



# Meeting Challenges



Proposed 2003 Budget  
Department Detail and  
2003-2007 Capital Plan

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the Chicago Transit Authority for its annual budget for the fiscal year beginning January 1, 2002.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Chicago Transit Authority  
Illinois**

For the Fiscal Year Beginning  
**January 1, 2002**

*Arnold A. Brewer*  
President

*Jeffrey R. Egan*  
Executive Director

# CHICAGO TRANSIT AUTHORITY

*2003 ANNUAL BUDGET  
DEPARTMENT DETAIL &  
2003-2007 CAPITAL PROGRAM*



Merchandise Mart Plaza, P.O. Box 3555, Chicago, Illinois 60654-0555

*<http://www.transitchicago.com>*

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## **SUMMARY**

The purpose of this document is two-fold: to provide department budgetary detail and to delineate the five-year capital program. To best accomplish this task, this document is divided into four main sections. The first three sections comprise the three major reporting units of CTA. Each of these sections begins with a brief department description and is followed by the accompanying department detail, including both the 2003 organizational chart and budget by expense category. The final section, Capital Detail, is presented in two parts. The first section provides a description for each project in the 2003 – 2007 Capital Program. This section is followed by a forecast of expenditures for major projects or project groupings.

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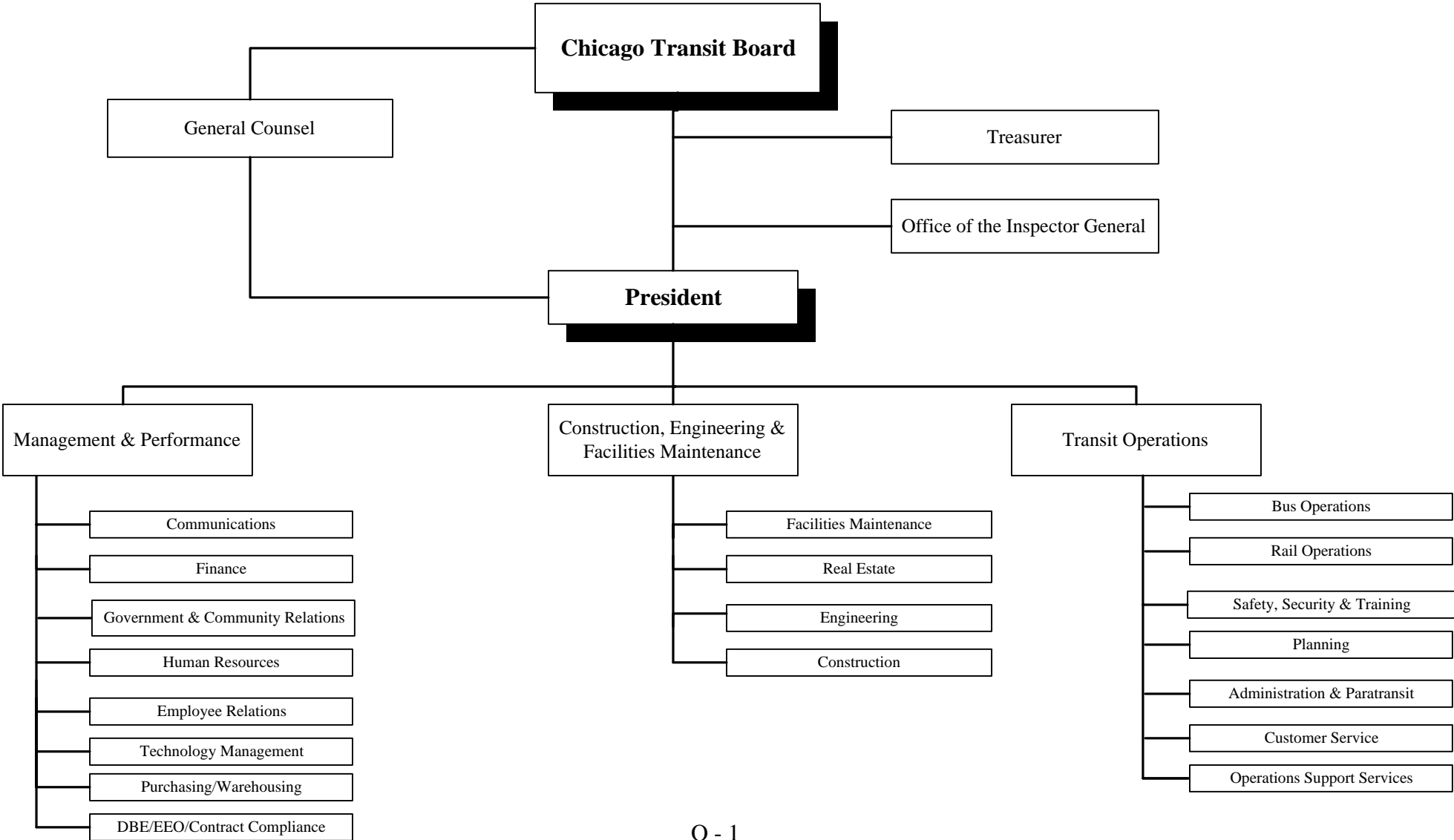


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**We deliver quality,  
affordable transit services  
that link people, jobs,  
and communities.**

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# CHICAGO TRANSIT AUTHORITY CHART OF ORGANIZATION



**CHICAGO TRANSIT AUTHORITY**  
**2003 BUDGET BY CATEGORY**

**CTA COMPANY TOTAL**

|  | <b>2000</b>        | <b>2001</b>        | <b>2002</b>        | <b>2002</b>        | <b>2003</b>        |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
|  | <b>Actual</b>      | <b>Actual</b>      | <b>Budget</b>      | <b>Forecast</b>    | <b>Budget</b>      |
| <b><u>POSITIONS</u></b>                |                    |                    |                    |                    |                    |
| Budgeted Positions                     | 5,907              | 5,972              | 6,004              | 6,004              | 6,006              |
| STO Full - Time Equivalent             | 5,399              | 5,450              | 5,737              | 5,737              | 5,725              |
| <b>TOTAL</b>                           | <b>11,306</b>      | <b>11,422</b>      | <b>11,741</b>      | <b>11,741</b>      | <b>11,731</b>      |
| <b><u>HOURS</u></b>                    |                    |                    |                    |                    |                    |
| Operating Hours                        | 20,612,803         | 20,956,423         | 21,133,334         | 20,778,200         | 21,087,675         |
| Non - Operating Hours                  | 1,267,932          | 1,456,159          | 1,441,716          | 1,422,486          | 1,389,087          |
| <b>TOTAL</b>                           | <b>21,880,735</b>  | <b>22,412,582</b>  | <b>22,575,050</b>  | <b>22,200,686</b>  | <b>22,476,762</b>  |
| <b><u>OPERATING EXPENSES</u></b>       |                    |                    |                    |                    |                    |
| Labor Expense                          | 616,306,350        | 629,618,801        | 667,596,515        | 655,000,795        | 686,912,422        |
| Material Expense                       | 68,813,010         | 64,879,279         | 66,948,952         | 64,544,239         | 67,465,841         |
| Diesel Fuel - Revenue Vehicles         | 23,305,018         | 23,325,998         | 23,000,000         | 18,500,003         | 22,375,013         |
| Electric Power - Rail Service          | 21,021,791         | 21,834,681         | 22,700,400         | 20,894,724         | 21,295,717         |
| Provision for Injuries and Damages     | 30,000,000         | 44,000,000         | 23,000,000         | 39,000,000         | 17,568,000         |
| Security Services                      | 18,731,305         | 22,511,787         | 22,988,713         | 24,200,000         | 24,812,684         |
| Purchase of Paratransit Services       | 27,043,425         | 32,313,666         | 33,590,544         | 35,150,000         | 37,214,725         |
| Utilities                              | 17,901,445         | 18,118,797         | 20,740,462         | 17,734,564         | 18,666,480         |
| Maintenance & Repair                   | 11,985,135         | 14,375,577         | 13,069,329         | 13,830,370         | 12,483,613         |
| Advertising & Promotion                | 2,318,884          | 1,490,172          | 2,310,836          | 1,633,084          | 5,006,065          |
| Contract Services                      | 15,190,676         | 15,283,372         | 21,002,702         | 17,899,627         | 15,548,883         |
| Provision for Passenger Security       | 4,816,638          | 4,869,456          | 4,845,000          | 4,550,086          | 4,845,000          |
| Leases & Rentals                       | 9,000,407          | 7,272,572          | 7,705,567          | 8,159,528          | 8,459,924          |
| Travel, Training & Dues                | 653,377            | 769,938            | 804,320            | 788,848            | 945,164            |
| Warranty & Other Credits               | (17,736,712)       | (19,437,655)       | (19,838,936)       | (20,347,385)       | (20,557,041)       |
| General Expenses                       | 1,996,724          | 2,685,748          | 4,323,338          | 4,580,785          | 1,523,925          |
| <b>TOTAL</b>                           | <b>851,347,473</b> | <b>883,912,189</b> | <b>914,787,742</b> | <b>906,119,268</b> | <b>924,566,415</b> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                    |                    |                    |                    |                    |
| Non - Operating Labor Expense          | 40,184,561         | 48,330,688         | 43,687,305         | 52,013,371         | 49,515,144         |
| Non - Operating Material Expense       | 9,243,584          | 10,791,119         | 7,989,038          | 9,303,045          | 9,539,195          |
| Non - Operating Other Expense          | 230,809,763        | 296,751,469        | 247,603,889        | 276,155,434        | 621,865,212        |
| <b>TOTAL</b>                           | <b>280,237,908</b> | <b>355,873,276</b> | <b>299,280,232</b> | <b>337,471,850</b> | <b>680,919,551</b> |

