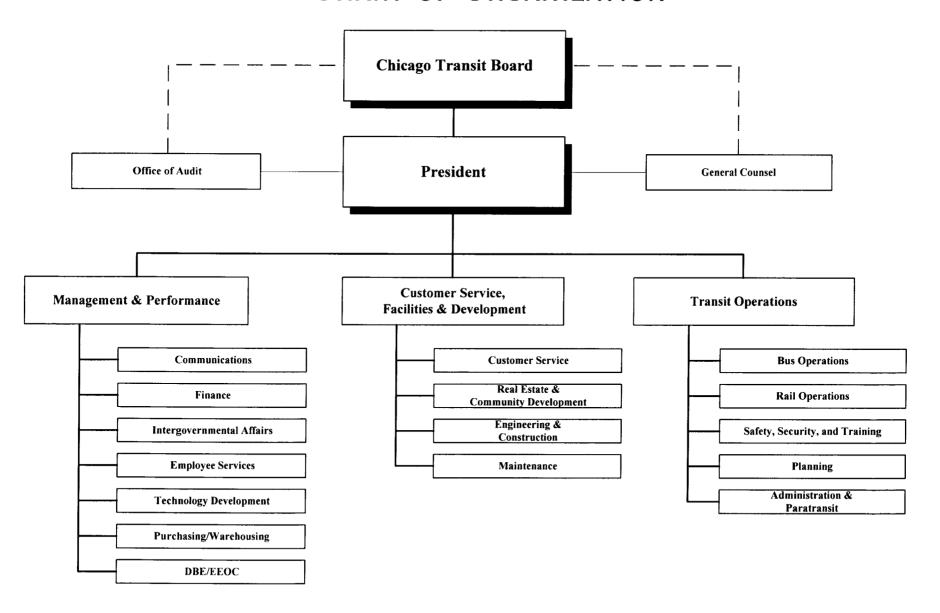
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# INTRODUCTION

# We deliver quality, affordable transit services that link people, jobs, and communities.

# CHICAGO TRANSIT AUTHORITY CHART OF ORGANIZATION



AREA 0001 TOTAL CTA					4000	4000
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS				<b>-</b>	5 440	F 750
FULL TIME PERM	6,117	5,744	-	5,442	5,442	5,758
PART TIME	20	39	-	51	51	37
FULL TIME TEMP	81	76	-	145	145	104
STO POSITIONS	5,987	5,443	-	5,471	5,471	5,403
TOTAL POSITIONS	12,205	11,302	-	11,109	11,109	11,302
HOURS						
OPERATING HOURS	20,975,101	19,645,849	8,322,152	11,482,273	19,804,425	19,872,289
NON-OPERATING HOURS	1,591,526	997,610	384,698	435,946	820,644	955,843
TOTAL HOURS	22,566,627	20,643,459	8,706,850	11,918,219	20,625,069	20,828,132
OPERATING EXPENSE						
LABOR	573,662,464	559,295,997	230,074,565	335,076,231	565,150,796	574,629,703
MATERIAL	50,826,710	60,364,615	25,978,647	41,134,742	67,113,389	59,778,059
FUEL - REVENUE EQUIPMENT	15,103,957	15,251,000	4,438,948	8,615,052	13,054,000	14,187,327
ELECTRIC POWER - REV EQUIPMENT	23,586,629	24,700,000	8,646,869	13,092,131	21,739,000	21,695,056
PROV FOR INJURIES AND DAMAGES	32,100,000	30,000,000	18,500,000	23,500,000	42,000,000	31,000,000
PURCHASE OF SECURITY SERVICES	14,440,579	17,260,000	7,099,253	10,269,747	17,369,000	25,586,028
PURCHASE OF PARATRANSIT SVCS	26,072,496	26,400,000	11,045,776	15,481,463	26,527,239	27,060,000
OTHER:						
UTILITIES	17,513,337	16,610,956	7,997,053	8,166,332	16,163,385	16,596,005
MAINTENANCE & REPAIR	11,475,422	10,079,741	4,537,444	6,072,740	10,610,184	11,944,866
ADVERTISING & PROMOTION	2,507,392	2,039,595	746,231	5,066,395	5,812,626	1,726,939
CONTRACTUAL SERVICES	14,102,779	19,591,830	4,188,915	9,528,189	13,717,104	13,479,092
PROV FOR PASSENGER SECURITY	2,611,050	2,611,050	81,908	2,529,142	2,611,050	2,611,050
LEASES & RENTALS	7,659,147	6,833,600	3,027,620	5,028,330	8,055,950	6,710,806
TRAVEL, TRAINING, SEMINARS & DUES	395,683	448,456	129,701	274,148	403,849	410,339
WARRANTY AND OTHER CREDITS	(17,819,269)	(13,546,000)	(3,047,533)	(11,033,142)	(14,080,675)	(13,919,050)
GENERAL EXPENSES	6,723,860	4,059,372	829,355	2,550,736	3,380,091	2,359,993
TOTAL OPERATING EXPENSE	780,962,236	782,000,212	324,274,752	475,352,236	799,626,988	795,856,213
NON-OPERATING EXPENSE						
LABOR	44.862,244	32,166,445	11,321,167	13,443,844	24,765,011	37,536,976
MATERIAL	9,835,424	13,434,118	2,094,611	20,547,389	22,642,000	56,206,870
OTHER SERVICES	131,431,064	203,008,441	34,375,470	58,217,519	92,592,989	108,074,610
TOTAL NON-OPERATING EXPENSE	186,128,732	248,609,004	47,791,248	92,208,752	140,000,000	201,818,456

## PERFORMANCE MEASUREMENTS

In an unprecedented effort to maximize performance improvements, the management team instituted performance agreements that clearly state performance measurements consistent with our mission. These agreements focus on activities and accomplishments that will affect the way the agency performs and are important tools to drive change and maintain the momentum for improvements. They also represent a coordinated strategy for cultivating and implementing changes that will help CTA better accomplish its mission:

We provide quality, affordable transit services that link people, jobs, and communities.

#### **ON-TIME**

- Develop and introduce bus stop timetables.
- Implement a new Transportation Scheduling System (TSS) to improve bus and rail scheduling and schedule coordination.
- Test the Bus Service Management System project by installing 250 Mobile Data Terminals on CTA buses at four garages, upgrading communications system by installing Bus Emergency Communication System (BECS) software.
- Increase the number of runs filled, vehicle performance and bus fuel economy by 10 percent.
- Improve reliability by increasing the mean distance between road calls and ensuring adherence to planned maintenance schedules.
- Provide on-time service for Special Services.

#### **CLEAN**

- Perform detailed cleaning of each rail station, including a high pressure washing of all surfaces, four times a year.
- Perform deep cleaning on each escalator every six months.
- Clean each elevator shaft quarterly and the top of each car every two months.
- Inspect each escalator at least every six weeks.
- Remove trash from each receptacle a minimum of twice a day.
- Secure and sweep all stations on a daily basis.

### PERFORMANCE MEASUREMENTS

- Eliminate all graffiti from rail stations, buses and rail cars within 24 hours.
- Clean each bus turnaround and restock with supplies on a daily basis.
- Expand the use of alternative fuel vehicles in our system.

#### **SAFE**

- Enhance security for all CTA properties through increased security presence and surveillance cameras.
- Create a system-wide safety plan to identify, control and eliminate safety hazards.
- Implement a pilot program to address graffiti and window etching on buses, rail cars and terminals.
- Ensure compliance with OSHA guidelines.
- Develop emergency response plans for bus garages, rail terminals and heavy maintenance facilities.
- Improve safe vehicle operation through enhanced operator training.
- Enhance safety by replacing two miles of footwalk along elevated tracks.
- Replace wooden stairs at 10 rail stations and install 10 new bus hoists.
- Track accidents and incidents for bus, rail and other CTA non-revenue vehicles via database.
- Reduce notification time of accidents or incidents for senior management.
- Ensure all CTA computer systems and equipment are Year 2000 compliant.

## FRIENDLY

- Decrease the number of customer complaints and increase commendations.
- Improve customer satisfaction by 10 percent.
- Respond to escalator and elevator failures within two hours.
- Reduce the Automatic Fare Collection (AFC) response time to an average of one hour or less for rail equipment repair.
- Install credit/debit features on all fare media instruments.
- Expand community outreach and marketing efforts, including the introduction of "Magic Bus".

# PERFORMANCE MEASUREMENTS

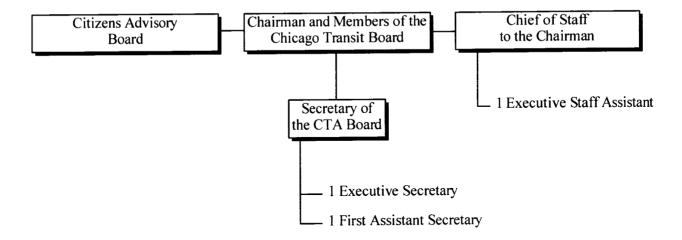
- Monitor current trends and likely future shifts in customer markets: size, location, travel habits, preferences, and attitudes.
- Enhance relationships with the tourism industry to promote Visitor Pass sales.
- Enhance the ride quality of our rail system by upgrading track and rail structure conditions.
- Develop and maintain contact with customer focus groups.
- Increase organizational responsiveness by integrating customer concerns into all department functions.
- Increase community input and accessibility of services for our disabled customers.
- Implement Welfare-to-Work *Opportunity Pass* and van pool programs.
- Enhance relationship with Metra and Pace to provide a more coordinated transit network.
- Benchmark individual CTA activities against other transit agencies and communicate peer results and innovative ideas to management.
- Revise service standards for fixed route bus and rail service that better match service levels to demand and outline a procedure for new services.
- Develop service plans and designs for alternative CTA transit services.
- Redesign CTA's web site to achieve a 10% increase in "hits" by enhancing the information and services that are part of the agency's homepage.

# DEPARTMENT DETAIL

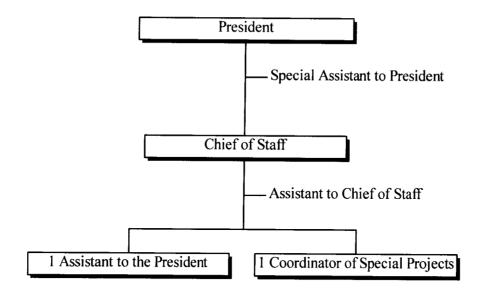


We will be dependable for
Our customer and
fellow
employees,
and will maintain the
highest standards of trust.

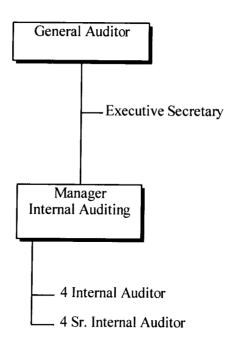
# **AUTHORITY GOVERNANCE**



AREA 0002 CTA BOARD			R	OLLS UP TO AREA 0	001	
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	5	5	-	5	5	5
PART TIME	7	7	-	7	7	7
FULL TIME TEMP	-	-	-	-	-	-
STO POSITIONS	-	-	-	-	-	-
TOTAL POSITIONS	12	12	•	12	12	12
<u>HOURS</u>						
OPERATING HOURS	20,356	23,840	8,860	13,668	22,528	23,553
NON-OPERATING HOURS	-	-	-	-	-	-
TOTAL HOURS	20,356	23,840	8,860	13,668	22,528	23,553
OPERATING EXPENSE						
LABOR	602,828	702,449	273,613	387,480	661,093	678,306
MATERIAL	56,683	3,858	1,358	1,702	3,060	1,767
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	-	-	-	-	-	_
MAINTENANCE & REPAIR	57	-	-	50	50	50
ADVERTISING & PROMOTION	9,429	39	50	-	50	-
CONTRACTUAL SERVICES	29,052	100,124	399	399	798	100
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-
LEASES & RENTALS	173	-	-	-	-	-
TRAVEL, TRAINING, SEMINARS & DUES	8,107	15,000	2,577	10,000	12,577	13,000
WARRANTY AND OTHER CREDITS	-	-	-	-	-	-
GENERAL EXPENSES	12,522	16,888	2,999	5,058	8,057	9,540
TOTAL OPERATING EXPENSE	718,851	838,358	280,996	404,689	685,685	702,763
NON-OPERATING EXPENSE						
LABOR	-	-	-	-	_	-
MATERIAL	-	-	-	-	_	_
OTHER SERVICES	-	-	-	-	-	-
TOTAL NON-OPERATING EXPENSE	-	-	-	-	-	-



COPERATING EXPENSE   LABOR	AREA 0012 OFFICE OF TH	E PRESIDENT		R	OLLS UP TO AREA 0	001	
POSITIONS							
FULL TIME PERM PART TIME FULL TIME TEMP STO POSITIONS TOTAL PO		ACTUAL	BUDGET	ACTUAL 1 - 5	FORECAST 6 -12	TOTAL	BUDGET
FULL TIME PERM PART TIME FULL TIME TEMP STO POSITIONS TOTAL HOURS TOTAL HO	POSITIONS						
PART TIME FULL TIME TEMP STO POSITIONS TOTAL HOURS TOT		6	7	_	٥	۵	6
## STO POSITIONS ## TOTAL POSITI	PART TIME	-	_	_	_	-	_
NON-OPERATING HOURS   12,947   12,992   5,140   9,703   14,843   11,1	FULL TIME TEMP	-	_	_	_	_	<u>-</u>
MOURS	STO POSITIONS	_	-	_	_	_	_
12,947   12,992   5,140   9,703   14,843   11,1	TOTAL POSITIONS	6	7	•	9	9	6
12,947   12,992   5,140   9,703   14,843   11,1	HOURS						
NON-OPERATING HOURS TOTAL HOURS 12,947 12,992 5,140 9,703 14,843 11,1  OPERATING EXPENSE  LABOR MATERIAL 6,925 5,311 843 3,598 4,441 4,6  FUEL - REVENUE EQUIPMENT ELECTRIC POWER - REV EQUIPMENT PROV FOR INJURIES AND DAMAGES PURCHASE OF SECURITY SERVICES PURCHASE OF PARATRANSIT SVCS  OTHER:  UTILITIES MAINTENANCE & REPAIR ADVERTISING & PROMOTION 333 CONTRACTUAL SERVICES 221,043 100,000 533 99,467 100,000 100,00 PROV FOR PASSENGER SECURITY LEASES & REPTIALS TRAVEL, TRAINING, SEMINARS & DUES WARRANTY AND OTHER CREDITS GENERAL EXPENSES 20,753 10,743 3,444 7,349 10,793 7,78 TOTAL OPERATING EXPENSE LABOR NON-OPERATING EXPENSE LABOR LABOR MAINTENANCE SERVICES 1,7470 1,47		12 947	12 992	5 140	9 703	14 942	11 120
TOTAL HOURS   12,947   12,992   5,140   9,703   14,843   11,11	NON-OPERATING HOURS	-	-	5,140			
LABOR 691,784 719,211 288,956 476,498 765,454 677,7 MATERIAL 6,925 5,311 843 3,598 4,441 4,6 FUEL - REVENUE EQUIPMENT	TOTAL HOURS	12,947	12,992	5,140			11,120
LABOR 691,784 719,211 288,956 476,498 765,454 677,7 MATERIAL 6,925 5,311 843 3,598 4,441 4,6 FUEL - REVENUE EQUIPMENT	OPERATING EXPENSE						
MATERIAL 6,925 5,311 843 3,598 4,441 4,6 FUEL - REVENUE EQUIPMENT		691 784	710 211	288 056	476 400	765 454	677 706
FUEL - REVENUE EQUIPMENT  ELECTRIC POWER - REV EQUIPMENT  PROV FOR INJURIES AND DAMAGES  PURCHASE OF SECURITY SERVICES  PURCHASE OF PARATRANSIT SVCS  OTHER:  UTILITIES  MAINTENANCE & REPAIR  ADVERTISING & PROMOTION  333  CONTRACTUAL SERVICES  221,043  100,000  533  99,467  100,000  100,000  PROV FOR PASSENGER SECURITY  LEASES & RENTALS  TRAVEL, TRAINING, SEMINARS & DUES  WARRANTY AND OTHER CREDITS  GENERAL EXPENSES  20,753  10,743  3,444  7,349  10,793  7,75  TOTAL OPERATING EXPENSE  946,953  845,534  297,826  591,181  889,007  800,565  NON-OPERATING EXPENSE  LABOR  MATERIAL  THER SERVICES  - 7,470  - 7,470				•		•	
ELECTRIC POWER - REV EQUIPMENT PROV FOR INJURIES AND DAMAGES PURCHASE OF SECURITY SERVICES PURCHASE OF PARATRANSIT SVCS  OTHER:  UTILITIES  MAINTENANCE & REPAIR ADVERTISING & PROMOTION 333 CONTRACTUAL SERVICES 221,043 100,000 533 99,467 100,000 100,00 PROV FOR PASSENGER SECURITY LEASES & RENTALS 570 TRAVEL, TRAINING, SEMINARS & DUES 5,545 10,269 4,050 4,269 8,319 10,30 WARRANTY AND OTHER CREDITS GENERAL EXPENSES 20,753 10,743 3,444 7,349 10,793 7,775 TOTAL OPERATING EXPENSE 946,953 845,534 297,826 591,181 889,007 800,50  NON-OPERATING EXPENSE LABOR MATERIAL OTHER SERVICES - 7,470 - 7,470	FUEL - REVENUE EQUIPMENT		0,011	-	3,390	4,441	4,022
PROV FOR INJURIES AND DAMAGES PURCHASE OF SECURITY SERVICES PURCHASE OF PARATRANSIT SVCS  OTHER:  UTILITIES  MAINTENANCE & REPAIR  ADVERTISING & PROMOTION  CONTRACTUAL SERVICES  221,043 100,000 533 99,467 100,000 100,000  PROV FOR PASSENGER SECURITY  LEASES & RENTALS  TRAVEL, TRAINING, SEMINARS & DUES  MARANTY AND OTHER CREDITS  GENERAL EXPENSES  20,753 10,743 3,444 7,349 10,793 7,775  TOTAL OPERATING EXPENSE  NON-OPERATING EXPENSE  MATERIAL  OTHER SERVICES  - 7,470 - 7,470		_	_	_	•	-	-
PURCHASE OF PARATRANSIT SVCS  OTHER:  UTILITIES  MAINTENANCE & REPAIR  ADVERTISING & PROMOTION  333  CONTRACTUAL SERVICES  221,043  100,000  533  99,467  100,000  100,000  PROV FOR PASSENGER SECURITY  LEASES & RENTALS  TRAVEL, TRAINING, SEMINARS & DUES  WARRANTY AND OTHER CREDITS  GENERAL EXPENSES  20,753  10,743  3,444  7,349  10,793  7,76  TOTAL OPERATING EXPENSE  LABOR  MATERIAL  OTHER SERVICES  - 7,470  - 7,470  - 7,470	PROV FOR INJURIES AND DAMAGES	-	-	_	_	<u>-</u>	-
OTHER:  UTILITIES  MAINTENANCE & REPAIR  ADVERTISING & PROMOTION  333	PURCHASE OF SECURITY SERVICES	_	-	_	_	_	-
UTILITIES       -	PURCHASE OF PARATRANSIT SVCS	-	-	-	-	- -	-
MAINTENANCE & REPAIR  ADVERTISING & PROMOTION  333	OTHER:						
ADVERTISING & PROMOTION 333	UTILITIES	_		_			
CONTRACTUAL SERVICES 221,043 100,000 533 99,467 100,000 100,000 PROV FOR PASSENGER SECURITY	MAINTENANCE & REPAIR	_	_	_	_	-	-
CONTRACTUAL SERVICES 221,043 100,000 533 99,467 100,000 100,000 PROV FOR PASSENGER SECURITY	ADVERTISING & PROMOTION	333	-	_	_	_	-
PROV FOR PASSENGER SECURITY  LEASES & RENTALS  570  TRAVEL, TRAINING, SEMINARS & DUES  WARRANTY AND OTHER CREDITS  GENERAL EXPENSES  TOTAL OPERATING EXPENSE  LABOR  MATERIAL  DTHER SERVICES  PROV FOR PASSENGER SECURITY	CONTRACTUAL SERVICES		100.000	533	99 467	100.000	100 000
LEASES & RENTALS   570   -   -   -     -	PROV FOR PASSENGER SECURITY				-	100,000	
WARRANTY AND OTHER CREDITS  GENERAL EXPENSES  10,753  10,743  3,444  7,349  10,793  7,78  10,743  20,753  10,743  3,444  7,349  10,793  7,78  10,743	LEASES & RENTALS	570	-	_	*	_	_
WARRANTY AND OTHER CREDITS  GENERAL EXPENSES  10,753  10,743  3,444  7,349  10,793  7,78  10,743  20,753  10,743  3,444  7,349  10,793  7,78  10,743	TRAVEL, TRAINING, SEMINARS & D	OUES 5,545	10,269	4.050	4.269	8 319	10 300
TOTAL OPERATING EXPENSE  946,953 845,534 297,826 591,181 889,007 800,50  NON-OPERATING EXPENSE LABOR AMATERIAL OTHER SERVICES - 7,470 - 7,470 - 7,470	WARRANTY AND OTHER CREDITS	· <del>-</del>	-	-	-,	-	10,500
TOTAL OPERATING EXPENSE 946,953 845,534 297,826 591,181 889,007 800,500    NON-OPERATING EXPENSE	GENERAL EXPENSES	20,753	10,743	3,444	7.349	10.793	7,788
LABOR	TOTAL OPERATING EXPENSE	946,953	845,534				800,506
LABOR	NON-OPERATING EXPENSE			- 0			
OTHER SERVICES - 7,470 - 7,470		_	_	_			
OTHER SERVICES - 7,470 - 7,470 - 7,470	MATERIAL	_	-	-	-	-	-
TOTAL NON OPERATING EXPENSE	OTHER SERVICES	-	-		<u>.</u>	- 7 470	-
		ENSE -		7,470	<del></del>	7,470	



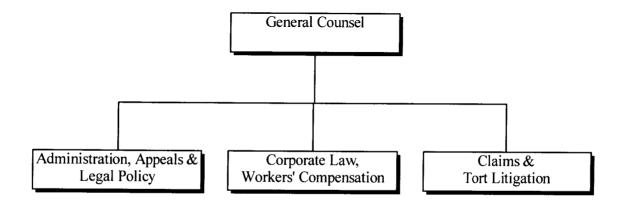
AREA 0826 OFFICE OF AUDIT			RO	OLLS UP TO AREA 0	001	
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	9	9	_	8	8	9
PART TIME	-	-	_	-	O	9
FULL TIME TEMP	3	2	_	1	1	2
STO POSITIONS	-	-	-	<u>-</u> '	_ '	-
TOTAL POSITIONS	12	11	•	9	9	11
HOURS						
OPERATING HOURS	17,291	20,864	6,048	9,673	15,721	20.644
NON-OPERATING HOURS	1,611	20,004	(516)	9,073	(516)	20,641
TOTAL HOURS	18,902	20,864	5,532	9,673	15,205	20,641
OPERATING EXPENSE						
LABOR	538,502	679,634	207,459	317,653	EDE 440	650.670
MATERIAL	2,349	4,799	207,439	1,308	525,112 1,550	658,670
FUEL - REVENUE EQUIPMENT	2,040	<del>4</del> ,733	-	1,300	1,550	4,098
ELECTRIC POWER - REV EQUIPMENT	-	_	_	-	-	-
PROV FOR INJURIES AND DAMAGES	_	_	_	_	-	-
PURCHASE OF SECURITY SERVICES	-	_	_	_	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	<del>-</del>	-
OTHER:						
UTILITIES	_	_	_			
MAINTENANCE & REPAIR	_	_	_	-	-	-
ADVERTISING & PROMOTION	_	_	_	-	-	-
CONTRACTUAL SERVICES	_	40,000	_	20,000	20,000	20,000
PROV FOR PASSENGER SECURITY	-	-	-	20,000	20,000	20,000
LEASES & RENTALS	-	-	-	_	_	_
TRAVEL, TRAINING, SEMINARS & DUES	6,055	7,500	-	6,000	6,000	6,677
WARRANTY AND OTHER CREDITS	, -	-	-	-	-	0,077
GENERAL EXPENSES	637	5,498	135	1,348	1,483	3,222
TOTAL OPERATING EXPENSE	547,543	737,431	207,836	346,309	554,145	692,667
NON-OPERATING EXPENSE						
LABOR	46,880	_	(13,582)		(12 502)	
MATERIAL		-	(13,362)	-	(13,582) -	-
OTHER SERVICES	225,377	_	3,762	_	- 3,762	-
TOTAL NON-OPERATING EXPENSE	272,257	•	(9,820)	-	(9,820)	
			(3,020)		(3,020)	

We will focus on getting the job done and will

RESULTS-ORIENTED

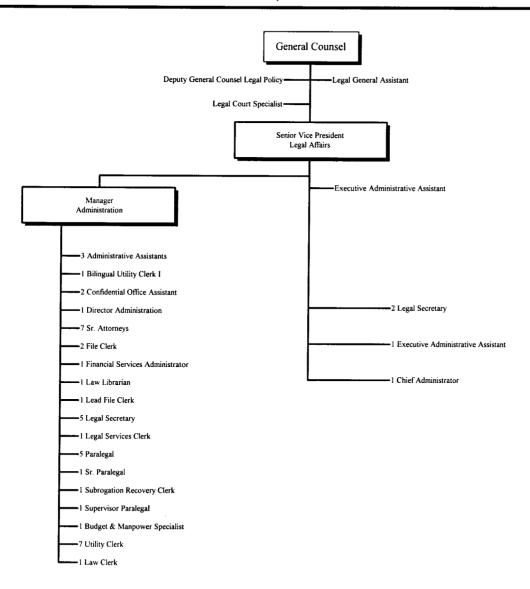
personal satisfaction from the service we provide.

# **GENERAL COUNSEL**

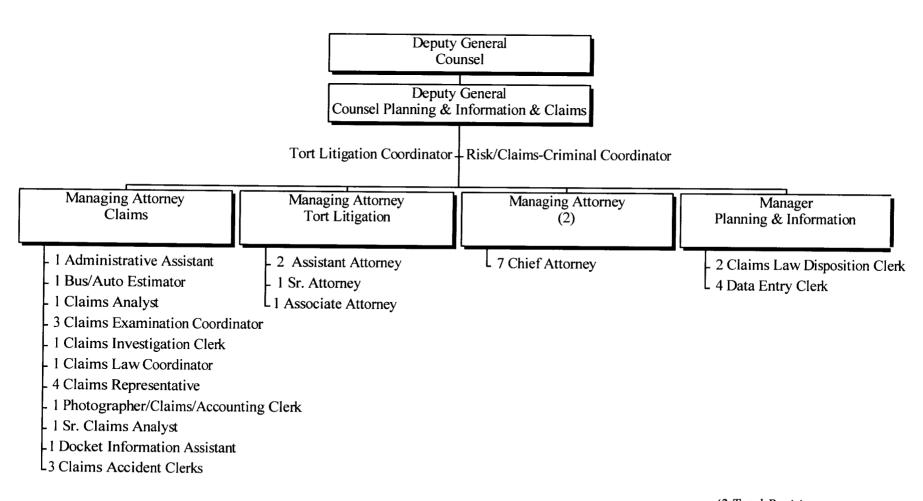


# GENERAL COUNSEL ADMINISTRATION, APPEALS & LEGAL POLICY

53 Positions

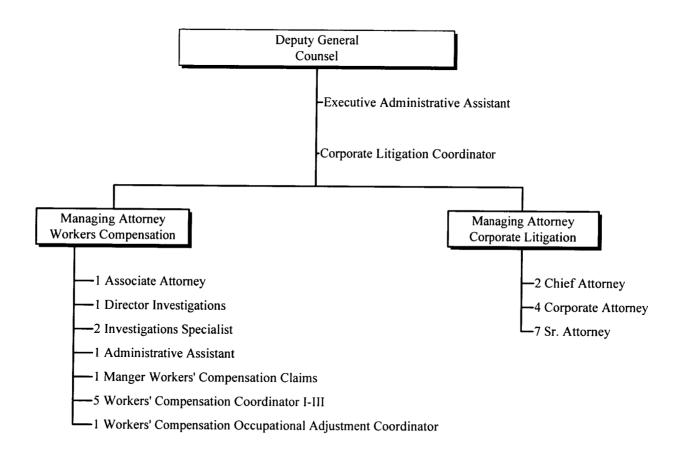


# GENERAL COUNSEL CLAIMS & TORT LITIGATION



42 Total Positions

# GENERAL COUNSEL CORPORATE LAW, WORKERS COMPENSATION



AREA 0015 GENERAL COUNSEL	ROLLS UP TO AREA 0001						
	1997	1998	1998	1998	1998	1999	
	ACTUAL	BUDGET	ACTUAL 1 - 5	FORECAST 6 -12	TOTAL	BUDGET	
POSITIONS							
FULL TIME PERM	111	119	-	102	102	126	
PART TIME	-	-	-	-	-	-	
FULL TIME TEMP	-	_	-	1	1	1	
STO POSITIONS	-	-	-	<u>.</u>		<u>-</u>	
TOTAL POSITIONS	111	119	-	103	103	127	
HOURS							
OPERATING HOURS	199,280	220,864	73,764	109,138	182,902	244,208	
NON-OPERATING HOURS	55,599	-	24,584	-	24,584	· -	
TOTAL HOURS	254,879	220,864	98,348	109,138	207,486	244,208	
OPERATING EXPENSE							
LABOR	6,469,305	7,413,817	2,357,408	3,622,729	5,980,137	8,413,098	
MATERIAL	41,669	52,504	33,366	(667)	32,699	45,903	
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	· -	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-	
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	=	-	-	-	-	28	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES	-	-	30	-	30	-	
MAINTENANCE & REPAIR	-	-	-	-	-	_	
ADVERTISING & PROMOTION	-	-	-	-	-	-	
CONTRACTUAL SERVICES	4,754,759	4,259,795	1,804,313	2,161,618	3,965,931	4,166,906	
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-	
LEASES & RENTALS	38,517	1,996	-	298	298	-	
TRAVEL, TRAINING, SEMINARS & DUES	12,321	23,533	1,250	3,361	4,611	19,355	
WARRANTY AND OTHER CREDITS	-	-	-	-	-	-	
GENERAL EXPENSES	78,008	70,591	31,006	32,061	63,067	62,927	
TOTAL OPERATING EXPENSE	11,394,579	11,822,236	4,227,373	5,819,400	10,046,773	12,708,217	
NON-OPERATING EXPENSE							
LABOR	22,559	-	(9,921)	-	(9,921)	-	
MATERIAL	· -	-	-	-	-	-	
OTHER SERVICES	3,236	-	-	-	-	-	
TOTAL NON-OPERATING EXPENSE	25,795	-	(9,921)	-	(9,921)	-	

## TRANSIT OPERATIONS

The Transit Operations Division is responsible for the service the Chicago Transit Authority provides to the community. The Transit Operations Division controls all buses, trains, and paratransit services.

#### BUS OPERATIONS

BUS GARAGES

Provide bus service to our customers that consistently meets or exceeds the Authority's goals of providing on time, clean, safe, and friendly service.

BUS HEAVY MAINTENANCE
Support bus service by providing bus and component repair and rebuild services. Maximize safety, reliability, and aesthetic appeal of the bus fleet.

ENGINEERING & TECHNICAL
SERVICE - BUS

Provide engineering and technical support to improve the safety, reliability, and aesthetic appeal of the current bus fleet. Provide technical support for the acquisition of rolling stock required. Improve quality for all phases of Bus Operations.

#### RAIL OPERATIONS

RAIL TERMINALS

Provide rapid transit service to our customers that consistently meet or exceed the Authority's goals of providing on-time, clean, safe and friendly transportation.

RAIL HEAVY MAINTENANCE
Support CTA's rapid transit service by providing rail car and component repair and rebuild services.

Maximize the safety, reliability, and aesthetic appeal of the rapid transit fleet.

ENGINEERING & TECHNICAL
SERVICE - RAIL
Provide engineering and technical support to improve the safety, reliability and aesthetic appeal of the rail fleet. Provide technical support and quality inspection of rail car rehabilitation program. Improve the quality for all phases of Rail Operations.

# SAFETY, SECURITY, AND TRAINING

SECURITY SERVICES

Increase and enhance security to assure a safe riding environment for our customers. Reduce criminal incidents committed on the bus and rail systems and minimize those incidents in. or around CTA facilities.

SYSTEM SAFETY & Identify and resolve safety and environmental hazards to ensure the highest degree of safety for CTA riders, employees and the general public.

COMMUNICATION Modernize communication and power control functions to establish a service communications network that will integrate all service and security-related communications.

TRAINING & INSTRUCTION

Develop, instruct, and oversee administration of all training programs and activities required to properly prepare operators, supervisory, maintenance and craft employees to perform their jobs.

#### PLANNING

PLANNING

Assist other agencies and communities with traffic planning, engineering studies, and alternative transportation solutions. Design, prepare and revise service schedules for the Authority. Compile traffic surveys based on periodic inspections.

## ADMINISTRATION & PARATRANSIT

OPERATIONS SUPPORT Provide administrative support to the Transit Operations Departments.

SERVICES

PARATRANSIT OPERATIONS

Administer door-to-door service for people with disabilities. Monitor the implementation of transportation provisions covered under the Americans with Disabilities Act (ADA) and Section 504 of the Rehabilitation Act.

We will seek out and encourage employees who initiate

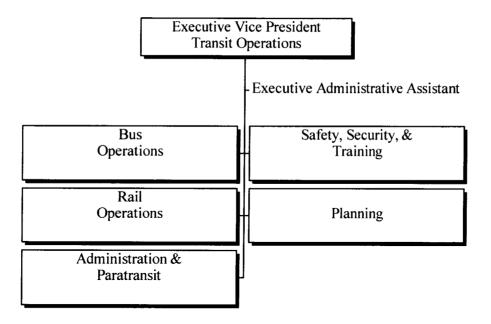
INNOVATIVE

improvement, learning and advancement of our goals.

change

AREA 0	100 TRANSIT OPERATIONS	ROLLS UP TO AREA 0001						
		1997	1998	1998	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
		ACTUAL	BUDGET	ACTUAL 1 - 5				
POSITIONS								
FULL TIME F	PERM	3,511	3,250	-	3,079	3,079	3,245	
PART TIME		2	23	_	26	26	21	
<b>FULL TIME 1</b>	EMP	<u>-</u>		_	25	25	19	
STO POSITIONS		5,987	5,443	_	5,471	5,471	5,403	
TO	OTAL POSITIONS	9,500	8,716	-	8,601	8,601	8,688	
HOURS								
OPERATING	HOURS	17,080,960	15 975 056	6 700 700	0.000.474	40,000,000	45.040.000	
	ATING HOURS	703,617	15,875,056	6,702,798	9,299,471	16,002,269	15,942,289	
	OTAL HOURS	17,784,577	354,812	103,568	166,884	270,452	334,274	
	TAL HOOKS	17,704,577	16,229,868	6,806,366	9,466,355	16,272,721	16,276,563	
<b>OPERATING</b>	EXPENSE							
LABOR		456,189,869	440,128,671	181,478,922	252,744,606	434,223,528	447,104,387	
MATERIAL		44,286,028	42,658,185	20,940,042	27,087,796	48,027,838	45,045,575	
	NUE EQUIPMENT	15,103,957	15,251,189	4,438,948	8,192,290	12,631,238	14,187,327	
ELECTRIC P	OWER - REV EQUIPMENT	-	-	-	· · ·	, . -	-	
PROV FOR I	NJURIES AND DAMAGES	-	-	-	-		_	
	OF SECURITY SERVICES	14,277,845	17,000,000	6,983,074	10,000,000	16,983,074	25,000,000	
PURCHASE (	OF PARATRANSIT SVCS	26,072,496	26,400,000	11,045,776	15,481,463	26,527,239	27,060,000	
OTHER:								
UTILITI	ES	28,101	10,000	4,520	19,469	23,989	15 220	
MAINTE	ENANCE & REPAIR	2,485,245	689,022	193,653	429,950	623,603	15,238 545,534	
	TISING & PROMOTION	81,784	12,386	15,306	5,501	20,807	6,780	
	ACTUAL SERVICES	196,968	271,322	109,349	211,866	321,215	448,092	
PROV F	OR PASSENGER SECURITY	-	,022	700,040	211,000	321,213	440,092	
	S & RENTALS	521,481	531,769	318,130	408,574	726,704	518,303	
TRAVEI	., TRAINING, SEMINARS & DUES	137,531	90,238	73,879	54,082	127.961	130,082	
	NTY AND OTHER CREDITS	(354,065)	(470,459)	(3,644)	(4,000)	(7,644)	(208,000)	
	AL EXPENSES	433,592	274,528	78,777	205,896	284,673	291,811	
TO	TAL OPERATING EXPENSE	559,460,832	542,846,851	225,676,732	314,837,493	540,514,225	560,145,129	
							<u> </u>	
	TING EXPENSE							
LABOR		20,302,680	10,634,558	3,020,141	5,036,295	8,056,436	10,485,143	
MATERIAL		8,218,487	10,642,474	1,740,328	10,044,977	11,785,305	11,710,342	
OTHER SERV		6,577,706	3,283,766	5,847,594	3,283,763	9,131,357	4,827,766	
10	TAL NON-OPERATING EXPENSE	35,098,873	24,560,798	10,608,063	18,365,035	28,973,098	27,023,251	

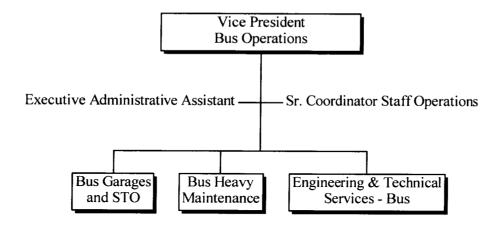
### TRANSIT OPERATIONS EXECUTIVE VICE PRESIDENT



AREA 0101 TRANSIT OPERATIONS E.	XECUTIVE VP	/P ROLLS UP TO AREA 0100					
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
<u>POSITIONS</u>							
FULL TIME PERM	2	2	-	2	2	2	
PART TIME	-	-	-	-	-	-	
FULL TIME TEMP	-	-	-	-	-	-	
STO POSITIONS		-	_	<u></u>	-	<u>-</u>	
TOTAL POSITIONS	2	2	-	2	2	2	
HOURS							
OPERATING HOURS	2,952	3,712	752	2,118	2,870	3,639	
NON-OPERATING HOURS		-	-	-	-	•	
TOTAL HOURS	2,952	3,712	752	2,118	2,870	3,639	
OPERATING EXPENSE							
LABOR	141,954	208,962	57,038	115,604	172,642	203,975	
MATERIAL	35	-	-	-	-	1,730	
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-	
PROV FOR INJURIES AND DAMAGES	-	•	-	-	-	-	
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES	-	-	-	-	-	-	
MAINTENANCE & REPAIR	-	-	-	-	-	-	
ADVERTISING & PROMOTION	-	-	-	-	-	-	
CONTRACTUAL SERVICES	-	-	-	-	-	•	
PROV FOR PASSENGER SECURITY	-	-	•	-	<del>-</del>	-	
LEASES & RENTALS	-	-	-	-	-	-	
TRAVEL, TRAINING, SEMINARS & DUES	3,751	-	-	2,000	2,000	13,500	
WARRANTY AND OTHER CREDITS	-	-	-	-	4 000	404 400	
GENERAL EXPENSES	175,458		933	1,000	1,933	101,400	
TOTAL OPERATING EXPENSE	321,198	208,962	57,971	118,604	176,575	320,605	
NON-OPERATING EXPENSE							
LABOR	-	-	-	-	-	-	
MATERIAL	-	-	-	-	-	-	
OTHER SERVICES		-	-	-	-	-	
TOTAL NON-OPERATING EXPENSE	-	-	-	-	•	-	

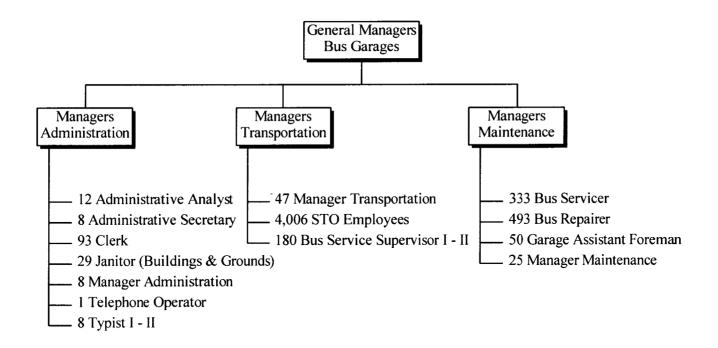
AREA 0900 BUS	SOPERATIONS			R	OLLS UP TO AREA	0100	
		1997	1998	1998	1998	1998	1999
		ACTUAL	BUDGET	ACTUAL 1 - 5	FORECAST 6 -12	TOTAL	BUDGET
POSITIONS							
FULL TIME PERM		1,983	1,831	_	1,745	1,745	1,827
PART TIME		2	2	-	-	-	1,027
FULL TIME TEMP		-	_	-	3	3	2
STO POSITIONS		4,227	4,008	-	4,046	4,046	4,006
TOTAL POSITIONS	•	6,212	5,841	-	5,794	5,794	5,835
HOURS							
OPERATING HOURS		11,126,621	10,662,382	4,460,421	6,202,499	10,662,920	10 740 072
NON-OPERATING HOURS		335,258	203,672	28,214	82,016	110,230	10,740,973
TOTAL HOURS		11,461,879	10,866,054	4,488,635	6,284,515	10,773,150	182,138 <b>10,923,111</b>
ODEDATING EVENIOR							, ,
OPERATING EXPENSE LABOR		004.000.444					
MATERIAL		294,096,444	291,266,913	118,506,533	168,202,175	286,708,708	297,336,906
	<del>-</del>	30,969,281	29,740,231	13,842,906	17,488,614	31,331,520	29,342,752
FUEL - REVENUE EQUIPMEN		15,103,957	15,251,189	4,438,948	8,192,290	12,631,238	14,187,327
ELECTRIC POWER - REV EQU		-	-	-	•	-	-
PROV FOR INJURIES AND DA		-	-	-	•	-	-
PURCHASE OF SECURITY SE		-	-	-	-	-	-
PURCHASE OF PARATRANSI	1 SVCS	-	-	-	-	-	-
OTHER:							
UTILITIES		26,945	_	4,520	9,469	13,989	9,804
MAINTENANCE & REPAI	R	2,223,642	416,316	152,260	203,980	356,240	374,441
ADVERTISING & PROMO	OTION	1,841	1,675	15,306	501	15,807	1,780
CONTRACTUAL SERVIC	ES	65,227	137,705	31,029	75,757	106,786	121,697
PROV FOR PASSENGER	SECURITY	· -	-	-	-	-	-
LEASES & RENTALS		109,580	115,577	108,852	58,684	167,536	100,927
TRAVEL, TRAINING, SEM	MINARS & DUES	15,979	11,071	4,429	5,662	10,091	13,841
WARRANTY AND OTHER	RCREDITS	(329,728)	(450,000)	(160)	-	(160)	(204,000)
<b>GENERAL EXPENSES</b>		86,711	50,633	20,199	36,806	57,005	66,620
TOTAL OPERATING	EXPENSE	342,369,879	336,541,310	137,124,822	194,273,938	331,398,760	341,352,095
NON-OPERATING EXPENSE							
LABOR		40 064 007	0.045.045	200 507	0 400 500		
MATERIAL		10,261,887	6,015,315	839,507	2,460,509	3,300,016	5,663,090
OTHER SERVICES		2,989,832	5,406,224	(1,061)	4,808,732	4,807,671	5,782,092
TOTAL NON-OPERA	TING EYDENCE	2,447,717	44 404 500	599,961	7.000.011	599,961	-
TOTAL HON-OPER	TIMO EXPENSE	15,699,436	11,421,539	1,438,407	7,269,241	8,707,648	11,445,182

# TRANSIT OPERATIONS BUS OPERATIONS VICE PRESIDENT



AREA 0901 BUS OPERATIONS VP		ROLLS UP TO AREA 0900						
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET		
POSITIONS  FIRE PERM				_	_	_		
FULL TIME PERM PART TIME	3	14	-	2	2	3		
FULL TIME TEMP	-	-	-	•	-	-		
STO POSITIONS	-	-	-	-	-	-		
TOTAL POSITIONS	3	14	<del>-</del>	2				
	-			_	_	•		
HOURS								
OPERATING HOURS	5,789	25,984	1,816	1,978	3,794	5,359		
NON-OPERATING HOURS	-	-	-	_	-	-		
TOTAL HOURS	5,789	25,984	1,816	1,978	3,794	5,359		
OPERATING EXPENSE								
LABOR	266,480	869,412	64,515	71,063	135,578	258,847		
MATERIAL	2,157	1,997	1,450	2,109	3,559	2,135		
FUEL - REVENUE EQUIPMENT	- -	· -	-	, -	, _	-		
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-		
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-		
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-		
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-		
OTHER:								
UTILITIES	_	_	_	_				
MAINTENANCE & REPAIR	_	_	_	_	_	_		
ADVERTISING & PROMOTION	_	_	14,168	_	14,168	<u>-</u>		
CONTRACTUAL SERVICES	_	_	-	_	14,100	_		
PROV FOR PASSENGER SECURITY	_	_	-	_	_	_		
LEASES & RENTALS	75,160	74,799	100,820	43,584	144,404	74,799		
TRAVEL, TRAINING, SEMINARS & DUES	7,234	5,418	1,230	3,042	4,272	6,919		
WARRANTY AND OTHER CREDITS	-	-	-,200	-	-	(4,000)		
GENERAL EXPENSES	973	2,000	308	321	629	1,812		
<b>TOTAL OPERATING EXPENSE</b>	352,004	953,626	182,491	120,119	302,610	340,512		
			-					
NON-OPERATING EXPENSE								
LABOR	-	-	-	-	-	-		
MATERIAL OTHER OFFICE	-	-	-	-	-	-		
OTHER SERVICES		-	<del>-</del>			<u>-</u>		
TOTAL NON-OPERATING EXPENSE	-		•		-	-		