# EXECUTIVE

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Revenue Enhancements

Operating Efficiencies

Geared for Growth

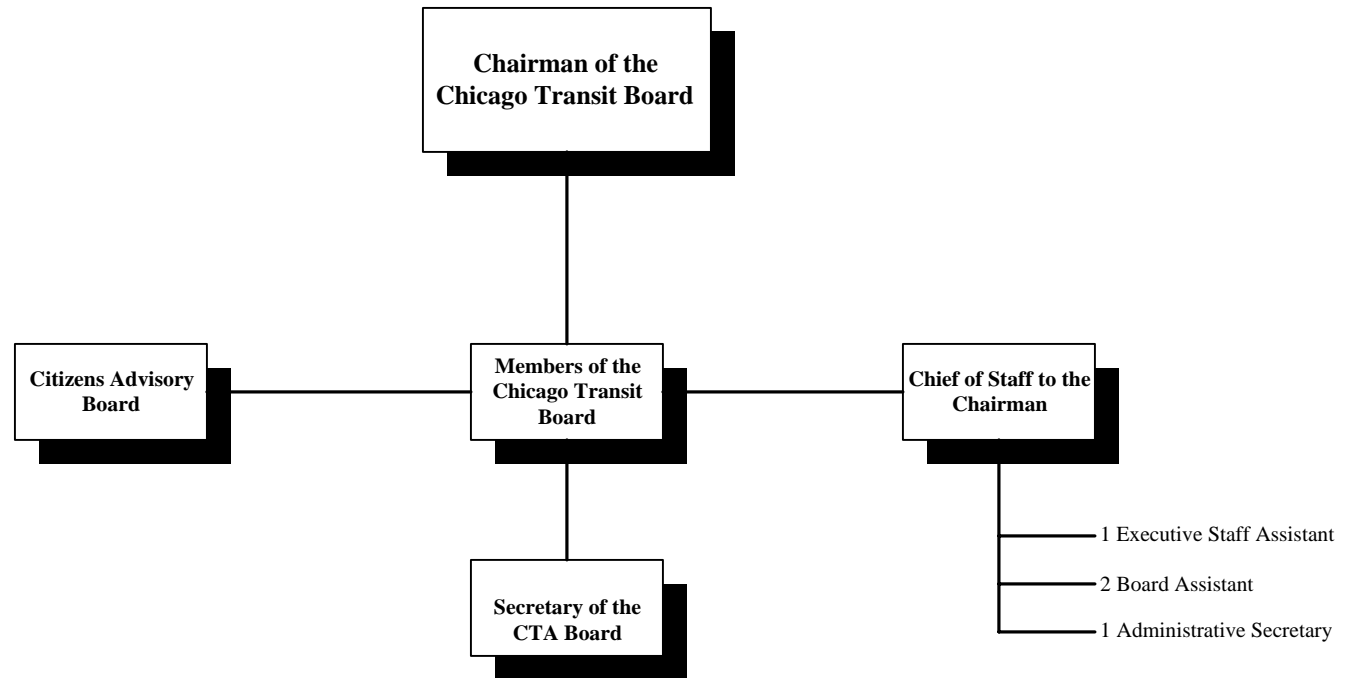
**Meeting Challenges**

**Staying The Course**

**Progressing Toward The Vision**

# AUTHORITY GOVERNANCE

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

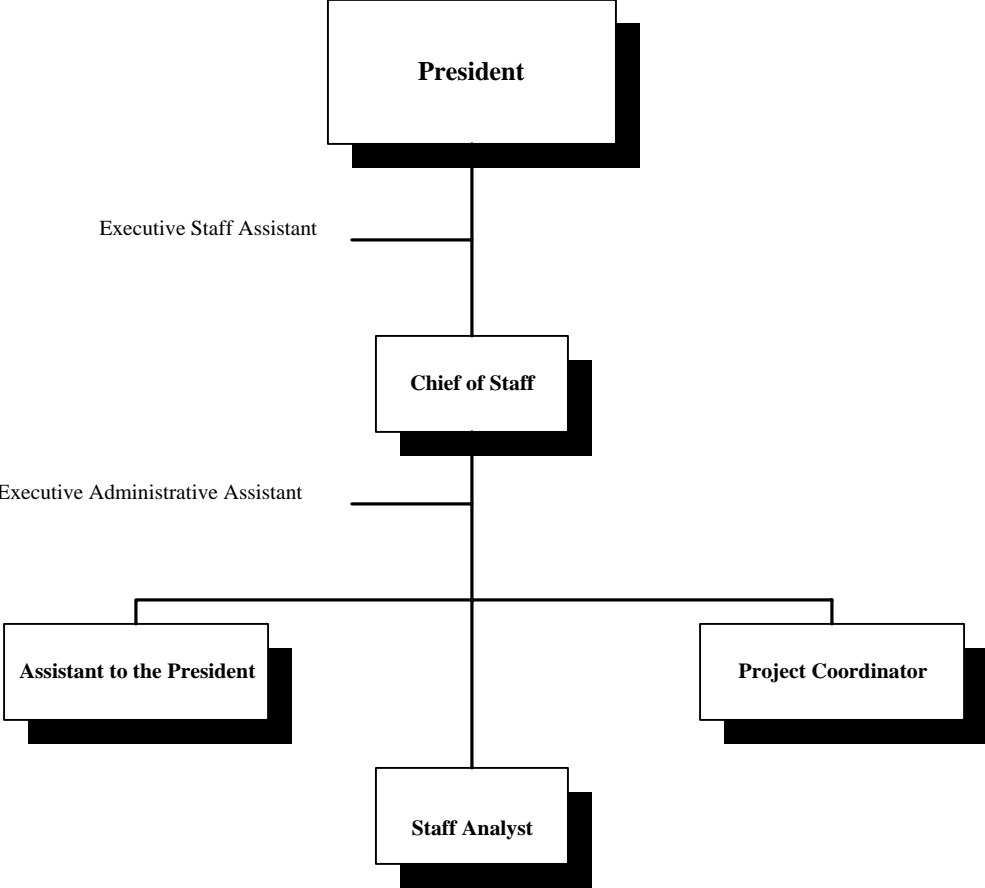
0002 CTA BOARD

0002 AUTHORITY GOVERNANCE

|  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget   | 2002<br>Forecast | 2003<br>Budget   |
|--|----------------|----------------|------------------|------------------|------------------|
| <b><u>POSITIONS</u></b>                |                |                |                  |                  |                  |
| Budgeted Positions                     | 12             | 15             | 15               | 15               | 15               |
| <b>TOTAL</b>                           | <u>12</u>      | <u>15</u>      | <u>15</u>        | <u>15</u>        | <u>15</u>        |
| <b><u>HOURS</u></b>                    |                |                |                  |                  |                  |
| Operating Hours                        | 24,579         | 28,093         | 28,000           | 29,554           | 27,998           |
| <b>TOTAL</b>                           | <u>24,579</u>  | <u>28,093</u>  | <u>28,000</u>    | <u>29,554</u>    | <u>27,998</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                |                |                  |                  |                  |
| Labor Expense                          | 782,110        | 938,239        | 1,078,665        | 1,065,484        | 1,249,277        |
| Material Expense                       | 2,138          | 16,396         | 13,339           | 7,512            | 13,908           |
| Maintenance & Repair                   | -              | -              | -                | -                | -                |
| Advertising & Promotion                | 1,492          | 1,168          | 829              | 924              | 924              |
| Contract Services                      | 12,327         | 1,650          | 11,812           | 2,220            | 2,220            |
| Leases & Rentals                       | 442            | 241            | -                | 240              | 240              |
| Travel, Training & Dues                | 7,130          | 13,653         | 22,925           | 6,600            | 20,184           |
| General Expenses                       | 5,189          | 6,460          | 4,700            | 6,144            | 6,144            |
| <b>TOTAL</b>                           | <u>810,828</u> | <u>977,807</u> | <u>1,132,270</u> | <u>1,089,124</u> | <u>1,292,897</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                |                |                  |                  |                  |
| Non - Operating Other Expense          | 18,319         | -              | -                | -                | -                |
| <b>TOTAL</b>                           | <u>18,319</u>  | <u>-</u>       | <u>-</u>         | <u>-</u>         | <u>-</u>         |

# OFFICE OF THE PRESIDENT

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

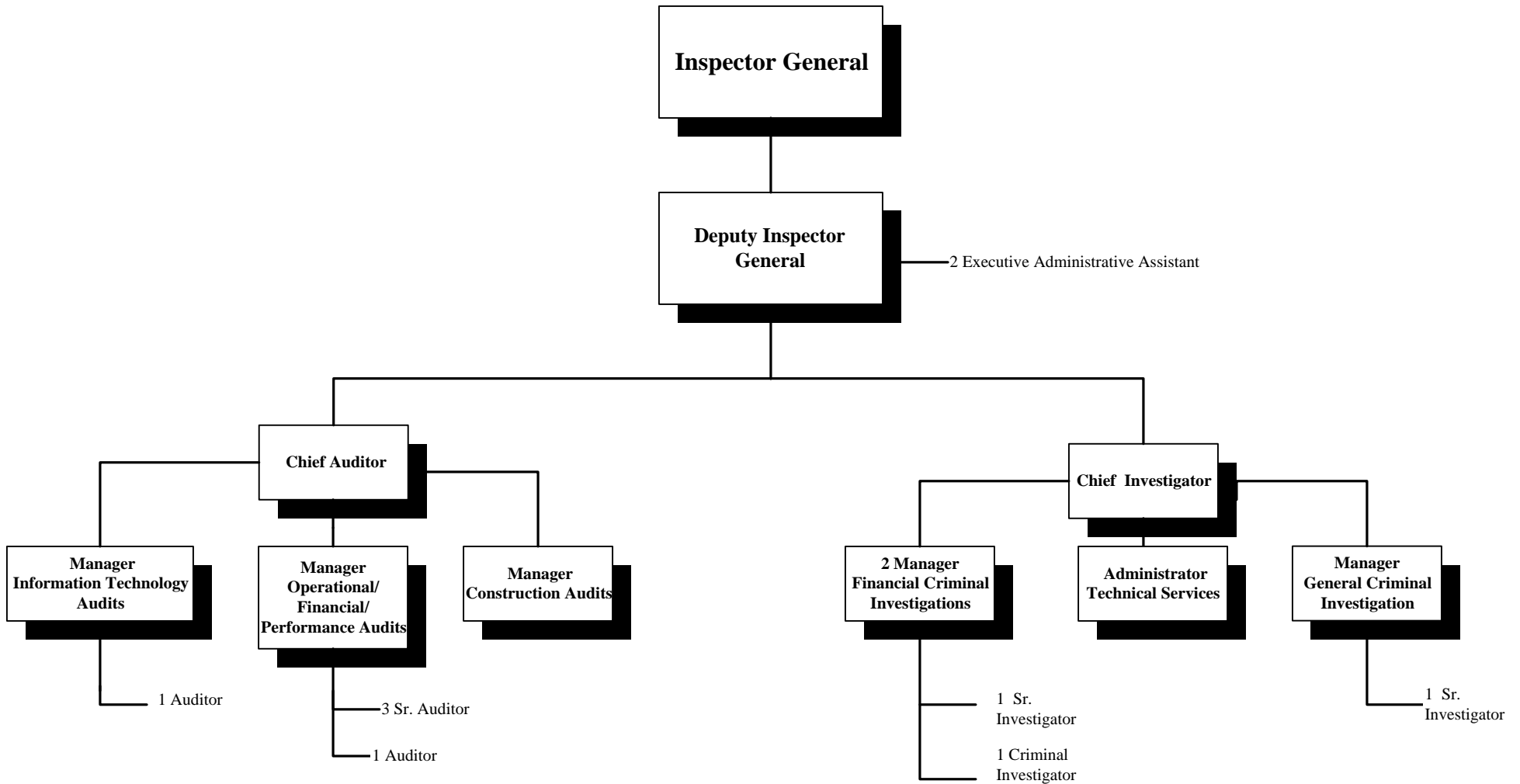
0012 OFFICE OF THE PRESIDENT

0012 OFFICE OF THE PRESIDENT

|                                  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>          |                |                |                |                  |                |
| Budgeted Positions               | 6              | 6              | 7              | 7                | 7              |
| <b>TOTAL</b>                     | <u>6</u>       | <u>6</u>       | <u>7</u>       | <u>7</u>         | <u>7</u>       |
| <b><u>HOURS</u></b>              |                |                |                |                  |                |
| Operating Hours                  | 14,160         | 14,008         | 13,384         | 14,048           | 13,103         |
| <b>TOTAL</b>                     | <u>14,160</u>  | <u>14,008</u>  | <u>13,384</u>  | <u>14,048</u>    | <u>13,103</u>  |
| <b><u>OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Labor Expense                    | 752,296        | 764,531        | 861,344        | 803,252          | 852,544        |
| Material Expense                 | 9,371          | 13,209         | 4,000          | 10,996           | 10,996         |
| Advertising & Promotion          | -              | -              | -              | -                | -              |
| Contract Services                | 348            | 173            | 25,410         | 180              | 25,176         |
| Leases & Rentals                 | 1,336          | -              | 3,000          | -                | 3,000          |
| Travel, Training & Dues          | 22,039         | 18,253         | 24,999         | 40,251           | 26,248         |
| General Expenses                 | 491            | 3,871          | 3,557          | 2,304            | 2,304          |
| <b>TOTAL</b>                     | <u>785,881</u> | <u>800,037</u> | <u>922,310</u> | <u>856,983</u>   | <u>920,268</u> |