### TRANSIT OPERATIONS BUS OPERATIONS BUS GARAGES

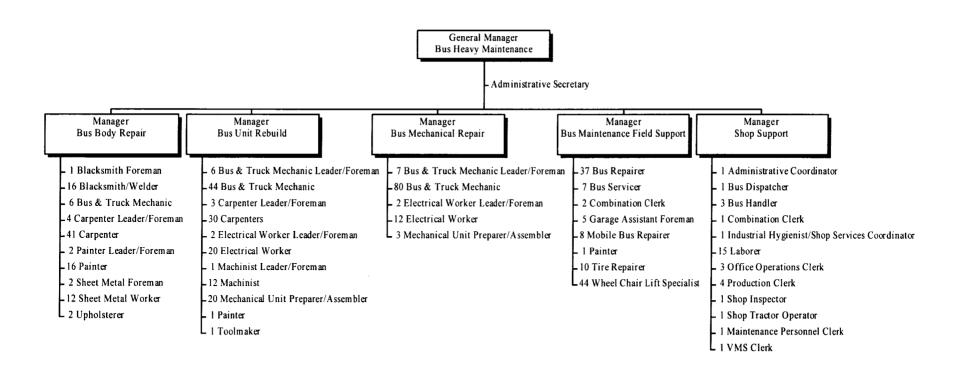


5,301 Total Positions

AREA 0140 BUS GARAGES	ROLLS UP TO AREA 0900						
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
POSITIONS							
FULL TIME PERM	1,403	1,288	<b>+</b>	1,243	1,243	1,295	
PART TIME	2	2	-	-	-	-	
FULL TIME TEMP	-	-	-	-	-	-	
STO POSITIONS	-	-	-	-	-	-	
TOTAL POSITIONS	1,405	1,290	-	1,243	1,243	1,295	
<u>HOURS</u>						0 400 050	
OPERATING HOURS	2,530,327	2,426,407	977,504	1,371,504	2,349,008	2,428,852	
NON-OPERATING HOURS	24,762	-			-		
TOTAL HOURS	2,555,089	2,426,407	977,504	1,371,504	2,349,008	2,428,852	
OPERATING EXPENSE						70 000 040	
LABOR	70,025,821	70,433,983	27,382,902	39,019,721	66,402,623	70,388,243	
MATERIAL	21,132,637	23,145,250	9,770,719	11,658,018	21,428,737	21,198,384	
FUEL - REVENUE EQUIPMENT	15,103,957	15,251,189	4,438,948	8,192,290	12,631,238	14,187,327	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-	
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES	8,333	-	1,507	1,507	3,014	3,600	
MAINTENANCE & REPAIR	92,999	149,642	45,298	50,091	95,389	110,000	
ADVERTISING & PROMOTION	1,841	1,675	416	501	917	1,780	
CONTRACTUAL SERVICES	59,062	86,916	30,256	45,932	76,188	92,172	
PROV FOR PASSENGER SECURITY	-	-	-	-	-	<u>-</u>	
LEASES & RENTALS	20,587	20,947	6,612	13,388	20,000	20,000	
TRAVEL, TRAINING, SEMINARS & DUES	1,050	2,000	81	545	626	3,870	
WARRANTY AND OTHER CREDITS	=	-	-	-	-	-	
GENERAL EXPENSES	7,161	7,532	1,972	5,827	7,799	7,581	
TOTAL OPERATING EXPENSE	106,453,448	109,099,134	41,678,711	58,987,820	100,666,531	106,012,957	
NON-OPERATING EXPENSE							
LABOR	1,515,003	-	(5,633)	5,633	-	-	
MATERIAL	2,614,233	-	(36)	35	(1)	-	
OTHER SERVICES	312,095	-	1,344		1,344	-	
TOTAL NON-OPERATING EXPENSE	4,441,331	•	(4,325)	5,668	1,343	-	

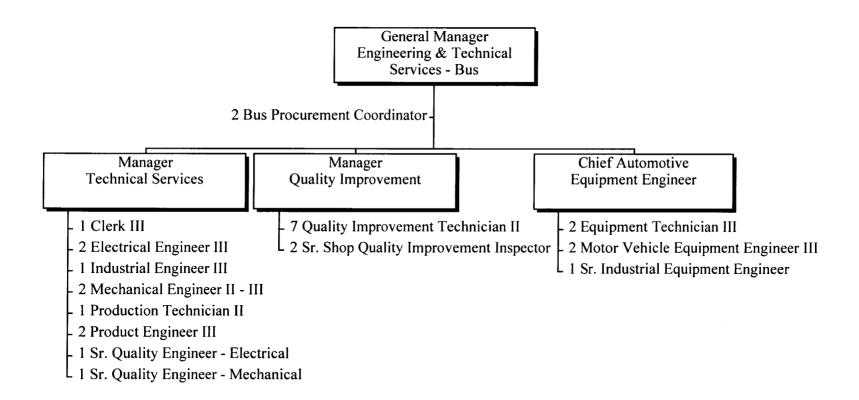
AREA 0151 BUS STO	ROLLS UP TO AREA 0900						
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
	ACTUAL	BODGET	ACTUAL 1-9	FORECAST 6-12	TOTAL	BODOLI	
<u>POSITIONS</u>							
FULL TIME PERM	-	-	-	-	-	-	
PART TIME	-	-	-	-	-	-	
FULL TIME TEMP	-	-	-	-	-	-	
STO POSITIONS	4,227	4,008	-	4,046	4,046	4,006	
TOTAL POSITIONS	4,227	4,008	-	4,046	4,046	4,006	
HOURS							
OPERATING HOURS	7,904,801	7,439,242	3,119,034	4,378,056	7,497,090	7,505,734	
NON-OPERATING HOURS	-	-	-	-	-	-	
TOTAL HOURS	7,904,801	7,439,242	3,119,034	4,378,056	7,497,090	7,505,734	
OPERATING EXPENSE							
LABOR	204,511,551	197,905,973	81,120,193	116,677,495	197,797,688	204,003,372	
MATERIAL	890	-	93	-	93	-	
FUEL - REVENUE EQUIPMENT	-	-	_	-	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	_	-	-	-	=	
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	•	
OTHER:							
UTILITIES	-	-	-	-	-	-	
MAINTENANCE & REPAIR	-	-	-	-	-	-	
ADVERTISING & PROMOTION	-	-	-	-	-	-	
CONTRACTUAL SERVICES	_	-	-	-	-	-	
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-	
LEASES & RENTALS	-	-	-	-	-	-	
TRAVEL, TRAINING, SEMINARS & DUES	-	-	-	-	-	-	
WARRANTY AND OTHER CREDITS	-	-	-	-	-	-	
GENERAL EXPENSES	-	-	-	-	-	-	
TOTAL OPERATING EXPENSE	204,512,441	197,905,973	81,120,286	116,677,495	197,797,781	204,003,372	
NON-OPERATING EXPENSE							
LABOR	-	-	-	-	_	-	
MATERIAL	-	-	-	-	-	-	
OTHER SERVICES	_	-	-	-	_	-	
TOTAL NON-OPERATING EXPENSE	-	-	-	-	-	-	

# TRANSIT OPERATIONS BUS OPERATIONS BUS HEAVY MAINTENANCE



PART TIME FULL TIME TEMP 2 2 2 2 STO POSITIONS 2 2 2 2 STO POSITIONS	AREA 0290 BUS HEAVY MAINTENAI	NCE	ROLLS UP TO AREA 0900						
POSITIONS   FULL TIME PERM			1998	1998	1998				
FULL TIME PERM 543 498 - 471 471 491 499 PART TIME		ACTUAL	BUDGET	ACTUAL 1 - 5	FORECAST 6 -12	TOTAL	BUDGET		
FULL TIME PERM 543 498 - 471 471 491 499 PART TIME	POSITIONS								
FULL TREYENDE CUIPMENT   F.   -     -	· <del></del>	543	498	-	471	471	498		
TOTAL POSITIONS   F-   F-   F-   F-   F-   F-   F-   F	PART TIME	-	-	-	-	-	-		
TOTAL POSITIONS   543   498   - 473   473   506	FULL TIME TEMP	_	-	-	2	2	2		
MOURS   GERATING HOURS   GERACUS   T16,820   340,753   421,016   761,769   748,141   700,000	STO POSITIONS	-	_	-	-	-	-		
OPERATING HOURS   628,023	TOTAL POSITIONS	543	498	-	473	473	500		
NON-OPERATING HOURS   336,956   200,000   26,011   80,548   106,559   178,466   1071A HOURS   934,979   916,820   366,764   501,564   868,328   926,600   1071A HOURS   934,979   916,820   366,764   501,564   868,328   926,600   1071A HOURS   91,825,600   107,828   91,85,501   11,360,499   20,546,000   20,742,396   MATERIAL   9,815,212   6,554,258   4,061,011   5,814,597   9,875,608   8,108,200   1071A HOURS   10,200   10	HOURS								
NON-OPERATING HOURS   336,956   200,000   26,011   80,548   106,559   178,466   1071A HOURS   934,979   916,820   366,764   501,564   868,328   926,600   1071A HOURS   934,979   916,820   366,764   501,564   868,328   926,600   1071A HOURS   91,825,600   107,828   91,85,501   11,360,499   20,546,000   20,742,396   MATERIAL   9,815,212   6,554,258   4,061,011   5,814,597   9,875,608   8,108,200   1071A HOURS   10,200   10	OPERATING HOURS	628,023	716,820	340,753	421,016	761,769	748,143		
DOPERATING EXPENSE   LABOR   17,281,771   20,077,028   9,185,501   11,360,499   20,546,000   20,742,398   20,546,000   2	NON-OPERATING HOURS						178,466		
LABOR         17,281,771         20,077,028         9,185,501         11,360,499         20,546,000         20,742,398           MATERIAL         9,815,212         6,554,258         4,061,011         5,814,597         9,875,608         8,108,208           FUEL - REVENUE EQUIPMENT         -	TOTAL HOURS						926,609		
LABOR         17,281,771         20,077,028         9,185,501         11,360,499         20,546,000         20,742,398           MATERIAL         9,815,212         6,554,258         4,061,011         5,814,597         9,875,608         8,108,208           FUEL - REVENUE EQUIPMENT         -	OPERATING EXPENSE								
MATERIAL         9,815,212         6,554,258         4,061,011         5,814,597         9,875,608         8,108,208           FUEL - REVENUE EQUIPMENT         -		17.281.771	20.077.028	9.185.501	11.360.499	20.546.000	20.742.398		
FUEL - REVENUE EQUIPMENT	MATERIAL				• •				
ELECTRIC POWER - REV EQUIPMENT		-	-	-	-	-	-		
PURCHASE OF SECURITY SERVICES		-	-	-	-	-	-		
PURCHASE OF PARATRANSIT SVCS	PROV FOR INJURIES AND DAMAGES	-	_	-	-	_	_		
OTHER:  UTILITIES  ANAINTENANCE & REPAIR  2,129,027  263,000  103,761  145,034  248,795  261,383  ADVERTISING & PROMOTION  722  - 7	PURCHASE OF SECURITY SERVICES	_	-	-	-	-	-		
UTILITIES         10,278         -         1,507         6,455         7,962         3,426           MAINTENANCE & REPAIR         2,129,027         263,000         103,761         145,034         248,795         261,383           ADVERTISING & PROMOTION         -         -         -         722         -         722         -           CONTRACTUAL SERVICES         5,335         14,189         275         14,825         15,100         14,525           PROV FOR PASSENGER SECURITY         -         <	PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-		
MAINTENANCE & REPAIR         2,129,027         263,000         103,761         145,034         248,795         261,383           ADVERTISING & PROMOTION         -         -         -         722         -         722         -           CONTRACTUAL SERVICES         5,335         14,189         275         14,825         15,100         14,525           PROV FOR PASSENGER SECURITY         -	OTHER:								
MAINTENANCE & REPAIR         2,129,027         263,000         103,761         145,034         248,795         261,383           ADVERTISING & PROMOTION         -         -         -         722         -         722         -           CONTRACTUAL SERVICES         5,335         14,189         275         14,825         15,100         14,525           PROV FOR PASSENGER SECURITY         -	UTILITIES	10.278	-	1.507	6.455	7.962	3,426		
ADVERTISING & PROMOTION 722 - 72	MAINTENANCE & REPAIR		263,000				261,383		
PROV FOR PASSENGER SECURITY  LEASES & RENTALS  13,834  19,831  1,420  1,712  3,132  6,128  TRAVEL, TRAINING, SEMINARS & DUES  1,501  600  - WARRANTY AND OTHER CREDITS  (329,728)  (450,000)  GENERAL EXPENSES  44,189  15,872  6,892  15,898  22,790  31,466  TOTAL OPERATING EXPENSE  LABOR  MON-OPERATING EXPENSE  LABOR  8,636,012  5,902,086  778,022  2,400,387  3,178,409  5,526,218  MATERIAL  375,599  5,406,224  (1,024)  4,808,697  4,807,673  5,782,092  OTHER SERVICES  2,096,882  - 598,577  - 598,577	ADVERTISING & PROMOTION					722			
PROV FOR PASSENGER SECURITY  LEASES & RENTALS  13,834  19,831  1,420  1,712  3,132  6,128  TRAVEL, TRAINING, SEMINARS & DUES  1,501  600  - WARRANTY AND OTHER CREDITS  (329,728)  (450,000)  GENERAL EXPENSES  44,189  15,872  6,892  15,898  22,790  31,466  TOTAL OPERATING EXPENSE  LABOR  MON-OPERATING EXPENSE  LABOR  8,636,012  5,902,086  778,022  2,400,387  3,178,409  5,526,218  MATERIAL  375,599  5,406,224  (1,024)  4,808,697  4,807,673  5,782,092  OTHER SERVICES  2,096,882  - 598,577  - 598,577  - 598,577	CONTRACTUAL SERVICES	5,335	14,189	275	14,825	15,100	14,525		
TRAVEL, TRAINING, SEMINARS & DUES 1,501 600	PROV FOR PASSENGER SECURITY	-	-	-	-	-	-		
WARRANTY AND OTHER CREDITS (329,728) (450,000) (160) - (160) (200,000 (200,	LEASES & RENTALS	13,834	19,831	1,420	1,712	3,132	6,128		
GENERAL EXPENSES         44,189         15,872         6,892         15,898         22,790         31,466           TOTAL OPERATING EXPENSE           NON-OPERATING EXPENSE         8,636,012         5,902,086         778,022         2,400,387         3,178,409         5,526,218           MATERIAL         375,599         5,406,224         (1,024)         4,808,697         4,807,673         5,782,092           OTHER SERVICES         2,096,882         -         598,577         -         598,577         -	TRAVEL, TRAINING, SEMINARS & DUES	1,501	600	-	-	-	-		
TOTAL OPERATING EXPENSE 28,971,419 26,494,778 13,360,929 17,359,020 30,719,949 28,967,534  NON-OPERATING EXPENSE LABOR 8,636,012 5,902,086 778,022 2,400,387 3,178,409 5,526,218  MATERIAL 375,599 5,406,224 (1,024) 4,808,697 4,807,673 5,782,092  OTHER SERVICES 2,096,882 - 598,577 - 598,577 -	WARRANTY AND OTHER CREDITS	(329,728)	(450,000)	(160)	-	(160)	(200,000)		
NON-OPERATING EXPENSE         LABOR       8,636,012       5,902,086       778,022       2,400,387       3,178,409       5,526,218         MATERIAL       375,599       5,406,224       (1,024)       4,808,697       4,807,673       5,782,092         OTHER SERVICES       2,096,882       -       598,577       -       598,577       -	GENERAL EXPENSES	44,189	15,872	6,892	15,898	22,790	31,466		
LABOR       8,636,012       5,902,086       778,022       2,400,387       3,178,409       5,526,218         MATERIAL       375,599       5,406,224       (1,024)       4,808,697       4,807,673       5,782,092         OTHER SERVICES       2,096,882       -       598,577       -       598,577       -	TOTAL OPERATING EXPENSE	28,971,419	26,494,778	13,360,929	17,359,020	30,719,949	28,967,534		
LABOR       8,636,012       5,902,086       778,022       2,400,387       3,178,409       5,526,218         MATERIAL       375,599       5,406,224       (1,024)       4,808,697       4,807,673       5,782,092         OTHER SERVICES       2,096,882       -       598,577       -       598,577       -	NON-OPERATING EXPENSE								
MATERIAL       375,599       5,406,224       (1,024)       4,808,697       4,807,673       5,782,092         OTHER SERVICES       2,096,882       -       598,577       -       598,577       -       598,577       -	LABOR	8,636,012	5,902,086	778,022	2,400,387	3,178,409	5,526,218		
OTHER SERVICES 2,096,882 - 598,577 - 598,577 -	MATERIAL						5,782,092		
	OTHER SERVICES		· · ·		, . -		· ,		
	TOTAL NON-OPERATING EXPENSE		11,308,310		7,209,084	8,584,659	11,308,310		

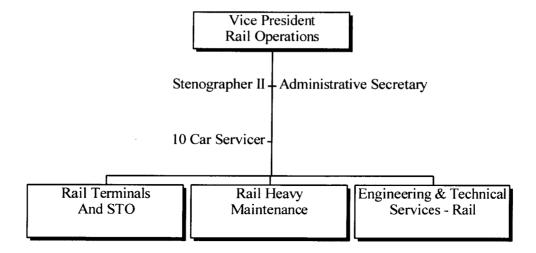
# TRANSIT OPERATIONS BUS OPERATIONS ENGINEERING & TECHNICAL SERVICES - BUS



AREA	0935 ENGINEERING & TECH SE	ENGINEERING & TECH SERVICE BUS ROLLS UP TO AREA 0900				900	
		1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITION	NS						
<b>FULL TIM</b>	E PERM	34	31	÷	29	29	31
PART TIM	1E	-	_	-	<u>-</u>	-	-
<b>FULL TIM</b>	E TEMP	-	-	-	1	1	-
STO POS	ITIONS	-	-	_	-	-	_
	TOTAL POSITIONS	34	31	•	30	30	31
HOURS							
<b>OPERATI</b>	NG HOURS	57,681	53,929	21,314	29,944	51,258	52,885
NON-OPE	RATING HOURS	3,539	3,672	2,203	1,468	3,671	3,672
	TOTAL HOURS	61,220	57,601	23,517	31,412	54,929	56,557
OPERATI	NG EXPENSE						
LABOR		2,010,822	1,980,517	753,423	1,073,396	1,826,819	1,944,046
MATERIA	L	18,385	38,726	9,634	13,890	23,524	34,025
FUEL - RE	EVENUE EQUIPMENT	· -	· <u>-</u>	-	=	,	,
ELECTRIC	POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FO	R INJURIES AND DAMAGES	-	-	-	-	-	_
	SE OF SECURITY SERVICES	-	-	-	-	-	-
PURCHAS	SE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:							
UTIL	ITIES	8,333	-	1,507	1,507	3,014	2,778
MAIN	NTENANCE & REPAIR	1,617	3,674	3,200	8,855	12,055	3,058
ADV	ERTISING & PROMOTION	-	-	-	-	, <del>-</del>	-
CON	TRACTUAL SERVICES	830	36,600	498	15,000	15,498	15,001
PRO	V FOR PASSENGER SECURITY	-	-	-	-	-	-
	SES & RENTALS	-	-	-	-	-	_
TRA	VEL, TRAINING, SEMINARS & DUES	6,194	3,053	3,118	2,075	5,193	3,052
	RANTY AND OTHER CREDITS	-	-	-	-	-	-
GEN	ERAL EXPENSES	34,388	25,229	11,027	14,760	25,787	25,762
	TOTAL OPERATING EXPENSE	2,080,569	2,087,799	782,407	1,129,483	1,911,890	2,027,722
NON-OPE	RATING EXPENSE						
LABOR		110,872	113,229	67,118	54,489	121,607	136,872
MATERIAL	-	-	, -	-	-	-	-
OTHER SE	RVICES	38,740	-	40	-	40	_
	TOTAL NON-OPERATING EXPENSE	149,612	113,229	67,158	54,489	121,647	136,872

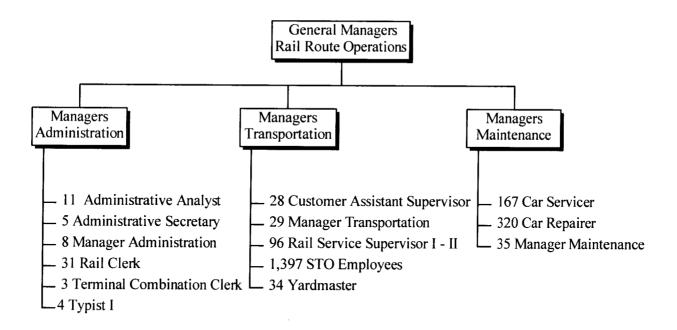
AREA	0360 RAIL OPERATIONS		ROLLS UP TO AREA 0100						
		1997	1998	1998	1998	1998	1999		
		ACTUAL	BUDGET	ACTUAL 1 - 5	FORECAST 6 -12	TOTAL	BUDGET		
POSITIO	NS								
FULL TIM	<del></del>	1,115	1,027	-	999	999	1,020		
PART TIM	ΛE	· -	21	-	21	21	21		
<b>FULL TIM</b>	IE TEMP	-	-	-	19	19	17		
STO POS	SITIONS	1,760	1,435	_	1,425	1,425	1,397		
	TOTAL POSITIONS	2,875	2,483	-	2,464	2,464	2,455		
HOURS									
OPERATI	NG HOURS	5,176,632	4,467,858	1,957,202	2,691,622	4,648,824	4,457,578		
NON-OPE	ERATING HOURS	364,936	148,640	74,859	82,628	157,487	148,632		
	TOTAL HOURS	5,541,568	4,616,498	2,032,061	2,774,250	4,806,311	4,606,210		
OPERATI	NG EXPENSE								
LABOR		137,461,223	124,403,763	53,822,191	71,729,452	125,551,643	124,588,475		
MATERIA	L	13,068,768	12,669,855	6,973,258	9,478,920	16,452,178	15,485,574		
FUEL - RE	EVENUE EQUIPMENT	- · · · · · · · · · · · · · · · · · · ·	-	-	· · · · · ·	· · ·	· · · -		
ELECTRIC	C POWER - REV EQUIPMENT	-	-	-	-	-	-		
<b>PROV FO</b>	R INJURIES AND DAMAGES	-	-	-	-	-	-		
<b>PURCHAS</b>	SE OF SECURITY SERVICES	-	-	-	-	•	-		
PURCHAS	SE OF PARATRANSIT SVCS	-	-	-	-	-	-		
OTHER:									
UTIL	LITIES	-	_	-	-	-	_		
MAII	NTENANCE & REPAIR	184,467	187,755	38,506	73,047	111,553	116,938		
ADV	ERTISING & PROMOTION	-	-	-	-	· <u>-</u>	-		
CON	ITRACTUAL SERVICES	5,628	70,724	6,891	64,540	71,431	165,698		
PRO	V FOR PASSENGER SECURITY	-	-	-	•	-	<del>-</del>		
LEA:	SES & RENTALS	132,801	103,381	114,647	50,549	165,196	19,323		
TRA	VEL, TRAINING, SEMINARS & DUES	11,913	5,128	18,570	5,271	23,841	9,451		
WAF	RRANTY AND OTHER CREDITS	(19,850)	(20,459)	(3,484)	(4,000)	(7,484)	(4,000)		
GEN	IERAL EXPENSES	29,180	22,805	8,258	15,111	23,369	22,931		
	TOTAL OPERATING EXPENSE	150,874,130	137,442,952	60,978,837	81,412,890	142,391,727	140,404,390		
NON-OPE	RATING EXPENSE								
LABOR	<del></del>	9,950,988	4,590,830	2,164,061	2,501,624	4,665,685	4,703,428		
MATERIAI	L	5,223,406	5,236,250	1,741,388	5,236,245	6,977,633	5,236,250		
OTHER SI	ERVICES	2,328,299	3,283,766	5,044,094	3,283,763	8,327,857	3,283,766		
	TOTAL NON-OPERATING EXPENSE	17,502,693	13,110,846	8,949,543	11,021,632	19,971,175	13,223,444		

## TRANSIT OPERATIONS RAIL OPERATIONS VICE PRESIDENT



NON-OPERATING HOURS TOTAL HOURS 13,418 9,280 3,680 4,153 7,833 25,    OPERATING EXPENSE	AREA	0361	RAIL OPERATIONS VP			R	OLLS UP TO AREA 03	360	
FULL TIME PERM PART TIME FULL TIME TEMP TOTAL POSITIONS TOTAL POWER  WHOURS OPERATING HOURS TOTAL HOURS TO HOURS TOTAL HOURS TO HOU		. <u></u> -							
FULL TIME PERM PART TIME FULL TIME TEMP TOTAL POSITIONS TOTAL POWER  WHOURS OPERATING HOURS TOTAL HOURS TO HOURS TOTAL HOURS TO HOU	POSITIO	NS							
PART TIME	FULL TIN	ME PERM		7	5	-	4	4	13
STO POSITIONS   TOTAL HOURS	PART TI	ME		-	_	-	-	-	-
NON-OPERATING HOURS	<b>FULL TIN</b>	ME TEMP		_	-	-	-	-	-
MOURS	STO POS	SITIONS		_	-	-	-	_	_
Depart   D		TOTAL P	OSITIONS	7	5	•	4	4	13
NON-OPERATING HOURS TOTAL HOURS 13,418 9,280 3,680 4,163 7,833 26,000000000000000000000000000000000000	HOURS								
NON-OPERATING HOURS   13,418   9,280   3,680   4,153   7,833   25,	OPERAT	ING HOURS	S	13,418	9.280	3.680	4.153	7.833	25,161
LABOR   508,736   330,807   153,937   186,052   339,989   729,280   729,28	NON-OP	ERATING H	OURS	-	-		-	-	-
LABOR         508,736         330,807         153,937         186,052         339,989         729,384           MATERIAL         35,468         27,232         8,077         27,265         35,342         27,855           FUEL - REVENUE EQUIPMENT         - <td></td> <td>TOTAL H</td> <td>OURS</td> <td>13,418</td> <td>9,280</td> <td>3,680</td> <td>4,153</td> <td>7,833</td> <td>25,161</td>		TOTAL H	OURS	13,418	9,280	3,680	4,153	7,833	25,161
MATERIAL         35,468         27,232         8,077         27,265         35,342         27,35           FUEL - REVENUE EQUIPMENT         -	OPERAT	ING EXPEN	ISE						
MATERIAL         35,468         27,232         8,077         27,265         35,342         27,545           FUEL - REVENUE EQUIPMENT         -	LABOR			508,736	330,807	153,937	186.052	339.989	729,202
FUEL - REVENUE EQUIPMENT ELECTRIC POWER - REV EQUIPMENT PROV FOR INJURIES AND DAMAGES PURCHASE OF SECURITY SERVICES PURCHASE OF PARATRANSIT SVCS  OTHER:  UTILITIES MAINTENANCE & REPAIR ADVERTISING & PROMOTION CONTRACTUAL SERVICES 2,913 8,000 - CONTRACTUAL SERVICES 3,913 8,000 - CONTRACTUAL SERVICES 4,913 8,000 - CONTRACTUAL SERVICES 5,913 8,000 - CONTRACTUAL SERVI	MATERIA	٩L						·	27,549
PROV FOR INJURIES AND DAMAGES PURCHASE OF SECURITY SERVICES PURCHASE OF PARATRANSIT SVCS	FUEL - R	REVENUE E	QUIPMENT	-	· -		-	_	-
PURCHASE OF SECURITY SERVICES         -	ELECTR	IC POWER -	- REV EQUIPMENT	-	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS  OTHER:  UTILITIES  AMINTENANCE & REPAIR  ADVERTISING & PROMOTION  CONTRACTUAL SERVICES  PROV FOR PASSENGER SECURITY  LEASES & RENTALS  121,496  76,500  113,812  17,963  131,775  TRAVEL, TRAINING, SEMINARS & DUES  MARRANTY AND OTHER CREDITS  (16,789)  (14,000)  (3,484)  (4,000)  (7,484)  (7,000)  (7,000)	PROV FO	OR INJURIE	S AND DAMAGES	-	-	-	-	-	_
OTHER:  UTILITIES  ANINTENANCE & REPAIR  ADVERTISING & PROMOTION  CONTRACTUAL SERVICES  PROV FOR PASSENGER SECURITY  LEASES & RENTALS  121,496  76,500  113,812  17,963  131,775  TRAVEL, TRAINING, SEMINARS & DUES  WARRANTY AND OTHER CREDITS  GENERAL EXPENSES  6,479  3,325  580  894  1,474  4,7  TOTAL OPERATING EXPENSE  LABOR  MATERIAL  OTHER SERVICES	PURCHA	SE OF SEC	CURITY SERVICES	-	-	-	-	-	_
UTILITIES       -	PURCHA	SE OF PAR	ATRANSIT SVCS	-	-	-	-	-	-
MAINTENANCE & REPAIR       -       6,000       -        -<	OTHER:								
ADVERTISING & PROMOTION  CONTRACTUAL SERVICES  2,913  8,000  - 3,000  3,000  3,000  3,000  3,000  3,000  3,000  3,000  3,000  3,000  3,000  3,000  3,000  3,000  113,812  17,963  131,775  5  TRAVEL, TRAINING, SEMINARS & DUES  WARRANTY AND OTHER CREDITS  (16,789)  (14,000)  (3,484)  (4,000)  (7,88)  (7,000)  (7,000)  (7,000)  (7,000)  (7,000)  (7,000)  (	UTI	LITIES		-	-	-	-	-	_
ADVERTISING & PROMOTION  CONTRACTUAL SERVICES 2,913 8,000 - 3,000 3,000 3,000 3,000 PROV FOR PASSENGER SECURITY LEASES & RENTALS 121,496 76,500 113,812 17,963 131,775 5 TRAVEL, TRAINING, SEMINARS & DUES 563 2,000 2,739 3,000 5,739 3,60 WARRANTY AND OTHER CREDITS (16,789) (14,000) (3,484) (4,000) (7,484) (4,000) GENERAL EXPENSES 6,479 3,325 580 894 1,474 4,7 TOTAL OPERATING EXPENSE  658,866 439,864 275,661 234,174 509,835 764,7  NON-OPERATING EXPENSE LABOR	MA	INTENANCE	& REPAIR	_	6,000	_	-	-	_
PROV FOR PASSENGER SECURITY  LEASES & RENTALS  121,496  76,500  113,812  17,963  131,775  5  TRAVEL, TRAINING, SEMINARS & DUES  WARRANTY AND OTHER CREDITS  (16,789)  (14,000)  (3,484)  (4,000)  (7,484)  (4,0  GENERAL EXPENSES  6,479  3,325  580  894  1,474  4,7  TOTAL OPERATING EXPENSE  658,866  439,864  275,661  234,174  509,835  764,7  MATERIAL	AD\	VERTISING	& PROMOTION	-		-	-	-	-
PROV FOR PASSENGER SECURITY  LEASES & RENTALS  121,496  76,500  113,812  17,963  131,775  5  TRAVEL, TRAINING, SEMINARS & DUES  WARRANTY AND OTHER CREDITS  (16,789)  (14,000)  (3,484)  (4,000)  (7,484)  (4,00)  (7,88)  (8,0)  (8,0)  (8,0)  (9,0)  (9,0)  (9,0)  (9,0)  (9,0)  (9,0)  (9,0)  (9,0)  (9,0)  (9,0)  (9,0)  (9,0)  (9,0)  (9,0)  (9,0)  (	CO	NTRACTUA	L SERVICES	2,913	8,000	-	3,000	3,000	3,000
TRAVEL, TRAINING, SEMINARS & DUES       563       2,000       2,739       3,000       5,739       3,6         WARRANTY AND OTHER CREDITS       (16,789)       (14,000)       (3,484)       (4,000)       (7,484)       (4,0         GENERAL EXPENSES       6,479       3,325       580       894       1,474       4,7         TOTAL OPERATING EXPENSE       658,866       439,864       275,661       234,174       509,835       764,7         NON-OPERATING EXPENSE       -	PRO	OV FOR PAS	SSENGER SECURITY	-	-	-	-	-	-
WARRANTY AND OTHER CREDITS         (16,789)         (14,000)         (3,484)         (4,000)         (7,484)         (4,000)           GENERAL EXPENSES         6,479         3,325         580         894         1,474         4,7           TOTAL OPERATING EXPENSE           LABOR         -	LEA	SES & REN	ITALS	121,496	76,500	113,812	17,963	131,775	500
GENERAL EXPENSES         6,479         3,325         580         894         1,474         4,7           TOTAL OPERATING EXPENSE           NON-OPERATING EXPENSE         439,864         275,661         234,174         509,835         764,7           MATERIAL         -	TR/	AVEL, TRAIN	NING, SEMINARS & DUES	563	2,000	2,739	3,000	5,739	3,671
GENERAL EXPENSES TOTAL OPERATING EXPENSE         6,479         3,325         580         894         1,474         4,7           NON-OPERATING EXPENSE LABOR MATERIAL OTHER SERVICES         -         <	WA	RRANTY AN	ND OTHER CREDITS	(16,789)	(14,000)	(3,484)	(4,000)	(7,484)	(4,000)
NON-OPERATING EXPENSE           LABOR         - <td>GE</td> <td>NERAL EXP</td> <td>ENSES</td> <td>6,479</td> <td>3,325</td> <td></td> <td></td> <td></td> <td>4,788</td>	GE	NERAL EXP	ENSES	6,479	3,325				4,788
LABOR         - <td></td> <td>TOTAL OF</td> <td>PERATING EXPENSE</td> <td>658,866</td> <td>439,864</td> <td>275,661</td> <td>234,174</td> <td>509,835</td> <td>764,710</td>		TOTAL OF	PERATING EXPENSE	658,866	439,864	275,661	234,174	509,835	764,710
LABOR         - <td>NON-OPI</td> <td>ERATING EX</td> <td>XPENSE</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	NON-OPI	ERATING EX	XPENSE						
OTHER SERVICES				-	-	-	-	-	-
	MATERIA	<b>NL</b>		-	-	_	-	-	-
TOTAL NON-OPERATING EXPENSE	OTHER S	SERVICES		-	_	-	-	-	_
		TOTAL NO	ON-OPERATING EXPENSE	-	-		•		-

# TRANSIT OPERATIONS RAIL OPERATIONS RAIL TERMINALS

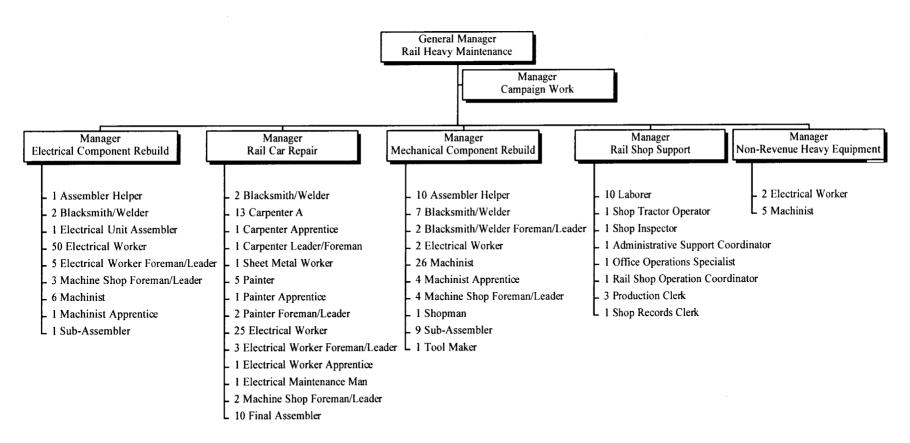


2,175 Total Positions

	1997	1998			ROLLS UP TO AREA 0360						
			1998	1998	1998	1999					
	ACTUAL	BUDGET	ACTUAL 1 - 5	FORECAST 6 -12	TOTAL	BUDGET					
POSITIONS											
FULL TIME PERM	825	755	_	750	750	757					
PART TIME	-	21	-	21	21	21					
FULL TIME TEMP	_		_	-	<u> </u>	-					
STO POSITIONS	-	-	_	_	-	- -					
TOTAL POSITIONS	825	776		771	771	778					
HOURS											
OPERATING HOURS	1,503,099	1 440 000	640 400	040.550	4 500 740	4 4== ===					
NON-OPERATING HOURS	1,505,099 44,779	1,440,092	642,188	948,552	1,590,740	1,477,580					
TOTAL HOURS	1,547,878	1,440,092	174	040 550	174	<del></del>					
TOTAL HOUNG	1,547,676	1,440,092	642,362	948,552	1,590,914	1,477,580					
OPERATING EXPENSE											
LABOR	43,825,453	42,535,424	18,839,010	25,839,103	44,678,113	44,414,448					
MATERIAL	19,148,533	16,740,869	8,591,360	12,436,414	21,027,774	20,711,951					
FUEL - REVENUE EQUIPMENT	•	· · · · -	, , , , <u>.</u>	-							
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	_	_					
PROV FOR INJURIES AND DAMAGES	-	-	-	-	_	_					
PURCHASE OF SECURITY SERVICES	-	•	_	_	_	_					
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-					
OTHER:											
UTILITIES	_										
MAINTENANCE & REPAIR	35,032	59,682	- 11,270	- 18,575	20.945	24.024					
ADVERTISING & PROMOTION	-	-	-	10,575	29,845	34,834					
CONTRACTUAL SERVICES	1,037	2,302	2,851		7 464	0.007					
PROV FOR PASSENGER SECURITY	-	2,502	2,001	4,313	7,164	2,307					
LEASES & RENTALS	8,530	18,000	- 835	_	-	-					
TRAVEL, TRAINING, SEMINARS & DUES	2,130	906	625	32,586	33,421	18,823					
WARRANTY AND OTHER CREDITS	2,130	900	023	550	1,175	1,402					
GENERAL EXPENSES	3,973	7,085	1 500	2 040	4 620	4.050					
TOTAL OPERATING EXPENSE	63,024,688	59,364,268	1,590 <b>27,447,541</b>	3,040 <b>38,334,581</b>	4,630	4,059					
TOTAL OF ERATING EXPERIOR	03,024,000	59,364,266	27,447,541	30,334,581	65,782,122	65,187,824					
NON-OPERATING EXPENSE											
LABOR	1,247,254	-	3,657	_	3,657	_					
MATERIAL	, , , - · · · -	-	-	-	-	_					
OTHER SERVICES	-	-	_	-	-	-					
TOTAL NON-OPERATING EXPENSE	1,247,254	-	3,657	-	3,657						

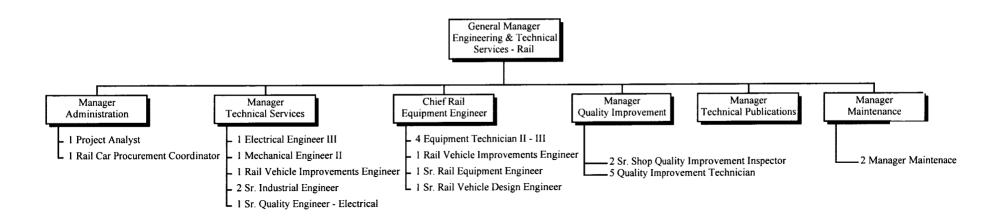
AREA 0168 RAIL STO			RO	OLLS UP TO AREA	360	
	1997	1998	1998	1998	1998	1999
	ACTUAL	BUDGET	ACTUAL 1 - 5	FORECAST 6 -12	TOTAL	BUDGET
POSITIONS						
FULL TIME PERM	-	_	_	_	_	_
PART TIME	-	-	_	-	_	_
FULL TIME TEMP	-	_	_	-	-	-
STO POSITIONS	1,760	1,435	_	1,425	1,425	1,397
TOTAL POSITIONS	1,760	1,435	-	1,425	1,425	1,397
HOURS						
OPERATING HOURS	3,414,787	2,663,230	1,172,053	1,542,538	2,714,591	2,602,441
NON-OPERATING HOURS	86,246	-	20,871	1,042,000	20,871	2,002,441
TOTAL HOURS	3,501,033	2,663,230	1,192,924	1,542,538	2,735,462	2,602,441
OPERATING EXPENSE						
LABOR	97 740 603	70 744 540	24 525 647	40.070.054	70 540 000	70 007 000
MATERIAL	87,749,603	72,741,513	31,535,647	40,978,351	72,513,998	70,867,882
FUEL - REVENUE EQUIPMENT	-	-	-	<del></del>	-	299
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	-	-	-	-	<del>-</del>	-
MAINTENANCE & REPAIR	-	-	-	-	-	-
ADVERTISING & PROMOTION	-	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-	-
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-
LEASES & RENTALS	-	-	-	-	-	-
TRAVEL, TRAINING, SEMINARS & DUES	-	-	-	-	-	-
WARRANTY AND OTHER CREDITS	-	-	-	-	-	-
GENERAL EXPENSES			-	-	-	-
TOTAL OPERATING EXPENSE	87,749,603	72,741,513	31,535,647	40,978,351	72,513,998	70,868,181
NON-OPERATING EXPENSE						
LABOR	2,137,183	-	549,651	-	549,651	-
MATERIAL	•	-	· -	-	-	-
OTHER SERVICES	-	-	-	-	-	_
TOTAL NON-OPERATING EXPENSE	2,137,183	-	549,651	-	549,651	-

## TRANSIT OPERATIONS RAIL OPERATIONS RAIL HEAVY MAINTENANCE



AREA 040	4 RAIL HEAVY MAINTENANC	E		RC	ROLLS UP TO AREA 0360		
		1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS							
FULL TIME PE	RM	253	237	-	217	217	220
PART TIME		-	-	-	-	-	-
<b>FULL TIME TE</b>	MP	-	-	-	19	19	17
STO POSITION	NS	-	-	-	-	-	-
TOT	TAL POSITIONS	253	237	-	236	236	237
HOURS							
OPERATING H	IOURS	194,013	306,936	120,831	171,024	291,855	307,114
<b>NON-OPERAT</b>	ING HOURS	229,594	129,000	50,772	78,631	129,403	128,988
тот	AL HOURS	423,607	435,936	171,603	249,655	421,258	436,102
OPERATING E	XPENSE						
LABOR		3,493,435	6,983,859	2,591,649	3,736,649	6,328,298	7,011,077
MATERIAL		(6,622,753)	(4,240,497)	(1,646,661)	(3,025,658)	(4,672,319)	(5,395,643)
<b>FUEL - REVEN</b>	IUE EQUIPMENT	-	-	-	-	-	-
<b>ELECTRIC PO</b>	WER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR IN.	JURIES AND DAMAGES	-	-	-	-	-	-
PURCHASE O	F SECURITY SERVICES	-	-	-	-	-	-
PURCHASE O	F PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:							
UTILITIES	8	-	-	-	-	-	-
MAINTEN	IANCE & REPAIR	96,582	110,559	23,288	43,363	66,651	68,104
ADVERTI	SING & PROMOTION	-	-	-	-	-	-
CONTRA	CTUAL SERVICES	1,328	2,809	181	2,955	3,136	2,662
PROV FC	R PASSENGER SECURITY	-	-	-	-	-	-
LEASES	& RENTALS	2,296	8,881	-	-	-	-
TRAVEL,	TRAINING, SEMINARS & DUES	8,598	1,501	15,206	1,000	16,206	3,482
	ITY AND OTHER CREDITS	(3,061)	(6,459)	-	-	-	-
GENERA	L EXPENSES _	2,428	1,352	562	2,106	2,668	1,279
тот	AL OPERATING EXPENSE	(3,021,147)	2,862,005	984,225	760,415	1,744,640	1,690,961
NON-OPERAT	ING EXPENSE						
LABOR		6,416,004	3,824,533	1,496,922	2,353,977	3,850,899	3,941,295
MATERIAL		5,189,458	5,236,250	1,739,044	5,236,245	6,975,289	5,236,250
OTHER SERVI	CES	408,241	-	3,332	<u> </u>	3,332	-
TOT	AL NON-OPERATING EXPENSE	12,013,703	9,060,783	3,239,298	7,590,222	10,829,520	9,177,545

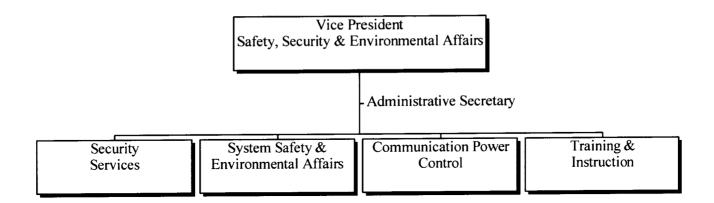
# TRANSIT OPERATIONS RAIL OPERATIONS ENGINEERING & TECHNICAL SERVICES - RAIL



AREA 0480 ENGINEERING & TECH SE	RVICE RAIL		RO	DLLS UP TO AREA 03	360	
	1997	1998	1998	1998	1998 TOTAL	1999 BUDGET
	ACTUAL	BUDGET	ACTUAL 1 - 5	FORECAST 6 -12	IOIAL	BUDGET
POSITIONS						
FULL TIME PERM	30	30	-	28	28	30
PART TIME	-	-	-	-	-	-
FULL TIME TEMP	-	-	-	-	-	-
STO POSITIONS	-				-	<u> </u>
TOTAL POSITIONS	30	30	-	28	28	30
HOURS						
OPERATING HOURS	51,315	48,320	18,449	25,355	43,804	45,283
NON-OPERATING HOURS	4,318	19,640	3,043	3,997	7,040	19,644
TOTAL HOURS	55,633	67,960	21,492	29,352	50,844	64,927
OPERATING EXPENSE						
LABOR	1,883,996	1,812,160	701,948	989,297	1,691,245	1,565,867
MATERIAL	507,520	142,251	20,481	40,898	61,379	141,417
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	-	-	-	-	45.050	44.000
MAINTENANCE & REPAIR	52,853	11,514	3,948	11,110	15,058	14,000
ADVERTISING & PROMOTION	-	-	-	-	-	- 457 720
CONTRACTUAL SERVICES	349	57,613	3,860	54,273	58,133	157,730
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-
LEASES & RENTALS	478	-	-	704	701	896
TRAVEL, TRAINING, SEMINARS & DUES	623	721	-	721	721	090
WARRANTY AND OTHER CREDITS	-	-	- E EDE	9,071	14,596	12,806
GENERAL EXPENSES	16,301	11,043	5,525	1,105,370	1,841,132	1,892,716
TOTAL OPERATING EXPENSE	2,462,120	2,035,302	735,762	1,109,370	1,041,132	1,032,710
NON-OPERATING EXPENSE					004 470	700 400
LABOR	150,547	766,297	113,831	147,648	261,479	762,133
MATERIAL	33,947	-	2,345	2 202 722	2,345	2 202 766
OTHER SERVICES	1,920,058	3,283,766	5,040,762	3,283,763	8,324,525	3,283,766
TOTAL NON-OPERATING EXPENSE	2,104,552	4,050,063	5,156,938	3,431,411	8,588,349	4,045,899