# OFFICE OF INSPECTOR GENERAL



# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

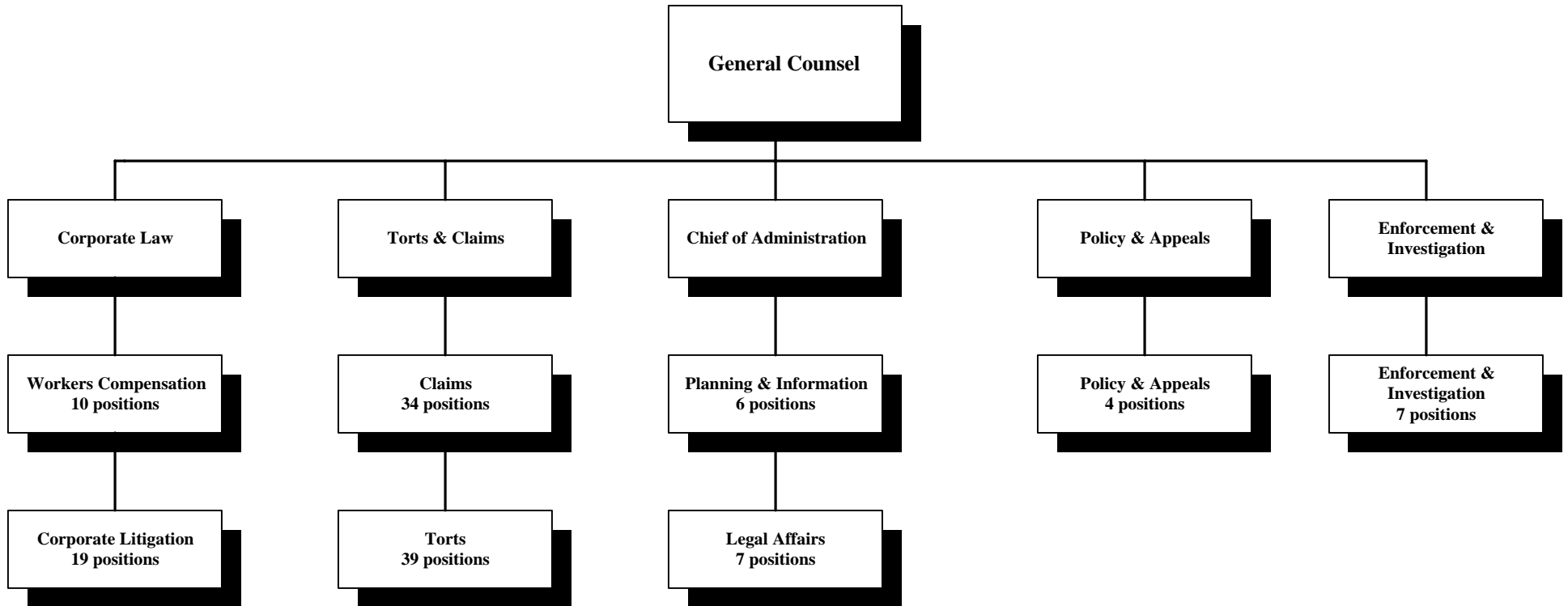
0828 OFFICE OF INSPECTOR GENERAL

0828 OFFICE OF THE INSPECTOR GENERAL

|  | 2000<br>Actual   | 2001<br>Actual   | 2002<br>Budget   | 2002<br>Forecast | 2003<br>Budget   |
|--|------------------|------------------|------------------|------------------|------------------|
| <b><u>POSITIONS</u></b>                |                  |                  |                  |                  |                  |
| Budgeted Positions                     | 17               | 19               | 19               | 19               | 21               |
| <b>TOTAL</b>                           | <u>17</u>        | <u>19</u>        | <u>19</u>        | <u>19</u>        | <u>21</u>        |
| <b><u>HOURS</u></b>                    |                  |                  |                  |                  |                  |
| Operating Hours                        | 35,176           | 31,772           | 36,000           | 36,991           | 39,981           |
| Non - Operating Hours                  | -                | -                | -                | -                | -                |
| <b>TOTAL</b>                           | <u>35,176</u>    | <u>31,772</u>    | <u>36,000</u>    | <u>36,991</u>    | <u>39,981</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                  |                  |                  |                  |                  |
| Labor Expense                          | 1,460,517        | 1,490,886        | 1,653,141        | 1,785,590        | 1,977,463        |
| Material Expense                       | 37,230           | 20,688           | 13,177           | 24,554           | 24,554           |
| Utilities                              | 49               | 621              | 363              | 612              | 12,200           |
| Maintenance & Repair                   | -                | 728              | -                | 732              | 732              |
| Contract Services                      | 7,185            | 94,096           | 90,441           | 82,584           | 82,584           |
| Leases & Rentals                       | 9,778            | 18,082           | 26,242           | 18,852           | 35,160           |
| Travel, Training & Dues                | 9,700            | 8,780            | 13,473           | 12,660           | 32,640           |
| General Expenses                       | 238              | 157              | 4,000            | 828              | 10,788           |
| <b>TOTAL</b>                           | <u>1,524,697</u> | <u>1,634,038</u> | <u>1,800,837</u> | <u>1,926,412</u> | <u>2,176,121</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                  |                  |                  |                  |                  |
| Non - Operating Labor Expense          | -                | -                | -                | -                | -                |
| Non - Operating Other Expense          | 29,009           | 22,231           | -                | 51,895           | 51,895           |
| <b>TOTAL</b>                           | <u>29,009</u>    | <u>22,231</u>    | <u>-</u>         | <u>51,895</u>    | <u>51,895</u>    |

# GENERAL COUNSEL

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**CHICAGO TRANSIT AUTHORITY**  
**2003 BUDGET BY CATEGORY**

0015 GENERAL COUNSEL

0015 GENERAL COUNSEL

|  | 2000<br>Actual    | 2001<br>Actual    | 2002<br>Budget    | 2002<br>Forecast  | 2003<br>Budget    |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                   |                   |                   |                   |                   |
| Budgeted Positions                     | 129               | 129               | 132               | 132               | 132               |
| <b>TOTAL</b>                           | <u>129</u>        | <u>129</u>        | <u>132</u>        | <u>132</u>        | <u>132</u>        |
| <b><u>HOURS</u></b>                    |                   |                   |                   |                   |                   |
| Operating Hours                        | 286,405           | 319,863           | 251,699           | 330,369           | 247,326           |
| Non - Operating Hours                  | 36,024            | 28,096            | 34,817            | 22,006            | 22,006            |
| <b>TOTAL</b>                           | <u>322,429</u>    | <u>347,959</u>    | <u>286,516</u>    | <u>352,375</u>    | <u>269,332</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                   |                   |                   |                   |                   |
| Labor Expense                          | 8,133,217         | 8,277,011         | 10,020,596        | 9,417,025         | 10,179,608        |
| Material Expense                       | 42,400            | 102,448           | 86,209            | 104,501           | 95,297            |
| Purchase of Paratransit Services       | -                 | 35                | -                 | -                 | -                 |
| Utilities                              | -                 | -                 | -                 | -                 | -                 |
| Contract Services                      | 4,864,498         | 4,594,369         | 4,980,954         | 4,338,459         | 4,891,208         |
| Leases & Rentals                       | 350               | 3,163             | -                 | 3,396             | 3,396             |
| Travel, Training & Dues                | 20,353            | 27,336            | 39,978            | 35,004            | 53,640            |
| General Expenses                       | 87,049            | 85,067            | 70,769            | 79,548            | 79,548            |
| <b>TOTAL</b>                           | <u>13,147,867</u> | <u>13,089,429</u> | <u>15,198,506</u> | <u>13,977,933</u> | <u>15,302,697</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                   |                   |                   |                   |                   |
| Non - Operating Labor Expense          | (6,835)           | (27,353)          | 441,694           | -                 | -                 |
| <b>TOTAL</b>                           | <u>(6,835)</u>    | <u>(27,353)</u>   | <u>441,694</u>    | <u>-</u>          | <u>-</u>          |

## Transit Operations

---

The Transit Operations Group is responsible for the service the Chicago Transit Authority provides to the community. The Transit Operations Group controls all buses, trains, and paratransit services. This Group also enhances the Authority's Customer Service operation.

### Bus Operations

|  |   |
|--|---|
| Bus Garages                            | Provide bus service to our customers that consistently meets or exceeds the Authority's goals of providing on-time, clean, safe, and friendly service. Maintains bus fleet to provide clean and reliable service.                                       |
| Bus Heavy Maintenance                  | Support bus service by providing bus and component repair and rebuild services. Maximize safety, reliability, and aesthetic appeal of the bus fleet.  |
| Engineering & Technical Services – Bus | Provide engineering and technical support to improve the safety, reliability, and aesthetic appeal of the current bus fleet. Provide technical support for the acquisition of rolling stock required. Improve quality for all phases of Bus Operations. |
| Bus Operations Oversight               | Provide oversight of all major projects affecting Bus Operations. Coordinate major project timeline to minimize negative service impact for CTA riders.   |

### Rail Operations

|   |   |
|---|---|
| Rail Terminals                            | Provide rapid transit service to our customers that consistently meets or exceeds the Authority's goals of providing on-time, clean, safe, and friendly service. Maintains railcars to provide clean and reliable service.  |
| Rail Heavy Maintenance                    | Support CTA's rapid transit service by providing rail car and component repair and rebuild services. Maximize the safety & reliability of the rapid transit fleet.  |
| Engineering & Technical Services – Rail   | Provide engineering and technical support to improve the safety, reliability, and aesthetic appeal of the rail fleet. Provide technical support and quality inspection of rail car rehabilitation program. Improve the quality for all phases of Rail Operations. |
| Rail Car Appearance                       | Support CTA's rapid transit service by providing rail car servicing. Maximize the aesthetic appeal of the rapid transit fleet.  |
| Rail Operations Capital Project Oversight | Provide oversight of all major capital projects affecting Rail Operations. Coordinate major project timeline to minimize negative service impact for CTA riders.  |

## **Transit Operations**

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The Transit Operations Group is responsible for the service the Chicago Transit Authority provides to the community. The Transit Operations Group controls all buses, trains, and paratransit services. This Group also enhances the Authority's Customer Service operation.

### **Bus Operations**

|  |   |
|--|---|
| Bus Garages                            | Provide bus service to our customers that consistently meets or exceeds the Authority's goals of providing on-time, clean, safe, and friendly service. Maintains bus fleet to provide clean and reliable service.                                       |
| Bus Heavy Maintenance                  | Support bus service by providing bus and component repair and rebuild services. Maximize safety, reliability, and aesthetic appeal of the bus fleet.  |
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| Bus Operations Oversight               | Provide oversight of all major projects affecting Bus Operations. Coordinate major project timeline to minimize negative service impact for CTA riders.   |

### **Rail Operations**

|   |   |
|---|---|
| Rail Terminals                            | Provide rapid transit service to our customers that consistently meets or exceeds the Authority's goals of providing on-time, clean, safe, and friendly service. Maintains railcars to provide clean and reliable service.  |
| Rail Heavy Maintenance                    | Support CTA's rapid transit service by providing rail car and component repair and rebuild services. Maximize the safety & reliability of the rapid transit fleet.  |
| Engineering & Technical Services – Rail   | Provide engineering and technical support to improve the safety, reliability, and aesthetic appeal of the rail fleet. Provide technical support and quality inspection of rail car rehabilitation program. Improve the quality for all phases of Rail Operations. |
| Rail Car Appearance                       | Support CTA's rapid transit service by providing rail car servicing. Maximize the aesthetic appeal of the rapid transit fleet.  |
| Rail Operations Capital Project Oversight | Provide oversight of all major capital projects affecting Rail Operations. Coordinate major project timeline to minimize negative service impact for CTA riders.  |