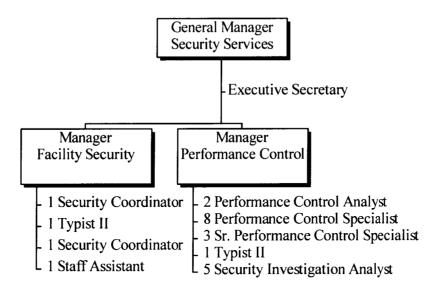
AREA 0090 SAFETY, SECURITY & TRA	AINING		RO	ROLLS UP TO AREA 0100		
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	271	277	-	228	228	282
PART TIME	-	-	-	-	-	-
FULL TIME TEMP	-	-	-	-	-	<del>-</del>
STO POSITIONS	-	_		<u>-</u>	-	
TOTAL POSITIONS	271	277	-	228	228	282
<u>HOURS</u>				007.400	470.004	505 057
OPERATING HOURS	493,597	529,728	191,665	287,166	478,831	535,257
NON-OPERATING HOURS		-	-	-	470.004	- 
TOTAL HOURS	493,597	529,728	191,665	287,166	478,831	535,257
OPERATING EXPENSE				0.047.407	45 445 040	40.045.054
LABOR	15,506,699	17,268,068	6,098,326	9,017,487	15,115,813	18,015,254
MATERIAL	175,892	183,252	102,098	90,823	192,921	172,508
FUEL - REVENUE EQUIPMENT	-	-	-	_	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-		40,000,000	- 16,983,074	25,000,000
PURCHASE OF SECURITY SERVICES	14,277,845	17,000,000	6,983,074	10,000,000	10,903,074	25,000,000
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	-		-	407 404	107 695	6,432
MAINTENANCE & REPAIR	10,709	5,738	584	107,101	107,685	0,432
ADVERTISING & PROMOTION		- 07.440	47.507		53,543	86,412
CONTRACTUAL SERVICES	31,238	37,146	47,567 -	5,976	55,545	00,412
PROV FOR PASSENGER SECURITY	- 070 000	242.044		299,341	393,973	398,054
LEASES & RENTALS	278,890	312,011	94,632	29,341	63,229	75,610
TRAVEL, TRAINING, SEMINARS & DUES	87,205	48,214	40,415	22,014	05,225	75,010
WARRANTY AND OTHER CREDITS	-	40.641	16,996	23,827	40,823	57,350
GENERAL EXPENSES	60,692	40,641	13,383,692	19,567,369	32,951,061	43,811,620
TOTAL OPERATING EXPENSE	30,429,170	34,895,070	13,383,692	19,507,509	32,331,001	40,011,020
NON-OPERATING EXPENSE						
LABOR	-	-	-	-	-	-
MATERIAL	<u>-</u>	-	-	-	-	4 000 000
OTHER SERVICES	1,084,164	<del>-</del>	193,295	-	193,295	1,000,000
TOTAL NON-OPERATING EXPENSE	1,084,164	-	193,295	·	193,295	1,000,000

## TRANSIT OPERATIONS SAFETY, SECURITY & TRAINING VICE PRESIDENT



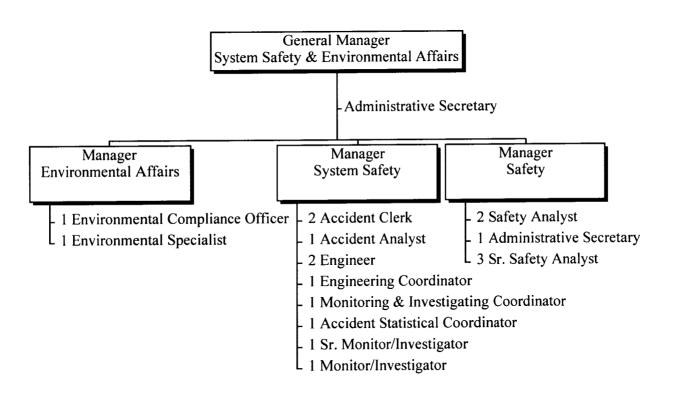
AREA 0091 SAFETY, SECURITY & TR	AINING VP		R	ROLLS UP TO AREA 0090		
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	1	2	-	1	1	2
PART TIME	-	-	_	-	-	-
FULL TIME TEMP	-	-	-	-	-	-
STO POSITIONS	-	-	-	-	-	-
TOTAL POSITIONS	1	2	-	1	1	2
<u>HOURS</u>						
OPERATING HOURS	1,416	3,712	-	1,058	1,058	3,641
NON-OPERATING HOURS		-	-	-		
TOTAL HOURS	1,416	3,712	•	1,058	1,058	3,641
OPERATING EXPENSE						
LABOR	84,824	165,331	-	69,615	69,615	173,463
MATERIAL.	141	572	-	285	285	571
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	<del></del>	-	-
OTHER:						
UTILITIES	-	-	-	-	-	-
MAINTENANCE & REPAIR	-	-	-	-	-	-
ADVERTISING & PROMOTION	-	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-	-
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-
LEASES & RENTALS	-	-	-	•	-	-
TRAVEL, TRAINING, SEMINARS & DUES	-	-	-	-	-	2,500
WARRANTY AND OTHER CREDITS	-	-	=	-	-	-
GENERAL EXPENSES	886	1,000	_	500	500	
TOTAL OPERATING EXPENSE	85,851	166,903	•	70,400	70,400	176,534
NON-OPERATING EXPENSE						
LABOR	-	-	-	•	-	-
MATERIAL	-	-	-	-	-	-
OTHER SERVICES			-	-	-	
TOTAL NON-OPERATING EXPENSE	-	-	-	-	-	•

# TRANSIT OPERATIONS SAFETY, SECURITY & TRAINING SECURITY SERVICES



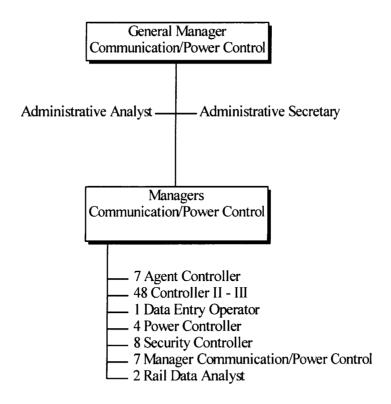
AREA 0010	SECURITY SERVICES	400=			ROLLS UP TO AREA 0090						
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET					
POSITIONS											
FULL TIME PE	RM	28	27	-	21	21	27				
PART TIME		-	-	-	-	-	-				
<b>FULL TIME TEI</b>		-	-	-	-	-	-				
STO POSITION	•		<u>-</u>		21	21	27				
тот	TAL POSITIONS	28	27	-	21	21	21				
HOURS		45.600	EO 112	15,825	22,190	38,015	50,083				
OPERATING H		45,660	50,112	15,625	22,190	-	-				
NON-OPERATI	AL HOURS	45,660	50,112	15,825	22,190	38,015	50,083				
OPERATING E	XPFNSE										
LABOR		1,182,225	1,297,095	396,200	570,773	966,973	1,359,313				
MATERIAL		8,998	14,300	2,135	(362)	1,773	4,363				
	IUE EQUIPMENT	-	-	-	-	-	-				
	WER - REV EQUIPMENT	-	-	-	-	-	-				
	JURIES AND DAMAGES	-	-	-	-	-	-				
PURCHASE O	F SECURITY SERVICES	14,277,845	17,000,000	6,983,074	10,000,000	16,983,074	25,000,000				
PURCHASE OF	F PARATRANSIT SVCS	-	-	-	-	-	-				
OTHER:											
UTILITIES		-	-	-	4 000	- 4.00E	1,500				
	NANCE & REPAIR	1,606	1,741	85	1,000	1,085	1,500				
	ISING & PROMOTION	-	-	- 14,508	-	14,508	_				
	CTUAL SERVICES	-	700	14,506	_	14,500	_				
	OR PASSENGER SECURITY	2.025	- 115,000	- 750	114,250	115,000	120,000				
	& RENTALS	3,925 664	2,041	695	1,346	2,041	2,150				
	TRAINING, SEMINARS & DUES	004	2,041	-	1,040	2,0	_,				
	ITY AND OTHER CREDITS	31,218	- 4,749	7,244	9,740	16,984	16,500				
	L EXPENSES	15,506,481	18,435,626	7,404,691	10,696,747	18,101,438	26,503,826				
101	TAL OPERATING EXPENSE	15,500,401	10,433,020	1,404,001	10,000,1						
	ING EXPENSE		_	_	_	<u>-</u>	_				
LABOR		-	<u>-</u>	-	-	_	-				
MATERIAL	ICES	-	-	1,545	_	1,545	-				
OTHER SERVI	TAL NON-OPERATING EXPENSE			1,545	-	1,545	-				

# TRANSIT OPERATIONS SAFETY, SECURITY & ENVIRONMENTAL AFFAIRS SYSTEM SAFETY & ENVIRONMENTAL AFFAIRS



AREA 0630 SYSTEM SAFTEY & ENVIF	RONMENTAL AFFAIRS		ROLLS UP TO AREA 0090				
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
POSITIONS							
FULL TIME PERM	18	23	-	12	12	23	
PART TIME	-	-	-	-	-	-	
FULL TIME TEMP	-	-	-	-	-	-	
STO POSITIONS		***	-		-	-	
TOTAL POSITIONS	18	23	•	12	12	23	
HOURS						44.004	
OPERATING HOURS	29,253	42,688	9,320	12,317	21,637	41,921	
NON-OPERATING HOURS		-		-	-	-	
TOTAL HOURS	29,253	42,688	9,320	12,317	21,637	41,921	
OPERATING EXPENSE						4 507 004	
LABOR	1,010,355	1,498,535	328,138	435,661	763,799	1,507,824	
MATERIAL	11,699	16,620	6,023	8,410	14,433	17,233	
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	=	-	-	-	-	
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES	-	-	-	-	-	-	
MAINTENANCE & REPAIR	-	100	91	100	191	-	
ADVERTISING & PROMOTION	-	-	-	-	-	<del>-</del>	
CONTRACTUAL SERVICES	29,381	30,626	32,314	1,419	33,733	78,600	
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-	
LEASES & RENTALS	-	3,398	-	3,398	3,398	3,054	
TRAVEL, TRAINING, SEMINARS & DUES	6,467	13,140	1,139	10,681	11,820	10,161	
WARRANTY AND OTHER CREDITS	-	-	-	•	-	-	
GENERAL EXPENSES	19,356	21,885	4,688	5,489	10,177	26,551	
TOTAL OPERATING EXPENSE	1,077,258	1,584,304	372,393	465,158	837,551	1,643,423	
NON-OPERATING EXPENSE							
LABOR	-	-	-	-	-	-	
MATERIAL	-	-	-	-	-	-	
OTHER SERVICES	500		-	-		_	
TOTAL NON-OPERATING EXPENSE	500	-	•	-	•	-	

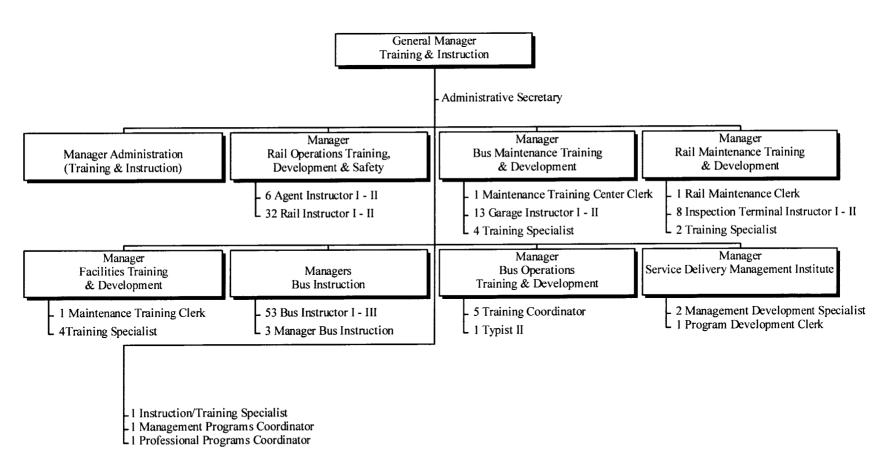
## TRANSIT OPERATIONS SAFETY, SECURITY, & TRAINING COMMUNICATION/POWER CONTROL



80 Total Positions

AREA 0115 COMMUNICATIONS POWE	ER/CONTROL		ROLLS UP TO AREA 0090			
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS .						
FULL TIME PERM	78	78	-	64	64	80
PART TIME	-	-	-	-	-	-
FULL TIME TEMP	-	-	-	-	-	-
STO POSITIONS		-		<del>-</del>	-	
TOTAL POSITIONS	78	78	-	64	64	80
HOURS			70.400	447.000	400 400	466 220
OPERATING HOURS	164,160	162,240	73,126	117,300	190,426	166,328
NON-OPERATING HOURS				447.000	400 400	466 220
TOTAL HOURS	164,160	162,240	73,126	117,300	190,426	166,328
OPERATING EXPENSE				0.505.740	5 000 005	E 07E E7G
LABOR	5,328,456	5,604,714	2,391,172	3,595,713	5,986,885	5,875,576
MATERIAL	34,768	17,105	4,525	6,574	11,099	30,159
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	-	-	-	404 507	404.507	3,305
MAINTENANCE & REPAIR	8,130	897	-	104,597	104,597	3,303
ADVERTISING & PROMOTION	-	-	540	- 4 557	- 5,097	- 7,812
CONTRACTUAL SERVICES	1,800	4,320	540	4,557	5,097	7,012
PROV FOR PASSENGER SECURITY	-	400.000	93,882	178,080	271,962	272,000
LEASES & RENTALS	272,377	190,000	93,002	170,000	271,902	2/2,000
TRAVEL, TRAINING, SEMINARS & DUES	-	251	-	-	<u>-</u>	_
WARRANTY AND OTHER CREDITS	- 040	- 724	-	- 734	734	588
GENERAL EXPENSES	846	734 <b>5,818,021</b>	2,490,119	3,890,255	6,380,374	6,189,440
TOTAL OPERATING EXPENSE	5,646,377	5,818,021	2,490,119	3,890,200	0,300,374	0,100,440
NON-OPERATING EXPENSE						
LABOR	-	-	-	-	-	-
MATERIAL	-	-	-	-	-	-
OTHER SERVICES	555		612	-	612 <b>612</b>	
TOTAL NON-OPERATING EXPENSE	555		612	-	012	

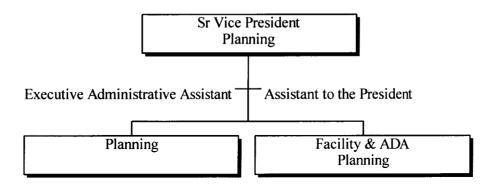
## TRANSIT OPERATIONS SAFETY, SECURITY, & TRAINING TRAINING & INSTRUCTION



AREA 0180 TRAINING AND INSTRUCT	ION		RO	OLLS UP TO AREA 00	090		
ANEA 0100	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
POSITIONS							
FULL TIME PERM	146	147	-	130	130	150	
PART TIME	-	-	-	-	-	•	
FULL TIME TEMP	-	-	-	-	-	-	
STO POSITIONS				-		- 470	
TOTAL POSITIONS	146	147	-	130	130	150	
<u>HOURS</u>				40.4.004	007.004	070 004	
OPERATING HOURS	253,108	270,976	93,393	134,301	227,694	273,284	
NON-OPERATING HOURS		-				273,284	
TOTAL HOURS	253,108	270,976	93,393	134,301	227,694	213,204	
OPERATING EXPENSE			0.000.045	1.045.705	7 220 540	9,099,077	
LABOR	7,900,838	8,702,393	2,982,815	4,345,725	7,328,540		
MATERIAL	120,286	134,655	89,415	75,916	165,331	120,181	
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	•	-	
PROV FOR INJURIES AND DAMAGES	=	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES	-	-	-	-	4 942	1 627	
MAINTENANCE & REPAIR	973	3,000	408	1,404	1,812	1,627	
ADVERTISING & PROMOTION	-	-	-	-	-	-	
CONTRACTUAL SERVICES	57	1,500	204	-	204	-	
PROV FOR PASSENGER SECURITY	-	-	-	- 0.040	- 2 642	3,000	
LEASES & RENTALS	2,587	3,613	-	3,613	3,613 49,368	60,799	
TRAVEL, TRAINING, SEMINARS & DUES	80,074	32,782	38,581	10,787	49,300	00,799	
WARRANTY AND OTHER CREDITS	-	-	-	7.064	40.400	13,712	
GENERAL EXPENSES	8,387	12,273	5,064	7,364	12,428 <b>7,561,296</b>	9,298,396	
TOTAL OPERATING EXPENSE	8,113,202	8,890,216	3,116,487	4,444,809	7,561,296	9,290,390	
NON-OPERATING EXPENSE							
LABOR	-	-	-	-	-	-	
MATERIAL	-	-	-	-	-	4 000 000	
OTHER SERVICES	1,083,108		191,138		191,138	1,000,000	
TOTAL NON-OPERATING EXPENSE	1,083,108	-	191,138	•	191,138	1,000,000	

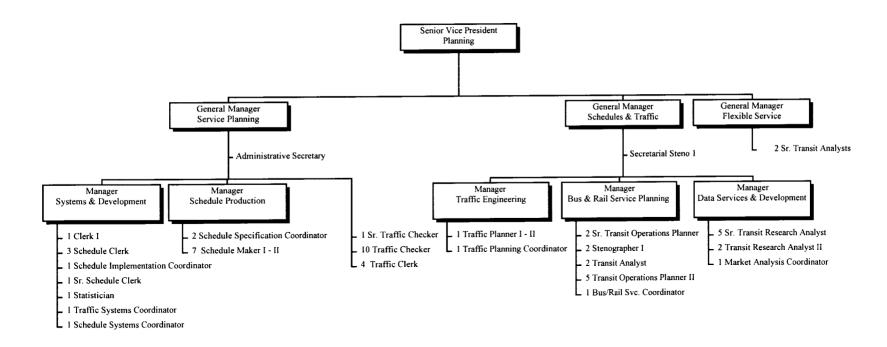
AREA 0004 PLANINING			RO	OLLS UP TO AREA 01	100	
AREA 0004 I BIRINING	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	82	76	-	63	63	75
PART TIME	-	-	-	5	5	-
FULL TIME TEMP	-	_	-	3	3	-
STO POSITIONS	_	-	_	-	-	-
TOTAL POSITIONS	82	76	•	71	71	75
HOURS						100 110
OPERATING HOURS	183,667	142,572	60,585	72,169	132,754	133,446
NON-OPERATING HOURS	3,321	2,500	496	2,240	2,736	3,504
TOTAL HOURS	186,988	145,072	61,081	74,409	135,490	136,950
OPERATING EXPENSE				0.000.440	4 000 000	A 550 512
LABOR	5,846,636	4,756,648	1,999,199	2,283,410	4,282,609	4,558,513
MATERIAL	38,419	33,834	7,245	11,248	18,493	15,842
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	-		-	45 000	- 48,125	47,723
MAINTENANCE & REPAIR	66,427	79,213	2,303	45,822 5,000	5,000	5,000
ADVERTISING & PROMOTION	79,943	10,711	-	·	67,019	50,012
CONTRACTUAL SERVICES	73,399	647	16,905	50,114	01,019	-
PROV FOR PASSENGER SECURITY	-	-	-	-	-	_
LEASES & RENTALS	210	-	-	- 12,335	18,668	15,145
TRAVEL, TRAINING, SEMINARS & DUES	14,573	10,793	6,333	12,333	10,000	10,140
WARRANTY AND OTHER CREDITS		-	44 720	36,826	48,556	31,139
GENERAL EXPENSES	72,479	46,814	11,730	2,444,755	4,488,470	4,723,374
TOTAL OPERATING EXPENSE	6,192,086	4,938,660	2,043,715	2,444,155	7,700,770	7,120,017
NON-OPERATING EXPENSE	20.451	00.440	46.570	74 160	90,735	118,624
LABOR	86,161	28,413	16,573	74,162	90,735	692,000
MATERIAL	5,250	-	10.245	-	10,245	504,000
OTHER SERVICES	687,562		10,245	74,162	100.980	1,314,624
TOTAL NON-OPERATING EXPENSE	778,973	28,413	26,818	74,102	100,300	1,017,024

# TRANSIT OPERATIONS PLANNING SR VICE PRESIDENT



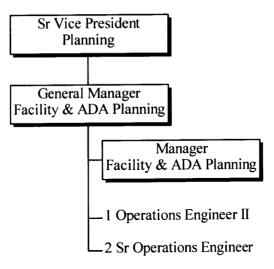
AREA 0008 PLANNING SR VP			RO	OLLS UP TO AREA 00	004	
AREA COOC I DIMINIO CIVI	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS .					_	
FULL TIME PERM	4	3	-	3	3	3
PART TIME	-	-	-	•	-	-
FULL TIME TEMP	-	-	-	-	-	-
STO POSITIONS		-			-	3
TOTAL POSITIONS	4	3	•	3	3	3
<u>HOURS</u>				0.000	0.004	E E00
OPERATING HOURS	8,304	5,568	6,028	3,233	9,261	5,598
NON-OPERATING HOURS		-			0.004	5,598
TOTAL HOURS	8,304	5,568	6,028	3,233	9,261	5,550
OPERATING EXPENSE			044.075	450 500	270 664	270 200
LABOR	297,521	276,004	214,075	156,586	370,661	279,300 571
MATERIAL	2,817	5,708	35	571	606	571
FUEL - REVENUE EQUIPMENT	-	•	-	-	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	_
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	_
OTHER:						
UTILITIES	-	-	-	-	-	-
MAINTENANCE & REPAIR	-	-	-	-	-	-
ADVERTISING & PROMOTION	75,480	=	-	- -	64 947	50,000
CONTRACTUAL SERVICES	55,782	-	14,847	50,000	64,847	50,000
PROV FOR PASSENGER SECURITY	-	-	-	-	-	_
LEASES & RENTALS	- 4.50	4.000	2710	- 4,581	7,300	5,000
TRAVEL, TRAINING, SEMINARS & DUES	1,456	4,000	2,719	4,561	7,300	5,000
WARRANTY AND OTHER CREDITS	-	-	445	445	890	1,104
GENERAL EXPENSES	912	285,712	232,121	212,183	444,304	335,975
TOTAL OPERATING EXPENSE	433,968	205,712	232,121	212,100	444,004	
NON-OPERATING EXPENSE						
LABOR	-	-	-	-	-	-
MATERIAL	-	-	-	-	-	-
OTHER SERVICES	1,308		-		-	-
TOTAL NON-OPERATING EXPENSE	1,308		-		<u> </u>	

# TRANSIT OPERATIONS PLANNING PLANNING



AREA 0590 PLANNING			RO	OLLS UP TO AREA 00	004	
ANEA 0000 / ENVINO	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	73	68	-	56	56	67
PART TIME	-	-	-	5	5	-
FULL TIME TEMP	-	-	-	3	3	-
STO POSITIONS	-	-	-		-	
TOTAL POSITIONS	73	68	-	64	64	67
<b>HOURS</b>						440.040
OPERATING HOURS	168,826	127,724	50,912	64,700	115,612	118,648
NON-OPERATING HOURS	1,886	2,500	252	2,240	2,492	3,504
TOTAL HOURS	170,712	130,224	51,164	66,940	118,104	122,152
OPERATING EXPENSE					0.055.004	0.044.050
LABOR	5,343,616	4,176,297	1,667,257	1,988,604	3,655,861	3,944,356
MATERIAL	33,467	27,748	7,210	10,216	17,426	14,470
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	=	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	=	-	-	-	-	_
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	<del>-</del>
OTHER:						
UTILITIES	-	-	-	- 4E 900	40 105	47,723
MAINTENANCE & REPAIR	66,427	79,213	2,303	45,822	48,125	5,000
ADVERTISING & PROMOTION	4,463	10,711	- 0.057	5,000	5,000	5,000
CONTRACTUAL SERVICES	17,581	614	2,057	81	2,138	-
PROV FOR PASSENGER SECURITY	-	-	-	-	_	_
LEASES & RENTALS	210	- 6 420	- 1,924	- 7,754	9,678	9,647
TRAVEL, TRAINING, SEMINARS & DUES	12,942	6,432	1,924	1,134	9,070	5,047
WARRANTY AND OTHER CREDITS	- 71.006	- 46,387	11,155	36,083	47,238	29,854
GENERAL EXPENSES	71,026		1,691,906	2,093,560	3,785,466	4,051,050
TOTAL OPERATING EXPENSE	5,549,732	4,347,402	1,091,300	2,030,000	0,700,400	4,001,000
NON-OPERATING EXPENSE		60.445	7.057	74.460	po 440	118,624
LABOR	48,545	28,413	7,957	74,162	82,119 -	692,000
MATERIAL	5,250	-	-	-	- 10,245	504,000
OTHER SERVICES	686,254	- 00 440	10,245	74 162	92,364	1,314,624
TOTAL NON-OPERATING EXPENSE	740,049	28,413	18,202	74,162	₹2,304	1,314,024

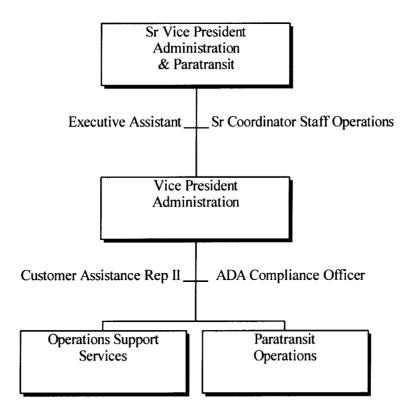
# TRANSIT OPERATIONS PLANNING FACILITY & ADA PLANNING



AREA 0988 FACILITY & ADA PL	LANING		RC	LS UP TO AREA 0004			
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
POSITIONS						-	
FULL TIME PERM	5	5	-	4	4	5	
PART TIME	=	-	-	-	-	-	
FULL TIME TEMP	-	-	-	-	-	-	
STO POSITIONS				- 4	4	5	
TOTAL POSITIONS	5	5	•	4	4	3	
<u>HOURS</u>	0.507	0.000	2.645	4,236	7,881	9,200	
OPERATING HOURS	6,537	9,280	3,645	4,230	243	5,200	
NON-OPERATING HOURS	1,435	- 0.200	243 3,888	4,236	8,124	9,200	
TOTAL HOURS	7,972	9,280	3,000	4,230	0,124	3,200	
OPERATING EXPENSE		004.047	447.000	120 221	256,087	334,857	
LABOR	205,499	304,347	117,866	138,221 461	236,087 461	801	
MATERIAL	2,136	378	-	401	401	-	
FUEL - REVENUE EQUIPMENT	-	-	-	-	_	_	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	•	_	_	
PROV FOR INJURIES AND DAMAGES	-	-	-	_	_	_	
PURCHASE OF SECURITY SERVICES	-	-	-	_	_	_	
PURCHASE OF PARATRANSIT SVCS	-	-	-				
OTHER:						_	
UTILITIES	-	-	-	-	<u>-</u>	_	
MAINTENANCE & REPAIR	-	-	-	-	_	_	
ADVERTISING & PROMOTION	- 07	-	-	33	33	12	
CONTRACTUAL SERVICES	37	33	-	-	-		
PROV FOR PASSENGER SECURITY	-	-	_	_	_	-	
LEASES & RENTALS	- ES 175	- 361	1,690	•	1,690	497	
TRAVEL, TRAINING, SEMINARS & DUE	=5 1/5	301	1,000	_	-,,,,,,,	-	
WARRANTY AND OTHER CREDITS	- 541	427	130	297	427	180	
GENERAL EXPENSES  TOTAL OPERATING EXPENSE	208,388	305,546	119,686	139,012	258,698	336,347	
TOTAL OPERATING EXPENSE	200,300	000,040					
NON-OPERATING EXPENSE	07.047		0.646		8,616	_	
LABOR	37,617	-	8,616	<u>-</u>	0,010	_	
MATERIAL	-	-	-	-	_	-	
OTHER SERVICES	- 27.647		8,616		8,616		
TOTAL NON-OPERATING EXPEN	ISE 37,617	· · · · · · · · · · · · · · · · · · ·	0,010			<del></del>	

AREA 0110 ADMINISTRATION & PARA	ATRANSIT		ROLLS UP TO AREA 0100				
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
POSITIONS							
FULL TIME PERM	58	37	-	42	42	39	
PART TIME	-	-	-	-	-	-	
FULL TIME TEMP	-	-	-	-	-	-	
STO POSITIONS	-	_	-	-	<u>-</u>	-	
TOTAL POSITIONS	58	37	•	42	42	39	
HOURS							
OPERATING HOURS	97,491	68,804	32,172	43,897	76,069	71,396	
NON-OPERATING HOURS	102	<u> </u>	-	-			
TOTAL HOURS	97,593	68,804	32,172	43,897	76,069	71,396	
OPERATING EXPENSE					0.000.440	0.404.004	
LABOR	3,136,914	2,224,317	995,635	1,396,477	2,392,112	2,401,264	
MATERIAL	33,632	31,013	14,536	18,191	32,727	27,169	
FUEL - REVENUE EQUIPMENT	•	-	-	-	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-	
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	·	-	-	-	-	27.000.000	
PURCHASE OF PARATRANSIT SVCS	26,072,496	26,400,000	11,045,776	15,481,463	26,527,239	27,060,000	
OTHER:							
UTILITIES	1,156	10,000	<del>-</del>	10,000	10,000	5,434	
MAINTENANCE & REPAIR	-	-	-	_	-	-	
ADVERTISING & PROMOTION	-	-	-	-	-	-	
CONTRACTUAL SERVICES	21,476	25,100	6,957	15,479	22,436	24,272	
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-	
LEASES & RENTALS	-	800	-	•	-	-	
TRAVEL, TRAINING, SEMINARS & DUES	4,110	15,032	4,133	6,000	10,133	2,53	
WARRANTY AND OTHER CREDITS	(4,487)	-	-	-	-	-	
GENERAL EXPENSES	9,070	113,635	20,660	92,326	112,986	12,371	
TOTAL OPERATING EXPENSE	29,274,367	28,819,897	12,087,697	17,019,936	29,107,633	29,533,045	
NON-OPERATING EXPENSE							
LABOR	3,644	-	-	-	-	-	
MATERIAL	· -	-	-	-	-	-	
OTHER SERVICES	29,963	-	-	-	-	40,000	
TOTAL NON-OPERATING EXPENSE	33,607	•	- "	-	+	40,000	

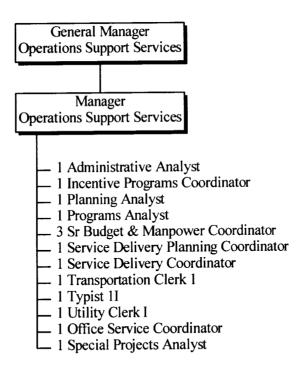
# TRANSIT OPERATIONS ADMINISTRATION & PARATRANSIT SR VICE PRESIDENT



6 Total Positions

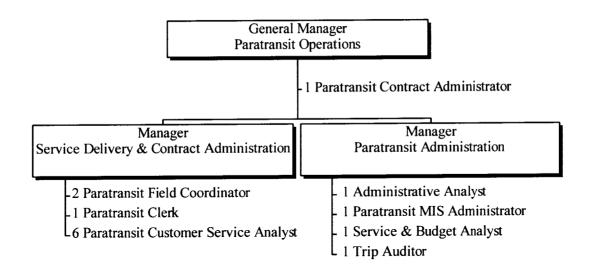
AREA 0112 ADMINISTRATION & PARATRANSIT SR			ROLLS UP TO AREA 0110				
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
POSITIONS							
FULL TIME PERM	17	5	-	11	11	6	
PART TIME	-	-	-	-	-	-	
FULL TIME TEMP	-	-	-	=	-	-	
STO POSITIONS	-	-	-	<del>-</del>	-		
TOTAL POSITIONS	17	5	-	11	11	6	
<u>HOURS</u>							
OPERATING HOURS	28,596	9,412	9,308	11,707	21,015	11,479	
NON-OPERATING HOURS	_	-			-		
TOTAL HOURS	28,596	9,412	9,308	11,707	21,015	11,479	
OPERATING EXPENSE					704 507	555 005	
LABOR	1,043,245	458,452	336,163	445,424	781,587	555,985	
MATERIAL	2,957	3,112	1,758	328	2,086	328	
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-	
PROV FOR INJURIES AND DAMAGES	-	_	•	-	-	-	
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES	-	-	-	-	-	-	
MAINTENANCE & REPAIR	-	-	-	-	-	-	
ADVERTISING & PROMOTION	-	-	-	-	-	-	
CONTRACTUAL SERVICES	-	-	-	-	-	-	
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-	
LEASES & RENTALS	<u>-</u>	800	-	-	40 422	2 525	
TRAVEL, TRAINING, SEMINARS & DUES	1,517	15,032	4,133	6,000	10,133	2,535	
WARRANTY AND OTHER CREDITS		-	-	-	444 400	- 10,750	
GENERAL EXPENSES	8,168	111,110	20,460	90,976	111,436	569,598	
TOTAL OPERATING EXPENSE	1,055,887	588,506	362,514	542,728	905,242	505,530	
NON-OPERATING EXPENSE							
LABOR	-	-	-	-	-	-	
MATERIAL	-	-	-	-	-	=	
OTHER SERVICES	584	-	-				
TOTAL NON-OPERATING EXPENSE	584	-		-	-		

# TRANSIT OPERATIONS ADMINISTRATION & PARATRANSIT OPERATIONS SUPPORT SERVICES



AREA 0190 OPERATIONS SUPPORT S	SERVICES		ROLLS UP TO AREA 0110				
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
POSITIONS							
FULL TIME PERM	24	15	-	15	15	16	
PART TIME	-	-	-	-	-	-	
FULL TIME TEMP	-	-	-	-	-	-	
STO POSITIONS	-	-		-	<u>-</u>	-	
TOTAL POSITIONS	24	15	-	15	15	16	
<u>HOURS</u>							
OPERATING HOURS	39,088	27,840	11,852	15,549	27,401	28,997	
NON-OPERATING HOURS	-	-	<del>-</del>	-	<u> </u>	-	
TOTAL HOURS	39,088	27,840	11,852	15,549	27,401	28,997	
OPERATING EXPENSE							
LABOR	1,228,743	850,698	335,434	455,847	791,281	903,631	
MATERIAL	9,208	6,975	2,917	5,438	8,355	6,840	
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-	
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES	-	-	-	-	-	-	
MAINTENANCE & REPAIR	-	-	-	-	-	-	
ADVERTISING & PROMOTION	-	-	-	-	-	-	
CONTRACTUAL SERVICES	132	-	272	479	751	502	
PROV FOR PASSENGER SECURITY	-	-	-	•	-	-	
LEASES & RENTALS	-	-	-	-	-	-	
TRAVEL, TRAINING, SEMINARS & DUES	24	-	-	-	-	-	
WARRANTY AND OTHER CREDITS	-	-	-		-	-	
GENERAL EXPENSES	539	1,075	-	1,000	1,000	1,000	
TOTAL OPERATING EXPENSE	1,238,646	858,748	338,623	462,764	801,387	911,973	
NON-OPERATING EXPENSE							
LABOR	-	-	-	-	-	-	
MATERIAL	-	-	-	-	-	-	
OTHER SERVICES	28,428		<u> </u>	-	-	-	
TOTAL NON-OPERATING EXPENSE	28,428	-		•	-	-	

## TRANSIT OPERATIONS ADMINISTRATION & PARATRANSIT PARATRANSIT OPERATIONS



AREA 0384 PARATRANSIT OPERATIO		S		ROLLS UP TO AREA 0110				
		1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
POSITIONS								
FULL TIME PERM		17	17	-	16	16	17	
PART TIME		-	-	-	-	-	-	
FULL TIME TEMP		-	-	-	-	-	-	
STO POSITIONS		-	-	-	<u>-</u>			
TOTAL POSITION	S	17	17	-	16	16	17	
HOURS								
OPERATING HOURS		29,807	31,552	11,012	16,642	27,654	30,920	
NON-OPERATING HOURS		102	-		-	+		
TOTAL HOURS		29,909	31,552	11,012	16,642	27,654	30,920	
OPERATING EXPENSE								
LABOR		864,926	915,167	324,038	495,206	819,244	941,648	
MATERIAL		21,467	20,926	9,862	12,424	22,286	20,001	
FUEL - REVENUE EQUIPME		-	-	-	-	-	-	
ELECTRIC POWER - REV EC		-	-	-	-	-	-	
PROV FOR INJURIES AND D		-	-	-	-	-	-	
PURCHASE OF SECURITY S		-	-	-	- 	-	-	
PURCHASE OF PARATRANS	SIT SVCS	26,072,496	26,400,000	11,045,776	15,481,463	26,527,239	27,060,000	
OTHER:								
UTILITIES		1,156	10,000	-	10,000	10,000	5,434	
MAINTENANCE & REPA	AIR	-	-	-	-	-	-	
ADVERTISING & PROM	OTION	-	-	-	-	-		
CONTRACTUAL SERVI	CES	21,343	25,100	6,685	15,000	21,685	23,769	
PROVPROV FOR PASSENGE	R SECURITY	-	-	-	-	-	-	
LEASES & RENTALS		=	-	-	-	-	-	
TRAVEL, TRAINING, SE		2,568	-	-	-	-	-	
WARRANTY AND OTHE	R CREDITS	(4,487)	-	-	-	-	-	
GENERAL EXPENSES		364	1,450	200	350	550	621	
TOTAL OPERATION	IG EXPENSE	26,979,833	27,372,643	11,386,561	16,014,443	27,401,004	28,051,473	
NON-OPERATING EXPENSE								
LABOR		3,644	-	-	-	-	-	
MATERIAL		=	-	-	-	-	-	
OTHER SERVICES		951	-	_		-	40,000	
TOTAL NON-OPE	RATING EXPENSE	4,595	-	-		-	40,000	

#### CUSTOMER SERVICE. FACILITIES & DEVELOPMENT

The Customer Service, Facilities & Development Division is responsible for the acquisition and maintenance of all CTA facilities. This Division also operates the customer service hot-line (1-888-Your-CTA).

#### CUSTOMER SERVICE

CUSTOMER SERVICE

Enhance the value of all aspects of the Authority's Customer Service operation by: 1) maintaining customer service hot-line; 2) enhancing top management decision making process by providing accurate and timely customer information; 3) increasing the level of customer satisfaction through the effective use of research tools: 4) forging business relationships.

#### REAL ESTATE & COMMUNITY DEVELOPMENT

REAL ESTATE & COMMUNITY
DEVELOPMENT

Negotiate leases, easements, and right of entry agreements for the use of property and provide real estate services necessary to acquire property for CTA operations.

#### **ENGINEERING & CONSTRUCTION**

ENGINEERING & CONSTRUCTION

Provide design services and develop capital projects that will rehabilitate CTA's aging infrastructure and extend its useful life at a reasonable cost. Assist outside agencies making transit improvements that benefit CTA

#### MAINTENANCE

SYSTEM MAINTENANCE SUPPORT Provide for the maintenance and repair of all non-revenue vehicles. Provide vehicle and equipment operators in support of all Construction and Maintenance Group activities. Maintain and repair all communication equipment including telephones, radios, public address systems and CCTV security systems. Provide mechanical and electrical technical support and administrator support to the Maintenance Group.

POWER & WAY MAINTENANCE

Provide appropriate preventative maintenance and repair to maintain the integrity of all structure, track, signal and power conversion and distribution systems. Complete renewal of all structure, track, signal and power distribution systems in a timely and cost effective manner. Maintain equipment within all applicable government and equipment manufacturer specifications.

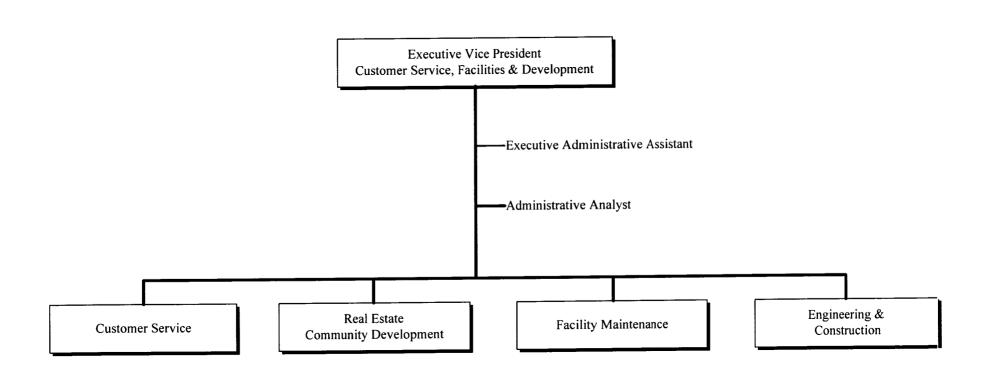
RAIL STATION APPEARANCE	Provide clean and safe rail customer facilities. Maintain elevators and escalators at all properties.
FACILITY MAINTENANCE	Maintain all CTA facilities. Maintain the water, storm, sewer and pollution control systems and install all signs.

## MOTIVATED

We will meet each task with spirit enthusiasm and a sense of pride to be second to none.