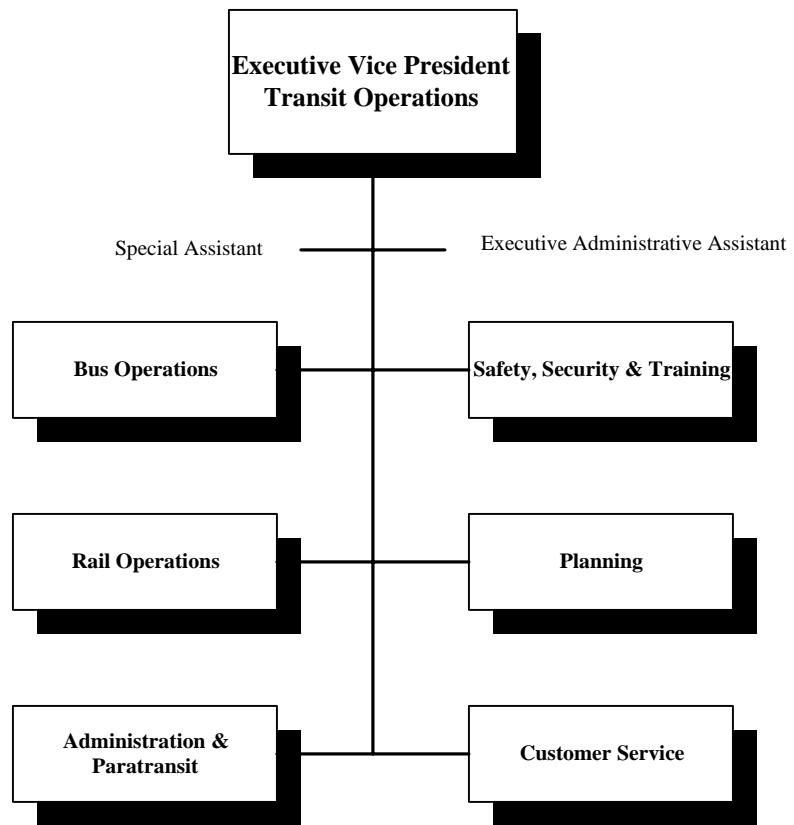
**CHICAGO TRANSIT AUTHORITY**  
**2003 BUDGET BY CATEGORY**

**0100 TRANSIT OPERATIONS**

|  | <b>2000</b>        | <b>2001</b>        | <b>2002</b>        | <b>2002</b>        | <b>2003</b>        |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
|  | <b>Actual</b>      | <b>Actual</b>      | <b>Budget</b>      | <b>Forecast</b>    | <b>Budget</b>      |
| <b><u>POSITIONS</u></b>                |                    |                    |                    |                    |                    |
| Budgeted Positions                     | 3,323              | 3,346              | 3,349              | 3,349              | 3,349              |
| STO Full - Time Equivalent             | 5,399              | 5,450              | 5,737              | 5,737              | 5,725              |
| <b>TOTAL</b>                           | <u>8,722</u>       | <u>8,796</u>       | <u>9,086</u>       | <u>9,086</u>       | <u>9,074</u>       |
| <b><u>HOURS</u></b>                    |                    |                    |                    |                    |                    |
| Operating Hours                        | 16,565,693         | 16,820,224         | 16,954,595         | 16,601,003         | 17,076,659         |
| Non - Operating Hours                  | 487,572            | 535,908            | 621,374            | 547,309            | 556,472            |
| <b>TOTAL</b>                           | <u>17,053,265</u>  | <u>17,356,132</u>  | <u>17,575,969</u>  | <u>17,148,312</u>  | <u>17,633,131</u>  |
| <b><u>OPERATING EXPENSES</u></b>       |                    |                    |                    |                    |                    |
| Labor Expense                          | 470,991,632        | 495,708,085        | 519,419,060        | 508,063,545        | 531,530,184        |
| Material Expense                       | 54,679,095         | 49,823,226         | 52,152,238         | 47,194,202         | 51,894,411         |
| Diesel Fuel - Revenue Vehicles         | 23,305,018         | 23,325,998         | 23,000,000         | 18,500,003         | 22,375,013         |
| Security Services                      | 18,205,581         | 21,775,671         | 22,375,046         | 23,452,004         | 23,942,688         |
| Purchase of Paratransit Services       | 27,043,425         | 32,313,631         | 33,590,544         | 35,150,000         | 37,214,725         |
| Utilities                              | -                  | -                  | -                  | -                  | -                  |
| Maintenance & Repair                   | 1,988,526          | 1,025,399          | 2,197,941          | 1,135,738          | 1,203,170          |
| Advertising & Promotion                | 6,914              | 14,899             | 112                | 13,904             | 13,904             |
| Contract Services                      | 846,996            | 322,011            | 318,491            | 553,274            | 553,970            |
| Leases & Rentals                       | 1,246,017          | 1,431,446          | 1,582,299          | 1,434,363          | 857,055            |
| Travel, Training & Dues                | 258,962            | 276,349            | 285,522            | 302,761            | 350,948            |
| Warranty & Other Credits               | (640,741)          | (541,104)          | (538,210)          | (599,375)          | (517,903)          |
| General Expenses                       | 376,902            | 464,386            | 277,789            | 450,656            | 470,262            |
| <b>TOTAL</b>                           | <u>598,308,327</u> | <u>625,939,997</u> | <u>654,660,832</u> | <u>635,651,075</u> | <u>669,888,427</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                    |                    |                    |                    |                    |
| Non - Operating Labor Expense          | 15,187,841         | 16,949,415         | 16,448,946         | 16,261,064         | 16,268,879         |
| Non - Operating Material Expense       | 6,732,687          | 9,314,524          | 6,628,469          | 8,059,583          | 8,398,583          |
| Non - Operating Other Expense          | 101,408,080        | 112,641,948        | 98,388,631         | 110,248,206        | 126,574,202        |
| <b>TOTAL</b>                           | <u>123,328,608</u> | <u>138,905,887</u> | <u>121,466,046</u> | <u>134,568,853</u> | <u>151,241,664</u> |