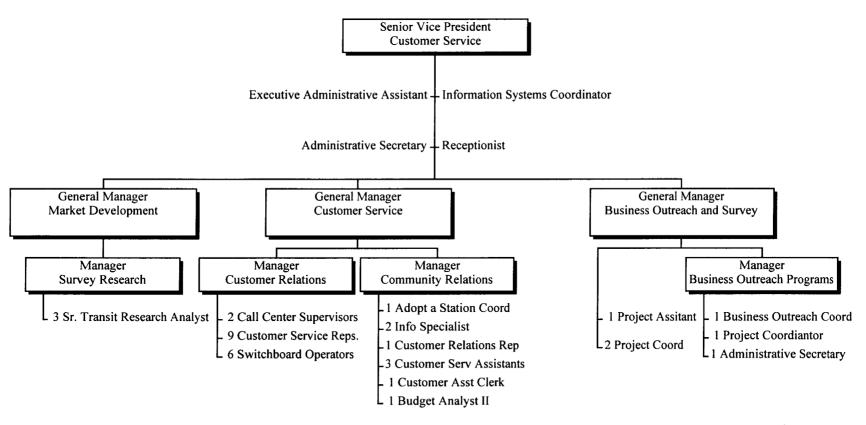
AREA 0503 CUST SVC, FACILITIES &	DEVLP		ROLLS UP TO AREA 0001			
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	1,518	1,447	-	1,392	1,392	1,444
PART TIME	-	-	-	1	1	-
FULL TIME TEMP	63	63	-	92	92	73
STO POSITIONS	-		-	-	-	-
TOTAL POSITIONS	1,581	1,510	-	1,485	1,485	1,517
<u>HOURS</u>					0.474.400	0.450.044
OPERATING HOURS	2,474,689	2,396,097	1,050,735	1,423,695	2,474,430	2,453,241
NON-OPERATING HOURS	557,668	492,291	204,968	195,703	400,671	489,630
TOTAL HOURS	3,032,357	2,888,388	1,255,703	1,619,398	2,875,101	2,942,871
OPERATING EXPENSE				10.557.440	70 474 045	72 000 442
LABOR	72,262,047	71,562,214	30,894,199	42,577,416	73,471,615	73,999,113
MATERIAL	9,970,379	11,279,223	4,456,873	7,179,740	11,636,613	10,141,081
FUEL - REVENUE EQUIPMENT	-	-	-	-	- 20 720 000	- 24 605 056
ELECTRIC POWER - REV EQUIPMENT	23,586,629	24,700,000	8,646,869	12,092,139	20,739,008	21,695,056
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	_
OTHER:			7.004.700	0.445.964	16,137,594	16,579,795
UTILITIES	17,483,322	16,600,000	7,991,730	8,145,864	4,444,624	3,913,607
MAINTENANCE & REPAIR	3,588,452	3,737,052	1,748,490	2,696,134 1,575,624	1,582,011	80,000
ADVERTISING & PROMOTION	10,746	18,724	6,387	483,726	579,179	279,206
CONTRACTUAL SERVICES	380,694	495,579	95,453	403,720	519,119	273,200
PROV FOR PASSENGER SECURITY	-	- - 440 F3F	2,178,242	3,381,595	5,559,837	4,326,409
LEASES & RENTALS	5,595,731	5,419,535 50,053	16,476	49,524	66,000	51,686
TRAVEL, TRAINING, SEMINARS & DUES	22,330	50,055	(10,710)	-5,524	(10,710)	-
WARRANTY AND OTHER CREDITS	(19,853)	301,343	94,700	171,646	266,346	324,616
GENERAL EXPENSES	289,836 133,170,313	134,163,723	56,118,709	78,353,408	134,472,117	131,390,569
TOTAL OPERATING EXPENSE	133,170,313	134,103,723	00,110,700	, 0,000,100		
NON-OPERATING EXPENSE	47 000 000	40 704 000	6 614 651	6,267,140	12,881,791	16,329,481
LABOR	17,092,023	16,791,086	6,614,651	5,267,140 502,131	893,827	2,524,254
MATERIAL	1,688,989	2,525,000	391,696	12,713,294	32,105,899	299,919
OTHER SERVICES	81,005,311	27,300,000	19,392,605 <b>26,398,952</b>	19,482,565	45,881,517	19,153,654
TOTAL NON-OPERATING EXPENSE	99,786,323	46,616,086	∠0,390,952	13,402,303	40,001,017	13,103,334

## CUSTOMER SERVICE, FACILITIES & DEVELOPMENT EXECUTIVE VICE PRESIDENT



AREA 0504 CUST SVC, FACILITIES &	DEVLP EVP		ROLLS UP TO AREA 0503				
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
POSITIONS					_		
FULL TIME PERM	2	2	-	3	3	3	
PART TIME	-	-	-	-	-	-	
FULL TIME TEMP	-	-	-	-	-	-	
STO POSITIONS		-				<del></del>	
TOTAL POSITIONS	2	2	-	3	3	3	
<u>HOURS</u>				0.000	r 400	E 640	
OPERATING HOURS	4,032	3,904	2,208	3,260	5,468	5,640	
NON-OPERATING HOURS	-	_				5,640	
TOTAL HOURS	4,032	3,904	2,208	3,260	5,468	5,040	
OPERATING EXPENSE			407.004	450 400	200 227	204 726	
LABOR	192,857	211,266	107,224	159,103	266,327	281,736	
MATERIAL	3,442	624	3,010	18,525	21,535	2,517	
FUEL - REVENUE EQUIPMENT	-	-	-	•	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	•	-	-	
PROV FOR INJURIES AND DAMAGES	-	-	-	•	-	-	
PURCHASE OF SECURITY SERVICES	-	-	-	-	_	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-		
OTHER:							
UTILITIES	-	-	-	-	-	-	
MAINTENANCE & REPAIR	-	-	-	-	-	-	
ADVERTISING & PROMOTION	-	-	-	-	-	-	
CONTRACTUAL SERVICES	-	-	-	-	_	_	
PROV FOR PASSENGER SECURITY	-	-	-	-	_	_	
LEASES & RENTALS	-	- 2,000	238	1,762	2,000	9,000	
TRAVEL, TRAINING, SEMINARS & DUES	616	2,000	230	-	2,000	-	
WARRANTY AND OTHER CREDITS	- 57	800	_	800	800	800	
GENERAL EXPENSES	196,972	214,690	110,472	180,190	290,662	294,053	
TOTAL OPERATING EXPENSE	190,372	214,030	110,472	100,100			
NON-OPERATING EXPENSE							
LABOR	-	=	-	-	-	-	
MATERIAL	-	-	-	-	-	-	
OTHER SERVICES			-		<u>-</u>		
TOTAL NON-OPERATING EXPENSE	-	-	<u> </u>				

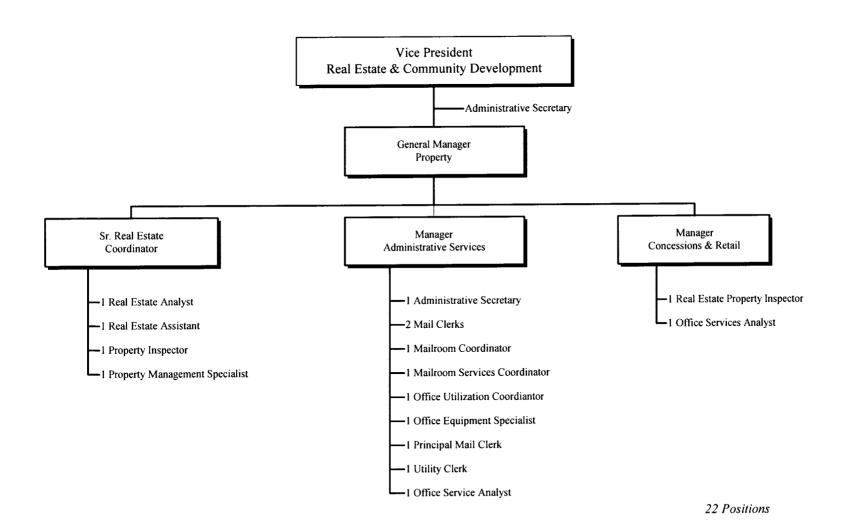
### CUSTOMER SERVICE, FACILITIES & DEVELOPMENT CUSTOMER SERVICE



47 Total Positions

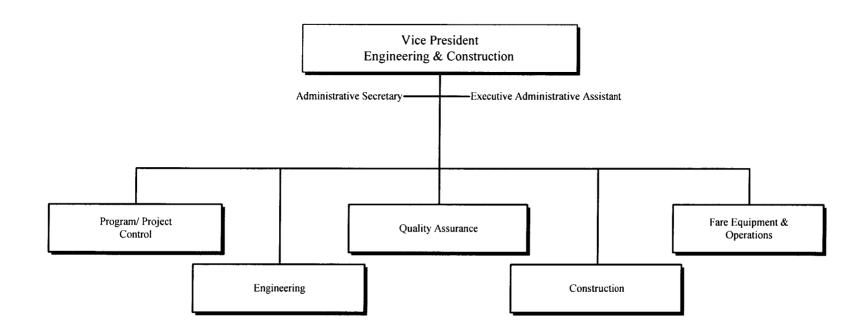
AREA 0066 CUSTOMER SERVICE		ROLLS UP TO AREA 0503					
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
POSITIONS							
FULL TIME PERM	14	44	-	44	44	47	
PART TIME	-	-	-	-	-	-	
FULL TIME TEMP	-	-	-	-	-	-	
STO POSITIONS		<u> </u>			- 44	47	
TOTAL POSITIONS	14	44	-	44	44	41	
HOURS		04.004	00.500	46.060	73,469	87,125	
OPERATING HOURS	17,312	81,664	26,500	46,969	73,409	07,123	
NON-OPERATING HOURS TOTAL HOURS	17,312	81,664	26,500	46,969	73,469	87,125	
ODEDATING EVENEE							
OPERATING EXPENSE	544,669	2,574,878	838,907	1,392,194	2,231,101	2,710,625	
LABOR MATERIAL	1,005	38,821	9,975	31,412	41,387	23,685	
FUEL - REVENUE EQUIPMENT	-	-	-	, -	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	-	•	-	-	-	
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	-	-	-	-	=	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES	-	-	-	-	-	-	
MAINTENANCE & REPAIR	-	11,000	3,678	4,678	8,356	1,000	
ADVERTISING & PROMOTION	-	16,000	22	1,570,078	1,570,100	70,000	
CONTRACTUAL SERVICES	5,579	161,942	20,022	327,456	347,478	37,000	
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-	
LEASES & RENTALS	-	-	<b>-</b>	-	-	47.000	
TRAVEL, TRAINING, SEMINARS & DUES	1,119	25,500	5,904	26,809	32,713	17,290	
WARRANTY AND OTHER CREDITS	-	-	-	-	-	-	
GENERAL EXPENSES	1,035	13,700	3,120	5,154	8,274	6,550	
TOTAL OPERATING EXPENSE	553,407	2,841,841	881,628	3,357,781	4,239,409	2,866,150	
NON-OPERATING EXPENSE							
LABOR	-	-	-	-	-	-	
MATERIAL	-	-	<del>-</del>	-	4 400	-	
OTHER SERVICES		<del></del>	1,199	<del>-</del>	1,199		
TOTAL NON-OPERATING EXPENSE	-	-	1,199		1,199		

### CUSTOMER SERVICE, FACILITIES & DEVELOPMENT REAL ESTATE & COMMUNITY DEVELOPMENT



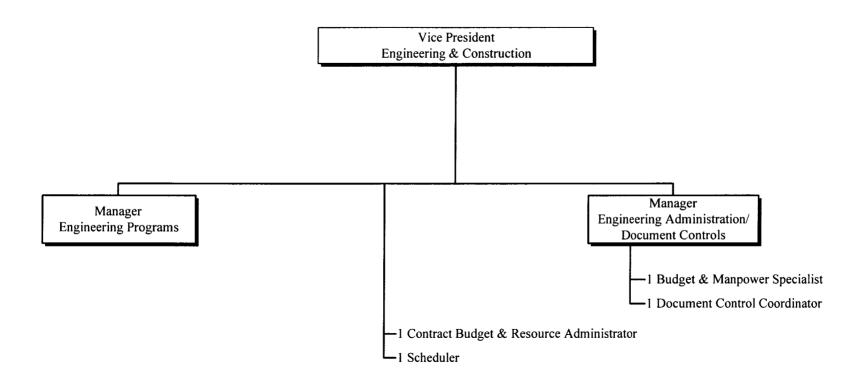
AREA 0094 REAL ESTATE & COMM D	EVLP		RO	OLLS UP TO AREA 0	503	
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS .						
FULL TIME PERM	32	23	-	21	21	22
PART TIME	-	-	-	-	-	-
FULL TIME TEMP	-	-	-	-	-	-
STO POSITIONS	-	-	-	- 04	21	22
TOTAL POSITIONS	32	23	•	21	21	22
HOURS	50.054	40.000	20.802	21,882	42,775	40,162
OPERATING HOURS	53,854	42,688	20,893	21,002	-	-10,102
NON-OPERATING HOURS TOTAL HOURS	53,854	42,688	20,893	21,882	42,775	40,162
OPERATING EXPENSE						
LABOR	1,527,592	1,365,042	583,473	714,827	1,298,300	1,345,072
MATERIAL	(9,474)	26,615	3,302	12,054	15,356	16,718
FUEL - REVENUE EQUIPMENT	-		· <del>-</del>	-	_	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	_	-	-	-	-
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	•	-	-	-	-
OTHER:						
UTILITIES	3,406,663	3,050,000	1,348,399	200,000	1,548,399	346,461
MAINTENANCE & REPAIR	728,571	684,743	289,716	520,501	810,217	892,036
ADVERTISING & PROMOTION	1,495	39	547	586	1,133	498
CONTRACTUAL SERVICES	366,686	275,423	51,948	117,187	169,135	193,658
PROV FOR PASSENGER SECURITY	-	-	-	- 	-	-
LEASES & RENTALS	5,221,077	5,205,775	2,107,133	3,103,080	5,210,213	4,251,668
TRAVEL, TRAINING, SEMINARS & DUES	207	361	38	399	437	1,503
WARRANTY AND OTHER CREDITS	(5)	-	-	-	-	4 004
GENERAL EXPENSES	10,151	12,602	2,319	8,355	10,674	4,321
TOTAL OPERATING EXPENSE	11,252,963	10,620,600	4,386,875	4,676,989	9,063,864	7,051,935
NON-OPERATING EXPENSE						
LABOR	-	-	-	-	-	-
MATERIAL	-	-	-	-		-
OTHER SERVICES	510,146		39,125		39,125	
TOTAL NON-OPERATING EXPENSE	510,146	_	39,125		39,125	

### CUSTOMER SERVICE, FACILITIES & DEVELOPMENT ENGINEERING & CONSTRUCTION

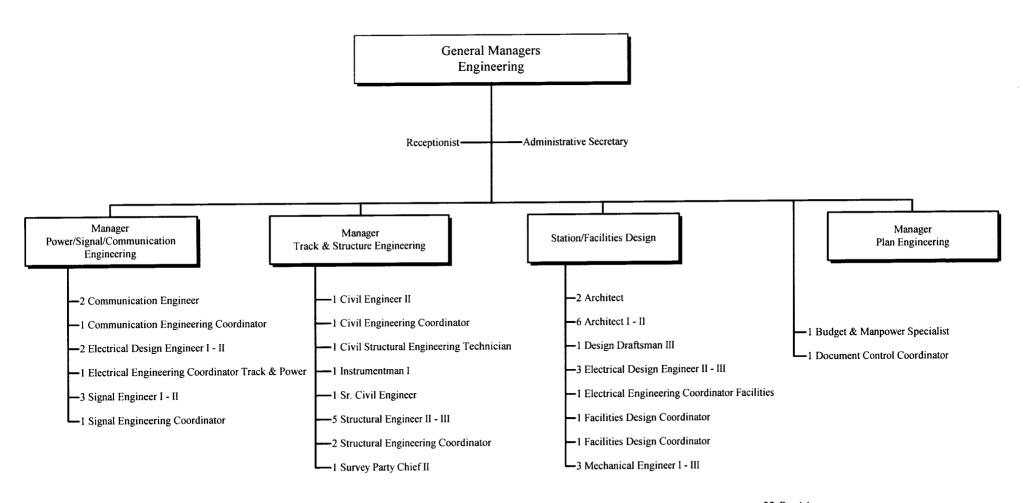


3 Positions

# CUSTOMER SERVICE, FACILITIES & DEVELOPMENT ENGINEERING & CONSTRUCTION PROGRAMS/PROJECT CONTROLS

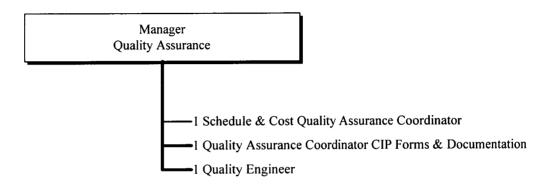


## CUSTOMER SERVICE, FACILITIES & DEVELOPMENT ENGINEERING & CONSTRUCTION ENGINEERING

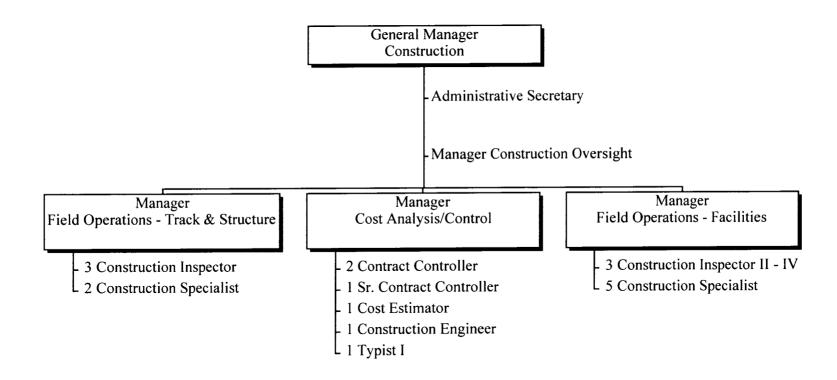


52 Positions

# CUSTOMER SERVICE, FACILITIES & DEVELOPMENT ENGINEERING & CONSTRUCTION QUALITY ASSURANCE



# CUSTOMER SERVICE, FACILITIES & DEVELOPMENT ENGINEERING & CONSTRUCTION CONSTRUCTION



25 Total Positions

#### CUSTOMER SERVICE, FACILITIES & DEVELOPMENT ENGINEERING & CONSTUCTION FARE EQUIPMENT & OPERATIONAL GRAPHICS

### Manager Fare Equipment & Operational Graphics

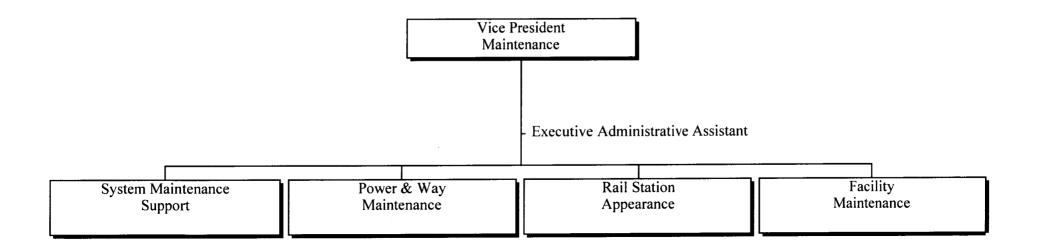
- 1 Graphics Production Coordinator
- 1 Operations Engineer I
- 1 Transit Operations Planner II
- L3 Transit Technician III IV

AREA 0940 ENGINEERING & CONSTR	RUCTION		ROLLS UP TO AREA 0503			
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	106	99	-	91	91	98
PART TIME	-	-	-	1	1	-
FULL TIME TEMP	-	-	-	-	-	-
STO POSITIONS		-			-	-
TOTAL POSITIONS	106	99	-	92	92	98
<u>HOURS</u>					20.004	00.570
OPERATING HOURS	85,270	84,657	39,480	50,341	89,821	88,579
NON-OPERATING HOURS	106,796	96,969	35,509	35,670	71,179	95,177
TOTAL HOURS	192,066	181,626	74,989	86,011	161,000	183,756
OPERATING EXPENSE						
LABOR	3,002,704	2,837,998	1,404,342	1,775,054	3,179,396	3,148,005
MATERIAL	56,845	55,228	16,457	35,491	51,948	49,177
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	-	<u>-</u>	-	-	- 47.400	-
MAINTENANCE & REPAIR	7,326	17,109		17,109	17,109	16,028
ADVERTISING & PROMOTION	8,982	2,685	5,761	4,961	10,722	9,502
CONTRACTUAL SERVICES	(34,208)	21,264	12,473	10,734	23,207	20,535
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-
LEASES & RENTALS	- 0.044	260	- 6,626	- 11,528	- 18,154	12,114
TRAVEL, TRAINING, SEMINARS & DUES	8,614	12,992	(10,710)	11,526	(10,710)	12,114
WARRANTY AND OTHER CREDITS	(19,848)	- 2,491	5,888	- 13,742	19,630	34,389
GENERAL EXPENSES  TOTAL OPERATING EXPENSE	17,432 3,047,847	2,491	1,440,837	1,868,619	3,309,456	3,289,750
TOTAL OPERATING EXPENSE	3,047,047	2,330,021	1,440,007	1,000,010	0,000,400	0,200,100
NON-OPERATING EXPENSE		4 400 005	4 400 000	4.500.040	0.750.070	2 404 050
LABOR	3,396,398	4,133,092	1,180,962	1,569,916	2,750,878	3,424,850
MATERIAL	1,201	- 07 000 000	15,780	0.000.000	15,780 27,014,581	-
OTHER SERVICES	75,993,372	27,000,000	17,208,499	9,806,082	27,014,581 29,781,239	3,424,850
TOTAL NON-OPERATING EXPENSE	79,390,971	31,133,092	18,405,241	11,375,998	29,101,233	3,724,030

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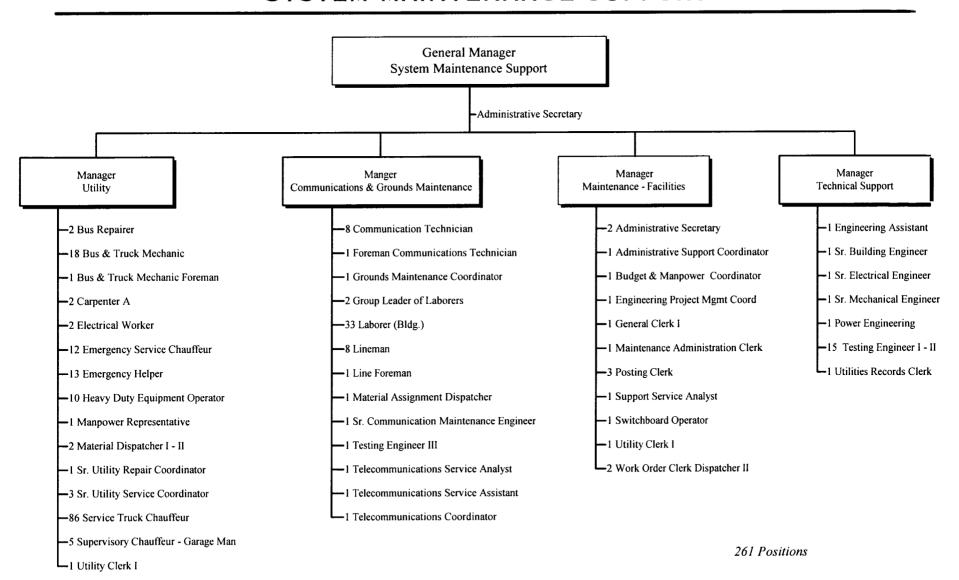
AREA 0500 MAINTENANCE			R	OLLS UP TO AREA	0503	
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	1,364	1,279	_	1,233	1,233	1,274
PART TIME	-	· <u>-</u>	-	-	-	-
FULL TIME TEMP	63	63	-	92	92	73
STO POSITIONS	-	-	-	-	-	-
TOTAL POSITIONS	1,427	1,342	•	1,325	1,325	1,347
<u>HOURS</u>						
OPERATING HOURS	2,314,220	2,183,184	961,654	1,301,243	2,262,897	2,231,735
NON-OPERATING HOURS	450,872	395,322	169,459	160,033	329,492	394,453
TOTAL HOURS	2,765,092	2,578,506	1,131,113	1,461,276	2,592,389	2,626,188
OPERATING EXPENSE						
LABOR	66,994,224	64,573,030	27,960,253	38,536,238	66,496,491	66,513,676
MATERIAL	9,918,561	11,157,935	4,424,129	7,082,258	11,506,387	10,048,985
FUEL - REVENUE EQUIPMENT	•	·	· · ·	· · ·		-
ELECTRIC POWER - REV EQUIPMENT	23,586,629	24,700,000	8,646,869	12,092,139	20,739,008	21,695,056
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	· · · · ·
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	14,076,659	13,550,000	6,643,330	7,945,864	14,589,194	16,233,334
MAINTENANCE & REPAIR	2,852,555	3,024,200	1,455,096	2,153,846	3,608,942	3,004,544
ADVERTISING & PROMOTION	270	-	57	-	57	· · · · · -
CONTRACTUAL SERVICES	42,637	36,950	11,010	28,350	39,360	28,013
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-
LEASES & RENTALS	374,655	213,500	71,108	278,515	349,623	74,741
TRAVEL, TRAINING, SEMINARS & DUES	11,774	9,200	3,669	9,026	12,695	11,779
WARRANTY AND OTHER CREDITS	-	-	-	-	-	-
GENERAL EXPENSES	261,162	271,750	83,375	143,595	226,970	278,557
TOTAL OPERATING EXPENSE	118,119,126	117,536,565	49,298,896	68,269,831	117,568,727	117,888,685
NON-OPERATING EXPENSE						
LABOR	13,695,625	12,657,994	5,433,689	4,697,224	10,130,913	12,904,631
MATERIAL	1,687,789	2,525,000	375,915	502,131	878,046	2,524,254
OTHER SERVICES	4,501,792	300,000	2,143,783	2,907,212	5,050,995	299,919
TOTAL NON-OPERATING EXPENSE	19,885,206	15,482,994	7,953,387	8,106,567	16,059,954	15,728,804

# CUSTOMER SERVICE, FACILITIES & DEVELOPMENT MAINTENANCE VICE PRESIDENT



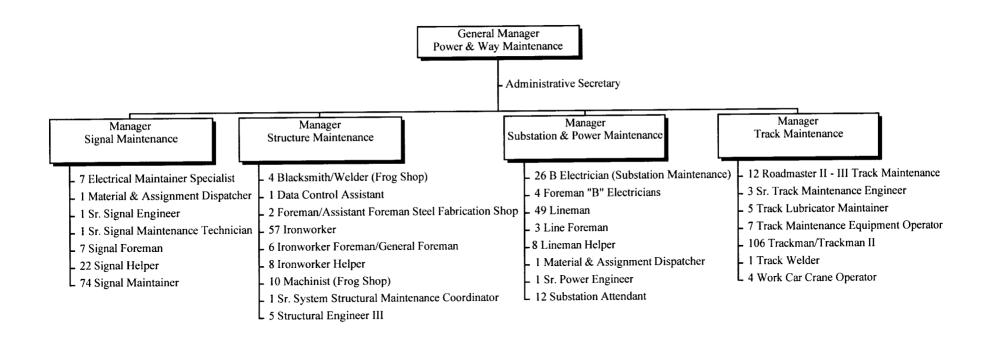
AREA 0502 MAINTENANCE VP	ROLLS UP TO AREA 0500							
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET		
POSITIONS								
FULL TIME PERM	1	2	-	2	2	2		
PART TIME	-	-	-	-	-	-		
FULL TIME TEMP	-	-	-	-	-	-		
STO POSITIONS	<u>-</u>	_	-	-	-	-		
TOTAL POSITIONS	1	2	•	2	2	2		
HOURS								
OPERATING HOURS	4,137	3,712	792	2,119	2,911	3,679		
NON-OPERATING HOURS		-	-	-				
TOTAL HOURS	4,137	3,712	792	2,119	2,911	3,679		
OPERATING EXPENSE					450.040	470.004		
LABOR	191, <del>44</del> 1	189,480	51,161	99,179	150,340	176,231		
MATERIAL	2,046	490	659	382	1,041	2,006		
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-		
ELECTRIC POWER - REV EQUIPMENT	-	-	-	•	-	-		
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-		
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-		
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-		
OTHER:								
UTILITIES	-	-	-	-	-	-		
MAINTENANCE & REPAIR	-	-	-	-	-	-		
ADVERTISING & PROMOTION	-	-	-	-	-	-		
CONTRACTUAL SERVICES	64	-	-	-	-	-		
PROV FOR PASSENGER SECURITY	-	-	-	-	-	=		
LEASES & RENTALS	-	-	-	-	4 000	4 000		
TRAVEL, TRAINING, SEMINARS & DUES	3,130	1,800	1,136	664	1,800	4,000		
WARRANTY AND OTHER CREDITS	-	-	-	-	-	- 480		
GENERAL EXPENSES	1,009	300		300	300	480		
TOTAL OPERATING EXPENSE	197,690	192,070	52,956	100,525	153,481	182,717		
NON-OPERATING EXPENSE								
LABOR	-	-	-	-	-	-		
MATERIAL	-	-	-	-	-	-		
OTHER SERVICES	2,446	-	<u> </u>	-		<del>-</del>		
TOTAL NON-OPERATING EXPENSE	2,446	-	•		•	-		

# CUSTOMER SERVICE, FACILITIES & MAINTENANCE MAINTENANCE SYSTEM MAINTENANCE SUPPORT



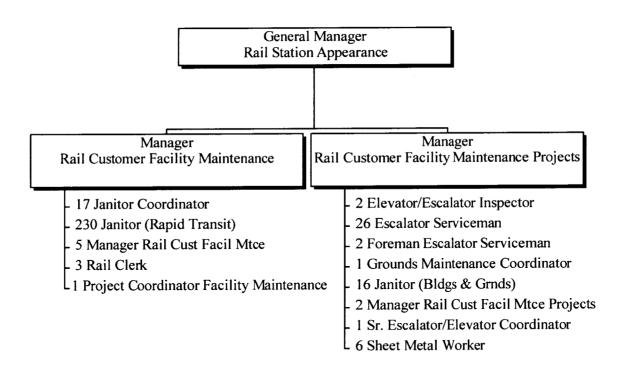
AREA 0530 SYSTEM MAINTENANCE S	E SUPPORT		RO			
	1997	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
	ACTUAL	BUDGET	ACTUAL 1-0	TOREGROTOTIE		
POSITIONS						
FULL TIME PERM	276	255	-	248	248	255
PART TIME	-	-	-	-	-	-
FULL TIME TEMP	-	-	-	6	6	6
STO POSITIONS	-	-			-	
TOTAL POSITIONS	276	255	•	254	254	261
<u>HOURS</u>						101 000
OPERATING HOURS	471,725	482,668	199,049	286,130	485,179	491,630
NON-OPERATING HOURS	40,182	11,612	16,754	19,362	36,116	11,613
TOTAL HOURS	511,907	494,280	215,803	305,492	521,295	503,243
OPERATING EXPENSE						
LABOR	13,774,097	14,533,422	5,854,137	8,503,670	14,357,807	15,040,651
MATERIAL	1,489,474	1,622,058	751,163	2,141,392	2,892,555	1,583,850
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-
ELECTRIC POWER - REV EQUIPMENT	23,586,629	24,700,000	8,646,869	12,092,139	20,739,008	21,695,056
PROV FOR INJURIES AND DAMAGES	•	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	8,627,922	8,900,000	3,745,395	6,211,871	9,957,266	11,583,333
MAINTENANCE & REPAIR	1,460,217	1,534,400	620,402	902,465	1,522,867	1,523,650
ADVERTISING & PROMOTION	270	-	-	-	-	-
CONTRACTUAL SERVICES	3,512	5,500	1,472	2,331	3,803	4,379
PROV FOR PASSENGER SECURITY	· •	-	-	-	-	-
LEASES & RENTALS	77,820	47,975	13,904	77,332	91,236	29,920
TRAVEL, TRAINING, SEMINARS & DUES	4,558	2,600	826	1,854	2,680	2,350
WARRANTY AND OTHER CREDITS	-	-	-	-	-	-
GENERAL EXPENSES	30,248	32,950	9,924	22,623	32,547	34,052
TOTAL OPERATING EXPENSE	49,054,747	51,378,905	19,644,092	29,955,677	49,599,769	51,497,241
NON-OPERATING EXPENSE						
LABOR	1,170,987	512,567	518,595	581,364	1,099,959	349,029
MATERIAL	14,748	<u>-</u>	2,176	2,716	4,892	-
OTHER SERVICES	487,712	_	833,044	1,190,056	2,023,100	<del>-</del> .
TOTAL NON-OPERATING EXPENSE	1,673,447	512,567	1,353,815	1,774,136	3,127,951	349,029

# CUSTOMER SERVICE, FACILITES & DEVELOPMENT MAINTENANCE POWER & WAY MAINTENANCE



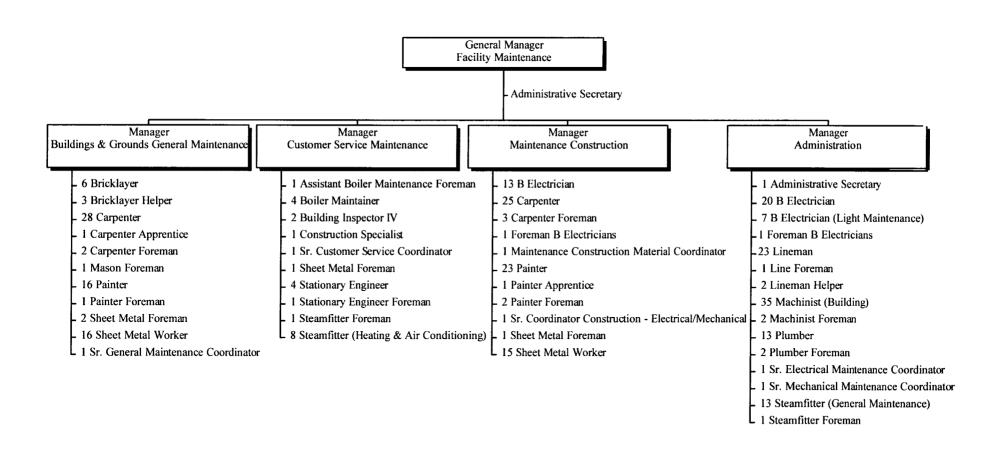
AREA 0540 POWER & WAY MAINTEN	ANCE					
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	420	393	-	386	386	392
PART TIME	-	-	-	-	-	-
FULL TIME TEMP	63	63	-	82	82	63
STO POSITIONS			-	-	-	-
TOTAL POSITIONS	483	456	•	468	468	455
HOURS				007.040	000 000	707 570
OPERATING HOURS	709,339	686,880	286,020	397,242	683,262	727,572
NON-OPERATING HOURS	275,483	200,710	127,829	107,891	235,720	203,968
TOTAL HOURS	984,822	887,590	413,849	505,133	918,982	931,540
OPERATING EXPENSE				40.004.000	04 004 705	00 708 746
LABOR	21,490,312	21,536,649	8,727,469	12,364,266	21,091,735	22,798,746
MATERIAL	3,180,428	3,930,527	1,304,705	1,725,319	3,030,024	3,122,093
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	_
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	_
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	83		-	-	- 430,016	369,318
MAINTENANCE & REPAIR	360,441	401,200	181,610	248,406	430,016	309,310
ADVERTISING & PROMOTION	-	-	- 40	- 1,018	1,036	(42
CONTRACTUAL SERVICES	129	1,000	18	1,010	1,030	(42)
PROV FOR PASSENGER SECURITY	450 474	05.075	30,700	104,385	135,085	30,921
LEASES & RENTALS	158,171	95,075 2,800	30,700 947	3,747	4,694	3,516
TRAVEL, TRAINING, SEMINARS & DUES	1,472	2,000	347	5,747	-,551	-
WARRANTY AND OTHER CREDITS	116,310	115,900	34,728	59,636	94,364	122,785
GENERAL EXPENSES  TOTAL OPERATING EXPENSE	25,307,346	26,083,151	10,280,177	14,506,777	24.786,954	26,447,337
IOTAL OPERATING EXPENSE	23,307,340	20,000,101	10,200,117	. 1,500,111		
NON-OPERATING EXPENSE	0.070.040	6 207 274	4 101 254	3,105,852	7,207,106	6,788,699
LABOR	8,376,242	6,397,274	4,101,254	3,105,652 496,251	866,193	1,749,656
MATERIAL	1,623,259	1,750,000	369,942		2,254,687	299,919
OTHER SERVICES	3,536,683	300,000	988,947	1,265,740 <b>4,867,843</b>	10,327,986	8,838,274
TOTAL NON-OPERATING EXPENSE	13,536,184	8,447,274	5,460,143	4,007,043	10,527,300	0,030,274

# CUSTOMER SERVICE, FACILITIES & DEVELOPMENT MAINTENANCE RAIL STATION APPEARANCE



<b>AREA</b> 0575 RA	AIL STATION APPEARANCE			RO	OLLS UP TO AREA 0	500	
		1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS							
FULL TIME PERM		317	312	-	290	290	313
PART TIME		-	-	_	-	-	-
FULL TIME TEMP		-	-	-	-	-	-
STO POSITIONS		-	-	_	-	-	-
TOTAL POSITION	IS	317	312	-	290	290	313
<u>HOURS</u>							
OPERATING HOURS		535,173	592,072	234,136	307,184	541,320	590,114
NON-OPERATING HOURS		1,714	-	1,619	2,312	3,931	-
TOTAL HOURS		536,887	592,072	235,755	309,496	545,251	590,114
OPERATING EXPENSE							
LABOR		12,990,045	14,938,268	5,627,618	7,495,161	13,122,779	14,749,728
MATERIAL		1,132,476	924,431	624,789	588,331	1,213,120	933,225
<b>FUEL - REVENUE EQUIPME</b>		-	-	-	-	-	-
<b>ELECTRIC POWER - REV E</b>		-	-	-	-	-	-
PROV FOR INJURIES AND [	DAMAGES	-	-	-	-	-	-
PURCHASE OF SECURITY S		-	-	-	-	-	-
PURCHASE OF PARATRAN	SIT SVCS	-	-	-	-	-	-
OTHER:							
UTILITIES		-	-	-	-	-	-
MAINTENANCE & REP		271,355	334,200	222,598	498,304	720,902	334,200
ADVERTISING & PROM		-	-	-	-	-	-
CONTRACTUAL SERV		9,085	5,300	1,558	8,216	9,774	6,482
PROV FOR PASSENGE	ER SECURITY	-	-	-	-	<b>-</b>	-
LEASES & RENTALS		51,157	32,275	3,090	34,272	37,362	-
TRAVEL, TRAINING, S		411	-	761	761	1,522	343
WARRANTY AND OTH	ER CREDITS	<b>-</b>	-	<b>-</b>	-	-	-
GENERAL EXPENSES	. <u> </u>	10,504	10,500	4,588	8,309	12,897	9,848
TOTAL OPERATII	NG EXPENSE	14,465,033	16,244,974	6,485,002	8,633,354	15,118,356	16,033,826
NON-OPERATING EXPENSE							
LABOR		55,777	-	49,905	62,355	112,260	-
MATERIAL		(6,603)	-	-	-	-	-
OTHER SERVICES		-	-	-	-	-	
TOTAL NON-OPE	RATING EXPENSE	49,174	-	49,905	62,355	112,260	-

# CUSTOMER SERVICE, FACILITIES & DEVELOPMENT MAINTENANCE FACILITY MAINTENANCE



AREA 0580 FACILITY MAINTENANCE			R	OLLS UP TO AREA 0	500	
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
<u>POSITIONS</u>						
FULL TIME PERM	350	317	-	307	307	312
PART TIME	-	-	-	-	-	-
FULL TIME TEMP	-	-	-	4	4	4
STO POSITIONS	-	-	-	-	-	-
TOTAL POSITIONS	350	317	•	311	311	316
<u>HOURS</u>						
OPERATING HOURS	593,846	417,852	241,656	308,569	550,225	418,739
NON-OPERATING HOURS	133,494	183,000	23,256	30,468	53,724	178,872
TOTAL HOURS	727,340	600,852	264,912	339,037	603,949	597,611
OPERATING EXPENSE						
LABOR	18,548,329	13,375,211	7,699,867	10,073,963	17,773,830	13,748,319
MATERIAL	4,114,137	4,680,429	1,742,813	2,626,835	4,369,648	4,407,812
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	=	-	-	-	-
PURCHASE OF SECURITY SERVICES	-	=	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	5,448,655	4,650,000	2,897,935	1,733,992	4,631,927	4,650,001
MAINTENANCE & REPAIR	760,542	754,400	430,485	504,671	935,156	777,376
ADVERTISING & PROMOTION	-	-	57	-	57	-
CONTRACTUAL SERVICES	29,847	25,150	7,962	16,784	24,746	17,193
PROV FOR PASSENGER SECURITY	-	-	-	-	<b>-</b>	-
LEASES & RENTALS	87,506	38,175	23,415	62,526	85,941	13,900
TRAVEL, TRAINING, SEMINARS & DUES	2,203	2,000	-	2,000	2,000	1,570
WARRANTY AND OTHER CREDITS	-	-	-	-	<b>-</b>	- 
GENERAL EXPENSES	103,092	112,100	34,136	52,727	86,863	111,393
TOTAL OPERATING EXPENSE	29,094,311	23,637,465	12,836,670	15,073,498	27,910,168	23,727,564
NON-OPERATING EXPENSE						
LABOR	4,092,619	5,748,153	763,935	947,653	1,711,588	5,766,903
MATERIAL	56,385	775,000	3,797	3,164	6,961	774,598
OTHER SERVICES	474,952	-	321,792	451,416	773,208	-
TOTAL NON-OPERATING EXPENSE	4,623,956	6,523,153	1,089,524	1,402,233	2,491,757	6,541,501

#### MANAGEMENT & PERFORMANCE

The Management & Performance Division provides support to all departments of the agency. This division affects change throughout the entire agency, provides critical services to our over 11,000 employees, and is responsible for ensuring compliance with streamlining, cost-saving, performance, and efficiency goals. The driving motto for this division is "If you're not serving the customer, your job is serving someone who is."

#### COMMUNICATIONS

COMMUNICATIONS

Responsible for informing our customers, the media and the public about CTA's services, policies and initiatives through advertising, publications, promotions and press coverage.

#### INTERGOVERNMENTAL AFFAIRS

INTERGOVERNMENTAL

AFFAIRS

Coordinate activities with Congress, the Illinois General Assembly, and other governmental units and key staff members on pertinent transit issues.

#### DBE/EEO PROGRAM/CONTRACT COMPLIANCE

DBE/EEO
PROGRAM/CONTRACT
COMPLIANCE

Ensure that CTA vendors, employees and customers are not the recipients of discriminatory practices in regard to contracting, employment opportunities or service delivery. Increase minority and women vendor participation on CTA contracts.

#### FINANCE

**TREASURY** 

Maintain cash flow of all CTA funds, which includes the management, collection, reporting, reconciliation and distribution of all CTA funds to the appropriate accounts for disbursement and investment purposes. Develop, process, reconcile and distribute pre-paid fare instruments to our sales network. Administer sales of student permits and taxi vouchers; process applications for special user permits; and provide general cashier services. Distribute payroll checks and other disbursements.

ACCOUNTING OPERATIONS

Responsible for the overall operating activities of payroll, accounts payable, financial systems, and revenue accounting areas of the Authority. The payroll section prepares payroll for active employees in accordance with the work rules of the unions and guidelines for both Federal and State law. Accounts Payable prepares all invoices for payment of purchased goods and services. Financial Systems maintains the automated general ledger and budget accounting systems. Revenue accounting is responsible for rail revenue.

COMPTROLLER

Responsible for preparation of CTA's annual operating budget, general ledger accounting (operating and capital) activities, accounts receivable, physical accountability of the fixed assets of the Authority, financial statement preparation, external reporting, coordination of all audits, bank reconciliation, and analysis of accounts.

CAPITAL INVESTMENT

Develop and fosters the development of capital investment plans and programs for improvement and expansion of facilities.

#### EMPLOYEE SERVICES

Responsible for ensuring open and ongoing communication with employees, and ensuring that issues of concern to employees are given proper attention and focus.

PERSONNEL SERVICES

Administer the Authority's employment and placement function in accordance with Federal, State, and Local Laws and Collective Bargaining Agreements. Administer programs related to temporarily disabled employees. Administer compliance with Family and Medical Leave Act and the Americans with Disabilities Act provisions.

PROGRAM COMPLIANCE

Provide assistance to all departments of the Authority in the application of progressive discipline standards.

MEDICAL & BENEFIT SERVICES

Responsible for management of all employee insurance programs including health, life, vision and weekly indemnity. Conduct employee physical examinations. Review and evaluate employee disability claims. Conduct medical and drug/alcohol screening for all active employees to meet OSHA, FTA, and Authority requirements. Evaluate the physical condition of all employees applying for a disability pension.

#### TECHNOLOGY DEVELOPMENT

TECHNOLOGY MANAGEMENT Identify, research and assist in the implementation of ways to improve CTA's productivity, management and quality of service.

MANAGEMENT INFORMATION Provide new and existing information system services to CTA. Increase the level of proficiency in client/server technology.

REVENUE EQUIPMENT TECH.

& MAINTENANCE

Maintain all revenue equipment and related computer systems supporting this equipment. Monitor and ensure that AFC system is properly recording ridership and fare collection information. Ensure continuous operation of revenue equipment through deployment of maintenance forces twenty-four hours per day.

#### PURCHASING/WAREHOUSING

QUALITY ASSURANCE Responsible for specification, preparation and maintenance, incoming material inspection, vendor performance monitoring/reporting, and document management.

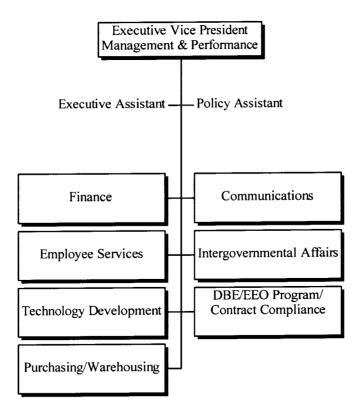
PURCHASING

Maximize competition among bidders to provide goods, materials and services to CTA on a timely basis so that CTA's obligation to provide transit services to the public is met at the lowest possible cost.

WAREHOUSING Maintain CTA inventory.

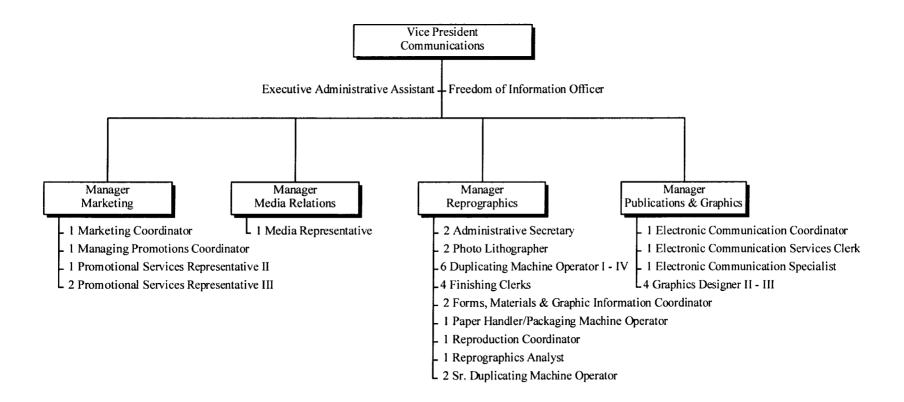
AREA 0600 MGMT & PERFORMANCE			RO	OLLS UP TO AREA 0	001	
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	957	907	-	847	847	923
PART TIME	11	9	-	17	17	9
FULL TIME TEMP	15	11	-	26	26	9
STO POSITIONS	-	-	-	-	-	_
TOTAL POSITIONS	983	927	-	890	890	941
<u>HOURS</u>						
OPERATING HOURS	1,646,927	1,638,224	665,291	896,588	1,561,879	1,737,142
NON-OPERATING HOURS	265,165	150,507	52,093	73,359	125,452	131,939
TOTAL HOURS	1,912,092	1,788,731	717,384	969,947	1,687,331	1,869,081
OPERATING EXPENSE						
LABOR	48,380,755	49,752,062	19,784,464	26,078,596	45,863,060	50,958,574
MATERIAL	3,883,744	3,560,734	1,238,721	2,103,726	3,342,447	4,551,002
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	<b>-</b>
PURCHASE OF SECURITY SERVICES	162,734	260,000	116,179	269,500	385,679	586,000
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	1,913	956	774	1,000	1,774	972
MAINTENANCE & REPAIR	5,401,668	5,653,667	2,595,301	2,926,607	5,521,908	7,485,675
ADVERTISING & PROMOTION	2,402,100	2,008,446	724,488	1,485,270	2,209,758	1,640,159
CONTRACTUAL SERVICES	7,847,422	7,489,010	2,132,308	3,801,112	5,933,420	8,464,434
PROV FOR PASSENGER SECURITY	-	-	-	-	-	
LEASES & RENTALS	1,102,299	581,373	416,226	522,126	938,352	1,505,641
TRAVEL, TRAINING, SEMINARS & DUES	163,922	251,863	31,470	142,912	174,382	179,239
WARRANTY AND OTHER CREDITS	151	-	79	-	79	
GENERAL EXPENSES	336,235	279,725	122,245	166,456	288,701	248,366
TOTAL OPERATING EXPENSE	69,682,943	69,837,836	27,162,255	37,497,305	64,659,560	75,620,062
NON-OPERATING EXPENSE						
LABOR	7,195,147	4,740,801	1,709,878	2,422,235	4,132,113	4,434,455
MATERIAL	(15,175)	266,644	669	-	669	-
OTHER SERVICES	30,083,491	22,743,279	5,862,476	13,855,118	19,717,594	5,441,137
TOTAL NON-OPERATING EXPENSE	37,263,463	27,750,724	7,573,023	16,277,353	23,850,376	9,875,592

## MANAGEMENT & PERFORMANCE EXECUTIVE VICE PRESIDENT



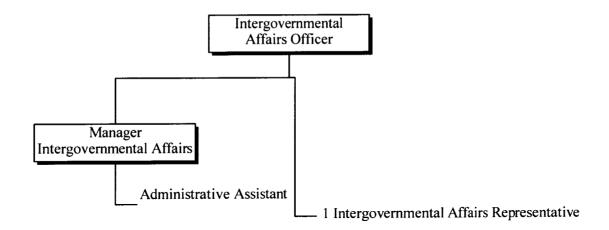
AREA 0603 MGMT & PERFORMANCE	EXEC VP ROLLS UP TO AREA 0600						
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
POSITIONS							
FULL TIME PERM	3	3	-	3	3	3	
PART TIME	-	-	-	-	-	-	
FULL TIME TEMP	-	-	-	-	-	-	
STO POSITIONS	-	-	-	<u>-</u>	-	-	
TOTAL POSITIONS	3	3	-	3	3	3	
HOURS							
OPERATING HOURS	4,768	5,688	2,464	3,343	5,807	5,841	
NON-OPERATING HOURS		_	-	-	-	-	
TOTAL HOURS	4,768	5,688	2,464	3,343	5,807	5,841	
OPERATING EXPENSE							
LABOR	305,953	283,500	138,488	197,860	336,348	305,272	
MATERIAL	111	348	690	766	1,456	342	
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-	
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES	-	-	-	-	-	-	
MAINTENANCE & REPAIR	-	<del>-</del>	-	-	-	-	
ADVERTISING & PROMOTION	-	-	-	-	-	-	
CONTRACTUAL SERVICES	9,595	-	138	138	276	-	
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-	
LEASES & RENTALS	-	-	-	-	-	-	
TRAVEL, TRAINING, SEMINARS & DUES	1,907	1,276	2,748	5,000	7,748	2,000	
WARRANTY AND OTHER CREDITS	=	-	-	-	<del>-</del>	-	
GENERAL EXPENSES	-	4,500	18,619	2,000	20,619	4,500	
TOTAL OPERATING EXPENSE	317,566	289,624	160,683	205,764	366,447	312,114	
NON-OPERATING EXPENSE							
LABOR	-	-	-	-	-	-	
MATERIAL	-	-	-	-	-	-	
OTHER SERVICES		-	-	-	-	<u>-</u>	
TOTAL NON-OPERATING EXPENSE	-	-	-	•	-	-	

## MANAGEMENT & PERFORMANCE COMMUNICATIONS



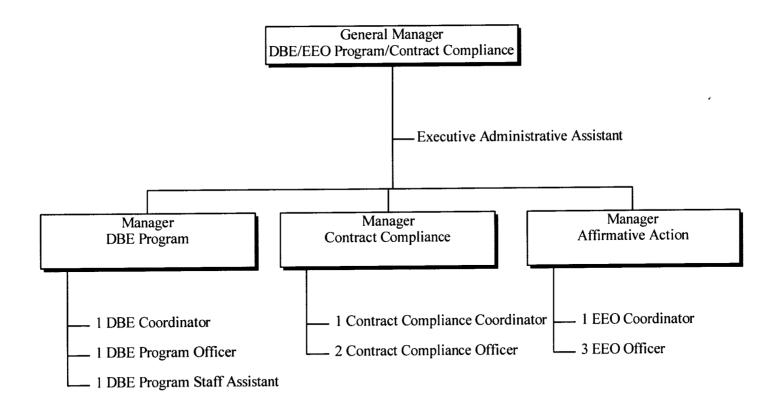
AREA 0055 COMMUNICATIONS			R	OLLS UP TO AREA 06	600	
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	41	40	-	48	48	41
PART TIME	-	-	-	-	-	-
FULL TIME TEMP	-	-	=	1	1	-
STO POSITIONS	-		-	-	-	-
TOTAL POSITIONS	41	40	-	49	49	41
HOURS						
OPERATING HOURS	91,221	86,240	36,494	51,646	88,140	75,997
NON-OPERATING HOURS	1,187	-	_	-	-	-
TOTAL HOURS	92,408	86,240	36,494	51,646	88,140	75,997
OPERATING EXPENSE						
LABOR	2,622,929	2,688,294	1,082,319	1,527, <b>4</b> 97	2,609,816	2,347,203
MATERIAL	338,900	392,530	124,477	180,922	305,399	382,961
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	=	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	-	-	-	-	-	-
MAINTENANCE & REPAIR	64,736	72,000	29,233	35,295	64,528	85,736
ADVERTISING & PROMOTION	2,397,253	2,005,088	719,130	1,481,197	2,200,327	1,634,172
CONTRACTUAL SERVICES	11,104	133,476	7,814	28,888	36,702	22,500
PROV FOR PASSENGER SECURITY	-	-	•	-	-	-
LEASES & RENTALS	325,223	325,000	86,998	146,299	233,297	332,771
TRAVEL, TRAINING, SEMINARS & DUES	2,557	4,000	433	2,000	2,433	1,885
WARRANTY AND OTHER CREDITS	-	-	-	-	-	-
GENERAL EXPENSES	24,334	2,513	487	1,250	1,737	2,336
TOTAL OPERATING EXPENSE	5,787,036	5,622,901	2,050,891	3,403,348	5,454,239	4,809,564
NON-OPERATING EXPENSE						
LABOR	7,849	-	-	-	-	-
MATERIAL	(875)	-	(1)	-	(1)	-
OTHER SERVICES	61,702	-	129,134	-	129,134	<u>-</u>
TOTAL NON-OPERATING EXPENSE	68,676	-	129,133	-	129,133	•

# MANAGEMENT & PERFORMANCE INTERGOVERNMENTAL AFFAIRS



AREA 0007 INTERGOVERNMENTAL A	AFFAIRS	FFAIRS ROLLS UP TO AREA 0600							
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET			
	ACTUAL	BODOLI	AOTOLE : 0						
POSITIONS									
FULL TIME PERM	4	4	-	1	1	4			
PART TIME	-	-	-	-	-	-			
FULL TIME TEMP	-	-	-	-	-	-			
STO POSITIONS	-	_	_	-	_				
TOTAL POSITIONS	4	4	-	1	1	4			
<u>HOURS</u>					4.040	7.040			
OPERATING HOURS	6,592	7,424	3,240	1,002	4,242	7,316			
NON-OPERATING HOURS	-		-	-	- 1010	7.040			
TOTAL HOURS	6,592	7,424	3,240	1,002	4,242	7,316			
OPERATING EXPENSE					440.700	044.050			
LABOR	272,963	293,056	91,486	57,222	148,708	344,852			
MATERIAL	1,302	359	1,081	358	1,439	405			
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-			
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-			
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-			
PURCHASE OF SECURITY SERVICES	-	-	•	-	-	-			
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-			
OTHER:									
UTILITIES	-	-	-	-	-	-			
MAINTENANCE & REPAIR	-	-	-	-	-	-			
ADVERTISING & PROMOTION	-	-		-	400.000	474.000			
CONTRACTUAL SERVICES	88,196	106,240	33,636	66,364	100,000	171,000			
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-			
LEASES & RENTALS	-	447	-	2 262	5,531	11,666			
TRAVEL, TRAINING, SEMINARS & DUES	11,040	5,000	2,269	3,262	5,551	11,000			
WARRANTY AND OTHER CREDITS	-		-	- 706	3,634	3,297			
GENERAL EXPENSES	4,145	4,095	2,838	796 <b>128,002</b>	259,312	531,220			
TOTAL OPERATING EXPENSE	377,646	409,197	131,310	120,002	203,312	331,220			
NON-OPERATING EXPENSE									
LABOR	•	-	-	-	-	-			
MATERIAL	-	-	-	-	-	-			
OTHER SERVICES	-				-				
TOTAL NON-OPERATING EXPENSE		-							

# MANAGEMENT & PERFORMANCE DBE/EEO PROGRAM/CONTRACT COMPLIANCE



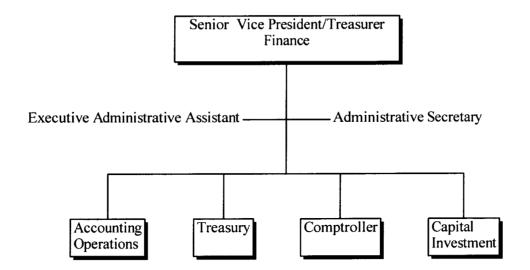
AREA 0615 DBE/EEO/CONTRACT CO	COMPLIANCE		RO			
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	16	16	-	15	15	15
PART TIME	-	-	-	-	-	-
FULL TIME TEMP	3	2	-	2	2	-
STO POSITIONS		-	-	<u>-</u>	-	<del></del>
TOTAL POSITIONS	19	18	-	17	17	15
HOURS					10.115	10.010
OPERATING HOURS	19,269	17,000	7,164	8,981	16,145	12,319
NON-OPERATING HOURS	14,280	15,000	5,126	9,002	14,128	15,000
TOTAL HOURS	33,549	32,000	12,290	17,983	30,273	27,319
OPERATING EXPENSE						
LABOR	654,685	628,495	235,605	283,655	519,260	428,214
MATERIAL	7,519	13,173	4,986	4,823	9,809	8,469
FUEL - REVENUE EQUIPMENT	-	-	•	-	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	-	-	-	-	-	-
MAINTENANCE & REPAIR	-	-	-	-	-	-
ADVERTISING & PROMOTION	-	890	-	890	890	716
CONTRACTUAL SERVICES	10,428	3,995	1,926	1,450	3,376	286
PROV FOR PASSENGER SECURITY	-	-	-		-	-
LEASES & RENTALS	-		-	-	-	40.050
TRAVEL, TRAINING, SEMINARS & DUES	6,010	7,369	2,509	4,245	6,754	10,858
WARRANTY AND OTHER CREDITS	-	-	-	4 400	-	- 0.000
GENERAL EXPENSES	4,639	10,000	3,467	4,433	7,900	8,660
TOTAL OPERATING EXPENSE	683,281	663,922	248,493	299,496	547,989	457,203
NON-OPERATING EXPENSE						
LABOR	416,778	486,127	158,744	305,718	464,462	521,365
MATERIAL	-	-	-	-	-	-
OTHER SERVICES	8,796	-	8,088	-	8,088	-
TOTAL NON-OPERATING EXPENSE	425,574	486,127	166,832	305,718	472,550	521,365

PROFESSIONAL

We will be dependable for Our customer and fellow employees, and will maintain the highest standards of trust.

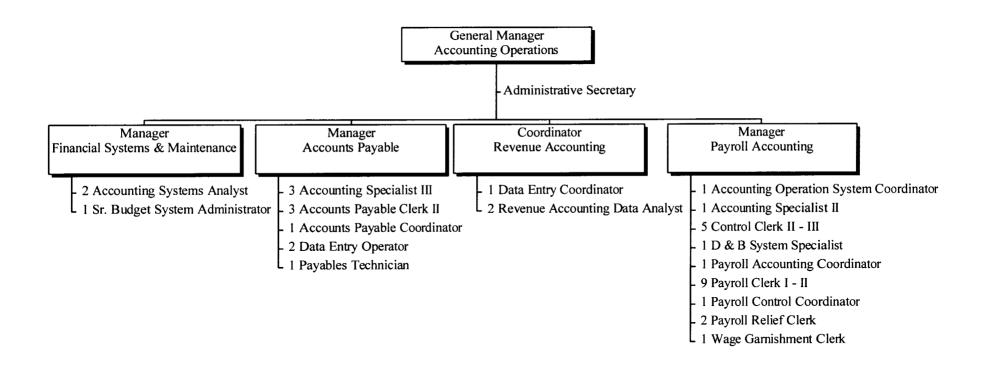
AREA 0700 FINANCE	ROLLS UP TO AREA 0600						
	1997	1998	1998	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
	ACTUAL	BUDGET	ACTUAL 1 - 5	FURECAST 6 -12	IOIAL	BUDGET	
POSITIONS							
FULL TIME PERM	240	226	-	208	208	226	
PART TIME	10	8	-	9	9	7	
FULL TIME TEMP	12	9	_	11	11	9	
STO POSITIONS	-	-	-	-	-	-	
TOTAL POSITIONS	262	243	•	228	228	242	
HOURS							
OPERATING HOURS	344,456	343,790	132,422	178,646	311,068	333,548	
NON-OPERATING HOURS	116,456	121,507	41,680	59,776	101,456	111,799	
TOTAL HOURS	460,912	465,297	174,102	238,422	412,524	445,347	
OPERATING EXPENSE							
LABOR	9,657,184	9,759,062	3,636,650	4,788,840	8,425,490	9,909,769	
MATERIAL	1,949,562	1,539,957	502,498	931,957	1,434,455	2,697,645	
FUEL - REVENUE EQUIPMENT	, , , <u>-</u>	· · · · ·	· -	-	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-	
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	162,734	260,000	116,179	269,500	385,679	586,000	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES	1,913	956	774	1,000	1,774	972	
MAINTENANCE & REPAIR	119,193	156,551	29,324	20,790	50,114	200,144	
ADVERTISING & PROMOTION	3,831	1,805	688	1,116	1,804	2,000	
CONTRACTUAL SERVICES	4,666,785	4,003,644	1,148,656	1,442,531	2,591,187	4,628,339	
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-	
LEASES & RENTALS	-	100	-	100	100	-	
TRAVEL, TRAINING, SEMINARS & DUES	56,972	76,526	5,606	83,700	89,306	73,554	
WARRANTY AND OTHER CREDITS	151	-	79	•	79	-	
GENERAL EXPENSES	20,028	25,082	4,749	10,187	14,936	14,645	
TOTAL OPERATING EXPENSE	16,638,353	15,823,683	5,445,203	7,549,721	12,994,924	18,113,068	
NON-OPERATING EXPENSE							
LABOR	3,544,057	3,671,961	1,332,490	1,930,577	3,263,067	3,687,106	
MATERIAL	(5,946)	• · · · · · · · · · · ·	670	• •	670	-	
OTHER SERVICES	988,599	260,000	278,448	269,273	547,721	422,065	
TOTAL NON-OPERATING EXPENSE	4,526,710	3,931,961	1,611,608	2,199,850	3,811,458	4,109,171	

## MANAGEMENT & PERFORMANCE FINANCE SENIOR VICE PRESIDENT



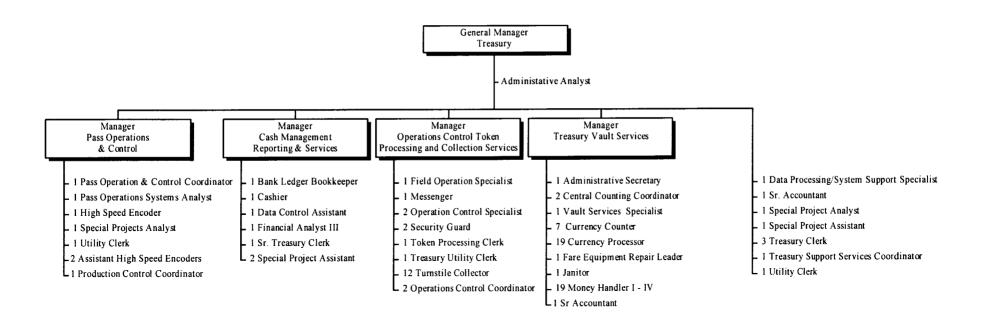
AREA 0703 FINANCE SR	VP/TREASURER		ROLLS UP TO AREA 0700					
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET		
POSITIONS								
FULL TIME PERM	4	5	-	3	3	3		
PART TIME	<del>-</del>	-	-	<u>.</u>	_	-		
FULL TIME TEMP	-	_	_	-	-	-		
STO POSITIONS	-	-	_	_	-	_		
TOTAL POSITIONS	4	5	-	3	3	3		
HOURS								
OPERATING HOURS	8,883	9,280	2,160	3,205	5,365	5,558		
NON-OPERATING HOURS	-	-	· •	· -	, -	· <u>-</u>		
TOTAL HOURS	8,883	9,280	2,160	3,205	5,365	5,558		
OPERATING EXPENSE								
LABOR	433,179	432,968	85,278	132,011	217,289	234,310		
MATERIAL	1,366	4,179	390	100	490	500		
FUEL - REVENUE EQUIPMENT	-	-	•	-	-	-		
<b>ELECTRIC POWER - REV EQUIPMENT</b>	•	-	-	-	-	-		
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-		
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-		
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-		
OTHER:								
UTILITIES	-	-	-	-	-	_		
MAINTENANCE & REPAIR	-	-	-	-	-	-		
ADVERTISING & PROMOTION	1,185	-	-	-	-	-		
CONTRACTUAL SERVICES	560,569	250,200	193,659	156,426	350,085	50,000		
PROV FOR PASSENGER SECURI	TY -	-	-	-	-	-		
LEASES & RENTALS	-	-	-	-	-	-		
TRAVEL, TRAINING, SEMINARS 8	DUES 54,591	57,120	2,365	67,365	69,730	48,000		
WARRANTY AND OTHER CREDIT	·S -	-	-	-	-	-		
GENERAL EXPENSES	10,328	9,151	942	2,365	3,307	3,500		
TOTAL OPERATING EXPENS	SE 1,061,218	753,618	282,634	358,267	640,901	336,310		
NON-OPERATING EXPENSE								
LABOR	-	-	-	-	-	_		
MATERIAL	-	-	-	-	_	-		
OTHER SERVICES	-	-	-	-	-	-		
TOTAL NON-OPERATING EX	(PENSE -	-	-	•	-	-		

### MANAGEMENT & PERFORMANCE FINANCE ACCOUNTING OPERATIONS



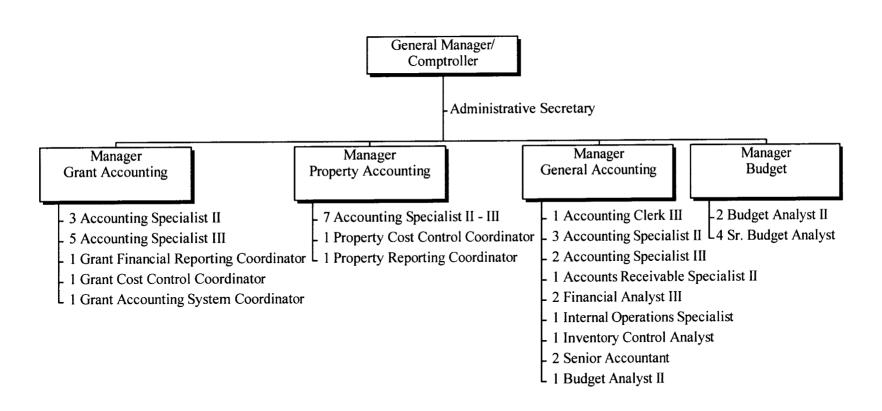
AREA 0804 ACCOUNTING OPERATION	NS		R			
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS .						
FULL TIME PERM	49	44	-	41	41	44
PART TIME	-	-	-	-	-	-
FULL TIME TEMP	-	-	-	-	-	-
STO POSITIONS	-	-			-	
TOTAL POSITIONS	49	44	•	41	41	44
<u>HOURS</u>				40.070	75.000	00.000
OPERATING HOURS	93,899	81,840	33,284	42,379	75,663	80,969
NON-OPERATING HOURS	108	108	36	70	75,769	108 <b>81,077</b>
TOTAL HOURS	94,007	81,948	33,320	42,449	75,769	01,077
OPERATING EXPENSE					0.007.000	0.040.007
LABOR	2,685,654	2,686,232	961,412	1,245,968	2,207,380	2,648,907
MATERIAL	9,682	12,019	3,572	6,710	10,282	11,359
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	-	-	-	-	•	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	_
OTHER:						
UTILITIES	-	-	-	-	-	-
MAINTENANCE & REPAIR	185	-	-	-	-	-
ADVERTISING & PROMOTION	-	-		-	-	-
CONTRACTUAL SERVICES	27,121	6,000	3	-	3	-
PROV FOR PASSENGER SECURITY	-	-	-	100	100	-
LEASES & RENTALS	-	100	-	100	100	-
TRAVEL, TRAINING, SEMINARS & DUES	-	2,200	-	-	<u>-</u>	_
WARRANTY AND OTHER CREDITS	237	4,200	- 583	1,864	2,447	1,200
GENERAL EXPENSES	2,722,879	2,710,751	965,570	1,254,642	2,220,212	2,661,466
TOTAL OPERATING EXPENSE	2,122,019	2,110,151	909,970	1,254,642	£,4£0,£1£	2,001,400
NON-OPERATING EXPENSE						
LABOR	2,945	3,203	1,029	2,103	3,132	3,287
MATERIAL	-	-	-	-	-	-
OTHER SERVICES		-	-		- 0.400	
TOTAL NON-OPERATING EXPENSE	2,945	3,203	1,029	2,103	3,132	3,287

## MANAGEMENT & PERFORMANCE FINANCE TREASURY



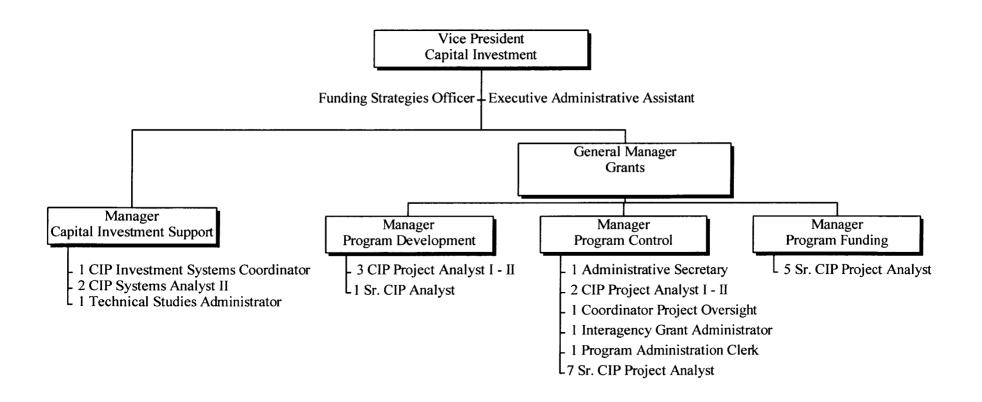
<b>AREA</b> 0846	TREASURY	ROLLS UP TO AREA 0700						
		1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
<u> </u>		HOTONE			, , , , , , , , , , , , , , , , , , , ,			
<u>POSITIONS</u>								
FULL TIME PERM		89	83	-	84	84	87	
PART TIME		10	8	-	9	9	7	
FULL TIME TEMP		12	9	-	11	11	9	
STO POSITIONS				-	-	-	-	
TOTAL POS	SITIONS	111	100	•	104	104	103	
HOURS								
OPERATING HOURS		184,478	197,930	73,727	108,590	182,317	188,560	
NON-OPERATING HO	URS	283	-	-	-	-	-	
TOTAL HOL	URS	184,761	197,930	73,727	108,590	182,317	188,560	
OPERATING EXPENS	E							
LABOR	<del></del>	4,634,054	4,929,845	1,822,446	2,557,003	4,379,449	4,998,694	
MATERIAL		1,917,359	1,501,199	493,356	916,248	1,409,604	2,669,139	
FUEL - REVENUE EQU	UIPMENT	· .	· · · · -	· -	-	-	-	
ELECTRIC POWER - F	REV EQUIPMENT	-	-	-	-	-	-	
PROV FOR INJURIES	AND DAMAGES	-	_	-	-	-	-	
PURCHASE OF SECU	RITY SERVICES	162,734	260,000	116,179	269,500	385,679	586,000	
PURCHASE OF PARA	TRANSIT SVCS	· <b>-</b>	-	-	-	•	-	
OTHER:								
UTILITIES		1,913	956	774	1,000	1,774	972	
MAINTENANCE &	& REPAIR	119,008	156,551	29,324	20,790	50,114	157,757	
ADVERTISING &		, -		-	-	-	-	
CONTRACTUAL		4,025,597	3,696,045	919,962	1,271,039	2,191,001	4,226,345	
	SENGER SECURITY	· · · -	· · · <u>-</u>	-	· · · · -	· · · · · ·	-	
LEASES & RENT		_	-	-	_	-	-	
	NG, SEMINARS & DUES	243	500	12	-	12	1,200	
	O OTHER CREDITS	151	-	79	-	79	-	
GENERAL EXPE		5,116	4,676	878	3,849	4,727	4,522	
TOTAL OPE	ERATING EXPENSE	10,866,175	10,549,772	3,383,010	5,039,429	8,422,439	12,644,629	
NON-OPERATING EX	PENSE							
LABOR	<u></u>	7,289	-	_	-	-	_	
MATERIAL		(6,950)	_	_	_	-	_	
OTHER SERVICES		59,596	-	46,597	_	46,597	-	
J. ILIN DEINVIOLO	N-OPERATING EXPENSE	59,935		46,597		46,597	-	

## MANAGEMENT & PERFORMANCE FINANCE COMPTROLLER



AREA 0805 COMPTROLLER	ROLLS UP TO AREA 0700					
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	50	47	-	42	42	46
PART TIME	-	-	-	-	=	-
FULL TIME TEMP	-	-	-	-	-	-
STO POSITIONS		_ <del></del> _		- 40	42	46
TOTAL POSITIONS	50	47	-	42	42	40
<u>HOURS</u>		17.000	40.000	24 240	40.610	51,604
OPERATING HOURS	48,612	47,660	19,300	21,310	40,610 37,504	33,526
NON-OPERATING HOURS	38,208	40,760	14,690	22,814 <b>44,124</b>	37,504 <b>78,114</b>	85,130
TOTAL HOURS	86,820	88,420	33,990	44,124	70,114	00,100
OPERATING EXPENSE				740 400	4 220 477	1,723,761
LABOR	1,533,618	1,434,300	620,279	710,198	1,330,477	
MATERIAL	12,655	8,861	2,543	6,204	8,747	8,456
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	_
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	_	_
PROV FOR INJURIES AND DAMAGES	-	-	-	_	_	-
PURCHASE OF SECURITY SERVICES	-	-	-	_	_	_
PURCHASE OF PARATRANSIT SVCS	-	<del>-</del>	-	-		
OTHER:						
UTILITIES	-	-	-	-	-	42,388
MAINTENANCE & REPAIR	-	-	-	-	_	
ADVERTISING & PROMOTION		- - 60 070	35,032	15,065	50,097	351,994
CONTRACTUAL SERVICES	53,483	50,079	33,032	13,003	-	-
PROV FOR PASSENGER SECURITY	-	-	_	_	_	_
LEASES & RENTALS	2,088	12,718	3,229	15,055	18,284	23,217
TRAVEL, TRAINING, SEMINARS & DUES WARRANTY AND OTHER CREDITS	2,000	12,710	5,225	-	-	
GENERAL EXPENSES	3,095	2,397	1,339	1,171	2,510	3,662
TOTAL OPERATING EXPENSE	1,604,939	1,508,355	662,422	747,693	1,410,115	2,153,478
TOTAL OPERATING EXPENSE	1,004,000	1,000,000				
NON-OPERATING EXPENSE	4 440 754	4 044 007	AED 007	718,569	1,171,806	1,052,964
LABOR	1,113,751	1,241,967	453,237 670	7 10,509	670	1,002,004
MATERIAL	872	-	76,138	-	76,138	_
OTHER SERVICES	310,326	4 244 067	530,045	718,569	1,248,614	1,052,964
TOTAL NON-OPERATING EXPENSE	1,424,949	1,241,967	930,045	110,000	1,270,017	1,002,004

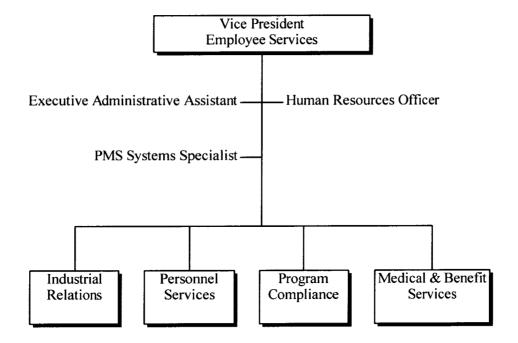
## MANAGEMENT & PERFORMANCE FINANCE CAPITAL INVESTMENT



AREA 0943 CAPITAL INVESTMENT			RO	OLLS UP TO AREA 0	700	
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	36	35	-	28	28	34
PART TIME	-	-	-	-	-	-
FULL TIME TEMP	-	-	-	-	-	-
STO POSITIONS	-		_	-		
TOTAL POSITIONS	36	35	•	28	28	34
<u>HOURS</u>						
OPERATING HOURS	8,584	7,080	3,952	3,162	7,114	6,857
NON-OPERATING HOURS	55,446	58,367	19,052	26,604	45,656	56,324
TOTAL HOURS	64,030	65,447	23,004	29,766	52,770	63,181
OPERATING EXPENSE						
LABOR	370,679	275,717	147,235	143,661	290,896	304,098
MATERIAL	8,500	13,699	2,637	2,695	5,332	8,191
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	-	-	-	-	-	-
MAINTENANCE & REPAIR	-	-	-	-	-	-
ADVERTISING & PROMOTION	2,646	1,805	688	1,116	1,804	2,000
CONTRACTUAL SERVICES	15	1,320	-	-	-	-
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-
LEASES & RENTALS	-	-	-	-	-	-
TRAVEL, TRAINING, SEMINARS & DUES	50	3,988	-	1,279	1,279	1,137
WARRANTY AND OTHER CREDITS	-	-	-	-	-	-
GENERAL EXPENSES	1,253	4,658	1,006	938	1,944	1,761
TOTAL OPERATING EXPENSE	383,143	301,187	151,566	149,689	301,255	317,187
NON-OPERATING EXPENSE						
LABOR	1,751,690	1,739,703	624,769	884,664	1,509,433	1,931,240
MATERIAL	-	-	-	-	-	-
OTHER SERVICES	501,652	200,000	152,683	212,303	364,986	422,065
TOTAL NON-OPERATING EXPENSE	2,253,342	1,939,703	777,452	1,096,967	1,874,419	2,353,305

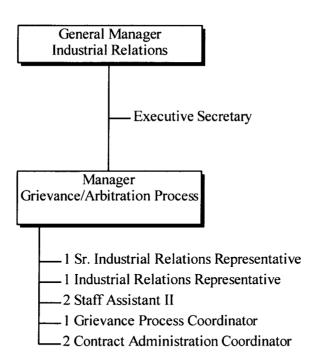
AREA 0603	2 EMPLOYEE SERVICES	ROLLS UP TO AREA 0600						
	~~	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
POSITIONS								
FULL TIME PE	RM	72	66	-	65	65	67	
PART TIME		-	-	-	2	2	-	
<b>FULL TIME TE</b>	MP	-	-	-	1	1	-	
STO POSITION	NS	-	-	-	-	-	-	
тот	TAL POSITIONS	72	66	•	68	68	67	
HOURS								
<b>OPERATING H</b>	IOURS	142,623	137,172	57,602	103,333	160,935	158,667	
NON-OPERAT	ING HOURS	-	-	-	-	•	-	
тот	AL HOURS	142,623	137,172	57,602	103,333	160,935	158,667	
OPERATING E	XPENSE							
LABOR		4,446,516	4,314,250	1,877,549	2,831,532	4,709,081	4,804,913	
MATERIAL		42,988	57,483	50,027	17,121	67,148	47,080	
<b>FUEL - REVEN</b>	IUE EQUIPMENT	-	-	-	-	-	-	
ELECTRIC PO	WER - REV EQUIPMENT	-	-	-	-	-	_	
PROV FOR INJ	JURIES AND DAMAGES	-	-	-	-	-	-	
<b>PURCHASE OF</b>	F SECURITY SERVICES	-	-	-	-	-	-	
PURCHASE OF	F PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:								
UTILITIES	5	-	-	-	-	-	-	
MAINTEN	IANCE & REPAIR	10,049	-	-	10,000	10,000	-	
ADVERTI	SING & PROMOTION	561	663	2,692	2,066	4,758	3,270	
CONTRA	CTUAL SERVICES	2,400,707	2,195,831	834,477	1,166,592	2,001,069	1,928,757	
PROV FO	R PASSENGER SECURITY	-	-	-	-	-	-	
LEASES 8	& RENTALS	42,350	590		590	590	590	
TRAVEL,	TRAINING, SEMINARS & DUES	364	36,290	2,673	3,845	6,518	3,925	
WARRAN	TY AND OTHER CREDITS	-	· -	· <u>-</u>	· -	· <u>-</u>	· •	
GENERA	L EXPENSES	8,960	16,108	3,955	5,026	8,981	7,981	
TOT	AL OPERATING EXPENSE	6,952,495	6,621,215	2,771,373	4,036,772	6,808,145	6,796,516	
NON-OPERATI	ING EXPENSE							
LABOR		-	-	_	_	-	_	
MATERIAL		_	_	_	-	_	_	
OTHER SERVI	CES	15,154	_	19,320	-	19,320	-	
	AL NON-OPERATING EXPENSE	15,154		19,320	-	19,320		

# MANAGEMENT & PERFORMANCE EMPLOYEE SERVICES VICE PRESIDENT



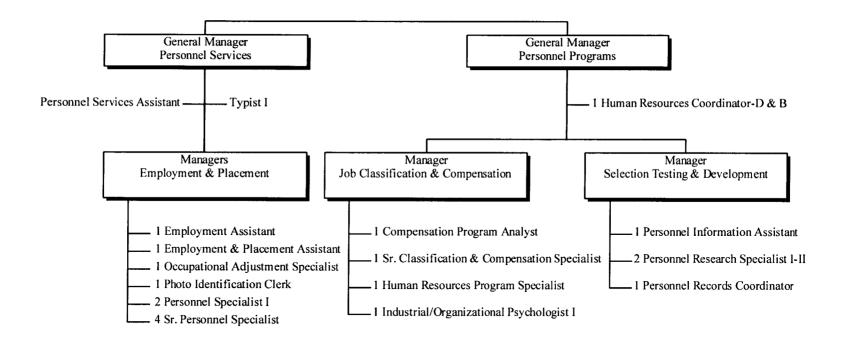
AREA	0607	EMPLOYEE SERVICES VP			RO	OLLS UP TO AREA 0	602	
			1997	1998	1998	1998	1998	1999
		T Frank and	ACTUAL	BUDGET	ACTUAL 1 - 5	FORECAST 6 -12	TOTAL	BUDGET
POSITIO	ONS							
FULL TII	ME PERM		4	4	-	4	4	4
PART TI	IME		-	-	-	-	_	_
<b>FULL TII</b>	ME TEMP		_	-	-	-	-	-
STO PO	SITIONS		-	-	-	-	-	_
	TOTAL P	OSITIONS	4	4	-	4	4	4
HOURS								
	TING HOURS	S	10,636	13,424	3,336	29,156	32,492	31,999
	PERATING H		-	-	-	20,100	-	-
	TOTAL H		10,636	13,424	3,336	29,156	32,492	31,999
OPERAT	TING EXPEN	ISE						
LABOR			378,767	389,197	158,429	527,336	685,765	699,901
MATERIA	Αl		3,013	3,955	264	663	927	2,982
	REVENUE E	QUIPMENT	-	-	-	-	-	2,002
		- REV EQUIPMENT	_	_	-	•	-	_
		S AND DAMAGES	-	<u>-</u>	<u>-</u>	-	_	_
		CURITY SERVICES	_	_	_	-	_	-
		ATRANSIT SVCS	-	-	-	-	-	-
OTHER:								
	ILITIES		-	_	_	-	_	_
MA	INTENANCE	E & REPAIR	_	-	-	-	-	-
		& PROMOTION	-	_	_	_	_	_
		L SERVICES	20,689	13,900	4,820	5,022	9,842	9,000
		SSENGER SECURITY	, <u>-</u>	· <u>-</u>	· -	· <u>-</u>	· -	-
LE/	ASES & REN	NTALS	10,588	590	_	590	590	590
TR	AVEL, TRAI	NING, SEMINARS & DUES	· <u>-</u>	1,000	_	1,000	1,000	1,000
		ND OTHER CREDITS	_	, -	-	-	· -	-
	NERAL EXP		1,315	1,871	1,251	1,358	2,609	1,690
	TOTAL OF	PERATING EXPENSE	414,372	410,513	164,764	535,969	700,733	715,163
NON-OP	PERATING E	XPENSE						
LABOR		· · · · · · · · · · · · · · · · · · ·	-	-	-	_	_	-
MATERIA	AL		_	-	-	-	-	_
	SERVICES		-	_	-	_	_	_
		ON-OPERATING EXPENSE	•	-	-	-	-	-

# MANAGEMENT & PERFORMANCE EMPLOYEE SERVICES INDUSTRIAL RELATIONS



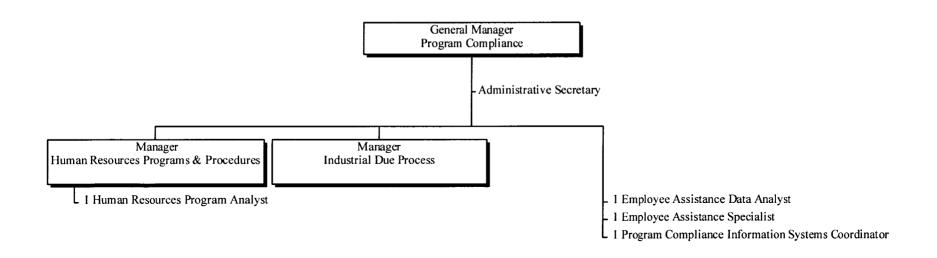
AREA 0081 INDUSTRIAL RELATIONS		ROLLS UP TO AREA 0602					
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
	AOTOAL	BODGET	ACTUAL 1-3	FORECAST 6-12	TOTAL	BUDGET	
POSITIONS							
FULL TIME PERM	12	10	-	12	12	10	
PART TIME	-	-	-	-	-	-	
FULL TIME TEMP	-	-	-	-	-	-	
STO POSITIONS			<del>-</del>	-	-	_	
TOTAL POSITIONS	12	10	-	12	12	10	
HOURS							
OPERATING HOURS	21,631	18,560	9,288	12,486	21,774	18,117	
NON-OPERATING HOURS	,		-	-		-	
TOTAL HOURS	21,631	18,560	9,288	12,486	21,774	18,117	
OPERATING EXPENSE							
LABOR	697,328	666,307	297,853	412,863	710,716	653,599	
MATERIAL	5,142	4,836	1,923	3,831	5,75 <b>4</b>	4,294	
FUEL - REVENUE EQUIPMENT	J, 142	<del>-</del> ,030	1,923	5,051	5,754	4,234	
ELECTRIC POWER - REV EQUIPMENT	_	_	<u>-</u>	_	_	-	
PROV FOR INJURIES AND DAMAGES	_	_	_	_	-	-	
PURCHASE OF SECURITY SERVICES	_	_	_	_	-	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES							
MAINTENANCE & REPAIR	-	-	-	-	-	-	
ADVERTISING & PROMOTION	18	-	-	-	-	-	
CONTRACTUAL SERVICES	539,016	229,722	33,531	96 429	- 119,969	- 405 574	
PROV FOR PASSENGER SECURITY	559,010	229,122	33,331	86,438	119,909	125,574	
LEASES & RENTALS	_	_	-	-	-	-	
TRAVEL, TRAINING, SEMINARS & DUES	_	2,435		- 2,435	2,435	2,000	
WARRANTY AND OTHER CREDITS	_	2,433	-	2,435	2,430	2,000	
GENERAL EXPENSES	5,611	3,627	1,857	396	2,253	3,550	
TOTAL OPERATING EXPENSE	1,247,115	906,927	335,164	505,963	841,127	789,017	
	1,247,110	000,027	000,104	000,000	041,127	703,017	
NON-OPERATING EXPENSE							
LABOR	-	-	-	-	-	-	
MATERIAL	-	-	-	-	-	-	
OTHER SERVICES		-	2,258	-	2,258	<u>-</u>	
TOTAL NON-OPERATING EXPENSE	-	•	2,258	-	2,258	-	

# MANAGEMENT & PERFORMANCE EMPLOYEE SERVICES PERSONNEL SERVICES



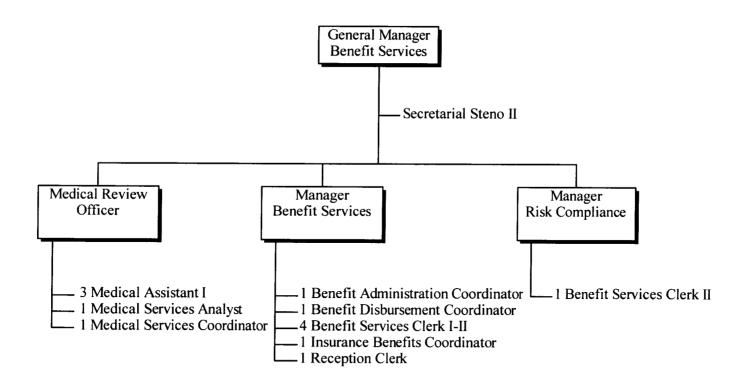
AREA 0606 PERSONNEL SERVICES	ROLLS UP TO AREA 0602						
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
POSITIONS							
FULL TIME PERM	27	25	-	24	24	26	
PART TIME	-	-	-	1	1	-	
FULL TIME TEMP	-	-	-		-	-	
STO POSITIONS	-	-	-	-	-	-	
TOTAL POSITIONS	27	25	•	25	25	26	
HOURS							
OPERATING HOURS	56,603	54,400	23,737	33,278	57,015	55,336	
NON-OPERATING HOURS			-			-	
TOTAL HOURS	56,603	54,400	23,737	33,278	57,015	55,336	
OPERATING EXPENSE							
LABOR	1,643,507	1,601,782	735,791	960,675	1,696,466	1,706,814	
MATERIAL	10,557	23,663	25,182	3,746	28,928	16,618	
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-	
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES	-	-	-	-	-	-	
MAINTENANCE & REPAIR	10,049	-	-	10,000	10,000	-	
ADVERTISING & PROMOTION	543	663	2,692	2,066	4,758	3,270	
CONTRACTUAL SERVICES	6,820	100,644	4,053	50,698	54,751	50,188	
PROV FOR PASSENGER SECURITY	-	-	-	-	+	-	
LEASES & RENTALS	-	-	-	-	-	-	
TRAVEL, TRAINING, SEMINARS & DUES	61	31,499	-	-	-	-	
WARRANTY AND OTHER CREDITS	-	-	-		-	-	
GENERAL EXPENSES	879	6,854	437	1,784	2,221	1,147	
TOTAL OPERATING EXPENSE	1,672,416	1,765,105	768,155	1,028,969	1,797,124	1,778,037	
NON-OPERATING EXPENSE							
LABOR	-	-	-	-	-	-	
MATERIAL	-	-	-	-	-	-	
OTHER SERVICES	949	-	_	<u> </u>	-	-	
TOTAL NON-OPERATING EXPENSE	949	-	•	-	•	-	

# MANAGEMENT & PERFORMANCE EMPLOYEE SERVICES PROGRAM COMPLIANCE



AREA 0618 HUMAN RESOURCES PR	ES PROGRAM COMPLIANCE		<b>ROLLS UP TO AREA</b> 0602				
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
<u>POSITIONS</u>							
FULL TIME PERM	8	8	-	8	8	8	
PART TIME	-	-	-	-	-	-	
FULL TIME TEMP	-	-	-	-	-	-	
STO POSITIONS		_	-	-	-	<u>-</u>	
TOTAL POSITIONS	8	8	-	8	8	8	
HOURS							
OPERATING HOURS	14,979	14,848	6,036	8,336	14,372	14,523	
NON-OPERATING HOURS		-	-	-	-	-	
TOTAL HOURS	14,979	14,848	6,036	8,336	14,372	14,523	
OPERATING EXPENSE							
LABOR	512,490	520,541	206,081	293,713	499,794	523,716	
MATERIAL	5,975	3,213	211	2,558	2,769	2,981	
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-	
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES	-	-	-	-	-	-	
MAINTENANCE & REPAIR	-	-	-	-	-	-	
ADVERTISING & PROMOTION	-	-	-	-	-	-	
CONTRACTUAL SERVICES	117	21,175	21,175	-	21,175	21,175	
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-	
LEASES & RENTALS	31,762	-	-	-	-	-	
TRAVEL, TRAINING, SEMINARS & DUES	155	870	2,157	170	2,327	56	
WARRANTY AND OTHER CREDITS	-	-	-	-	-	-	
GENERAL EXPENSES	1,014	1,391	411	737	1,148	979	
TOTAL OPERATING EXPENSE	551,513	547,190	230,035	297,178	527,213	548,907	
NON-OPERATING EXPENSE							
LABOR	-	-	-	-	-	-	
MATERIAL	-	-	-	_	-	-	
OTHER SERVICES		<u>-</u>	<u>-</u>	-	-	-	
TOTAL NON-OPERATING EXPENSE	-	-	-	-	-	•	

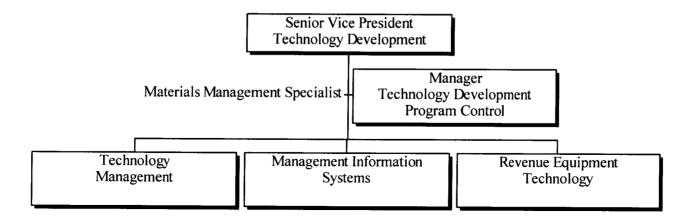
# MANAGEMENT & PERFORMANCE EMPLOYEE SERVICES MEDICAL & BENEFIT SERVICES



AREA 0641 MEDICAL & BENEFIT SER	RVICES ROLLS UP TO AREA 0602						
	1997	1998	1998	1998	1998	1999	
	ACTUAL	BUDGET	ACTUAL 1 - 5	FORECAST 6 -12	TOTAL	BUDGET	
POSITIONS							
FULL TIME PERM	21	19	-	17	17	19	
PART TIME	-	-	_	1	1	_ ''	
FULL TIME TEMP	-	-	-	1	1	_	
STO POSITIONS	-	-	-	<u>.</u>	-	_	
TOTAL POSITIONS	21	19	-	19	19	19	
HOURS							
OPERATING HOURS	38,774	35,940	15 205	20.077	25 202	00.004	
NON-OPERATING HOURS	50,774	35,940	15,205	20,077	35,282	38,692	
TOTAL HOURS	38,774	35,940	15,205	20,077	35,282	38,692	
OPERATING EXPENSE				•		•	
LABOR	1 214 425	4 400 400	470.005	222.242			
MATERIAL	1,214,425 18,302	1,136,423	479,395	636,946	1,116,341	1,220,883	
FUEL - REVENUE EQUIPMENT	10,302	21,816	22,446	6,322	28,768	20,206	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-	
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	_	-	-	-	-	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	<del>-</del>	-	-	
OTHER:							
UTILITIES							
MAINTENANCE & REPAIR	-	-	-	-	-	-	
ADVERTISING & PROMOTION	-	-	-	-	-	-	
CONTRACTUAL SERVICES	1,834,064	1,830,390	770,898	1 024 424	4 705 222	4 700 040	
PROV FOR PASSENGER SECURITY	1,004,004	1,030,390	110,090	1,024,434	1,795,332	1,722,819	
LEASES & RENTALS	_		-	•	-	-	
TRAVEL, TRAINING, SEMINARS & DUES	148	486	516	- 240	- 756	-	
WARRANTY AND OTHER CREDITS	-		-	240	736	868	
GENERAL EXPENSES	140	2,365	· ·	751	- 751	- 615	
TOTAL OPERATING EXPENSE	3,067,079	2,991,480	1,273,255	1,668,693	2,941,948	2,965,391	
NON-OPERATING EXPENSE							
ABOR							
MATERIAL	-	-	-	-	-	-	
OTHER SERVICES	- 14 205	-	47.004	-	-	-	
TOTAL NON-OPERATING EXPENSE	14,205 <b>14,205</b>	-	17,061	<del>-</del>	17,061	-	
TOTAL HOR-OF ERATING EXPENSE	14,205	•	17,061		17,061		