# TRANSIT OPERATIONS EXECUTIVE VICE PRESIDENT

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

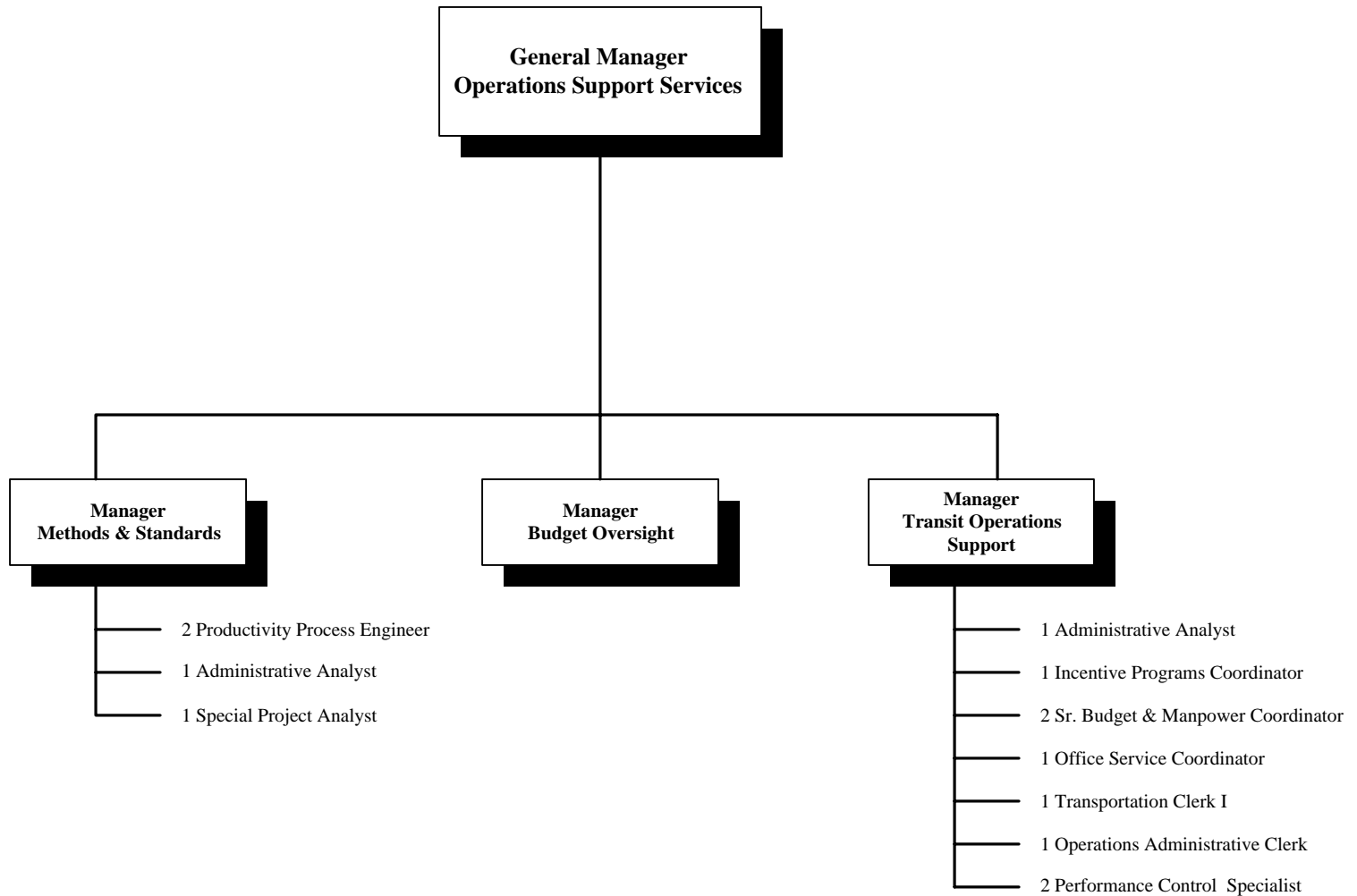
0101 TRANSIT OPERATIONS, EVP

0101 TRANSIT OPERATIONS VP

|                                  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>          |                |                |                |                  |                |
| Budgeted Positions               | 2              | 2              | 3              | 3                | 3              |
| <b>TOTAL</b>                     | <u>2</u>       | <u>2</u>       | <u>3</u>       | <u>3</u>         | <u>3</u>       |
| <b><u>HOURS</u></b>              |                |                |                |                  |                |
| Operating Hours                  | 4,080          | 6,312          | 5,776          | 7,296            | 5,416          |
| <b>TOTAL</b>                     | <u>4,080</u>   | <u>6,312</u>   | <u>5,776</u>   | <u>7,296</u>     | <u>5,416</u>   |
| <b><u>OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Labor Expense                    | 256,895        | 400,256        | 392,056        | 403,218          | 389,239        |
| Material Expense                 | 17,695         | 37,598         | 13,184         | 25,339           | 25,343         |
| Maintenance & Repair             | -              | -              | -              | -                | -              |
| Contract Services                | 5,052          | -              | -              | -                | -              |
| Leases & Rentals                 | 217            | 149            | -              | -                | -              |
| Travel, Training & Dues          | 24,770         | 46,647         | 58,781         | 41,640           | 41,640         |
| General Expenses                 | 187,631        | 246,215        | 67,011         | 241,404          | 241,404        |
| <b>TOTAL</b>                     | <u>492,260</u> | <u>730,865</u> | <u>531,032</u> | <u>711,601</u>   | <u>697,626</u> |

# TRANSIT OPERATIONS OPERATIONS SUPPORT SERVICES

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

### 0190 OPERATIONS SUPPORT SERVICES

### 0100 TRANSIT OPERATIONS

|                                  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget   |
|----------------------------------|----------------|----------------|----------------|------------------|------------------|
| <b><u>POSITIONS</u></b>          |                |                |                |                  |                  |
| Budgeted Positions               | 15             | 16             | 17             | 17               | 17               |
| <b>TOTAL</b>                     | <u>15</u>      | <u>16</u>      | <u>17</u>      | <u>17</u>        | <u>17</u>        |
| <b><u>HOURS</u></b>              |                |                |                |                  |                  |
| Operating Hours                  | 22,770         | 21,767         | 24,160         | 21,094           | 33,015           |
| Non - Operating Hours            | -              | -              | -              | -                | -                |
| <b>TOTAL</b>                     | <u>22,770</u>  | <u>21,767</u>  | <u>24,160</u>  | <u>21,094</u>    | <u>33,015</u>    |
| <b><u>OPERATING EXPENSES</u></b> |                |                |                |                  |                  |
| Labor Expense                    | 787,382        | 812,792        | 916,865        | 854,170          | 1,256,228        |
| Material Expense                 | 5,197          | 16,645         | 7,295          | 18,095           | 18,095           |
| Maintenance & Repair             | -              | -              | -              | -                | -                |
| Contract Services                | -              | 180            | -              | -                | -                |
| Leases & Rentals                 | 107            | 139            | -              | -                | -                |
| Travel, Training & Dues          | -              | -              | -              | -                | -                |
| General Expenses                 | 32             | 153            | 123            | 456              | 456              |
| <b>TOTAL</b>                     | <u>792,718</u> | <u>829,909</u> | <u>924,283</u> | <u>872,721</u>   | <u>1,274,779</u> |

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**Reliable**

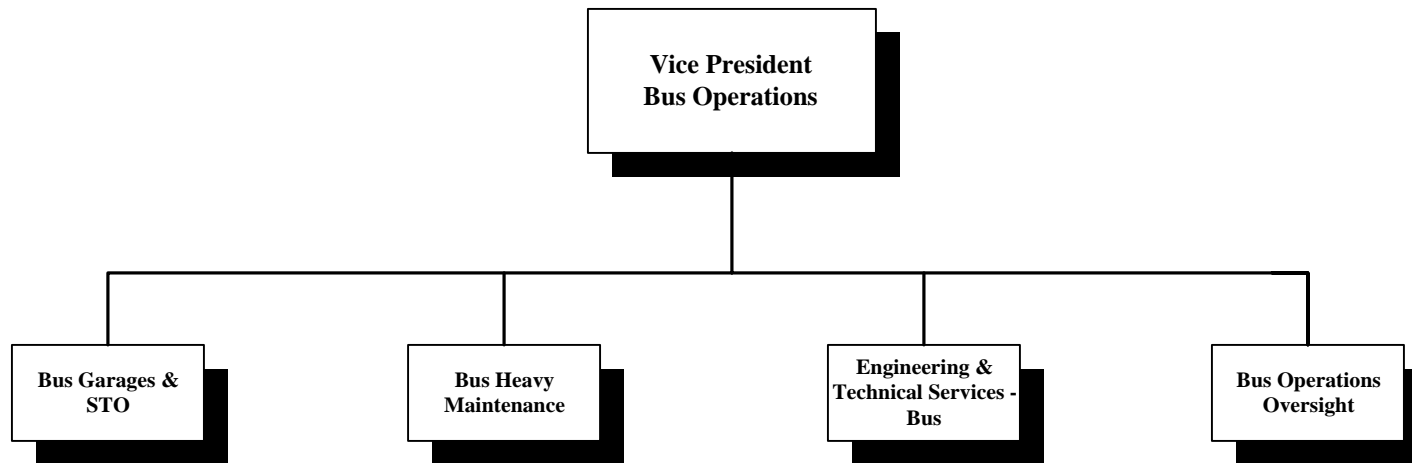
We will be dependable for  
our customers and  
fellow  
employees,  
and will maintain the  
highest standards of trust.

**CHICAGO TRANSIT AUTHORITY**  
**2003 BUDGET BY CATEGORY**

| 0900 BUS OPERATIONS                    | 0900 BUS OPERATIONS |                    |                    |                    |                    |
|--|---------------------|--------------------|--------------------|--------------------|--------------------|
|  | 2000<br>Actual      | 2001<br>Actual     | 2002<br>Budget     | 2002<br>Forecast   | 2003<br>Budget     |
| <b><u>POSITIONS</u></b>                |                     |                    |                    |                    |                    |
| Budgeted Positions                     | 1,823               | 1,824              | 1,824              | 1,824              | 1,824              |
| STO Full - Time Equivalent             | 4,016               | 4,077              | 4,250              | 4,250              | 4,318              |
| <b>TOTAL</b>                           | <u>5,839</u>        | <u>5,901</u>       | <u>6,074</u>       | <u>6,074</u>       | <u>6,142</u>       |
| <b><u>HOURS</u></b>                    |                     |                    |                    |                    |                    |
| Operating Hours                        | 11,252,102          | 11,401,644         | 11,400,440         | 11,283,937         | 11,580,360         |
| Non - Operating Hours                  | 174,288             | 248,675            | 254,196            | 246,864            | 202,252            |
| <b>TOTAL</b>                           | <u>11,426,390</u>   | <u>11,650,319</u>  | <u>11,654,636</u>  | <u>11,530,801</u>  | <u>11,782,612</u>  |
| <b><u>OPERATING EXPENSES</u></b>       |                     |                    |                    |                    |                    |
| Labor Expense                          | 312,582,818         | 328,445,873        | 341,277,954        | 334,136,703        | 350,611,573        |
| Material Expense                       | 36,157,385          | 32,656,861         | 32,828,465         | 32,586,544         | 35,193,771         |
| Diesel Fuel - Revenue Vehicles         | 23,305,018          | 23,325,998         | 23,000,000         | 18,500,003         | 22,375,013         |
| Utilities                              | -                   | -                  | -                  | -                  | -                  |
| Maintenance & Repair                   | 447,505             | 655,767            | 509,966            | 659,124            | 696,132            |
| Advertising & Promotion                | 6,862               | 3,691              | 112                | 2,852              | 2,852              |
| Contract Services                      | 182,232             | 163,856            | 84,404             | 167,732            | 168,428            |
| Leases & Rentals                       | 589,771             | 632,964            | 605,992            | 501,602            | 603,098            |
| Travel, Training & Dues                | 56,229              | 43,595             | 32,674             | 38,106             | 49,227             |
| Warranty & Other Credits               | (543,718)           | (497,267)          | (470,153)          | (560,932)          | (485,540)          |
| General Expenses                       | 81,286              | 103,493            | 84,530             | 94,273             | 98,881             |
| <b>TOTAL</b>                           | <u>372,865,388</u>  | <u>385,534,831</u> | <u>397,953,944</u> | <u>386,126,007</u> | <u>409,313,435</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                     |                    |                    |                    |                    |
| Non - Operating Labor Expense          | 5,575,256           | 7,985,022          | 6,969,335          | 8,275,224          | 7,649,901          |
| Non - Operating Material Expense       | 3,836,528           | 3,405,503          | 3,332,777          | 3,241,970          | 3,241,970          |
| Non - Operating Other Expense          | 2,108,839           | 19,996,741         | 7,205,015          | 15,722,037         | 23,148,033         |
| <b>TOTAL</b>                           | <u>11,520,623</u>   | <u>31,387,266</u>  | <u>17,507,127</u>  | <u>27,239,231</u>  | <u>34,039,904</u>  |