AREA 0705 TECHNOLOGY DEVELOR	MENT	ROLLS UP TO AREA 0600				
	1997	1998	1998	1998	1998	1999
	ACTUAL	BUDGET	ACTUAL 1 - 5	FORECAST 6 -12	TOTAL	BUDGET
POSITIONS						
FULL TIME PERM	257	250	_	236	236	265
PART TIME	1	1	_	3	3	2
FULL TIME TEMP	_	-	-	4	4	_
STO POSITIONS	-	-	_	-	-	-
TOTAL POSITIONS	258	251	-	243	243	267
<u>HOURS</u>						
OPERATING HOURS	463,924	479,534	206,059	253,021	459,080	505,576
NON-OPERATING HOURS	128,002	8,000	4,407	4,581	8,988	5,140
TOTAL HOURS	591,926	487,534	210,466	257,602	468,068	510,716
OPERATING EXPENSE						
LABOR	14,152,408	15,146,143	6,515,882	8,119,662	14,635,544	16,720,296
MATERIAL	977,766	1,193,168	396,570	720,206	1,116,776	1,053,475
FUEL - REVENUE EQUIPMENT	-		, =	, -	· · · ·	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	_
PURCHASE OF SECURITY SERVICES	-	-	-	-	_	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	-	•	-	-	-	-
MAINTENANCE & REPAIR	3,774,494	4,196,724	1,824,274	2,175,179	3,999,453	5,673,383
ADVERTISING & PROMOTION	-	-	•	-	-	-
CONTRACTUAL SERVICES	505,444	882,680	67,398	968,692	1,036,090	1,504,377
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-
LEASES & RENTALS	715,603	225,512	314,724	355,454	670,178	1,144,527
TRAVEL, TRAINING, SEMINARS & DUES	80,726	119,398	14,365	40,138	54,503	62,788
WARRANTY AND OTHER CREDITS	-	-	-	-	-	-
GENERAL EXPENSES	225,780	179,225	71,948	117,541	189,489	169,773
TOTAL OPERATING EXPENSE	20,432,221	21,942,850	9,205,161	12,496,872	21,702,033	26,328,619
NON-OPERATING EXPENSE						
LABOR	3,074,215	365,521	194,185	185,940	380,125	225,984
MATERIAL	(8,354)	266,644	-	· -	-	-
OTHER SERVICES	28,469,038	22,483,279	5,412,669	13,585,845	18,998,514	5,019,072
TOTAL NON-OPERATING EXPENSE	31,534,899	23,115,444	5,606,854	13,771,785	19,378,639	5,245,056

# MANAGEMENT & PERFORMANCE TECHNOLOGY DEVELOPMENT SENIOR VICE PRESIDENT



AREA 0706 TECHNOLOGY DEVEL	OPMENT SR VP		<b>ROLLS UP TO AREA</b> 0705			
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	2	2	-	2	2	3
PART TIME	-	-	-	<u>-</u>	<u>-</u>	_
FULL TIME TEMP	-	-	-	-	-	
STO POSITIONS	-	_	-	-	-	-
TOTAL POSITIONS	2	2	•	2	2	3
HOURS						
OPERATING HOURS	4,080	3,912	1,648	2,089	3,737	8,474
NON-OPERATING HOURS	-	-	-	_,000	-	-
TOTAL HOURS	4,080	3,912	1,648	2,089	3,737	8,474
OPERATING EXPENSE						
LABOR	202,221	201,030	83,297	107,833	191,130	301,704
MATERIAL	1,476	2,523	242	1,911	2,153	1,855
FUEL - REVENUE EQUIPMENT	· •	· -	-	· <u>-</u>	-	-
ELECTRIC POWER - REV EQUIPMENT	-	_	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	_
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	-	-	-	-	-	-
MAINTENANCE & REPAIR	-	-	-	-	-	-
ADVERTISING & PROMOTION	-	-	-	-	-	-
CONTRACTUAL SERVICES	3,403	-	-	-	-	-
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-
LEASES & RENTALS	-	-	-	-	-	-
TRAVEL, TRAINING, SEMINARS & DUES	11,065	46,556	5,004	3,000	8,004	6,000
WARRANTY AND OTHER CREDITS	-	-	-	-	-	-
GENERAL EXPENSES	1,378	531	15	1,000	1,015	2,305
TOTAL OPERATING EXPENSE	219,543	250,640	88,558	113,744	202,302	311,864
NON-OPERATING EXPENSE						
LABOR	•	-	-	-	-	-
MATERIAL	<del>-</del>	-	-	-	-	_
OTHER SERVICES	-	-	-	-	-	-
TOTAL NON-OPERATING EXPENSE	-	-	•	•	-	

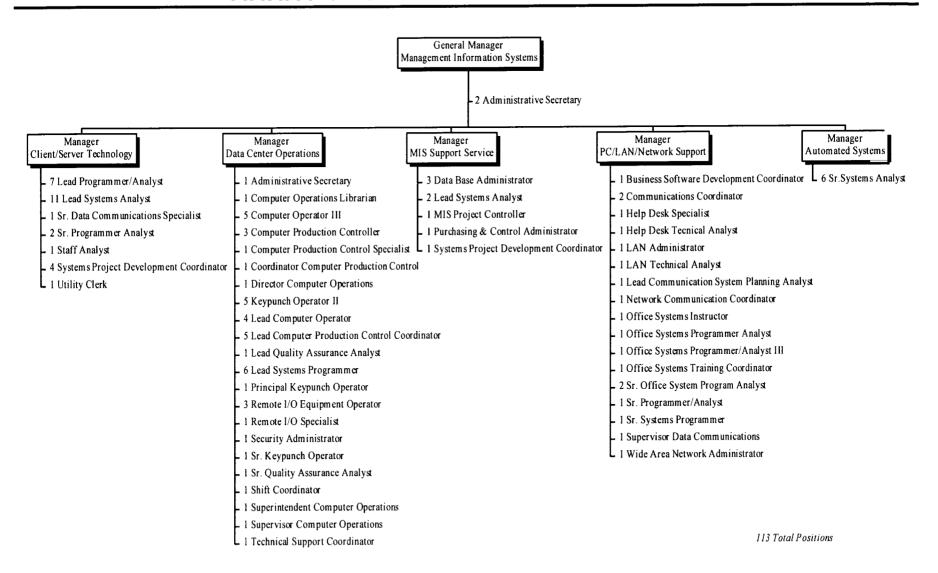
# MANAGEMENT & PERFORMANCE TECHNOLOGY DEVELOPMENT TECHNOLOGY MANAGEMENT

General Manager
Technology Management

— 1 Manager Alternative Fuels
— 2 Administrative Intem
— 1 Bus Communication Specialist
— 1 Communication Engineering Specialist
— 1 Communication Systems Specialist
— 2 Quality Management Analyst
— 1 Quality Management Specialist
— 1 Rail Communication Specialist

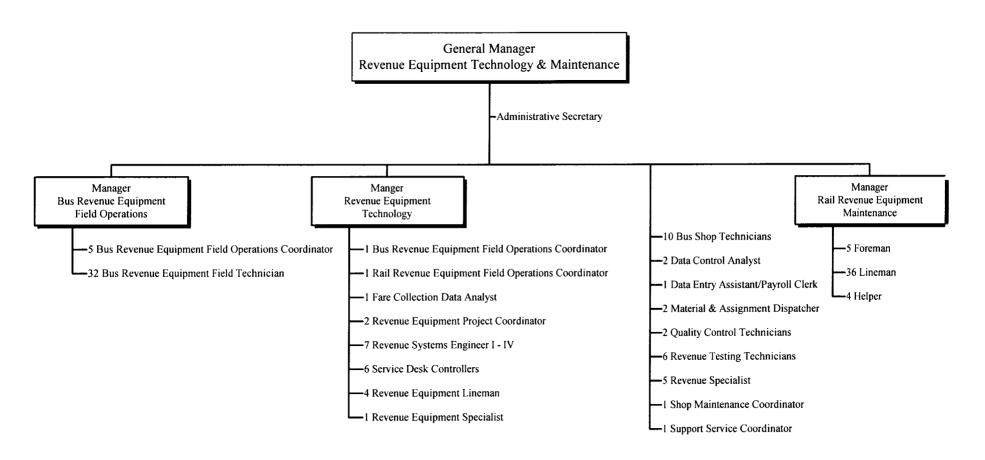
AREA 0614 TECHNOLOGY MANAGEM	MENT		R	OLLS UP TO AREA 0	705	
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET
POSITIONS						
FULL TIME PERM	9	9	_	8	8	9
PART TIME	1	1	_	1	1	2
FULL TIME TEMP	<u>.</u>	-	-	2	2	-
STO POSITIONS	-	-	-	_	_	-
TOTAL POSITIONS	10	10	-	11	11	11
HOURS						
OPERATING HOURS	15,565	19,684	3,846	7,108	10,954	18,656
NON-OPERATING HOURS	9,874	8,000	4,629	4,581	9,210	5,140
TOTAL HOURS	25,439	27,684	8,475	11,689	20,164	23,796
OPERATING EXPENSE						
LABOR	527,911	576,100	122,316	269,207	391,523	721,136
MATERIAL	7,527	4,300	1,387	5,008	6,395	4,170
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-
OTHER:						
UTILITIES	-	-	-	-	-	-
MAINTENANCE & REPAIR	-	-	-	-	-	-
ADVERTISING & PROMOTION	-	-	-	-	-	-
CONTRACTUAL SERVICES	9,624	16	25	25	50	-
PROV FOR PASSENGER SECURITY	-	=	-	-	-	-
LEASES & RENTALS	-	-	-	-		-
TRAVEL, TRAINING, SEMINARS & DUES	360	2,800	695	978	1,673	2,319
WARRANTY AND OTHER CREDITS	-	-	-	-	-	-
GENERAL EXPENSES	466	1,428	329	669	998	929
TOTAL OPERATING EXPENSE	545,888	584,644	124,752	275,887	400,639	728,554
NON-OPERATING EXPENSE						
LABOR	405,886	365,521	201,842	185,940	387,782	225,984
MATERIAL	-	266,644	-	-	-	-
OTHER SERVICES	6,868,522	15,679,169	2,091,283	2,927,792	5,019,075	5,019,072
TOTAL NON-OPERATING EXPENSE	7,274,408	16,311,334	2,293,125	3,113,732	5,406,857	5,245,056

# MANAGEMENT & PERFORMANCE TECHNOLOGY DEVELOPMENT MANAGEMENT INFORMATION SYSTEMS



AREA 0835 MANAGEME	MANAGEMENT INFORMATION SYSTEMS			RO			
		1997	1998	1998	1998	1998	1999 BUDGET
		ACTUAL	BUDGET	ACTUAL 1 - 5	FORECAST 6 -12	TOTAL	BUDGET
POSITIONS							
FULL TIME PERM		107	104	-	99	99	113
PART TIME		-	-	-	-	-	-
FULL TIME TEMP		-	-	-	-	-	-
STO POSITIONS		-	-				
TOTAL POSITIONS	_	107	104	-	99	99	113
HOURS							
OPERATING HOURS		196,517	195,808	78,664	103,837	182,501	208,441
NON-OPERATING HOURS		-	<del>-</del>	-			-
TOTAL HOURS	_	196,517	195,808	78,664	103,837	182,501	208,441
OPERATING EXPENSE							
LABOR		6,264,327	6,445,320	2,587,043	3,461,096	6,048,139	7,136,570
MATERIAL		387,763	500,390	165,976	294,622	460,598	420,468
FUEL - REVENUE EQUIPMENT		-	-	-	-	-	-
<b>ELECTRIC POWER - REV EQUIPMEN</b>	Т	-	-	-	-	-	-
PROV FOR INJURIES AND DAMAGES	;	-	-	-	-	-	-
PURCHASE OF SECURITY SERVICES	6	-	-	_	-	-	-
PURCHASE OF PARATRANSIT SVCS		-	-	-	-	-	-
OTHER:							
UTILITIES		-	-	-	-	-	<del>-</del>
MAINTENANCE & REPAIR		3,737,495	4,159,183	1,816,009	2,151,296	3,967,305	5,644,365
ADVERTISING & PROMOTION		-	-	-	-	-	·
CONTRACTUAL SERVICES		480,062	870,783	61,516	961,667	1,023,183	1,487,377
PROV FOR PASSENGER SECU	RITY	-	-	-	-	-	-
LEASES & RENTALS		141,970	177,500	43,512	118,343	161,855	191,866
TRAVEL, TRAINING, SEMINARS	& DUES	66,301	60,542	8,665	36,160	44,825	54,469
WARRANTY AND OTHER CRED	ITS	-	-	-	-	-	-
GENERAL EXPENSES	_	185,250	155,372	58,202	96,017	154,219	140,540
TOTAL OPERATING EXPE	NSE =	11,263,168	12,369,090	4,740,923	7,119,201	11,860,124	15,075,655
NON-OPERATING EXPENSE							
LABOR		-	-	-	-	-	-
MATERIAL		(1,193)	-	-	-	_	-
OTHER SERVICES	_	3,392,920	6,804,110	1,830,353	10,658,053	12,488,406	-
TOTAL NON-OPERATING E	EXPENSE	3,391,727	6,804,110	1,830,353	10,658,053	12,488,406	-

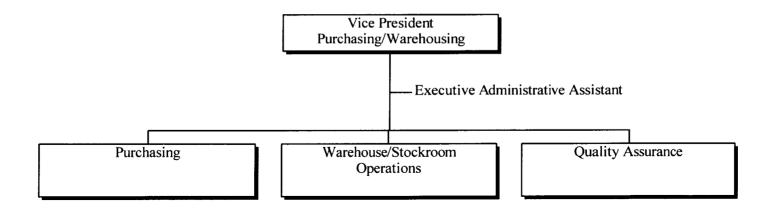
# MANAGEMENT & PERFORMANCE TECHNOLOGY MANAGEMENT REVENUE EQUIPMENT TECHNOLOGY & MAINTENANCE



AREA	0854	<b>REV EQUIP TECH &amp; MAINT</b>	ROLLS UP TO AREA 0705						
			1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
			ACTUAL	BODGET	AOTOAL 1-0	TOREGROTOTIE			
POSITIO	ONS								
	ME PERM		139	135	-	127	127	140	
PART TI	ME		-	-	-	2	2	-	
FULL TI	ME TEMP		-	-	-	2	2	-	
STO PO	SITIONS		-	-	-	-	-	-	
	TOTAL PO	OSITIONS	139	135	•	131	131	140	
HOURS									
OPERA?	TING HOURS	6	247,762	260,130	121,900	139,987	261,887	270,005	
NON-OF	PERATING H	OURS	118,129	-	(222)		(222)	-	
	TOTAL H	OURS	365,891	260,130	121,678	139,987	261,665	270,005	
OPERA	TING EXPEN	<u>ISE</u>							
LABOR			7,157,949	7,923,693	3,723,226	4,281,526	8,004,752	8,560,886	
MATERI	AL		581,000	685,955	228,965	418,665	647,630	626,982	
FUEL - F	REVENUE E	QUIPMENT	-	-	-	-	-	-	
ELECTR	RIC POWER -	- REV EQUIPMENT	-	-	-	-	-	-	
PROV F	OR INJURIE	S AND DAMAGES	-	-	-	-	-	-	
PURCH/	ASE OF SEC	URITY SERVICES	-	-	-	-	-	-	
PURCH	ASE OF PAR	ATRANSIT SVCS	-	•	-	-	-	-	
OTHER:									
UT	ILITIES		-	-	<b>+</b>	-	-	-	
MA	VINTENANCE	E & REPAIR	36,999	37,541	8,265	23,882	32,147	29,018	
AD	VERTISING	& PROMOTION	-	-	-	-	-	-	
CC	NTRACTUA	L SERVICES	12,355	11,881	5,856	7,000	12,856	17,000	
PR	OV FOR PA	SSENGER SECURITY	-	-	-	-	-	-	
	ASES & REN		573,634	48,012	271,212	237,111	508,323	952,661	
TR	AVEL, TRAII	NING, SEMINARS & DUES	3,000	9,500	=	-	-	-	
		ND OTHER CREDITS	-	-	-	-	-	-	
GE	NERAL EXP		38,686	21,894	13,402	19,855	33,257	26,000	
	TOTAL O	PERATING EXPENSE	8,403,623	8,738,476	4,250,926	4,988,039	9,238,965	10,212,547	
NON-OF	PERATING E	XPENSE				•			
LABOR			2,668,329	-	(7,657)	-	(7,657)	-	
MATERI	AĻ		(7,161)	-	-	-	-	-	
OTHER	SERVICES		18,207,597		1,491,033	-	1,491,033		
	TOTAL N	ON-OPERATING EXPENSE	20,868,765	-	1,483,376	-	1,483,376	-	

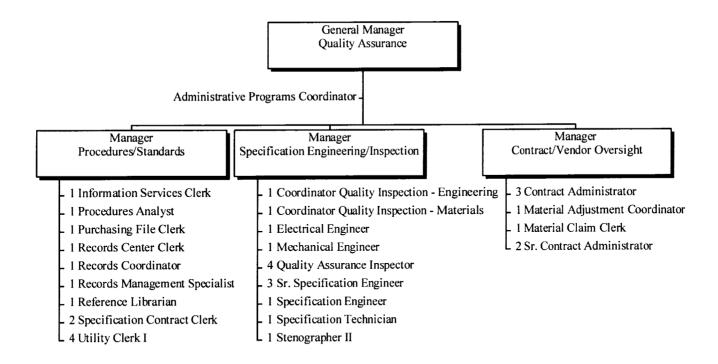
AREA 0750 PUR	CHASING/WAREHOUS	SING	ROLLS UP TO AREA 0600						
		1997	1998	1998	1998	1998	1999		
		ACTUAL	BUDGET	ACTUAL 1 - 5	FORECAST 6 -12	TOTAL	BUDGET		
POSITIONS									
FULL TIME PERM		324	302	=	271	271	302		
PART TIME		-	-	-	3	3	-		
FULL TIME TEMP		-	-	-	7	7	-		
STO POSITIONS		-	-	<u> </u>	-	-			
TOTAL POSITIONS		324	302	•	281	281	302		
HOURS									
OPERATING HOURS		574,075	561,376	219,848	296,615	516,463	565,878		
NON-OPERATING HOURS		5,239	6,000	879		879			
TOTAL HOURS		579,314	567,376	220,727	296,615	517,342	565,878		
OPERATING EXPENSE									
LABOR		16,268,117	16,639,262	6,206,486	8,272,327	14,478,813	16,098,054		
MATERIAL		565,596	363,716	158,392	247,573	405,965	360,624		
FUEL - REVENUE EQUIPMEN	Τ	-	-	-	-	-	-		
ELECTRIC POWER - REV EQU	JIPMENT	-	-	-	-	-	-		
PROV FOR INJURIES AND DA	MAGES	-	-	-	-	-	-		
PURCHASE OF SECURITY SE	RVICES	-	-	-	-	-	-		
PURCHASE OF PARATRANSI	T SVCS	-	-	-	-	-	-		
OTHER:									
UTILITIES		-	-	-	•	-	-		
MAINTENANCE & REPAI	R	1,433,197	1,228,392	712,470	685,343	1,397,813	1,526,411		
ADVERTISING & PROMO	TION	454	-	1,978	-	1,978	-		
CONTRACTUAL SERVIC	ES	155,164	163,144	38,263	126,457	164,720	209,175		
PROV FOR PASSENGER	SECURITY	-	-	-	=	-	-		
LEASES & RENTALS		19,123	29,724	14,504	19,683	34,187	27,753		
TRAVEL, TRAINING, SEM	MINARS & DUES	4,346	2,004	867	722	1,589	12,563		
WARRANTY AND OTHER	RCREDITS	-	-	-	-	-	<u>.</u>		
GENERAL EXPENSES		48,350	38,202	16,182	25,223	41,405	37,174		
TOTAL OPERATING	EXPENSE	18,494,347	18,464,444	7,149,142	9,377,328	16,526,470	18,271,754		
NON-OPERATING EXPENSE									
LABOR		152,247	217,192	24,459	-	24,459	-		
MATERIAL		-	-	. •	-	-	-		
OTHER SERVICES		540,202		14,819	-	14,819	-		
TOTAL NON-OPER	ATING EXPENSE	692,449	217,192	39,278	-	39,278	-		

# MANAGEMENT & PERFORMANCE PURCHASING/WAREHOUSING VICE PRESIDENT



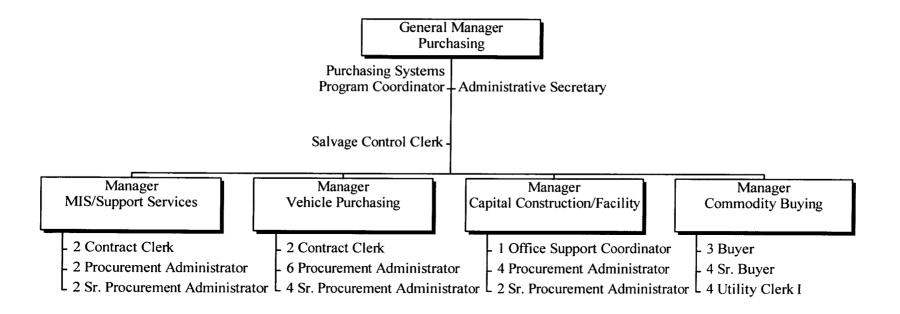
AREA 0717 PURCHASING/WAREHO	PURCHASING/WAREHOUSING VP		ROLLS UP TO AREA 0750				
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
POSITIONS							
FULL TIME PERM	_	2	_	1	1	2	
PART TIME	-	<u>-</u>	-	-	<u>.</u>		
FULL TIME TEMP	-	_	_	-	_	_	
STO POSITIONS	-	-	_	-	_	-	
TOTAL POSITIONS	-	2	•	1	1	2	
HOURS							
OPERATING HOURS	-	3,712	-	1,002	1,002	3,718	
NON-OPERATING HOURS	•	-	-	•	-	-	
TOTAL HOURS	•	3,712	•	1,002	1,002	3,718	
OPERATING EXPENSE							
LABOR	-	164,485	-	66,701	66,701	177,927	
MATERIAL	-	-	-	2,283	2,283	11,283	
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-	
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES	-	-	-	-	-	-	
MAINTENANCE & REPAIR	-	-	-	•	-	-	
ADVERTISING & PROMOTION	-	-	-	-	-	-	
CONTRACTUAL SERVICES	-	-	-	-	-	-	
PROV FOR PASSENGER SECURITY	-	-	-	-	-	-	
LEASES & RENTALS	-	-	-	•	-	-	
TRAVEL, TRAINING, SEMINARS & DUES	-	-	-	=	-	11,000	
WARRANTY AND OTHER CREDITS	-	-	-	-	<del>-</del>	-	
GENERAL EXPENSES	-	-	-	1,000	1,000	1,000	
TOTAL OPERATING EXPENSE	-	164,485		69,984	69,984	201,210	
NON-OPERATING EXPENSE							
LABOR	-	-	-	-	-	-	
MATERIAL	-	-	-	-	-	-	
OTHER SERVICES	-	-	-	-	-	<u> </u>	
TOTAL NON-OPERATING EXPENSE			-	-	-	-	

# MANAGEMENT & PERFORMANCE PURCHASING/WAREHOUSING QUALITY ASSURANCE



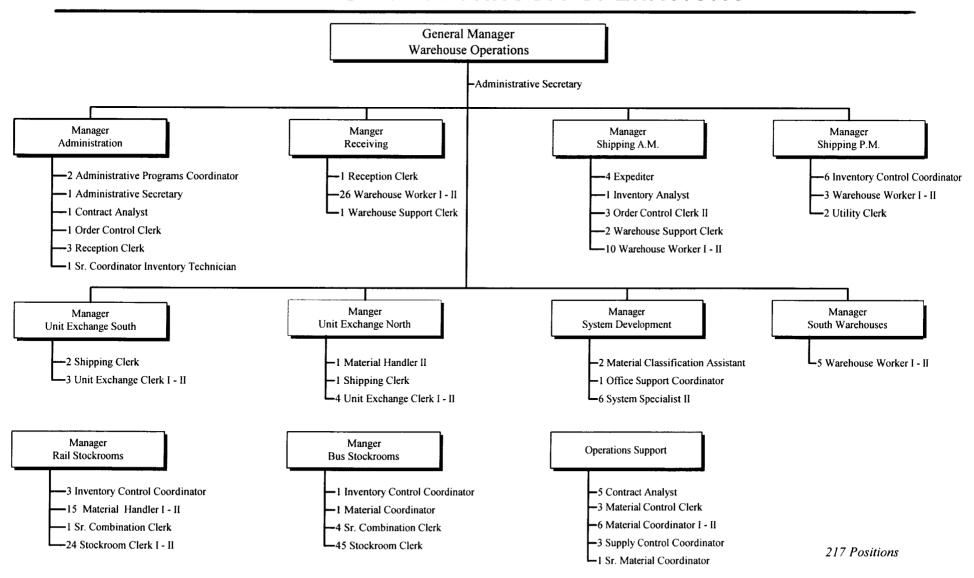
AREA 0708 QUALITY ASSURANCE	ROLLS UP TO AREA 0750						
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
<u>POSITIONS</u>							
FULL TIME PERM	45	41	-	37	37	39	
PART TIME	-	-	-	-		-	
FULL TIME TEMP	=	-	-	1	1	-	
STO POSITIONS		-	<del>-</del>		-	39	
TOTAL POSITIONS	45	41	-	38	38	39	
HOURS	70 700	76 006	20.400	39,883	69,382	71,396	
OPERATING HOURS	78,728 2,719	76,096 2,000	29,499 278	39,003	278	71,550	
NON-OPERATING HOURS TOTAL HOURS	81,447	78,096	29,777	39,883	69,660	71,396	
ODEDATING EVDENCE							
OPERATING EXPENSE LABOR	2,396,584	2,310,009	896,219	1,207,757	2,103,976	2,150,767	
MATERIAL	65,844	82,474	24,468	40,378	64,846	72,993	
FUEL - REVENUE EQUIPMENT	-	-		-	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	_	-	-	
PROV FOR INJURIES AND DAMAGES	_	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	-	-	_	-	-	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES	-	-	-	-	-	-	
MAINTENANCE & REPAIR	9,144	845	-	845	845	-	
ADVERTISING & PROMOTION	-	-	1,470	-	1,470	-	
CONTRACTUAL SERVICES	35,363	52,000	446	47,967	48,413	48,400	
PROV FOR PASSENGER SECURITY	-	-	-	-	•	-	
LEASES & RENTALS	-	- 	-	-	-	-	
TRAVEL, TRAINING, SEMINARS & DUES	3,926	1,257	460	495	955	900	
WARRANTY AND OTHER CREDITS	-	-	-		0.000	9.796	
GENERAL EXPENSES	13,967	7,297	3,208	6,782	9,990 <b>2,230,495</b>	2,282,856	
TOTAL OPERATING EXPENSE	2,524,828	2,453,882	926,271	1,304,224	2,230,499	2,202,030	
NON-OPERATING EXPENSE			0.00		0.004		
LABOR	64,679	70,447	6,801	-	6,801	-	
MATERIAL	-	-	-	-	-	-	
OTHER SERVICES	46,114	70 44*		-	6,801	<del>-</del>	
TOTAL NON-OPERATING EXPENSE	110,793	70,447	6,801	<u> </u>	0,001		

# MANAGEMENT & PERFORMANCE PURCHASING/WAREHOUSING PURCHASING



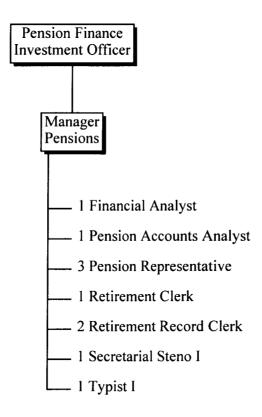
AREA 0716 PURCHASING	ROLLS UP TO AREA 0750						
and the state of t	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
POSITIONS							
FULL TIME PERM	48	42	-	42	42	44	
PART TIME	-	-	-	-	-	-	
FULL TIME TEMP	-	-	-	-	-	-	
STO POSITIONS		-	_	-	-	_	
TOTAL POSITIONS	48	42	-	42	42	44	
<u>HOURS</u>							
OPERATING HOURS	83,421	73,952	33,065	44,458	77,523	81,077	
NON-OPERATING HOURS	2,520	4,000	279	-	279	-	
TOTAL HOURS	85,941	77,952	33,344	44,458	77,802	81,077	
OPERATING EXPENSE							
LABOR	2,701,177	2,449,198	1,100,754	1,454,661	2,555,415	2,707,567	
MATERIAL	21,518	20,544	6,587	7,775	14,362	18,415	
FUEL - REVENUE EQUIPMENT	-	-	-	-	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-	
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES	-	-	-	-	-	-	
MAINTENANCE & REPAIR	-	-	-	-	-	83	
ADVERTISING & PROMOTION	454	-	508	-	508	-	
CONTRACTUAL SERVICES	59,968	70,000	25,230	39,770	65,000	73,216	
PROV FOR PASSENGER SECURITY	-	-	-	-	=	-	
LEASES & RENTALS	306	-	-	=	-	-	
TRAVEL, TRAINING, SEMINARS & DUES	-	-	35	35	70	197	
WARRANTY AND OTHER CREDITS	-	-	-	-	-	-	
GENERAL EXPENSES	21,735	16,413	795	13,637	14,432	14,768	
TOTAL OPERATING EXPENSE	2,805,158	2,556,155	1,133,909	1,515,878	2,649,787	2,814,246	
NON-OPERATING EXPENSE							
LABOR	87,567	146,745	10,117	-	10,117	-	
MATERIAL	-	-	=	-	-	-	
OTHER SERVICES	67,119		3,346	-	3,346	-	
TOTAL NON-OPERATING EXPENSE	154,686	146,745	13,463	-	13,463	-	

#### MANAGEMENT & PERFORMANCE PURCHASING/WAREHOUSING WAREHOUSE/STOCKROOM OPERATIONS



AREA 0720 WAREHOUSE/STOCKRO	WAREHOUSE/STOCKROOM OPERATIONS			<b>ROLLS UP TO AREA</b> 0750			
	1997	1998	1998	1998	1998	1999	
	ACTUAL	BUDGET	ACTUAL 1 - 5	FORECAST 6 -12	TOTAL	BUDGET	
POSITIONS							
FULL TIME PERM	231	217	-	191	191	217	
PART TIME	-	-	_	3	3	-	
FULL TIME TEMP	-	-	-	6	6	-	
STO POSITIONS	-	-	-	-	-	-	
TOTAL POSITIONS	231	217	-	200	200	217	
HOURS							
OPERATING HOURS	411,927	407,616	157,283	211,272	368,555	409,687	
NON-OPERATING HOURS	-	-	322	-	322	-	
TOTAL HOURS	411,927	407,616	157,605	211,272	368,877	409,687	
OPERATING EXPENSE							
LABOR	11,170,357	11,715,570	4,209,512	5,543,208	9,752,720	11,061,793	
MATERIAL	478,234	260,698	127,338	197,138	324,476	257,933	
FUEL - REVENUE EQUIPMENT	-	-	-	-	-		
ELECTRIC POWER - REV EQUIPMENT	-	-	_	-	-	_	
PROV FOR INJURIES AND DAMAGES	-	_	-	-	_	-	
PURCHASE OF SECURITY SERVICES	-	-	-	_	_	_	
PURCHASE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:							
UTILITIES	-	_	-	_	_	-	
MAINTENANCE & REPAIR	1,424,054	1,227,547	712,470	684,498	1,396,968	1,526,328	
ADVERTISING & PROMOTION	, , , <u>-</u>	, , <u>-</u>	, <u>-</u>	· -	-	_	
CONTRACTUAL SERVICES	59,833	41,144	12,588	38,719	51,307	87,559	
PROV FOR PASSENGER SECURITY	, -	· _	, <u>-</u>	-	· <u>-</u>	-	
LEASES & RENTALS	18,818	29,724	14,504	19,683	34,187	27,753	
TRAVEL, TRAINING, SEMINARS & DUES	420	747	372	192	564	467	
WARRANTY AND OTHER CREDITS	-	_	-	_	=	-	
GENERAL EXPENSES	12,649	14,492	12,179	3,804	15,983	11,610	
TOTAL OPERATING EXPENSE	13,164,365	13,289,922	5,088,963	6,487,242	11,576,205	12,973,443	
NON-OPERATING EXPENSE							
LABOR	-	_	7,541	_	7,541	_	
MATERIAL	-	_	-	-	-	-	
OTHER SERVICES	426,968	-	11,473	-	11,473	_	
TOTAL NON-OPERATING EXPENSE	426,968		19,014		19,014	-	

# **PENSIONS**



AREA 0625 PENSIONS	ROLLS UP TO AREA 0700						
	1997 ACTUAL	1998 BUDGET	1998 ACTUAL 1 - 5	1998 FORECAST 6 -12	1998 TOTAL	1999 BUDGET	
POSITIONS							
FULL TIME PERM	12	12	-	10	10	12	
PART TIME	-	-	-	-	-	-	
FULL TIME TEMP	-	-	-	-	-	-	
STO POSITIONS	-	-	_	_	-	-	
TOTAL POSITIONS	12	12	•	10	10	12	
HOURS							
OPERATING HOURS	-	-	-	-	-	-	
NON-OPERATING HOURS	22,411	22,272	7,902	10,288	18,190	21,841	
TOTAL HOURS	22,411	22,272	7,902	10,288	18,190	21,841	
OPERATING EXPENSE							
LABOR	-	-	-	-	-	-	
MATERIAL	-	-	-	-	-	-	
FUEL - REVENUE EQUIPMENT	-	-	+	_	-	-	
ELECTRIC POWER - REV EQUIPMENT	-	-	-	-	-	-	
PROV FOR INJURIES AND DAMAGES	-	-	-	-	-	-	
PURCHASE OF SECURITY SERVICES	-	-	-	-	-	-	
PURCHASE OF PARATRANSIT SVCS	-	•	-	-	-	-	
OTHER:							
UTILITIES	-	-	-	-	-	-	
MAINTENANCE & REPAIR	-	-	-	-	-	-	
ADVERTISING & PROMOTION	-	-	-	-	-	-	
CONTRACTUAL SERVICES	-	-	<del>-</del>	-	-	-	
PROV FOR PASSENGER SECURITY	•	-	-	-	-	-	
LEASES & RENTALS	-	-	-	-	-	-	
TRAVEL, TRAINING, SEMINARS & DUES	-	-	-	<b>+</b>	-	-	
WARRANTY AND OTHER CREDITS	-	-	-	-	-	-	
GENERAL EXPENSES	-	-	-		-		
TOTAL OPERATING EXPENSE	_	-	-	-	-	•	
NON-OPERATING EXPENSE							
LABOR	668,382	687,088	253,455	325,240	578,695	699,615	
MATERIAL	132	-	-	-	-	-	
OTHER SERVICES	117,025	60,000	3,030	56,970	60,000	_	
TOTAL NON-OPERATING EXPENSE	785,539	747,088	256,485	382,210	638,695	699,615	



We will create a pleasant environment for our

customers and ourselves.

AREA	0990 NON-DEPARTMENT	ROLLS UP TO AREA 0001						
		1997	1998	1998	1998	1998	1999	
		ACTUAL	BUDGET	ACTUAL 1 - 5	FORECAST 6 -12	TOTAL	BUDGET	
POSITION	IS							
FULL TIM		-	-	-	_	-	-	
PART TIM	IE	-	-	-	-	-	-	
<b>FULL TIM</b>	E TEMP	-	-	-	-	-	-	
STO POS	ITIONS	-	-	-	-	-	-	
	TOTAL POSITIONS	-	-	-	-	-	-	
HOURS								
	NG HOURS	(477,349)	(542,088)	(190,484)	(279,663)	(470,147)	(487,905)	
NON-OPE	RATING HOURS	7,866	-	-	-	· · · /	· · · · ·	
	TOTAL HOURS	(469,483)	(542,088)	(190,484)	(279,663)	(470,147)	(487,905)	
OPERATI	NG EXPENSE						•	
LABOR		(11,472,626)	(11,662,062)	(5,210,456)	8,871,254	3,660,798	(7,860,241)	
MATERIA		(7,421,067)	2,800,001	(692,799)	4,757,539	4,064,740	(15,989)	
	- EVENUE EQUIPMENT	(., .= .,,	(189)	-	422,762	422,762	-	
	POWER - REV EQUIPMENT	_	-	-	999,992	999,992		
	R INJURIES AND DAMAGES	32,100,000	30,000,000	18,500,000	23,500,000	42,000,000	31,000,000	
	SE OF SECURITY SERVICES	-	, , , <u>,                                </u>	· · · · -	247	247	· · · · -	
	SE OF PARATRANSIT SVCS	-	-	-	-	-	-	
OTHER:								
	ITIES	-	-	-	_	-	-	
	NTENANCE & REPAIR	_	-	-	20,000	20,000	-	
	ERTISING & PROMOTION	3.000	_	-	2,000,000	2,000,000	-	
CON	TRACTUAL SERVICES	672,841	6,836,000	46,560	2,750,000	2,796,560	354	
PRO	V FOR PASSENGER SECURITY	2,611,050	2,611,050	81,908	2,529,142	2,611,050	2,611,050	
LEAS	SES & RENTALS	400,376	298,927	115,021	715,737	830,758	360,452	
TRA'	VEL, TRAINING, SEMINARS & DUES	39,872	-	-	4,000	4,000	-	
WAF	RANTY AND OTHER CREDITS	(17,445,502)	(13,075,541)	(3,033,258)	(11,029,142)	(14,062,400)	(13,711,050)	
GEN	ERAL EXPENSES	5,552,277	3,100,056	496,049	1,960,921	2,456,970	1,411,722	
	TOTAL OPERATING EXPENSE	5,040,221	20,908,242	10,303,025	37,502,452	47,805,477	13,796,298	
NON-OPE	RATING EXPENSE							
LABOR		202,956	_	_	(281,825)	(281,825)	6,287,897	
MATERIAL	_	19,869	-	_	10,000,281	10,000,281	41,972,274	
OTHER SI		8,110,780	149,681,396	2,611,874	28,365,345	30,977,219	97,505,788	
	TOTAL NON-OPERATING EXPENSE	8,333,605	149,681,396	2,611,874	38,083,801	40,695,675	145,765,959	

·		

# CAPITAL DETAIL

We will deliver on-time,

REBUILDING

clean,

safe,

and friendly service.

# 1999 - 2003 FIVE YEAR PRELIMINARY PROGRAM MARKS

(Per RTA Marks Table 9-3-98)

NEW FUNDS	<u>1999</u>	<u>2000</u>	<u> 2001</u>	2002	<u>2003</u>	TOTAL
SEC 9 (5307)	\$90,738,879	\$105,404,400	\$113,712,400	\$122,636,800	\$130,998,400	\$563,490,879
SEC 3 RAIL (5309 (m)(1)(A))	63,275,920	66,275,600	69,567,600	72,823,200	75,481,600	\$347,423,920
SEC 3 BUS (E) (5309(m)(1)(C))	2,618,000	3,157,000	3,157,000	3,157,000	3,157,000	\$15,246,000
NEW START	4,000,000	137,750,000	137,750,000	137,750,000	137,750,000	\$555,000,000
<u>CMAQ</u>	<u>620,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>\$620,000</u>
AVAILABLE FEDERAL	\$161,252,799	\$312,587,000	\$324,187,000	\$336,367,000	\$347,387,000	\$1,481,780,799
IDOT BONDS	\$23,200,000	\$23,200,000	\$23,200,000	\$23,200,000	\$23,200,000	\$116,000,000
RTA BOND	17,497	0	0	0	0	\$17,497
RTA BOND INTEREST	3,500,000	0	0	0	0	\$3,500,000
SCIP BONDS	0	0	0	0	0	\$0
CAPITAL ASSET PRESERVATION	19,163,000	20,353,000	20,353,000	20,353,000	20,353,000	\$100,575,000
RTA DISCRETIONARY	5,475,000	8,236,000	9,657,000	9,657,000	9,657,000	\$42,682,000
LEASE/LEASE-BACK	23,338,000	<u>8,718,864</u>	<u>0</u>	<u>0</u>	0	\$32,056,864
AVAILABLE STATE/LOCAL	\$74,693,497	\$60,507,864	\$53,210,00 <del>0</del>	\$53,210,00 <del>0</del>	\$53,210,00 <del>0</del>	\$294,831,361
TOTAL NEW FUNDS	\$235,946,296	\$373,094,864	\$377,397,000	\$389,577,000	\$400,597,000	\$1,776,612,160
TOTAL NEW FUNDS  REPROGRAMMED FUNDS	\$235,946,296	\$373,094,864	\$377,397,000	\$389,577,000	\$400,597,000	\$1,776,612,160
	<b>\$235,946,296</b> 2,136,090	<b>\$373,094,864</b>	<b>\$377,397,000</b> 0	<b>\$389,577,000</b>		
REPROGRAMMED FUNDS	, ,	0	0	0	0	\$2,136,090
REPROGRAMMED FUNDS SEC 9 (5307)	2,136,090			, .		
REPROGRAMMED FUNDS SEC 9 (5307) SEC 3 RAIL (5309)(m)(1)(A))	2,136,090 <u>0</u> <b>\$2,136,090</b>	0 <u>0</u> <b>\$0</b>	0 <u>0</u> <b>\$0</b>	0 <u>0</u> <b>\$0</b>	0 <u>0</u> <b>\$0</b>	\$2,136,090 <u>\$0</u> <b>\$2,136,090</b>
REPROGRAMMED FUNDS SEC 9 (5307) SEC 3 RAIL (5309)(m)(1)(A)) AVAILABLE FEDERAL	2,136,090 <u>0</u>	0 <u>0</u>	0 <u>0</u>	0 <u>0</u>	0 <u>0</u>	\$2,136,090 <u>\$0</u>
REPROGRAMMED FUNDS SEC 9 (5307) SEC 3 RAIL (5309)(m)(1)(A)) AVAILABLE FEDERAL RTA BOND INTEREST AVAILABLE STATE/LOCAL	2,136,090 <u>0</u> <b>\$2,136,090</b> <u>534,022</u> <b>534,022</b>	0 <u>0</u> <b>\$0</b>	0 <u>0</u> <b>\$0</b>	0 <u>0</u> <b>\$0</b>	0 <u>0</u> <b>\$0</b>	\$2,136,090 \$0 \$2,136,090 \$534,022 534,022
REPROGRAMMED FUNDS SEC 9 (5307) SEC 3 RAIL (5309)(m)(1)(A)) AVAILABLE FEDERAL RTA BOND INTEREST	2,136,090 <u>0</u> <b>\$2,136,090</b> <u>534,022</u>	0 <u>0</u> <b>\$0</b>	0 <u>0</u> <b>\$0</b>	0 <u>0</u> <b>\$0</b>	0 <u>0</u> <b>\$0</b>	\$2,136,090 <u>\$0</u> <b>\$2,136,090</b> <u>\$534,022</u>
REPROGRAMMED FUNDS SEC 9 (5307) SEC 3 RAIL (5309)(m)(1)(A)) AVAILABLE FEDERAL RTA BOND INTEREST AVAILABLE STATE/LOCAL TOTAL REPROGRAMMED	2,136,090 \$2,136,090 \$2,136,090 534,022 534,022 2,670,112 238,616,408	0 9 9 0 0 373,094,864	0 9 9 0 0 377,397,000	0 0 \$0 0 0 389,577,000	0 0 \$0 0 0 400,597,000	\$2,136,090 \$0 \$2,136,090 \$534,022 534,022 2,670,112 1,779,282,272
REPROGRAMMED FUNDS SEC 9 (5307) SEC 3 RAIL (5309)(m)(1)(A)) AVAILABLE FEDERAL RTA BOND INTEREST AVAILABLE STATE/LOCAL	2,136,090 <u>0</u> <b>\$2,136,090</b> <u>534,022</u> <b>534,022</b> <b>2,670,112</b>	0 9 \$0 0	0 0 \$0 0 0	0 0 \$0 0 0	0 0 \$0 0 0	\$2,136,090 \$0 \$2,136,090 \$534,022 534,022 2,670,112

# **CHICAGO TRANSIT AUTHORITY**

# Proposed FY1999-2003 Capital Improvement Program (thousands of dollars)

<u> Proj. #</u>	<u>Title</u>	Funded	<u>1999</u>	2000	<u>2001</u>	2002	2003	5 Yr Total	<u>Outyear</u> s	<u>Proj To</u> t
	Bus System									
021.032	Purchase Bus ACM Items	0	6,036	6,217	6,106	6,594	6,792	31,743	0	31,743
021.033	Vehicle Overhaul - Bus	0	3,605	7,957	6,753	6,567	6,764	31,646	0	31,646
021.033	Vehicle Overhaul - Bus (IL90X313/CTA-085-97-9)	0	(2,670)	0	0	0	0	(2,670)	0	(2,670)
031.042	Replace 440 Buses	40,500	39,686	37,602	0	0	0	77,288	0	117,788
031.043	Replace 78 Articulated Buses	0	0	0	21,344	17,308	0	38,651	0	38,651
031.045 031.048	Replace Buses - 490TMC, and 467 Flx	0	0	0	600	0	86,400	87,000	199,383	286,383
090.015	Purchase Alternative Fuel Vehicles	0	3,000	0	0	0	0	3,000	0	3,000
090.015	Rehabilitate/Purchase/Install Bus Passenger Shelters Subtotal	<u>0</u>	0	<u>1,061</u>	0	<u>1,159</u>	<u>0</u>	<u>2,220</u>	<u>0</u>	<u>2,220</u>
	Subtotal	40,500	49,656	52,836	34,802	31,628	99,956	268,879	199,383	508,762
	Rail Cars									
022.013	Purchase Rail ACM Items	0	4,289	3,567	3,785	4,015	4,260	19,915	0	19,915
022.016	Vehicle Overhaul - Rail	0	3,605	7,957	6,753	6,567	6,764	31,646	0	31,646
132.030	Rehab Up To 330 Rail Cars (2600 Series) - Base (284)	145,690	26,091	15,509	0	0	0	41,600	0	187,290
132.931	Rehab Up To 110 Rail Cars (2600 Series) - Option 1 (94)	0	5,483	27,415	21,932	0	0	54,831	0	54,831
132.932	Rehab Up To 110 Rail Cars (2600 Series) - Option 2 (110)	0	0	21,452	20,314	22,338	0	64,104	0	64,104
132.933	Rehab Up To 110 Rail Cars (2600 Series) - Option 3 (94)	0	0	0	27,263	28,261	0	55,523	0	55,523
132.056	Replace 144 Rail Cars (2200's)	0	0	0	0	657	0	657	200,275	200,932
132.057	Rehab 194 Rail Cars - Extend Life (2400's)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>652</u>	<u>0</u>	<u>652</u>	151,864	152,516
	Subtotal	145,690	39,468	75,900	80,047	62,489	11,024	268,928	352,140	766,757
	Rail Lines									
053.004	Rail Service Mgmt System	0	0	4,730	0	28,761	0	33,491	0	33,491
150.001	Upgrade Safety Equipment - Subways	4,138	0	1,000	o	20,701	0	1,000	154,358	159,496
161.018	Replace Signal System - Dearborn Street Subway	0	o O	3,183	Ö	32,343	6,043	41,568	0	41,568
161.022	Implement Workers Ahead Warning System	725	721	743	788	836	0,010	3,087	Ö	3,812
162.020	Install Cab Signal System Congress Line - Portal to Desplaines	0	0	0	0	3.582	Ŏ	3,582	40,574	44,157
171.035	Renew Structure - Milwaukee (Logan Square Connector)	37,712	0	6,640	13,589	0	Ŏ	20,229	0	57,941
171.107	Rehab Structure - South Loop	14,670	0	10,030	0	ō	Ö	10,030	ŏ	24,700
171.810	Rehab Structure - Armitage to Lawrence	600	618	637	675	716	760	3,406	Õ	4,006
171.207	Protective Coating Ravenswood Loop - River to Chicago	0	0	2,390	0	0	0	2,390	Ō	2,390
171.208	Protective Coating South Loop - VanBuren to 18th Street	0	0	482	0	0	0	482	0	482
172.006	Protective Coating For Bridges - Yellow & Purple Lines	500	1,700	2,463	0	1,232	0	5,394	0	5,894
173.022	Rehab Viaducts - Purple Line	0	0	0	1,311	1,962	11,375	14,648	10,864	25,512
181.810	Renew R.O.W Systemwide	0	2,060	2,122	2,251	2,300	2,534	11,267	0	11,267
186.025	Renew Dan Ryan Special Work - 10 Locations	0	0	0	12,236	0	0	12,236	0	12,236
187.037	Renew Footwalk on Ravenswood - Chicago to Armitage	0	0	0	1,239	0	0	1,239	0	1,239
187.038	Renew Footwalk on North Main Line - Belmont to Leland	0	0	0	4,012	0	0	4,012	0	4,012
194.001	Reconfigure Harrison Curve	973	0	0	0	9,414	0	9,414	0	10,387
194.117	FTA 5309 New Start - Douglas	13,200	2,144	0	0	0	0	2,144	0	15,344
194.115	FTA 5309 New Start - Ravenswood	4,900	2,144	0	0	0	0	2,144	0	7,044
196.001	Rehab Rail Lines (Congress)	12,795	<u>7,957</u>	<u>6,880</u>	<u>0</u>	<u>0</u>	<u>0</u>	14,837	<u>o</u>	27,632
	Subtotal	90,212	17,344	41,298	36,102	81,147	20,711	196,602	205,797	492,611

# **CHICAGO TRANSIT AUTHORITY**

# Proposed FY1999-2003 Capital Improvement Program (thousands of dollars)

<u>Proj. #</u>	<u>Title</u>	Funded	<u>1999</u>	2000	<u>2001</u>	<u>2002</u>	2003	5 Yr Total	<u>Outyear</u> s	Proj Tot
444.044	Rail Stations								-	
141.014	Reconstruct Rail Station - Wilson/Howard	3,620	0	0	15,757	0	0	15,757	0	19,377
141.016 141.034	Reconstruct Rail Station - Western/O'Hare (ADA - VCA) (1995)	799	13,000	0	0	0	0	13,000	0	13,799
141.034	Reconstruct Rail Station - Fullerton/Howard (ADA - VCA) (2008)	0	0	3,090	0	21,212	0	24,302	52,095	76,397
141.045	Construct Rail Station - Central Park-Conservatory/Lake Reconstruct Rail Station - 95th/Dan Ryan (ADA - VCA) (1998)	0	14,000	0	0	0	0	14,000	0	14,000
141.051	Reconstruct Rail Station - 95th/Dan Ryan	391	8,000	0	0	0	0	8,000	0	8,391
141.052	Reconstruct Rail Station - Howard/Red Line (2010)	0	0	2,000	1,126	0	35,577	36,702	0	36,702
143.102	Improve Rail Station - Jefferson Park/O'Hare (ADA - VCA) (1998)	306	8.000	2,000 0	2,060 0	2,122 0	2,185 0	8,367	30,141 0	38,508
143.104	Improve Rail Station - Logan Square/O'Hare (ADA - VCA) (2000)	345	8,000	0	0	0	0	8,000 8,000	0	8,306 8,345
143.105	Improve Rail Station - 35th - Sox/Dan Ryan (ADA - VCA) (1998)	381	8,000	0	0	0	0	8,000	0	8,3 <del>4</del> 5 8,381
143.113	Replace Escalators - Subways	0	0,000	0	12,614	0	0	12,614	0	12,614
143.132	Reconstruct Rail Station - Indiana/SML (ADA - VCA) (1995)	300	5,000	ő	0	Ö	0	5,000	0	5,300
143.149	Improve Rail Station - U of I - Halsted/Congress (ADA - VCA) (1998)	365	6,000	Ö	ŏ	Ö	0	6,000	Ö	6,365
143.150	Improve Rail Station - Kedzie - Homan/Congress (ADA - VCA) (1999)	330	6,000	<u>0</u>	<u>0</u>	Q	<u>0</u>	6,000	<u>0</u>	6,330
	Subtotal	6,837	76,000	5,090	31,556	23,334	37,762	173,742	82,23 <del>6</del>	262,816
	Shops & Garages									
070.010	Improve Facilities (CAP)	0	2,039	0	0	0	0	2,039	0	2.039
073.072	Rehabilitate Garage - Archer	5,307	0	1,622	0	0	23,930	25,552	Ō	30,858
074.033	Replace Electric Service - Desplaines Shop	170	0	1,584	0	0	0	1,584	0	1,754
074.066	Expand Shop - 98th	0	0	0	1,967	0	29,270	31,236	0	31,236
076.032	Miscellaneous Facility Improvements	0	400	0	0	0	0	400	0	400
076.810	Replace/Repair Roofs	2,500	1,545	711	732	754	777	4,519	0	7,019
081.023	<u>Upgrade Bus Washers - Forest Glen</u>	<u>314</u>	<u>0</u>	<u>3,361</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,361</u>	<u>0</u>	<u>3,675</u>
	Subtotal	8,291	3,984	7,278	2,699	754	53,976	68,691	0	76,982
	Miscellaneous									
053.005	Implement Fiber Optic System	0	0	0	6,700	0	0	6,700	0	6,700
060.810	Implement Computer Systems	4,510	6,480	9,780	6,228	8,138	8,419	39,046	0	43,556
084.810	Purchase Maintenance Equipment	0	1,000	424	437	450	464	2,775	0	2,775
086.810	Purchase Non-Revenue Vehicles	0	2,670	1,030	1,061	1,093	1,126	6,979	0	6,979
102.035 102.036	Implement Smart Card Technology	0	1,000	2,200	0	0	0	3,200	0	3,200
110.011	Expand Availability of Bus Transit Cards	0	4,000	2,500	0	0	0	6,500	0	6,500
190.033	Improve System Signage - Systemwide Implement Quality Assurance Program	4,400	5,150	0	281	0	0	5,431	0	9,832
193.810	Miscellaneous & Unanticipated Capital	1,930	319	329	349	370	393	1,760	0	3,690
201.007	University Pass Program (CMAQ)	1,000	1,000	1,030	1,061	1,093	813	4,997	0	5,997
201.007	Master Plan - North Park	0	150	0	0	0	0	150	0	150
202.147	New Resident's Marketing Program (CMAQ)	0	500	_	0	0	0	500	0	500
202.194	Increase Usage of Park and Ride Facilities (CMAQ)	0	200 125	0 0	0 0	0	0	200	0	200
202.190	Corporate Relocation Assistance Program (CMAQ)	0	200	0	0	0 0	0	125	0	125
202.191	New Employee Program (CMAQ)	0	100	0	0	0	0	200	0	200
202.192	Stationary Power Study	0	300	0	0	0	0 0	100	0	100
202.400	Flexible Service Initiatives	200	300 0	318	338	358	380	300	0	300 1 504
202.400	1 IONING GOLAIGE MINIMINACES	200	U	310	330	200	300	1,394	U	1,594

# **CHICAGO TRANSIT AUTHORITY**

# Proposed FY1999-2003 Capital Improvement Program (thousands of dollars)

<u>Proj. #</u>	<u>Title</u>	Funded	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	2003 5 Yr Tota	Outyears Proj Tot
203.800	Capital Asset Preservation Program (CAP) - 100% Subtotal	<u>0</u> 12,041	<u>0</u> <b>23,194</b>	8,481 <b>26,092</b>	8,366 <b>24,820</b>	9,120 <b>20,622</b>	<u>0</u> <u>25,96</u> 11,594 106,32	
	SUBTOTAL - Projects Contingencies/Administration TOTAL	303,572	209,646 26,300 235,946	208,495 26,750 235,245	210,026 29,621 239,647	219,974 31,853 251,827	235,023 1,083,169 27,824 142,34 262,847 1,225,51	0 142,347
194.117 194.115	Federal New Start Funding FTA 5309 New Start - Douglas (Federal Portion) FTA 5309 New Start - Ravenswood (Federal Portion) Federal New Start Total * FY99 funds in upper portion of table Combined Capital and Federal New Start Totals		*0 *0 0	78,250 <u>59,500</u> <b>137,750</b> <b>372,995</b>	78,250 <u>59,500</u> 137,750 377,397	78,250 59,500 137,750 389,577	78,250 313,000 59,500 238,000 137,750 551,000 400,597 1,776,512	0 238,000 0 551,000
194.117 194.115	Non-Federal Funding Match, Currently Unavailable FTA 5309 New Start - Douglas (Non-Federal Share) FTA 5309 New Start - Ravenswood (Non-Federal Share) Non-Federal Match, Currently Unavailable, Total GRAND TOTAL, MATCHED		0 <u>0</u> 0	19,563 14,875 34,438 407,432	19,563 14,875 34,438 411,835	19,563 14,875 34,438 424,015	19,563 78,250 14,875 59,500 34,438 137,750 435,035 1,914,262	0 59,500 0 137,750

**PROJECT:** 

021.032

**CATEGORY:** 

**Bus System** 

**PROJECT TITLE:** Purchase Bus ACM Items

#### **DESCRIPTION/JUSTIFICATION:**

Purchase and/or rebuild, as deemed most effective, various bus associated capital maintenance (ACM) items such as (1998 costs): engines at \$17,000, transmissions at \$7,650 and air conditioning units at \$1,100.

FY 1999 funding will provide for the purchase or rebuilding, as deemed most effective, of associated capital maintenance items.

The components to be purchased or rebuilt meet FTA guidelines for associated capital maintenance. These guidelines allow for the purchase and rebuilding of items which individually represent at least one-half of one percent of the cost of the bus, depreciated per the average age of the fleet (per FTA Circular 9030.1B).

GRANT	ΓS			EXPEN	DITURES	C	BLIGATIONS
Funded		\$ 0	1999	\$	6,035,594	\$	6,035,594
Pending	FY 1998	0	2000		6,216,662		6,216,662
	FY 1999	6,035,594	2001		6,105,540		6,105,540
	FY 2000	6,216,662	2002		6,593,872		6,593,872
	FY 2001	6,105,540	2003		6,791,683		6,791,683
	FY 2002	6,593,872	2004		0		0
	FY 2003	6,791,683					
	Total	\$ 31,743,351		\$	31,743,351	\$	31,743,351
FY 1999-2003	Program	\$ 31,743,351					

**PROJECT:** 

021.033

**CATEGORY:** 

**Bus System** 

**PROJECT TITLE:** Vehicle Overhaul - Bus

#### **DESCRIPTION/JUSTIFICATION:**

Rebuild or purchase and install components for the bus fleet.

FY 1999 funding provides for the rebuilding or purchase and installation of components for the bus fleet. This is a fully funded element of a multi-year program. Future funding provides for the distinct rebuilding or the purchase and installation of separate sets of components.

Purchase and rebuilding of bus components is a standard procedure. When components fail, the bus is taken out of service resulting in inconvenience to the riding public. It is vital that the components be replaced in a timely fashion in order to maintain quality service. Replacing the components will increase bus availability.

GRANT	ΓS	,		EXPEN	DITURES	C	BLIGATIONS
Funded		\$ 0	1999	\$	3,605,000	\$	3,605,000
Pending	FY 1998	0	2000		7,956,750		7,956,750
	FY 1999	3,605,000	2001		6,753,053		6,753,053
	FY 2000	7,956,750	2002		6,567,283		6,567,283
	FY 2001	6,753,053	2003		6,764,297		6,764,297
	FY 2002	6,567,283	2004		0		0
	FY 2003	6,764,297					
	Total	\$ 31,646,383		\$	31,646,383	\$	31,646,383
FY 1999-2003	Program	\$ 31,646,383					

PROJECT: 022.013 <u>CATEGORY:</u> Rail Cars

PROJECT TITLE: Purchase Rail ACM Items

## **DESCRIPTION/JUSTIFICATION:**

Purchase new and/or rebuild, as deemed most effective, various rail associated capital maintenance (ACM) items such as (1998 costs): air conditioning units at \$26,500 each and brake calipers at \$5,000 each.

FY 1999 funding will provide for the purchase or rebuilding of various associated capital maintenance items, as deemed most effective for the Chicago Transit Authority's rail car fleet.

The components to be purchased or rebuilt meet FTA guidelines for associated capital maintenance. These guidelines allow for the purchase and rebuilding of items which individually represent at least one-half of one percent of the cost of the rail car, depreciated per the average age of the fleet (per FTA Circular 9030.1B).

GRANT	ΓS			<b>EXPENDITURES</b>			BLIGATIONS
Funded		\$ 0	1999	\$	4,288,545	\$	4,288,545
Pending	FY 1998	0	2000		3,567,276		3,567,276
	FY 1999	4,288,545	2001		3,784,523		3,784,523
	FY 2000	3,567,276	2002		4,014,999		4,014,999
	FY 2001	3,784,523	2003		4,259,511		4,259,511
	FY 2002	4,014,999	2004		0		0
	FY 2003	4,259,511					
	Total	\$ 19,914,854		\$	19,914,854	\$	19,914,854
FY 1999-2003	Program	\$ 19,914,854					

**PROJECT:** 022.016 **CATEGORY:** Rail Cars

PROJECT TITLE: Vehicle Overhaul - Rail

#### **DESCRIPTION/JUSTIFICATION:**

Rebuild or purchase and install components for the rail car fleet.

FY 1999 funding provides for the rebuilding or purchase and installation of components for the rail car fleet. This is a fully funded element of a multi-year program. Future funding provides for the distinct rebuilding or the purchase and installation of separate sets of components.

Purchase and rebuilding of rail car components is a standard procedure with railroads and the rapid transit industry. When components fail, the car is taken out of service resulting in inconvenience to the riding public. It is vital that the components be replaced in a timely fashion in order to maintain quality service. Replacing the components will increase car availability.

GRAN	ΓS			<b>EXPENDITURES</b>			BLIGATIONS
Funded		\$ 0	1999	\$	3,605,000	\$	3,605,000
Pending	FY 1998	0	2000		7,956,750		7,956,750
	FY 1999	3,605,000	2001		6,753,053		6,753,053
	FY 2000	7,956,750	2002		6,567,283		6,567,283
	FY 2001	6,753,053	2003		6,764,297		6,764,297
	FY 2002	6,567,283	2004		0		0
	FY 2003	6,764,297					
	Total	\$ 31,646,383		\$	31,646,383	\$	31,646,383
FY 1999-2003	Program	\$ 31,646,383					

**PROJECT:** 031.042 **CATEGORY:** Bus System

**PROJECT TITLE:** Replace 440 Buses

#### **DESCRIPTION/JUSTIFICATION:**

Engineer, purchase, and inspect fully accessible, air conditioned forty-foot buses, including a spare parts inventory.

FY 1999 funding will purchase an additional 150 buses to partially replace 110 buses manufactured by Flyer industries in 1983 and 330 buses manufactured by M.A.N. in 1985-86. These buses have, or will have reached the industry standard retirement age in 1998-2001. The buses will be air conditioned and accessible to the disabled, the current buses are neither. The buses to be replaced on a one-for-one basis are forty-foot buses which will have reached their authorized twelve year retirement age. As these buses approach their retirement age, their reliability and consequently the reliability of service to CTA riders declines. Continued operation of these over age buses imposes unnecessarily high maintenance and operating costs on the CTA and reduced service reliability on our riders. Prior funding in 1998 provided funding to purchase 150 buses. Future funding in 2000 will purchase the remaining buses in the scope of this project.

GRAN	ΓS			EXPEN	0	BLIGATIONS	
Funded		\$ 40,500,000	1999	\$	7,937,198	\$	39,685,991
Pending	FY 1998	0	2000		7,520,400		37,602,000
	FY 1999	39,685,991	2001		31,748,793		0
	FY 2000	37,602,000	2002		30,081,600		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 117,787,991		\$	77,287,991	\$	77,287,991
FY 1999-2003	Program	\$ 77,287,991					

**PROJECT:** 031.043 **CATEGORY:** Bus System

**PROJECT TITLE:** Replace 78 Articulated Buses

#### **DESCRIPTION/JUSTIFICATION:**

Purchase and place into service 78 accessible, air conditioned articulated transit buses including spare parts inventory.

This purchase will replace CTA's 78 artic buses manufactured by M.A.N. in 1982 and used on high demand and express routes. These buses reached the industry standard retirement age, of 12 years, in 1994 and are now over age and maintenance intensive. The new buses will be air conditioned and accessible to the disabled; the 1982 buses are not accessible.

GRAN	ΓS			EXPEN	DITURES	O	BLIGATIONS
Funded		\$ 0	1999	\$	0	\$	0
Pending	FY 1998	0	2000		0		0
	FY 1999	0	2001		800,000		21,343,853
	FY 2000	0	2002		8,000,000		17,307,593
	FY 2001	21,343,853	2003		23,000,000		0
	FY 2002	17,307,593	2004		6,851,446		0
	FY 2003	0					
	Total	\$ 38,651,446		\$	38,651,446	\$	38,651,446
FY 1999-2003	Program	\$ 38,651,446					

**PROJECT:** 031.045 **CATEGORY:** Bus System

**PROJECT TITLE:** Replace Buses - 467 Flxible and 490 TMC

#### **DESCRIPTION/JUSTIFICATION:**

Purchase and place into service 957 accessible, air conditioned, standard diesel transit buses including spare parts inventory.

This purchase will replace replace CTA's 467 buses manufactured by Flxible and 490 buses manufactured by TMC. Both types of buses were purchased in 1991, and will reach their industry standard retirement age of 12 years in the year 2003.

Outyear funding of \$199,382,847 will be required to complete the scope of the project.

GRAN	ΓS			·			<b>OBLIGATIONS</b>
Funded		\$ 0	1999	\$	0	\$	0
Pending	FY 1998	0	2000		0		0
	FY 1999	0	2001		600,000		600,000
	FY 2000	0	2002		0		0
	FY 2001	600,000	2003		0		86,400,000
	FY 2002	0	2004		86,400,000		0
	FY 2003	86,400,000					
	Total	\$ 87,000,000		\$	87,000,000	\$	87,000,000
FY 1999-2003	Program	\$ 87,000,000					

**PROJECT:** 031.048 **CATEGORY:** Bus System

**PROJECT TITLE:** Purchase Alternative Fuel Vehicles

#### **DESCRIPTION/JUSTIFICATION:**

Purchase and place into service up to 10 alternative fuel buses and provide for garage modifications to allow for the maintenance and fueling of the buses.

Alternative fuels will provide the CTA with a bus/fuel system which advances the long term goals of the Clean Air Act and the Energy Policy Act. These vehicles will be used for contracted bus services such as shuttles, corporate employee services, special events, conferences and conventions and for low ridership routes or at non-peak times. Since there is a lower cost per mile associated with the operation of clean fuel smaller vehicles, and operation of the vehicle is easier due to its size, service efficiency will improve. The purchase and operation of alternative fuel vehicles will contribute to CTA's efforts to provide on-time, clean, friendly, and affordable transit services that links people to jobs and communities.

GRANT	rs .			EXPEN	DITURES	0	BLIGATIONS
Funded		\$ 0	1999	\$	60,000	\$	3,000,000
Pending	FY 1998	0	2000		300,000		0
	FY 1999	3,000,000	2001		2,640,000		0
	FY 2000	0	2002		0		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 3,000,000		\$	3,000,000	\$	3,000,000
FY 1999-2003	Program	\$ 3,000,000					

PROJECT: 053.004 CATEGORY: Rail Lines

PROJECT TITLE: Rail Service Management System

#### **DESCRIPTION/JUSTIFICATION:**

Purchase and install new equipment to replace the current Rail Radio System, including new infrastructure.

CTA's obsolete, twenty year-old rail radio system has occasionally hampered rail control operations and the delivery of service to the public. Clear, reliable radio communication is essential for safe and efficient train operation.

Maintenance problems, combined with a limited channel capacity, have produced an inconsistent level of communication between rail system personnel and the Control Center. This situation can hamper service restoration during disruptions, and potentially, the delivery of police and/or fire services in an emergency situation. The new system will enhance communication to the Police and Fire Departments by adding additional channels.

GRANTS				EXPEN	DITURES	(	<b>OBLIGATIONS</b>	
Funded		\$ 0	1999	\$	0	\$	0	
Pending	FY 1998	0	2000		700,000		4,729,687	
	FY 1999	0	2001		4,000,000		0	
	FY 2000	4,729,687	2002		600,000		28,761,148	
	FY 2001	0	2003		18,000,000		0	
	FY 2002	28,761,148	2004		10,190,835		0	
	FY 2003	0						
	Total	\$ 33,490,835		\$	33,490,835	\$	33,490,835	
FY 1999-2003	Program	\$ 33,490,835						

PROJECT: 053.005 CATEGORY: Miscellaneous

PROJECT TITLE: Implement Fiber Optic System

## **DESCRIPTION/JUSTIFICATION:**

Purchase and install a Fiber Optic Backbone Carrier System for the CTA rail system, with communication equipment at major passenger stations on the rail system. Also included are Fiber Optic connections to key non-rail right-of-way locations.

CTA requires expanded communications capacity to accommodate fare control, SCADA (Supervisory Control and Data Acquisition which monitors and controls power distribution), signal and vehicle location systems now being planned and/or implemented, as well as to provide communication links to new facilities such as 120 N. Racine and 901 W. Division. A modern fiber optics plant is the most efficient way to achieve this expanded capacity.

GRAN	rs			EXPENI	DITURES	0	BLIGATIONS
Funded		\$ 0	1999	\$	0	\$	0
Pending	FY 1998	0	2000		0		0
	FY 1999	0	2001		150,000		6,699,509
	FY 2000	0	2002		6,549,509		0
	FY 2001	6,699,509	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 6,699,509		\$	6,699,509	\$	6,699,509
FY 1999-2003	Program	\$ 6,699,509					

**PROJECT:** 

060.810

**CATEGORY:** 

Miscellaneous

**PROJECT TITLE:** Implement Computer Systems

## **DESCRIPTION/JUSTIFICATION:**

Purchase hardware and software to implement new and upgraded data processing systems.

Computer systems, over time, reach their capacity become outdated and consequently need to be upgraded or replaced. Existing and projected information demands require new applications and will be best met by systems with faster speed and greater reliability and efficiency.

GRANTS			EXPENDITURES				<b>OBLIGATIONS</b>		
Funded		\$ 4,510,304	1999	\$	3,240,000	\$	6,480,000		
Pending	FY 1998	0	2000		8,129,915		9,779,830		
	FY 1999	6,480,000	2001		8,003,908		6,227,986		
	FY 2000	9,779,830	2002		7,183,155		8,138,325		
	FY 2001	6,227,986	2003		8,278,845		8,419,366		
	FY 2002	8,138,325	2004		4,209,684		0		
	FY 2003	8,419,366							
	Total	\$ 43,555,811		\$	39,045,507	\$	39,045,507		
FY 1999-2003	Program	\$ 39,045,507							

**PROJECT:** 070.010 **CATEGORY:** Shops & Garages

**PROJECT TITLE:** Improve Facilities (CAP)

#### **DESCRIPTION/JUSTIFICATION:**

Correct deficiencies at CTA facilities through systematic inspection, and rehabilitation or replacement of substandard elements.

This program will fund the rehabilitation of CTA support facilities where building components have defects which need immediate repair. These facilities must be kept in a good state of repair in order to allow expedient performance of maintenance duties on CTA rolling stock.

GRAN	rs			EXPENI	DITURES	Ol	BLIGATIONS
Funded		\$ 0	1999	\$	2,038,798	\$	2,038,798
Pending	FY 1998	0	2000		0		0
	FY 1999	2,038,798	2001		0		0
	FY 2000	0	2002		0		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 2,038,798		\$	2,038,798	\$	2,038,798
FY 1999-2003	Program	\$ 2,038,798					

PROJECT: 073.072 CATEGORY: Shops & Garages

PROJECT TITLE: Rehabilitate Garage - Archer

#### **DESCRIPTION/JUSTIFICATION:**

The total scope of this project provides for the rehabilitation of Archer Garage.

Archer Garage was constructed in the early 1900's as a street car barn. Renovation of this facility is required due to deterioration of structural and mechanical systems. Also Bay 11, currently a storage bay, will be converted to a maintenance bay. This rehabilitation will provide enhanced maintenance ability within the existing building.

GRANTS				EXPEN	DITURES	OBLIGATIONS
Funded		\$ 5,306,854	1999	\$	0	\$ 0
Pending	FY 1998	0	2000		50,000	1,621,607
	FY 1999	0	2001		550,000	0
	FY 2000	1,621,607	2002		900,000	0
	FY 2001	0	2003		12,000,000	23,929,966
	FY 2002	0	2004		12,051,573	0
	FY 2003	23,929,966				
	Total	\$ 30,858,427		\$	25,551,573	\$ 25,551,573
FY 1999-2003	Program	\$ 25,551,573				

PROJECT: 074.033 CATEGORY: Shops & Garages

PROJECT TITLE: Replace Electric Service - Desplaines Shop

## **DESCRIPTION/JUSTIFICATION:**

Replace the AC and DC electrical systems in the Desplaines Rail Shop. The existing DC distribution system, equipment, and utilization devices will be replaced with modern equipment. This includes DC switchboard, feeders, car auxilliary test outlets, stingers, controls, and safety and alarm equipment. Additional AC electrical components such as switchboard, lighting, distribution, and new AC services will also be installed.

Rapid transit cars are moved in and out of the shop, for maintenance or repair, by DC electrical current. The electrified third rail does not enter the shop because live electricity in an area where heavy equipment is in continuous use creates a safety hazard. The DC current is supplied in the shop area by use of a "stinger" wand with which maintenance personnel energize the truck shoe on an RT car, providing current to the train traction motors. The existing stingers do not have safety mechanisms such as energy cutoff systems. The new DC equipment will provide increased control and emergency cutoff mechanisms for safer DC power use. Also, the AC electrical system needs to be upgraded. The temporary AC lighting that was installed 25 years ago has deteriorated to an unacceptable level.

GRANT	rs			EXPENI	DITURES	0	BLIGATIONS
Funded		\$ 170,000	1999	\$	0	\$	0
Pending	FY 1998	0	2000		30,000		1,584,454
	FY 1999	0	2001		1,200,000		0
	FY 2000	1,584,454	2002		354,454		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 1,754,454		\$	1,584,454	\$	1,584,454
FY 1999-2003	Program	\$ 1,584,454					

PROJECT: 074.066 CATEGORY: Shops & Garages

PROJECT TITLE: Expand Shop - 98th

#### **DESCRIPTION/JUSTIFICATION:**

Expand existing shop and related trackwork to provide a car washer and additional maintenance capabilities.

The south end of the Red Line has no indoor car washing facility and maintenance capacity is severely limited, with one 4-car pit position and two 2-car hoist positions. In contrast, the north end of the Red Line (Howard) has a maintenance capacity for 26 cars. Furthermore, the 98th Shop 4-car pit position is shared by the car control group, blow-down operations and rail car inspection. Airborne dust raised in blow-down operations argues for separating these functions.

The limited number of hoist positions have severely constrained maintenance capabilities. Also, car washing, cleaning, and graffiti removal must be performed on regular outdoor yard storage tracks. This subjects employees to inclement weather and the hazards of 600 V/DC contact rail. This shop expansion will double indoor maintenance capacity and separate pre-inspection car blow-down cleaning from car inspections improving overall shop maintenance operations.

GRANTS			EXPENI		ENDITURES		<b>OBLIGATIONS</b>	
Funded		\$ 0	1999	\$	0	\$	0	
Pending	FY 1998	0	2000		0		0	
	FY 1999	0	2001		1,714,788		1,966,909	
	FY 2000	0	2002		0		0	
	FY 2001	1,966,909	2003		13,467,210		29,269,522	
	FY 2002	0	2004		16,054,433		0	
	FY 2003	29,269,522						
	Total	\$ 31,236,431		\$	31,236,431	\$	31,236,431	
FY 1999-2003	Program	\$ 31,236,431						

PROJECT: 076.032 CATEGORY: Shops & Garages

PROJECT TITLE: Miscellaneous Facility Improvements

#### **DESCRIPTION/JUSTIFICATION:**

Correct deficiencies at CTA facilities through rehabilitation or replacement of substandard elements.

This project will fund the rehabilitation of CTA support facilities where building components have defects which need immediate repair. These facilities must be kept in good state of repair in order to allow efficient performance of maintenance duties on CTA rolling stock.

GRAN	ΓS			EXPEND	ITURES	OB	LIGATIONS
Funded		\$ 0	1999	\$	400,000	\$	400,000
Pending	FY 1998	0	2000		0		0
	FY 1999	400,000	2001		0		0
	FY 2000	0	2002		0		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 400,000		\$	400,000	\$	400,000
FY 1999-2003	Program	\$ 400,000					

**PROJECT:** 

076.810

**CATEGORY:** 

Shops & Garages

PROJECT TITLE: Replace/Repair Roofs

#### **DESCRIPTION/JUSTIFICATION:**

Replace roofs at various locations: shops, garages, stations and miscellaneous facilities.

FY 1999 funding will provide for replacement/repair of roofs.

Many roofs are nearing, or are at the end of their service life and require replacement to avoid safety hazards and damage to building interiors and roof structures.

GRANTS				EXPENDITURES		C	BLIGATIONS
Funded		\$ 2,500,000	1999	\$	1,000,000	\$	1,545,000
Pending	FY 1998	0	2000		710,803		710,803
	FY 1999	1,545,000	2001		1,100,000		732,127
	FY 2000	710,803	2002		725,000		754,091
	FY 2001	732,127	2003		750,000		776,713
	FY 2002	754,091	2004		232,931		0
	FY 2003	776,713					
	Total	\$ 7,018,734		\$	4,518,734	\$	4,518,734
FY 1999-2003	Program	\$ 4,518,734					

**PROJECT:** 081.023 **CATEGORY:** Shops & Garages

PROJECT TITLE: Upgrade Bus Washers - Forest Glen

#### **DESCRIPTION/JUSTIFICATION:**

Design, construct and install a bus washer bay; purchase and install 2 bus washers and a water reclamation system at Forest Glen Garage.

Forest Glen is a large Bus Maintenance Facility with over 270 buses assigned. There is only one bus washer at this facility, which is inadequate to meet CTA's standard, which is to wash all buses daily. This washer is over 35 years old, costly to maintain, and does not perform adequately. Installation of two new washers, one in the existing bay and one in a newly built bay, and the installation of a water reclamation system will increase productivity and improve the appearance of the bus fleet by permitting the washing of all buses daily. A clean bus connotes a well maintained and safe vehicle for our customers. It also instills pride in our operators. In addition to these benefits, by washing buses daily, corrosion to body panels and their supporting elements is reduced.

GRAN	ГS			EXPEN	DITURES	C	<b>DBLIGATIONS</b>
Funded		\$ 314,212	1999	\$	0	\$	0
Pending	FY 1998	0	2000		1,300,000		3,360,931
	FY 1999	0	2001		1,800,000		0
	FY 2000	3,360,931	2002		260,931		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 3,675,143		\$	3,360,931	\$	3,360,931
FY 1999-2003	Program	\$ 3,360,931					

PROJECT: 084.810 CATEGORY: Miscellaneous

PROJECT TITLE: Purchase Maintenance Equipment

#### **DESCRIPTION/JUSTIFICATION:**

Purchase tools and equipment needed to maintain rolling stock, buildings, grounds, and structures for the CTA system.

FY 1999 funding will provide for the purchase of capital eligible equipment.

Capital eligible maintenance equipment purchased under this program will be used to repair rolling stock and other elements of the infrastructure in order to support bus and rail transit operations. Examples of equipment include (1998 costs): Tie Inspection System \$3,500, Scissors Type Hydraulic Work Platforms \$50,000, Flame Cutting Machine \$85,000, Rail Saw \$200,000.

GRANTS				EXPENI	<b>OBLIGATIONS</b>			
Funded		\$	0	1999	\$	8,200	\$	1,000,000
Pending	FY 1998		0	2000		750,000		424,360
	FY 1999		1,000,000	2001		613,000		437,091
	FY 2000		424,360	2002		700,000		450,204
	FY 2001		437,091	2003		704,164		463,709
	FY 2002		450,204	2004		0		0
	FY 2003		463,709					
	Total	\$	2,775,364		\$	2,775,364	\$	2,775,364
FY 1999-2003	Program	\$	2,775,364					

PROJECT: 086.810 CATEGORY: Miscellaneous

PROJECT TITLE: Purchase Non-Revenue Vehicles

#### **DESCRIPTION/JUSTIFICATION:**

Purchase, inspect, and place into service a variety of non-revenue vehicles.

The non-revenue vehicles to be replaced are overaged. Non-revenue vehicles are essential for maintaining efficient bus and rail operations. Examples of vehicles now in need of replacement include (cost in 1998 dollars): vehicles for street supervision, at a cost of \$23,000 each; bucket vans at \$35,000 each; high rail pickup trucks at \$45,000 each; and maintenance trucks at \$100,000 each.

GRANTS				EXPENI	DITURES	<b>OBLIGATIONS</b>		
Funded		\$	0	1999	\$	40,000	\$	2,670,112
Pending	FY 1998		0	2000		1,500,000		1,030,000
	FY 1999		2,670,112	2001		750,000		1,060,900
	FY 2000		1,030,000	2002		1,670,112		1,092,727
	FY 2001		1,060,900	2003		1,519,135		1,125,508
	FY 2002		1,092,727	2004		1,500,000		0
	FY 2003		1,125,508					
	Total	\$	6,979,247		\$	6,979,247	\$	6,979,247
FY 1999-2003	Program	\$	6,979,247					

**PROJECT:** 090.015 **CATEGORY:** Bus System

PROJECT TITLE: Rehabilitate/Purchase/Install Bus Passenger Shelters

## **DESCRIPTION/JUSTIFICATION:**

The scope of the project is to rehabilitate, purchase, and install bus passenger shelters within the CTA bus service area.

In order to provide our customers with the best service possible, it is important to provide bus shelters to protect them from the weather as they wait for buses to arrive. Some of these funds will rehabilitate old shelters; some will provide for new locations, to be selected based on a backlog of requests from riders, neighborhood groups and elected officials.

GRAN	ΓS			EXPENI	DITURES	<b>OBLIGATIONS</b>		
Funded		\$ 0	1999	\$	0	\$	0	
Pending	FY 1998	0	2000		20,000		1,060,900	
	FY 1999	0	2001		600,000		0	
	FY 2000	1,060,900	2002		600,000		1,159,274	
	FY 2001	0	2003		1,000,174		0	
	FY 2002	1,159,274	2004		0		0	
	FY 2003	0						
	Total	\$ 2,220,174		\$	2,220,174	\$	2,220,174	
FY 1999-2003	Program	\$ 2,220,174						

**PROJECT:** 102.035 **CATEGORY:** Miscellaneous

PROJECT TITLE: Implement Smart Card Technology

#### **DESCRIPTION/JUSTIFICATION:**

Provides for the development of a smart card program that will include the following: purchase of smart cards, marketing, training and program implementation requirements.

The current automated fare control system was designed and manufactured to accept the smart card and requires no hardware modification. The goal of this project is to develop a system that better meets the needs of the customer. Once the system is implemented, it would allow a customer the flexibility to switch from a monthly to a weekly or a stored value pass with out having to purchase a different card. Changes would be made at the point-of-sale locations. Introduction of the smart card will provide greater flexibility in the Authority's fare structure and options available to the customer.

GRANTS				EXPENI	DITURES	<b>OBLIGATIONS</b>	
Funded		\$ 0	1999	\$	20,000	\$	1,000,000
Pending	FY 1998	0	2000		1,980,000		2,200,000
	FY 1999	1,000,000	2001		1,200,000		0
	FY 2000	2,200,000	2002		0		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 3,200,000		\$	3,200,000	\$	3,200,000
FY 1999-2003	Program	\$ 3,200,000					

**PROJECT:** 

102.036

**CATEGORY:** 

Miscellaneous

PROJECT TITLE: Expand Availability of Bus Transit Cards

#### **DESCRIPTION/JUSTIFICATION:**

Expand availability and use of transit cards in the bus system.

The project will incorporate the introduction of a point of sale device at locations that currently sell transit cards. These point of sale devices will have the capability to encode cards in any denomination for first purchase and will be capable of recharging transit cards in any denomination. This device will also be designed to have the capability to encode smart cards.

GRANTS				EXPENI	DITURES	<b>OBLIGATIONS</b>	
Funded		\$ 0	1999	\$	80,000	\$	4,000,000
Pending	FY 1998	0	2000		5,920,000		2,500,000
	FY 1999	4,000,000	2001		500,000		0
	FY 2000	2,500,000	2002		0		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 6,500,000		\$	6,500,000	\$	6,500,000
FY 1999-2003	Program	\$ 6,500,000					

**PROJECT:** 

110.011

**CATEGORY:** 

Miscellaneous

PROJECT TITLE: Improve System Signage - Systemwide

#### **DESCRIPTION/JUSTIFICATION:**

Design and implement modern signage, on the bus and rail systems, that is clear and understandable to passengers. Develop a consistent visual image for the CTA with primary emphasis on system signage but also including related graphic material, architectural themes and promotional efforts.

This FY 1999 funding will continue to provide for the fabrication and installation of new signage for the bus system, the rail system and facilities.

A comprehensive program is being developed to present a consistent visual image and it will bring modern materials and graphics to the CTA system. The primary emphasis will be on increasing the quality of signs used by our customers to find their way on the CTA transit system.

GRANTS				EXPENI	<b>OBLIGATIONS</b>			
Funded		\$	4,400,218	1999	\$	4,635,000	\$	5,150,000
Pending	FY 1998		0	2000		515,000		0
	FY 1999		5,150,000	2001		281,377		281,377
	FY 2000		0	2002		0		0
	FY 2001		281,377	2003		0		0
	FY 2002		0	2004		0		0
	FY 2003		0					
	Total	\$	9,831,595		\$	5,431,377	\$	5,431,377
FY 1999-2003	Program	\$	5,431,377					

**PROJECT:** 132.030 **CATEGORY:** Rail Cars

**PROJECT TITLE:** Rehabilitate Up To 598 Rail Cars - Mid-Life (2600's)

#### **DESCRIPTION/JUSTIFICATION:**

Rehabilitate up to 598, 2600 series rail cars.

FY 1999 funding provides for the cash needs and obligation provisions identified in the base contract to fund the rehabilitation of an initial 284 rail cars and provides partial funding for option one of the contract. In the total scope are provisions to exercise three options (each for up to 110 additional cars) sufficient to rehabilitate the remaining 314 cars in the 2600 series fleet. Project 132.931 will fund option #1, project 132.932 option #2 and 132.933 option #3.

The 2600 series rail cars comprise approximately fifty percent of CTA's rail car fleet. The cars were purchased from 1981 to 1987. The oldest cars have been in continuous service over 16 years and require rehabilitation to restore them to an acceptable level of reliability. Problems with the control groups and under car wiring have resulted in car fires. The fires cause major service disruptions and the cars require significant reinvestment to return them to revenue service. Interior rehabilitations and new or upgraded subsystems such as control groups, will allow the 2600 series cars to achieve an acceptable level of reliability throughout the remainder of their service life.

GRANTS				EXPEN	<b>OBLIGATIONS</b>		
Funded		\$ 145,689,937	1999	\$	0	\$	31,574,023
Pending	FY 1998	0	2000		27,729,652		64,376,436
	FY 1999	31,574,023	2001		85,591,229		69,509,152
	FY 2000	64,376,436	2002		102,737,093		50,598,363
	FY 2001	69,509,152	2003		0		0
	FY 2002	50,598,363	2004		0		0
	FY 2003	0					
	Total	\$ 361,747,911		\$	216,057,974	\$	216,057,974
FY 1999-2003	Program	\$ 216,057,974					

**PROJECT:** 132.056 **CATEGORY:** Rail Cars

**PROJECT TITLE:** Replace 144 Rail Cars (2200's)

#### **DESCRIPTION/JUSTIFICATION:**

The scope of this project is to purchase and place in service 144 rapid transit cars. Initial funding will provide for front end design efforts associated with the project.

This rapid transit car purchase will replace 144, 2200 series RT cars delivered between 1969 and 1970. The 2200 series cars are currently between 27 and 28 years old, and are eligible for replacement or an end of life rehabilitation under federal guidelines. Because their bi-fold doors cannot be made ADA compliant, the 2200 series cars are recommended for replacement.

Outyear funding of \$200,275,200 will be required to complete the scope of this project.

GRANTS				<b>EXPENDITURES</b>			<b>OBLIGATIONS</b>	
Funded		\$ 0	1999	\$	0	\$	0	
Pending	FY 1998	0	2000		0		0	
	FY 1999	0	2001		0		0	
	FY 2000	0	2002		50,000		656,728	
	FY 2001	0	2003		606,728		0	
	FY 2002	656,728	2004		0		0	
	FY 2003	0						
	Total	\$ 656,728		\$	656,728	\$	656,728	
FY 1999-2003	Program	\$ 656,728						

**PROJECT:** 132.057 **CATEGORY:** Rail Cars

PROJECT TITLE: Rebab 194 Rail Cars - Extend Life (2400's)

#### **DESCRIPTION/JUSTIFICATION:**

End of life rehabilitation for 194, 2400 series cars to extend their service life by up to 12 years. This project will include replacement/rehabilitation of rail car components and subsystems. Initial funding will provide for front end design efforts associated with the project.

The 2400 series rail cars will be between 24 and 25 years old at the time funding is requested for this life-extending rehabilitation. These cars entered service in 1976-77 and were partially rehabilitated in 1991-95. This rehabilitation will extend the service life of the cars an additional 12 years.

Outyear funding of \$151,864,370 will be required to complete the scope of this project.

GRANTS				<b>EXPENDITURES</b>			<b>OBLIGATIONS</b>	
Funded		\$	0	1999	\$	0	\$	0
Pending	FY 1998		0	2000		0		0
	FY 1999		0	2001		0		0
	FY 2000		0	2002		50,000		651,951
	FY 2001		0	2003		601,951		0
	FY 2002		651,951	2004		0		0
	FY 2003		0					
	Total	\$	651,951		\$	651,951	\$	651,951
FY 1999-2003	Program	\$	651,951					

**PROJECT:** 141.014 **CATEGORY:** Rail Stations

PROJECT TITLE: Reconstruct Rail Station - Wilson/Howard Station

#### **DESCRIPTION/JUSTIFICATION:**

Reconstruct the Wilson Station on the Red Line.

Wilson Station was constructed in 1900 and has far exceeded its design life. The station serves 5,100 passengers on a daily basis. Due to its age, usage, and structural condition the station requires replacement in order to maintain a safe and acceptable level of service. Upon completion it will be fully ADA compliant.

GRANTS					EXPEN	DITURES	<b>OBLIGATIONS</b>	
Funded		\$	3,620,267	1999	\$	0	\$	0
Pending	FY 1998		0	2000		0		0
	FY 1999		0	2001		1,575,712		15,757,123
	FY 2000		0	2002		10,000,000		0
	FY 2001		15,757,123	2003		4,181,411		0
	FY 2002		0	2004		0		0
	FY 2003		0					
	Total	\$	19,377,390		\$	15,757,123	\$	15,757,123
FY 1999-2003	Program	\$	15,757,123					

**PROJECT:** 141.016 **CATEGORY:** Rail Stations

PROJECT TITLE: Reconstruct Rail Station - Western/O'Hare (ADA-VAC) (1995)

#### **DESCRIPTION/JUSTIFICATION:**

Reconstruct the historic Western Station on the O'Hare - Blue Line.

FY 1999 funding provides for construction of the Western/O'Hare station.

The Western station was constructed in 1895 and has far exceeded its design life. This station serves 2,200 passengers on a daily basis. Due to its age, usage, and structural condition the station requires replacement in order to maintain a safe and acceptable level of service. Upon completion, it will be fully ADA compliant. This station has been deemed historic per our Programmatic Agreement with the Illinois Historic Preservation Agency.

GRANTS				EXPEN	DITURES	<b>OBLIGATIONS</b>		
Funded		\$ 799,046	1999	\$	500,000	\$	13,000,000	
Pending	FY 1998	0	2000		11,500,000		0	
	FY 1999	13,000,000	2001		1,000,000		0	
	FY 2000	0	2002		0		0	
	FY 2001	0	2003		0		0	
	FY 2002	0	2004		0		0	
	FY 2003	0						
	Total	\$ 13,799,046		\$	13,000,000	\$	13,000,000	
FY 1999-2003	Program	\$ 13,000,000						

**PROJECT:** 141.034 **CATEGORY:** Rail Stations

PROJECT TITLE: Reconstruct Rail Station - Fullerton/Howard (ADA - VCA) (2008)

#### **DESCRIPTION/JUSTIFICATION:**

Reconstruct the Fullerton/Howard Station.

Future funding will provide for an Environmental Impact Statement, design activities and construction of the station.

Fullerton Station was constructed in 1900 and has far exceeded its design life. The station serves 8,250 entering passengers on a weekday basis. Due to its age, usage, and structural condition, the station requires replacement in order to maintain a safe and acceptable level of service. Upon completion it will be fully ADA compliant.

Outyear funding of \$52,095,275 will be required to complete the scope of this project.

GRANT	ΓS			EXPEN	DITURES	O	BLIGATIONS
Funded		\$ 0	1999	\$	0	\$	0
Pending	FY 1998	0	2000		1,000,000		3,090,000
	FY 1999	0	2001		2,090,000		0
	FY 2000	3,090,000	2002		10,000,000		21,212,017
	FY 2001	0	2003		8,000,000		0
	FY 2002	21,212,017	2004		3,212,017		0
	FY 2003	0					
	Total	\$ 24,302,017		\$	24,302,017	\$	24,302,017
FY 1999-2003	Program	\$ 24,302,017					

**PROJECT:** 

141.045

**CATEGORY:** 

**Rail Stations** 

PROJECT TITLE: Construct Rail Station - Central Park-Conservatory/Lake

#### **DESCRIPTION/JUSTIFICATION:**

Construct a new rail station between Homan Avenue and Conservatory Drive on the Lake (Green) Line.

FY 1999 funding provides for construction of the Central Park-Conservatory/Lake station.

Currently there is one mile between the existing Pulaski and Kedzie Avenue stations. CTA proposes to build a station situated between them to serve the community's major tourist attraction, Garfield Park. CTA will move and utilize the closed historic Homan Station at this location and historically restore the station in accordance to the Secretary of Interior's Standards for Rehabilitation and Guidelines for Rehabilitation of Historic Buildings. Upon completion, the station will also be fully ADA compliant.