**TRANSIT OPERATIONS  
BUS OPERATIONS  
VICE PRESIDENT**

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

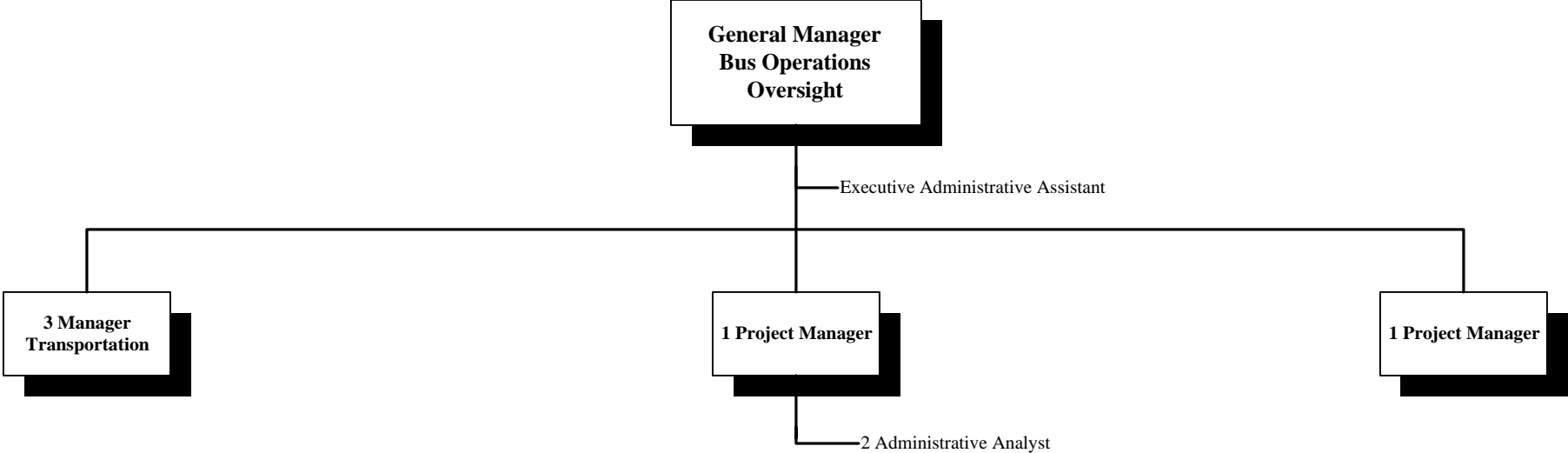
0901 BUS OPERATIONS VP

0900 BUS OPERATIONS

|                                  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>          |                |                |                |                  |                |
| Budgeted Positions               | 4              | 4              | 3              | 3                | 1              |
| <b>TOTAL</b>                     | <u>4</u>       | <u>4</u>       | <u>3</u>       | <u>3</u>         | <u>1</u>       |
| <b><u>HOURS</u></b>              |                |                |                |                  |                |
| Operating Hours                  | 6,104          | 8,272          | 5,776          | 8,784            | 1,712          |
| <b>TOTAL</b>                     | <u>6,104</u>   | <u>8,272</u>   | <u>5,776</u>   | <u>8,784</u>     | <u>1,712</u>   |
| <b><u>OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Labor Expense                    | 295,686        | 384,356        | 319,711        | 424,245          | 177,173        |
| Material Expense                 | 6,028          | 6,897          | 9,095          | 4,956            | 9,147          |
| Diesel Fuel - Revenue Vehicles   | -              | -              | -              | -                | -              |
| Advertising & Promotion          | -              | -              | -              | -                | -              |
| Contract Services                | 13             | -              | -              | 884              | 884            |
| Leases & Rentals                 | 454,160        | 363,265        | 334,596        | 373,922          | 375,422        |
| Travel, Training & Dues          | 25,616         | 6,149          | 5,624          | 5,749            | 6,745          |
| Warranty & Other Credits         | -              | -              | -              | (543)            | 540            |
| General Expenses                 | 2,897          | 8,085          | 1,391          | 9,918            | 9,918          |
| <b>TOTAL</b>                     | <u>784,400</u> | <u>768,752</u> | <u>670,417</u> | <u>819,131</u>   | <u>579,829</u> |

**TRANSIT OPERATIONS  
BUS OPERATIONS  
BUS OPERATIONS OVERSIGHT**

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

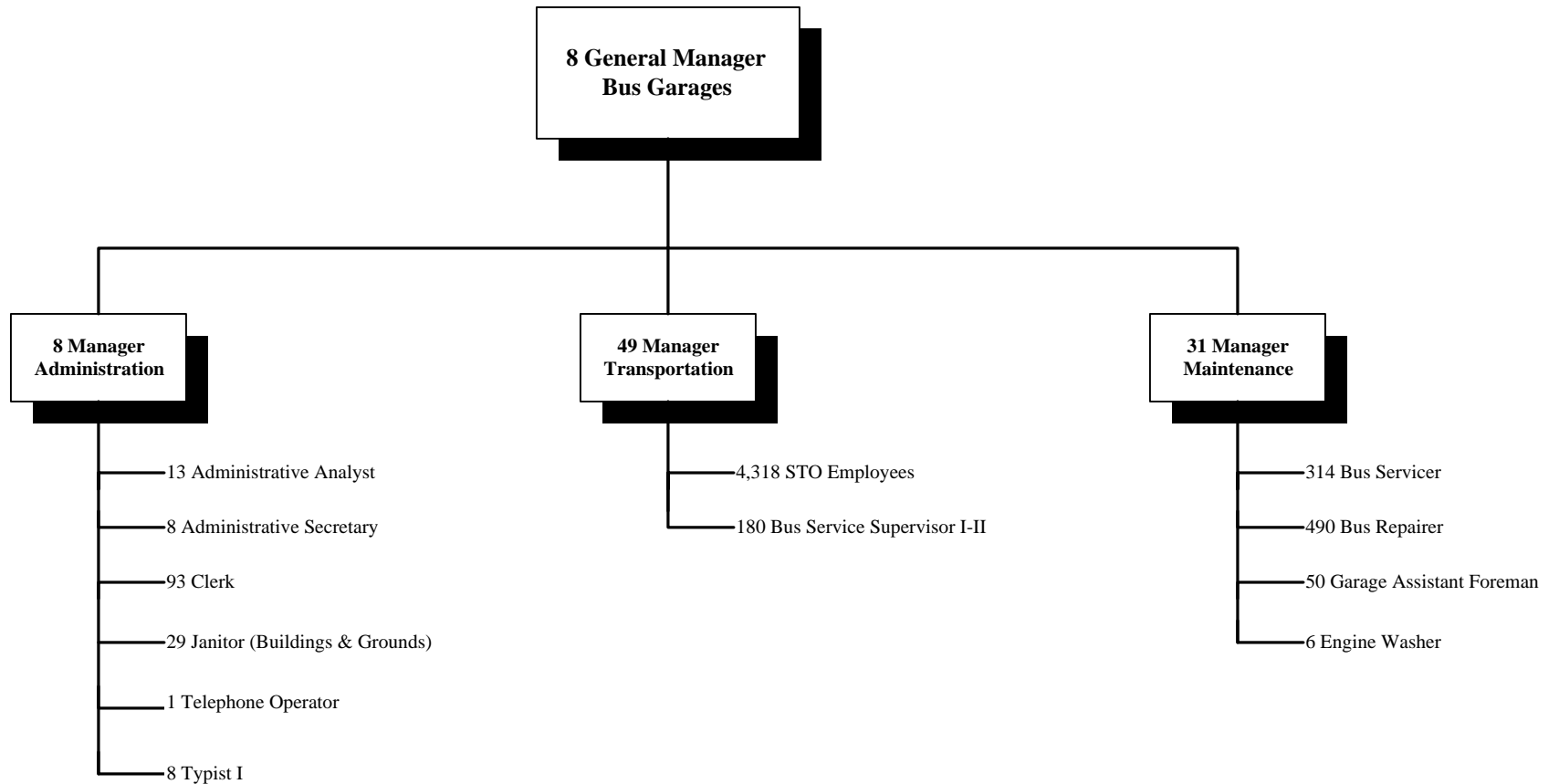
0382 BUS OPERATIONS OVERSIGHT

0900 BUS OPERATIONS

|                                  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>          |                |                |                |                  |                |
| Budgeted Positions               | -              | -              | -              | -                | 9              |
| <b>TOTAL</b>                     | -              | -              | -              | -                | 9              |
| <b><u>HOURS</u></b>              |                |                |                |                  |                |
| Operating Hours                  | -              | -              | -              | -                | 17,848         |
| <b>TOTAL</b>                     | -              | -              | -              | -                | 17,848         |
| <b><u>OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Labor Expense                    | -              | -              | -              | -                | 823,360        |
| <b>TOTAL</b>                     | -              | -              | -              | -                | 823,360        |