GRANT	rs			EXPEN	DITURES	O	BLIGATIONS
Funded		\$ 0	1999	\$	3,000,000	\$	14,000,000
Pending	FY 1998	0	2000		10,000,000		0
	FY 1999	14,000,000	2001		1,000,000		0
	FY 2000	0	2002		0		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		. 0		0
	FY 2003	0					
	Total	\$ 14,000,000		\$	14,000,000	\$	14,000,000
FY 1999-2003	Program	\$ 14,000,000					

**PROJECT:** 141.051 **CATEGORY:** Rail Stations

PROJECT TITLE: Reconstruct Rail Station - 95th/Dan Ryan (1998)

#### **DESCRIPTION/JUSTIFICATION:**

The scope of this project is to reconstruct the 95th Street Station on the Red Line.

FY 1999 funding will provide for the purchase and installation of elevators as required to meet ADA compliance.

The 95th Street Station was constructed in 1969 and has a weekday ridership of 18,400 passengers. Due to the high usage and deteriorating structural condition it requires rehabilitation or replacement in order to maintain a safe and acceptable level of service. The first phase of construction will make the station fully accessible in compliance with ADA standards. Future funding will design and reconstruct the remaining elements of the station.

GRAN	ΓS			EXPEN	DITURES	C	BLIGATIONS
Funded		\$ 391,000	1999	\$	500,000	\$	8,000,000
Pending	FY 1998	0	2000		7,500,000		0
	FY 1999	8,000,000	2001		50,000		1,125,509
	FY 2000	0	2002		1,075,510		0
	FY 2001	1,125,509	2003		7,115,315		35,576,577
	FY 2002	0	2004		28,461,261		0
	FY 2003	35,576,577					
	Total	\$ 45,093,086		\$	44,702,086	\$	44,702,086
FY 1999-2003	Program	\$ 44,702,086					

**PROJECT:** 141.052 **CATEGORY:** Rail Stations

**PROJECT TITLE:** Reconstruct Rail Station - Howard/Red Line (ADA - VAC) (1998)

#### **DESCRIPTION/JUSTIFICATION:**

The scope of this project is to reconstruct Howard Station, the bus terminal and parking on the Red Line.

The Howard Station was constructed in the 1920's and has a weekday ridership of 7,800 people. Far exceeding its design life, the age, usage, and structural condition of the station requires replacement in order to maintain a safe and acceptable level of service. Upon completion it will be fully ADA compliant. Estimated cost of the new facilities are \$30 million. CTA is exploring different methods of funding and implementing this project. This funding represents capital lease payments through 2003. Future funding will be required to buy out the lease.

Outyear funding of \$30,141,020 will be required to complete the scope of this project.

GRANT	ΓS			EXPENI	DITURES	OBLIGATIONS
Funded		\$ 0	1999	\$	0	\$ 0
Pending	FY 1998	0	2000		2,000,000	2,000,000
	FY 1999	0	2001		2,060,000	2,060,000
	FY 2000	2,000,000	2002		2,121,800	2,121,800
	FY 2001	2,060,000	2003		2,185,453	2,185,453
	FY 2002	2,121,800	2004		0	0
	FY 2003	2,185,453				
	Total	\$ 8,367,253		\$	8,367,253	\$ 8,367,253
FY 1999-2003	Program	\$ 8,367,253				

**PROJECT:** 

143.102

**CATEGORY:** 

**Rail Stations** 

**PROJECT TITLE:** Improve Rail Station - Jefferson Park/O'Hare (ADA - VCA) (1998)

## **DESCRIPTION/JUSTIFICATION:**

Upgrade the station to provide full accessibility in accordance with ADA standards.

FY 1999 funding will provide for the purchase and installation of elevators.

The Americans with Disabilities Act of 1990 requires that public transportation providers make key stations on their system readily accessible to and usable by individuals.

GRAN	rs			EXPENI	DITURES	OH	BLIGATIONS
Funded		\$ 306,000	1999	\$	500,000	\$	8,000,000
Pending	FY 1998	0	2000		7,500,000		0
	FY 1999	8,000,000	2001		0		0
	FY 2000	0	2002		0		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 8,306,000		\$	8,000,000	\$	8,000,000
FY 1999-2003	Program	\$ 8,000,000					

**PROJECT:** 

143.104

**CATEGORY:** 

**Rail Stations** 

**PROJECT TITLE:** Improve Rail Station - Logan Square/O'Hare (ADA - VCA) (2000)

#### **DESCRIPTION/JUSTIFICATION:**

Upgrade the station to provide full accessibility in accordance with ADA standards.

FY 1999 funding will provide for purchase, and installation of elevators.

The Americans with Disabilities Act of 1990 requires that public transportation providers make key stations on their system readily accessible to and usable by individuals with disabilities.

GRAN	ΓS			EXPENI	DITURES	OI	BLIGATIONS
Funded		\$ 345,000	1999	\$	500,000	\$	8,000,000
Pending	FY 1998	0	2000		7,500,000		0
	FY 1999	8,000,000	2001		0		0
	FY 2000	0	2002		0		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 8,345,000		\$	8,000,000	\$	8,000,000
FY 1999-2003	Program	\$ 8,000,000					

**PROJECT:** 143.105 **CATEGORY:** Rail Stations

**PROJECT TITLE:** Improve Rail Station - 35th - Sox/Dan Ryan (1998)

#### **DESCRIPTION/JUSTIFICATION:**

Upgrade the station to provide full accessibility in accordance with ADA standards.

FY 1999 funding will provide for purchase and installation of elevators.

The Americans with Disabilities Act of 1990 requires that public transportation providers make key stations on their system readily accessible to and usable by individuals with disabilities.

GRAN	ΓS			EXPENI	DITURES	OI	BLIGATIONS
Funded		\$ 381,000	1999	\$	500,000	\$	8,000,000
Pending	FY 1998	0	2000		7,500,000		0
	FY 1999	8,000,000	2001		0		0
	FY 2000	0	2002		0		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 8,381,000		\$	8,000,000	\$	8,000,000
FY 1999-2003	Program	\$ 8,000,000					

**PROJECT:** 143.113 **CATEGORY:** Rail Stations

**PROJECT TITLE:** Replace Escalators - Subways

### **DESCRIPTION/JUSTIFICATION:**

Replace escalators in the State and Dearborn Subways. The State Street subway locations include: Lake/Randolph, North & Clybourn, Washington/Madison, Madison/Monroe, and Jackson/Van Buren. The Dearborn Subway locations include: Randolph/Washington, Madison/Monroe, Monroe/Adams, Jackson/Van Buren, Chicago and LaSalle.

The 15 Otis escalators in the State and Dearborn Subways, located from the platform to the mezzanine level, identified in this project, are over 40 years old. These escalators have been rehabilitated once since they were installed. The age of these escalators has made the cost of repairs prohibitive, since parts are worn and replacements are no longer available. Therefore, these escalators need to be replaced. The other escalators at these locations have been rehabilitated or replaced and are in good condition.

GRAN	GRANTS				EXPEN	DITURES	<b>OBLIGATIONS</b>	
Funded		\$	0	1999	\$	0	\$ 0	
Pending	FY 1998		0	2000		0	0	
	FY 1999		0	2001		75,000	12,613,577	
	FY 2000		0	2002		4,000,000	0	
	FY 2001		12,613,577	2003		8,538,577	0	
	FY 2002		0	2004		0	0	
	FY 2003		0					
	Total	\$	12,613,577		\$	12,613,577	\$ 12,613,577	
FY 1999-2003	Program	\$	12,613,577					

**PROJECT:** 143.132 **CATEGORY:** Rail Stations

**PROJECT TITLE:** Reconstruct Rail Station - Indiana/SML (ADA - VCA) (1995)

## **DESCRIPTION/JUSTIFICATION:**

Reconstruct the Indiana/SML Station.

FY 1999 funding will provide for the construction of a station house at grade and the purchase and installation of elevators to make the station fully accessible and in compliance with ADA standards.

Future funding will provide for the station's construction.

The Indiana Station was reconstructed in 1996 as part of the Green Line project. This funding will provide full accessibility in compliance with ADA standards.

GRAN'	ΓS			EXPENI	DITURES	Ol	BLIGATIONS
Funded		\$ 300,000	1999	\$	500,000	\$	5,000,000
Pending	FY 1998	0	2000		4,500,000		0
	FY 1999	5,000,000	2001		0		0
	FY 2000	0	2002		0		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 5,300,000		\$	5,000,000	\$	5,000,000
FY 1999-2003	Program	\$ 5,000,000					

**PROJECT:** 143.149 **CATEGORY:** Rail Stations

**PROJECT TITLE:** Improve Rail Station - U of I - Halsted/Congress (ADA - VAC) (1998)

#### **DESCRIPTION/JUSTIFICATION:**

Upgrade the station to provide full accessibility in accordance with ADA standards.

FY 1999 funding will provide for the purchase and installation of an elevator and ramp reconstruction.

The Americans with Disabilities Act of 1990 requires that public transportation providers make key stations on their system readily accessible to and usable by individuals with disabilities.

GRAN	ΓS			EXPENI	DITURES	C	BLIGATIONS
Funded		\$ 365,000	1999	\$	500,000	\$	6,000,000
Pending	FY 1998	0	2000		5,500,000		0
	FY 1999	6,000,000	2001		0		0
	FY 2000	0	2002		0		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 6,365,000		\$	6,000,000	\$	6,000,000
FY 1999-2003	Program	\$ 6,000,000					

**PROJECT:** 143.150 **CATEGORY:** Rail Stations

PROJECT TITLE: Improve Rail Station - Kedzie - Homan/Congress (ADA - VAC) (1999)

#### **DESCRIPTION/JUSTIFICATION:**

Upgrade the station to provide full accessibility in accordance with ADA standards..

FY 1999 funding will provide for ramp reconstruction and if necessary the installation of an elevator.

The Americans with Disabilities Act of 1990 requires that public transportation providers make key stations on their system readily accessible to and usable by individuals with disabilities.

GRAN	rs			EXPENI	DITURES	O	BLIGATIONS
Funded		\$ 330,000	1999	\$	500,000	\$	6,000,000
Pending	FY 1998	0	2000		5,500,000		0
	FY 1999	6,000,000	2001		0		0
	FY 2000	0	2002		0		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 6,330,000		\$	6,000,000	\$	6,000,000
FY 1999-2003	Program	\$ 6,000,000					

**PROJECT:** 

150.001

**CATEGORY:** 

Rail Lines

**PROJECT TITLE:** Upgrade Safety Equipment-Subways

#### **DESCRIPTION/JUSTIFICATION:**

Design, purchase and install safety equipment in the State, Dearborn, O'Hare, and Logan Square Subways, including: tunnel pumps, exhaust fans and louvers.

FY 1999 funding provides for the replacement of drainage equipment in the subways. Designed and installed in the 1940's, this equipment should be replaced with modern, more effective equipment. Condition and performance of such equipment in the Kimball and O'Hare Subways was evaluated and needs to be improved, as well.

Existing subway pumping equipment in the Kimball Subway is over 25 years old, and in the State and Dearborn Subways is approximately 50 years old. All require replacement.

Outvear funding of \$154,358,274 will be required to complete the scope of this project.

GRAN	ΓS			EXPENI	DITURES	OI	BLIGATIONS
Funded		\$ 4,137,646	1999	\$	0	\$	0
Pending	FY 1998	0	2000		20,000		1,000,000
	FY 1999	0	2001		900,000		0
	FY 2000	1,000,000	2002		80,000		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 5,137,646		\$	1,000,000	\$	1,000,000
FY 1999-2003	Program	\$ 1,000,000					

PROJECT: 161.018 CATEGORY: Rail Lines

PROJECT TITLE: Replace Signal System - Dearborn Street Subway

## **DESCRIPTION/JUSTIFICATION:**

Replace block signal system with cab signals and interlockings. The work includes 17 miles of bi-directional signaling on both tracks, and interlockings at Evergreen, Grand and LaSalle Streets.

At the time of programmed reconstruction the Dearborn Street Subway will be 51 years old. The block signal system is in poor condition and has become obsolete, requiring intensive maintenance. Lack of spare parts also limits maintenance efforts. Signalling will be installed along 8.5 miles of right-of-way, extending from the Loomis Interlocking, through the Dearborn Subway, to the Evergreen Portal on the north.

GRAN	ΓS			EXPEN	DITURES	O	BLIGATIONS
Funded		\$ 0	1999	\$	0	\$	0
Pending	FY 1998	0	2000		100,000		3,182,700
	FY 1999	0	2001		500,000		0
	FY 2000	3,182,700	2002		4,500,000		32,342,838
	FY 2001	0	2003		36,468,347		6,042,809
	FY 2002	32,342,838	2004		0		0
	FY 2003	6,042,809					
	Total	\$ 41,568,347		\$	41,568,347	\$	41,568,347
FY 1999-2003	Program	\$ 41,568,347					

**PROJECT:** 

161.022

**CATEGORY:** 

Rail Lines

PROJECT TITLE: Implement Workers Ahead Warning System

#### **DESCRIPTION/JUSTIFICATION:**

Design, purchase, and install "workers ahead" warning system at 63 locations where a motorman's ability to see workers on the right-ofway is restricted.

FY 1999 funding will design and install Workers Ahead Warning Systems at 16 - 20 locations.

The National Transportation Safety Board (NTSB), has recommended in areas with restricted visibility, indicators be provided signaling motormen that employees are working ahead on the right-of-way. Use of the Workers Ahead Warning System will reduce the potential for employee injury.

GRANT	rs			EXPENI	DITURES	OI	BLIGATIONS
Funded		\$ 725,000	1999	\$	100,000	\$	721,000
Pending	FY 1998	0	2000		700,000		742,630
_	FY 1999	721,000	2001		750,000		787,856
	FY 2000	742,630	2002		750,000		835,837
	FY 2001	787,856	2003		787,323		0
	FY 2002	835,837	2004		0		0
	FY 2003	0					
	Total	\$ 3,812,323		\$	3,087,323	\$	3,087,323
FY 1999-2003	Program	\$ 3,087,323					

**PROJECT:** 162.020 **CATEGORY:** Rail Lines

PROJECT TITLE: Install Cab Signal System Congress Line - Portal to Desplaines

#### **DESCRIPTION/JUSTIFICATION:**

Replace the block signal system with modern cab signaling.

This funding will provide for the design of the Congress Signal System. The Congress Line was constructed in 1958, and aside from spot repairs, it has not been rehabilitated. The block signal system suffered failures in 1994, requiring intensive maintenance. Lack of spare parts has limited CTA's ability to keep the signal system in good working order.

Outyear funding of \$40,574,450 will be required to complete the scope of this project.

GRANT	GRANTS				EXPENI	DITURES	<b>OBLIGATIONS</b>	
Funded		\$	0	1999	\$	0	\$	0
Pending	FY 1998		0	2000		0		0
	FY 1999		0	2001		0		0
	FY 2000		0	2002		65,000		3,582,155
	FY 2001		0	2003		3,517,155		0
	FY 2002		3,582,155	2004		0		0
	FY 2003		0					
	Total	\$	3,582,155		\$	3,582,155	\$	3,582,155
FY 1999-2003	Program	\$	3,582,155					

PROJECT: 171.035 CATEGORY: Rail Lines

PROJECT TITLE: Renew Structure - Milwaukee (Logan Square Connector)

## **DESCRIPTION/JUSTIFICATION:**

Replace column bases, rebuild deteriorated column tops, renew corroded top and bottom track stringer flange angles, replace cross girder flange angles, replace deteriorated low ties and fasteners, and replace bent and worn rail on the Milwaukee (Logan Square Connector) between the subway portals at Evergreen Avenue and Logan Square.

The components to be replaced are worn and old and require replacement in order to maintain safe and reliable service.

GRANT	ΓS			EXPEN	DITURES	O	BLIGATIONS
Funded		\$ 37,712,218	1999	\$	0	\$	0
Pending	FY 1998	0	2000		800,000		6,640,230
	FY 1999	0	2001		7,000,000		13,588,790
	FY 2000	6,640,230	2002		8,000,000		0
	FY 2001	13,588,790	2003		4,429,020		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 57,941,238		\$	20,229,020	\$	20,229,020
FY 1999-2003	Program	\$ 20,229,020					

**PROJECT:** 171.107 **CATEGORY:** Rail Lines

PROJECT TITLE: Rehab Structure - South Loop

## **DESCRIPTION/JUSTIFICATION:**

Replace up to 183 of 313 column bases from Harrison to 18th Street, and replace structural elements where required, from Tower 12 to 18th Street. Also included is protective coating. Prior funding provided for the replacement of 130 columns bases and associated structure replacement. Programmed funding provides for protective coating and the remainder of steel structure renewal.

The 183 column bases in the scope of this project were originally constructed in 1891 and required replacement due to deterioration. The structure has settled at numerous locations resulting in poor profile of the elevated track. Partial structure rehabilitation has been undertaken where required.

Funds shown will complete steel structure rehabilitation and provide for removal of lead-based paint from the existing structure and recoating of the entire structure.

GRAN	ΓS			EXPEN	DITURES	0	BLIGATIONS
Funded		\$ 14,670,000	1999	\$	0	\$	0
Pending	FY 1998	0	2000		50,000		10,030,000
	FY 1999	0	2001		5,000,000		0
	FY 2000	10,030,000	2002		4,980,000		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 24,700,000		\$	10,030,000	\$	10,030,000
FY 1999-2003	Program	\$ 10,030,000					

**PROJECT:** 171.207 **CATEGORY:** Rail Lines

PROJECT TITLE: Protective Coating-Ravenswood - River to Chicago Avenue

#### **DESCRIPTION/JUSTIFICATION:**

Remove lead-based paint and recoat the structure with an environmentally safe coating material on the Ravenswood Line from approximately the Chicago River to Chicago Avenue.

The existing coating on the CTA's rapid transit Ravenswood Line structure is lead-based and represents a potential health hazard, during structural rehabilitation, to workers and the general public. In accordance with EPA regulations governing the removal of hazardous material, it will be necessary to remove the existing lead-based coating to eliminate this health hazard. The structure must then be recoated, as necessary, using an environmentally safe material. Removal of the lead will decrease rehabilitation costs by eliminating the need to protect workers and the public from hazardous lead by-products during structural rehabilitation. The recoating of the structure will allow it to reach its maximum life.

GRAN	ΓS			EXPENI	DITURES	OBLIGATIONS
Funded		\$ 0	1999	\$	0	\$ 0
Pending	FY 1998	0	2000		50,000	2,389,600
	FY 1999	0	2001		1,500,000	0
	FY 2000	2,389,600	2002		839,600	0
	FY 2001	0	2003		0	0
	FY 2002	0	2004		0	0
	FY 2003	0				
	Total	\$ 2,389,600		\$	2,389,600	\$ 2,389,600
FY 1999-2003	Program	\$ 2,389,600				

**PROJECT:** 171.208 **CATEGORY:** Rail Lines

PROJECT TITLE: Protective Coating South Loop - Van Buren to 18th Street

#### **DESCRIPTION/JUSTIFICATION:**

Remove lead-based paint and recoat the structure with an environmentally safe coating material on the South Loop elevated structure from approximately Van Buren Street to 18th Street.

The existing coating on the CTA's South Loop elevated rapid transit structure is lead-based and represents a potential health hazard, during structural rehabilitation, to workers and the general public. In accordance with EPA regulations governing the removal of hazardous material, it will be necessary to remove the existing lead-based coating to eliminate this health hazard. The structure must then be recoated, as necessary, using an environmentally safe material. Removal of the lead will decrease rehabilitation costs by eliminating the need to protect workers and the public from hazardous lead by-products during structural rehabilitation. The recoating of the structure will allow it to reach its maximum life.

GRANT	ΓS			EXPEND	ITURES	(	<b>DBLIGATIONS</b>
Funded		\$ 0	1999	\$	0	\$	0
Pending	FY 1998	0	2000		10,000		482,040
	FY 1999	0	2001		400,000		0
	FY 2000	482,040	2002		72,040		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 482,040		\$	482,040	\$	482,040
FY 1999-2003	Program	\$ 482,040					

**PROJECT:** 171.810

**CATEGORY:** 

Rail Lines

PROJECT TITLE: Rehab Structure - Armitage to Lawrence

#### **DESCRIPTION/JUSTIFICATION:**

Repair or replace on an annual basis deteriorated column bases, footings, and associated components supporting the elevated track structure.

FY 1999 funding will provide for the renewal of up to 40 contiguous column bases and associated components of the structure from Newport Street (Bent 6046) to Cornelia Avenue (Bent 6055).

The column bases, footings, and structural elements to be repaired are original construction. Due to the deterioration of the column bases and footings, the structure sometimes settles. Renewal work will provide a proper track profile and alignment. Column bases identified for renewal within funded line renovation projects will not be considered for inclusion in this program.

GRAN	ΓS			EXPENI	DITURES	O	BLIGATIONS
Funded		\$ 600,000	1999	\$	60,000	\$	618,000
Pending	FY 1998	0	2000		600,000		636,540
	FY 1999	618,000	2001		600,000		675,305
	FY 2000	636,540	2002		700,000		716,431
	FY 2001	675,305	2003		700,000		760,061
	FY 2002	716,431	2004		746,337		0
	FY 2003	760,061					
	Total	\$ 4,006,337		\$	3,406,337	\$	3,406,337
FY 1999-2003	Program	\$ 3,406,337					

**PROJECT:** 172.006 **CATEGORY:** Rail Lines

**PROJECT TITLE:** Protective Coating for Bridges - Yellow & Purple Lines

#### **DESCRIPTION/JUSTIFICATION:**

Remove lead-based paint and recoat the structure with an environmentally safe coating material on seven Evanston bridges. Apply environmentally safe coating material on two Skokie bridges.

FY 1999 will provide for installation and labor for removal and recoating and associated activities on the McCormick Boulevard Bridge/Skokie. Prior funding provided for the protective coating of the Skokie Blvd. bridge in Skokie IL. Future funding will provide for removal and recoating of bridges at: University Place, Elgin, Emerson, Noyes, Ridge/Lincoln, No. Shore Channel, and South Blvd. all in Evanston IL.

Paint on the Evanston Bridges is in poor condition while the Skokie bridges have never been painted. In accordance with EPA regulations governing the removal of hazardous material, it will be necessary to remove the existing lead-based coating to eliminate any potential health hazard. Removal of the lead will decrease future rehabilitation costs by eliminating the need to protect workers and the public from hazardous lead by-products during structural rehabilitation. The recoating will allow the bridges to reach their maximum design life.

GRANT	ΓS			EXPENI	DITURES	OI	BLIGATIONS
Funded		\$ 500,000	1999	\$	35,000	\$	1,700,000
Pending	FY 1998	0	2000		1,000,000		2,462,730
	FY 1999	1,700,000	2001		665,000		0
	FY 2000	2,462,730	2002		650,000		1,231,503
	FY 2001	0	2003		2,200,000		0
	FY 2002	1,231,503	2004		844,233		0
	FY 2003	0					
	Total	\$ 5,894,233		\$	5,394,233	\$	5,394,233
FY 1999-2003	Program	\$ 5,394,233					

**PROJECT:** 173.022 **CATEGORY:** Rail Lines

PROJECT TITLE: Rehab Viaducts - Purple Line

#### **DESCRIPTION/JUSTIFICATION:**

Rehabilitate viaducts and retaining walls. Work includes concrete deck repairs, pier replacement, abutment and wall reinforcement. On the Evanston Line from Howard north to Emerson, four viaducts will be replaced and seven rehabilitated, along with concrete retaining walls.

Initial funding will provide for design of viaduct and retaining wall repair/replacement.

The concrete bridges were built in 1920's and the annual freeze-thaw cycles have deteriorated the concrete to the point that viaducts are currently shored to maintain a safe operating condition. After each freeze-thaw cycle, inspections uncover additional deterioration to the concrete structures.

Outyear funding of \$10,863,755 will be required to complete the scope of this project.

GRAN'	GRANTS				EXPEN	<b>OBLIGATIONS</b>		
Funded		\$	0	1999	\$	0	\$	0
Pending	FY 1998		0	2000		0		0
	FY 1999		0	2001		25,000		1,311,272
	FY 2000		0	2002		3,200,000		1,962,361
	FY 2001		1,311,272	2003		8,000,000		11,374,737
	FY 2002		1,962,361	2004		3,423,370		0
	FY 2003		11,374,737					
	Total	\$	14,648,370		\$	14,648,370	\$	14,648,370
FY 1999-2003	Program	\$	14,648,370					

**PROJECT:** 

181.810

**CATEGORY:** 

Rail Lines

PROJECT TITLE: Renew R.O.W. - Systemwide

#### **DESCRIPTION/JUSTIFICATION:**

Renew rail right-of-way systemwide.

This FY 1999 funding will provide for repair and installation of footwalk, track systems, power distribution, signal, and communications systems as identified through systematic inspection procedures.

Track and power distribution/signal/communications systems with defects need immediate repairs. Many of the right-of-way components have reached the end of their useful service life and require renewal in order to maintain a safe and acceptable level of service. Slow zones must be imposed where sections of track, power, or signal do not meet operating standards. These improvements must be made to ensure continued quality rail operations and minimize delays to the riding public.

Future funding will be needed for additional repairs, under other projects.

GRANTS				<b>EXPENDITURES</b>			<b>OBLIGATIONS</b>		
Funded		\$ 0	1999	\$	800,000	\$	2,060,000		
Pending	FY 1998	0	2000		2,000,000		2,121,800		
	FY 1999	2,060,000	2001		2,000,000		2,251,018		
	FY 2000	2,121,800	2002		2,100,000		2,300,454		
	FY 2001	2,251,018	2003		2,500,000		2,533,538		
	FY 2002	2,300,454	2004		1,866,810		0		
	FY 2003	2,533,538							
	Total	\$ 11,266,810		\$	11,266,810	\$	11,266,810		
FY 1999-2003	Program	\$ 11,266,810							

**PROJECT:** 186.025 **CATEGORY:** Rail Lines

**PROJECT TITLE:** Renew Dan Ryan Special Work - 10 Locations

#### **DESCRIPTION/JUSTIFICATION:**

Renew special trackwork between the terminal at 95th Street and the Cermak Station on the Dan Ryan Line, including the engineering, preparation of contract documents, fabrication and installation of new crossovers to replace existing diamonds.

The Dan Ryan special trackwork are the original track components which have been subject to heavy repeated train loading since service began in 1969. Due to geometry and profile, the components have greatly worn requiring removal of portions of the special trackwork to maintain operations.

GRANT	ΓS			EXPEN	DITURES	OBLIGATIONS
Funded		\$ 0	1999	\$	0	\$ 0
Pending	FY 1998	0	2000		0	0
	FY 1999	0	2001		263,600	12,236,400
	FY 2000	0	2002		5,000,000	0
	FY 2001	12,236,400	2003		7,000,000	0
	FY 2002	0	2004		0	0
	FY 2003	0				
	Total	\$ 12,236,400		\$	12,263,600	\$ 12,236,400
FY 1999-2003	Program	\$ 12,236,400				

**PROJECT:** 187.037 **CATEGORY:** Rail Lines

PROJECT TITLE: Renew Footwalk on Ravenswood - Chicago to Armitage

#### **DESCRIPTION/JUSTIFICATION:**

Replacement of wooden footwalk from Chicago Avenue to Armitage on the Ravenswood, with low maintenance, durable fiberglass footwalk material.

This project will replace deteriorated wooden footwalks with fiberglass material on the elevated structure. The footwalks are used for access by maintenance personnel, for the temporary storage of materials during maintenance or construction work, and more importantly, as an emergency walk for passengers. The footwalks are located along tracks on all sections of the elevated structure. Replacement is essential to avoid hazardous conditions.

GRANT	ΓS			EXPENI	DITURES	(	<b>DBLIGATIONS</b>
Funded		\$ 0	1999	\$	0	\$	0
Pending	FY 1998	0	2000		0		0
	FY 1999	0	2001		25,000		1,239,090
	FY 2000	0	2002		1,000,000		0
	FY 2001	1,239,090	2003		214,090		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 1,239,090		\$	1,239,090	\$	1,239,090
FY 1999-2003	Program	\$ 1,239,090					

**PROJECT:** 187.038 **CATEGORY:** Rail Lines

PROJECT TITLE: Renew Footwalk on North Main Line - Belmont to Leland

### **DESCRIPTION/JUSTIFICATION:**

Replacement of wooden footwalk from Belmont Avenue to Leland on the North Main Line, with low maintenance, durable fiberglass footwalk material.

This project will replace deteriorated wooden footwalks with fiberglass material on the elevated structure. The footwalks are used for access by maintenance personnel, for the temporary storage of materials during maintenance or construction work, and more importantly, as an emergency walk for passengers. The footwalks are located along tracks on all sections of the elevated structure. Replacement is essential to avoid hazardous conditions.

GRAN	ΓS			EXPENI	DITURES	<b>OBLIGATIONS</b>
Funded		\$ 0	1999	\$	0	\$ 0
Pending	FY 1998	0	2000		0	0
	FY 1999	0	2001		80,000	4,011,850
	FY 2000	0	2002		3,000,000	0
	FY 2001	4,011,850	2003		931,850	0
	FY 2002	0	2004		0	0
	FY 2003	0				
	Total	\$ 4,011,850		\$	4,011,850	\$ 4,011,850
FY 1999-2003	Program	\$ 4,011,850				

PROJECT: 190.033 CATEGORY: Miscellaneous

**PROJECT TITLE:** Implement Quality Assurance Program

#### **DESCRIPTION/JUSTIFICATION:**

Develop and implement a Quality Assurance Program for capital program management functions in accordance with federal regulations.

FY 1999 and subsequent funding will provide for ongoing implementation of the Quality Assurance Program.

The Quality Assurance Program ensures that the Chicago Transit Authority's Capital Program adheres to quality standards, in accordance with federal regulations, and best practices in the construction industry.

GRAN	ΓS			EXPENI	DITURES	OF	BLIGATIONS
Funded		\$ 1,930,401	1999	\$	319,300	\$	319,300
Pending	FY 1998	0	2000		328,879		328,879
	FY 1999	319,300	2001		348,908		348,908
	FY 2000	328,879	2002		370,155		370,155
	FY 2001	348,908	2003		392,699		392,699
	FY 2002	370,155	2004		. 0		0
	FY 2003	392,699					
	Total	\$ 3,690,342		\$	1,759,941	\$	1,759,941
FY 1999-2003	Program	\$ 1,759,941					

**PROJECT:** 193.810 **CATEGORY:** Miscellaneous

PROJECT TITLE: Miscellaneous & Unanticipated Capital

## **DESCRIPTION/JUSTIFICATION:**

This project will fund capital investment needs which arise from time to time and must be addressed in order to maintain efficient service.

These funds permit CTA to respond to capital needs which could not be anticipated in advance, but must be addressed in a timely fashion.

GRANT	ΓS			EXPENI	DITURES	OI	BLIGATIONS
Funded		\$ 1,000,000	1999	\$	1,000,000	\$	1,000,000
Pending	FY 1998	0	2000		1,030,000		1,030,000
	FY 1999	1,000,000	2001		1,060,900		1,060,900
	FY 2000	1,030,000	2002		1,092,727		1,092,727
	FY 2001	1,060,900	2003		812,875		812,875
	FY 2002	1,092,727	2004		0		0
	FY 2003	812,875					
	Total	\$ 5,996,502		\$	4,996,502	\$	4,996,502
FY 1999-2003	Program	\$ 4,996,502					

**PROJECT:** 194.001 **CATEGORY:** Rail Lines

PROJECT TITLE: Reconfigure Harrison Curve

#### **DESCRIPTION/JUSTIFICATION:**

Construct an improved alignment of the South Loop Connector rapid transit elevated structure at Harrison Street and Wabash Avenue, known as the Harrison Curve.

This segment of rapid transit elevated structure is used by the Green Line and the Orange Line trains. The present alignment of three very tight curves imposes speed restrictions for safe operations. If not replaced, the 100 year old elevated structure will need major rehabilitation.

There have been problems with work train derailments at this location. It is necessary to realign these curves to improve transit system operations. In addition, the new alignment will alleviate some automobile traffic problems by eliminating structure columns and footings from Harrison Street.

GRAN	ΓS			EXPENI	DITURES	O	BLIGATIONS
Funded		\$ 972,826	1999	\$	0	\$	0
Pending	FY 1998	0	2000		. 0		0
	FY 1999	0	2001		0		0
	FY 2000	0	2002		175,000		9,414,200
	FY 2001	0	2003		8,000,000		0
	FY 2002	9,414,200	2004		1,239,200		0
	FY 2003	0					
	Total	\$ 10,387,026		\$	9,414,200	\$	9,414,200
FY 1999-2003	Program	\$ 9,414,200					

**PROJECT:** 194.115 **CATEGORY:** Rail Lines

PROJECT TITLE: FTA 5309 New Start - Ravenswood

#### **DESCRIPTION/JUSTIFICATION:**

Provide for the capacity expansion of the Ravenswood Line from Kimball Terminal to Tower 18 in the Loop.

FY 1999 funding will provide for continued design of various elements of the project.

The elevated portion of the Ravenswood route was constructed between 1893 and 1910 from Belmont to Campbell, and extended at grade to its present terminal in the 1910's. It includes 19 stations, and serves approximately 104,000 riders each weekday. Ridership has grown for twenty years at a compounded annual rate of 1.7%, and rush hour trains are crush-loaded. The Line's market area continues to redevelop, and potential riders are being discouraged from using the Ravenswood Line due to crowded conditions. Several CTA lines operate eight-car trains, but the Ravenswood Line is limited to six-car trains due to station platform length. Lengthening all platforms to accommodate eight-car trains, straightening tight S-curves which slow operations, and selected yard improvements will substantially increase capacity.

Issues: Funding in 2000 through 2003 includes local share which has not yet been secured for this project.

GRAN'	ΓS			EXPEN	DITURES	0	BLIGATIONS
Funded		\$ 4,900,000	1999	\$	40,000	\$	2,144,083
Pending	FY 1998	0	2000		1,500,000		74,375,000
	FY 1999	2,144,083	2001		60,403,823		74,375,000
	FY 2000	74,375,000	2002		89,610,000		74,375,000
	FY 2001	74,375,000	2003		89,610,000		74,375,000
	FY 2002	74,375,000	2004		58,480,260		0
	FY 2003	74,375,000					
	Total	\$ 304,544,083		\$	299,644,083	\$	299,644,083
FY 1999-2003	Program	\$ 299,644,083					

**PROJECT:** 

194.117

**CATEGORY:** 

Rail Lines

**PROJECT TITLE:** FTA 5309 New Start - Douglas

#### **DESCRIPTION/JUSTIFICATION:**

Provide for the reconstruction of the Douglas Branch from 54th/Cermak in Cicero through the incline connection to the Congress Branch.

FY 1999 funding will provide for continued design of various elements of the project.

The Engineering Condition Assessment indicates the presence of an improper structure profile on the elevated structure which has led to the identification of a permanent slow zone from 18th to Polk Street. Modest structure renewal has kept the line open, but major work on the terminal, rail stations, signal and communications, structure and foundations is needed to keep the line open and restore the normal operating speed on the line. Recent accelerated deterioration of foundations have led to an increase in maintenance costs and amount of slow orders on this line.

Issues: Funding in 2000 through 2003 includes local share which has not yet been secured for this project.

GRANTS				EXPEN	DITURES	<b>OBLIGATIONS</b>		
Funded		\$ 13,200	1999	\$	40,000	\$	2,144,083	
Pending	FY 1998	0	2000		1,500,000		97,813,000	
	FY 1999	2,144,083	2001		64,455,083		97,813,000	
	FY 2000	97,813,000	2002		117,376,000		97,813,000	
	FY 2001	97,813,000	2003		117,376,000		97,813,000	
	FY 2002	97,813,000	2004		92,649,000		0	
	FY 2003	97,813,000						
	Total	\$ 393,409,283		\$	393,396,083	\$	393,396,083	

**PROJECT:** 196.001 **CATEGORY:** Rail Lines

**PROJECT TITLE:** Rehabilitate Rail Lines (Congress)

#### **DESCRIPTION/JUSTIFICATION:**

This FY 1999 funding will provide for the purchase and installation of rail infrastructure components for the Congress Line.

Prior funding has provided for reconstruction of at grade portions of the Line.

The Eisenhower Expressway segment of the Congress Line was constructed in 1958. It has not received any major rehabilitative work since its original construction and is in immediate need of repair. The structural, track, power and communication components to be renewed under this program, identified through maintenance inspections, require immediate attention. Defects such as cracks and corrosion on the elevated bridge structure decrease structural integrity and reliability. Sections of track also require immediate attention. Timely preservation actions will forestall service disruptions.

GRAN'	TS			EXPEN	DITURES	0	BLIGATIONS
Funded		\$ 12,794,786	1999	\$	4,000,000	\$	7,956,750
Pending	FY 1998	0	2000		6,000,000		6,880,452
	FY 1999	7,956,750	2001		4,837,202		0
	FY 2000	6,880,452	2002		0		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 27,631,988		\$	14,837,202	\$	14,837,202
FY 1999-2003	Program	\$ 14,837,202					

PROJECT: 201.007 CATEGORY: Miscellaneous

**PROJECT TITLE:** University Pass Program (CMAQ)

## **DESCRIPTION/JUSTIFICATION:**

Implement, promote and market, a University Pass Program which will provide to full time College students, unlimited riding privileges on the CTA system during the school term.

The University Pass Program is a new discount fare medium that provides full time college and university students with unlimited rides on all CTA trains and buses throughout the duration of an academic term. This project will stimulate increases in ridership, particularly during off peak hours, and create a sense of familiarity with the system in university students, who then may choose public transportation as adults.

GRAN'	ΓS			EXPEND	ITURES	OB	LIGATIONS
Funded		\$ 0	1999	\$	100,000	\$	150,000
Pending	FY 1998	0	2000		50,000		0
	FY 1999	150,000	2001		0		0
	FY 2000	0	2002		0		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 150,000		\$	150,000	\$	150,000
FY 1999-2003	Program	\$ 150,000					

**PROJECT:** 202.147 **CATEGORY:** Miscellaneous

**PROJECT TITLE:** Master Plan - North Park

#### **DESCRIPTION/JUSTIFICATION:**

Develop a Master Plan to evaluate operational and maintenance requirements necessary for the renovation and moderation of North Park Garage. To be included in this evaluation are the following elements: an examination of existing Garage activities to determine areas requiring replacement and /or consolidation, identification of design criteria required to modernize the Garage; and identification of potential staging for reconstruction.

FY 1999 funding will provide for consultant services to develop and complete the Master Plan Study.

North Park Garage was constructed in 1957. The Garage is antiquated and requires renovation and modernization. A Master Plan must be developed prior to renovation of the Garage in order to best utilize existing resources and to determine operational, maintenance, and space requirements, including power and mechanical systems. Development of a Master Plan prevents duplication of work, enables staging of construction so that the Garage may remain operational during renovation, and determines future funding requirements.

GRAN'	ΓS			EXPENI	DITURES	(	<b>DBLIGATIONS</b>
Funded		\$ 0	1999	\$	10,000	\$	500,000
Pending	FY 1998	0	2000		300,000		0
	FY 1999	500,000	2001		190,000		0
	FY 2000	0	2002		0		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 500,000		\$	500,000	\$	500,000
FY 1999-2003	Program	\$ 500,000					

PROJECT:

202.184

**CATEGORY:** 

Miscellaneous

**PROJECT TITLE:** New Residents Marketing Program (CMAQ)

## **DESCRIPTION/JUSTIFICATION:**

Implement a marketing program to "reach out" to people who have moved into and within CTA's service area with information about CTA service in an effort to encourage them to use CTA.

CTA's Planning Department estimates that 200,000 households move into and within CTA's service area each year. Under this project, CTA will provide useful information, which may include free ride coupons, maps, merchant discount tie-ins, or other incentives, to those who may be unfamiliar with the range of service CTA provides. Metra has a similar program which they consider a success.

GRAN'	ΓS			EXPEND	ITURES	OB	LIGATIONS
Funded		\$ 0	1999	\$	150,000	\$	200,000
Pending	FY 1998	0	2000		50,000		0
	FY 1999	200,000	2001		0		0
	FY 2000	0	2002		0		0
	FY 2001	0	2003		0		0
	FY 2002	0	2004		0		0
	FY 2003	0					
	Total	\$ 200,000		\$	200,000	\$	200,000
FY 1999-2003	Program	\$ 200,000					

PROJECT:

202.190

**CATEGORY:** 

Miscellaneous

**PROJECT TITLE:** Increase Usage of Park and Ride Facilities (CMAO)

## **DESCRIPTION/JUSTIFICATION:**

Implement a marketing initiative to increase usage of Park and Ride facilities at five rail terminals.

The five CTA Park and Ride facilities under consideration for this program provide 60% of the total CTA Park and Ride capacity. These facilities are typically only about two thirds full on the average weekday, with an occupancy rate ranging from approximately 37% to 82%, depending on location. A combined total of over 4,000 parking spaces exist at these 5 locations with about 2,700 daily vehicles parked. This marketing initiative is targeted to increase parking occupancy an additional 1300 parking spaces once marketing activities take effect.

GRANTS				EXPEND	ITURES	<b>OBLIGATIONS</b>		
Funded		\$	0	1999	\$	75,000	\$	125,000
Pending	FY 1998		0	2000		50,000		0
	FY 1999		125,000	2001		0		0
	FY 2000		0	2002		0		0
	FY 2001		0	2003		0		0
	FY 2002		0	2004		0		0
	FY 2003		0					
	Total	\$	125,000		\$	125,000	\$	125,000
FY 1999-2003	Program	\$	125,000					

**PROJECT:** 202.191 **CATEGORY:** Miscellaneous

**PROJECT TITLE:** Corporate Relocation Assistance Program (CMAQ)

#### **DESCRIPTION/JUSTIFICATION:**

Implement a program to encourage use of the CTA System by employees of corporations who are relocating to within the CTA service area.

This program will address the ongoing need to "reach out" to employees of companies that are relocating and to encourage the use of public transit to their new work site. The program is designed to identify the transportation needs of each relocating company and provide long-term transit solutions encouraging the use of CTA as opposed to driving. By diverting former and potential auto users, the program serves to generate a net gain in transit ridership.

GRANTS					EXPENI	DITURES	<b>OBLIGATIONS</b>		
Funded		\$	0	1999	\$	150,000	\$	200,000	
Pending	FY 1998		0	2000		50,000		0	
	FY 1999		200,000	2001		0		0	
	FY 2000		0	2002		0		0	
	FY 2001		0	2003		0		0	
	FY 2002		0	2004		0		0	
	FY 2003		0						
	Total	\$	200,000		\$	200,000	\$	200,000	
FY 1999-2003	Program	\$	200,000						

**PROJECT:** 202.192 **CATEGORY:** Miscellaneous

**PROJECT TITLE:** New Employee Program (CMAQ)

## **DESCRIPTION/JUSTIFICATION:**

Implement a program to encourage the use of the CTA system by newly hired employees of companies who currently participate in CTA's transit fare programs

This project will target every employee that either changes location with a specific company or changes jobs. Its main focus will be to decrease the number of single occupancy vehicles that are on the roadways and provide incentives to use public transit.

GRANTS					EXPEND	ITURES	<b>OBLIGATIONS</b>		
Funded		\$	0	1999	\$	75,000	\$	100,000	
Pending	FY 1998		0	2000		25,000		0	
	FY 1999		100,000	2001		0		0	
	FY 2000		0	2002		0		0	
	FY 2001		0	2003		0		0	
	FY 2002		0	2004		0		0	
	FY 2003		0						
	Total	\$	100,000		\$	100,000	\$	100,000	
FY 1999-2003	Program	\$	100,000						

PROJECT: 202.194 CATEGORY: Miscellaneous

**PROJECT TITLE:** Stationary Power Study

## **DESCRIPTION/JUSTIFICATION:**

This project will provide for a study to determine the feasibility of using alternative sources of electrical power at CTA facilities.

Benefits of the project include the ability to generate electricity for operational use outside the local power utility grid. As a result, exposure to brownouts and power fluctuations will be substantially reduced. In addition, CTA will insulate itself from power rate fluctuations as a result of industry deregulation. The project will enable the CTA to generate power through the use of cleaner base fuels, improving overall air quality.

GRANTS					EXPEND	ITURES	<b>OBLIGATIONS</b>		
Funded		\$	0	1999	\$	200,000	\$	300,000	
Pending	FY 1998		0	2000		100,000		0	
	FY 1999		300,000	2001		0		0	
	FY 2000		0	2002		0		0	
	FY 2001		0	2003		0		0	
	FY 2002		0	2004		0		0	
	FY 2003		0						
	Total	\$	300,000		\$	300,000	\$	300,000	
FY 1999-2003	Program	\$	300,000						

**PROJECT:** 

202,400

**CATEGORY:** 

Miscellaneous

**PROJECT TITLE:** Flexible Service Initiatives

### **DESCRIPTION/JUSTIFICATION:**

This project will provide for the ongoing development, implementation and refinement of a series of flexible service initiatives.

In several locations of the service area there is insufficient use of rapid transit or bus service at certain times (midday, evenings, and weekends) to continue to maintain fixed-route service. This project will test and explore the cost effectiveness and practicality of providing service in low transit demand areas and/or time periods. Service will be tailored to community needs, using vans or small buses and include a variety of programs such as route and point deviation, subscription, and dial-a-ride or share-a-ride taxi services.

GRANTS					EXPENI	<b>OBLIGATIONS</b>		
Funded		\$	200,000	1999	\$	0	\$	0
Pending	FY 1998		0	2000		318,270		318,270
	FY 1999		0	2001		337,653		337,653
	FY 2000		318,270	2002		358,215		358,215
	FY 2001		337,653	2003		380,030		380,030
	FY 2002		358,215	2004		0		0
	FY 2003		380,030					
	Total	\$	1,594,168		\$	1,394,168	\$	1,394,168
FY 1999-2003	Program	\$	1,394,168					

**PROJECT:** 

203.800

**CATEGORY:** 

Miscellaneous

**PROJECT TITLE:** Capital Asset Preservation Program (Cap) - 100%

# DESCRIPTION/JUSTIFICATION:

Public funding to be utilized for capital eligible activities, such as heavy maintenance and rehabilitation of vehicles and facilities. Specific projects will be defined each year.

GRANTS					<b>OBLIGATIONS</b>		
Funded		\$	0	1999	\$ 0	\$	0
Pending	FY 1998		0	2000	8,480,746		8,480,746
	FY 1999		0	2001	8,366,092		8,366,092
	FY 2000		8,480,746	2002	9,119,921		9,119,921
	FY 2001		8,366,092	2003	0		0
	FY 2002		9,119,921	2004	0		0
	FY 2003		0				
	Total	\$	25,966,759		\$ 25,966,759	\$	25,966,759
FY 1999-2003	Program	\$	25,966,759				