**TRANSIT OPERATIONS  
BUS OPERATIONS  
BUS GARAGES/STO**

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

| 140 BUS GARAGES                        | 0900 BUS OPERATIONS |                    |                    |                    |                    |
|--|---------------------|--------------------|--------------------|--------------------|--------------------|
|  | 2000<br>Actual      | 2001<br>Actual     | 2002<br>Budget     | 2002<br>Forecast   | 2003<br>Budget     |
| <b><u>POSITIONS</u></b>                |                     |                    |                    |                    |                    |
| Budgeted Positions                     | 1,296               | 1,296              | 1,299              | 1,299              | 1,288              |
| <b>TOTAL</b>                           | <u>1,296</u>        | <u>1,296</u>       | <u>1,299</u>       | <u>1,299</u>       | <u>1,288</u>       |
| <b><u>HOURS</u></b>                    |                     |                    |                    |                    |                    |
| Operating Hours                        | 2,527,544           | 2,541,492          | 2,515,845          | 2,481,964          | 2,504,223          |
| Non - Operating Hours                  | -                   | -                  | 24                 | 627                | 627                |
| <b>TOTAL</b>                           | <u>2,527,544</u>    | <u>2,541,492</u>   | <u>2,515,869</u>   | <u>2,482,591</u>   | <u>2,504,850</u>   |
| <b><u>OPERATING EXPENSES</u></b>       |                     |                    |                    |                    |                    |
| Labor Expense                          | 73,544,462          | 77,882,805         | 79,910,197         | 78,987,828         | 80,567,586         |
| Material Expense                       | 26,987,483          | 25,514,419         | 26,577,571         | 23,365,913         | 25,438,358         |
| Diesel Fuel - Revenue Vehicles         | 23,305,018          | 23,325,998         | 23,000,000         | 18,500,003         | 22,375,013         |
| Utilities                              | -                   | -                  | -                  | -                  | -                  |
| Maintenance & Repair                   | 230,013             | 224,773            | 253,820            | 240,264            | 253,260            |
| Advertising & Promotion                | 403                 | 1,415              | 112                | 1,704              | 1,704              |
| Contract Services                      | 91,538              | 127,228            | 84,233             | 130,272            | 130,968            |
| Leases & Rentals                       | 22,736              | 35,323             | 20,544             | 39,828             | 39,828             |
| Travel, Training & Dues                | 3,360               | 4,278              | 1,851              | 4,308              | 4,308              |
| Warranty & Other Credits               | -                   | (12,645)           | -                  | (30,366)           | (16,362)           |
| General Expenses                       | 12,381              | 14,773             | 12,556             | 12,120             | 12,720             |
| <b>TOTAL</b>                           | <u>124,197,394</u>  | <u>127,118,367</u> | <u>129,860,884</u> | <u>121,251,874</u> | <u>128,807,383</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                     |                    |                    |                    |                    |
| Non - Operating Labor Expense          | -                   | -                  | 102,707            | 22,440             | 21,424             |
| Non - Operating Material Expense       | -                   | -                  | -                  | -                  | -                  |
| Non - Operating Other Expense          | 68,379              | 6,248,676          | -                  | 7,164,673          | 7,290,673          |
| <b>TOTAL</b>                           | <u>68,379</u>       | <u>6,248,676</u>   | <u>102,707</u>     | <u>7,187,113</u>   | <u>7,312,097</u>   |

# CHICAGO TRANSIT AUTHORITY

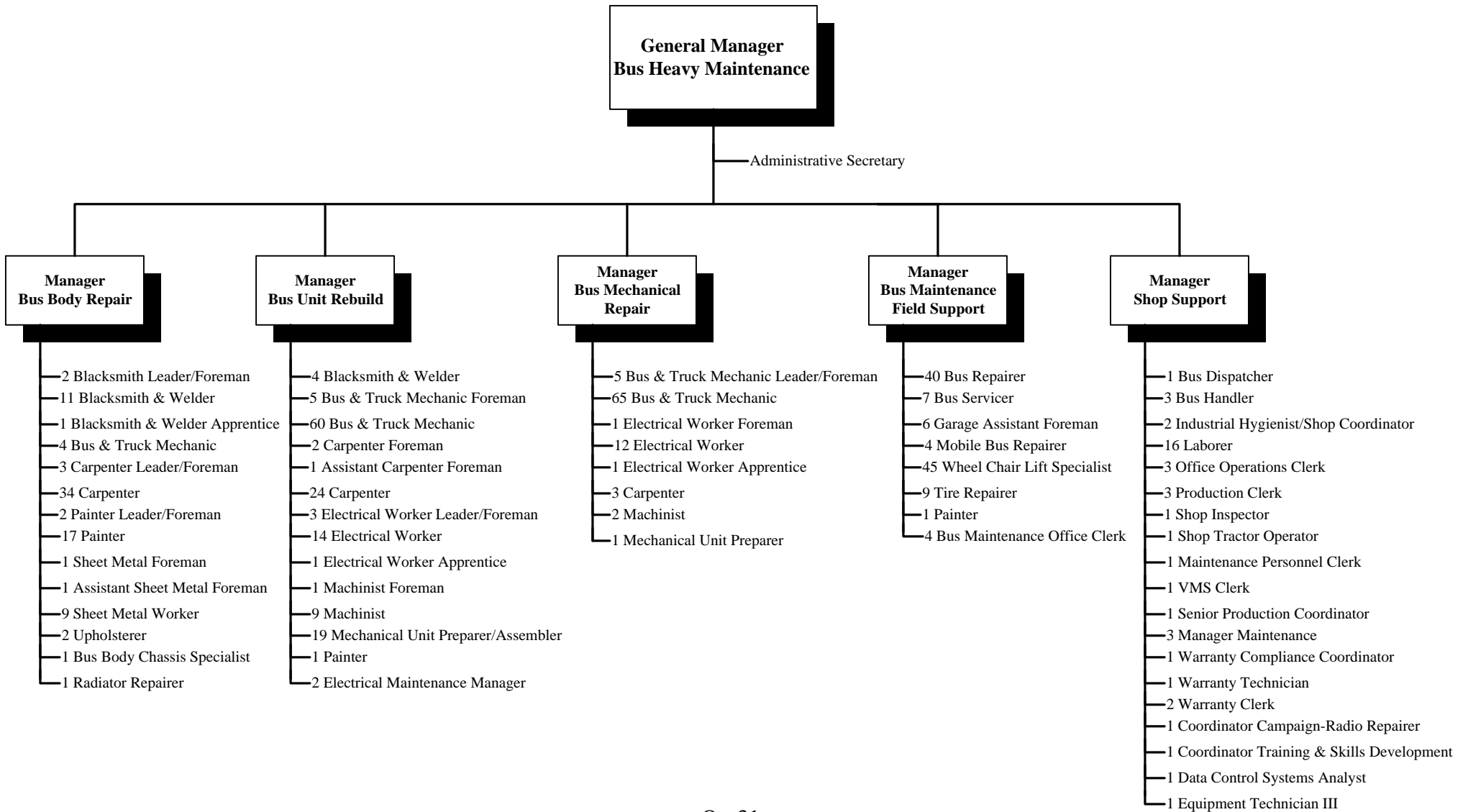
## 2003 BUDGET BY CATEGORY

0151 BUS STO

0900 BUS OPERATIONS

|                                  | 2000<br>Actual     | 2001<br>Actual     | 2002<br>Budget     | 2002<br>Forecast   | 2003<br>Budget     |
|----------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b><u>POSITIONS</u></b>          |                    |                    |                    |                    |                    |
| Budgeted Positions               | -                  | -                  | -                  | -                  | -                  |
| STO Full - Time Equivalent       | 4,016              | 4,077              | 4,250              | 4,250              | 4,318              |
| <b>TOTAL</b>                     | <u>4,016</u>       | <u>4,077</u>       | <u>4,250</u>       | <u>4,250</u>       | <u>4,318</u>       |
| <b><u>HOURS</u></b>              |                    |                    |                    |                    |                    |
| Operating Hours                  | 7,888,150          | 7,973,551          | 8,046,883          | 7,996,124          | 8,199,980          |
| Non - Operating Hours            | -                  | -                  | -                  | -                  | -                  |
| <b>TOTAL</b>                     | <u>7,888,150</u>   | <u>7,973,551</u>   | <u>8,046,883</u>   | <u>7,996,124</u>   | <u>8,199,980</u>   |
| <b><u>OPERATING EXPENSES</u></b> |                    |                    |                    |                    |                    |
| Labor Expense                    | 213,983,210        | 222,535,985        | 233,412,879        | 227,870,236        | 241,157,520        |
| Material Expense                 | 377                | -                  | -                  | 2,190              | -                  |
| Contract Services                | -                  | -                  | -                  | -                  | -                  |
| <b>TOTAL</b>                     | <u>213,983,587</u> | <u>222,535,985</u> | <u>233,412,879</u> | <u>227,872,426</u> | <u>241,157,520</u> |

# TRANSIT OPERATIONS BUS OPERATIONS BUS HEAVY MAINTENANCE



# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

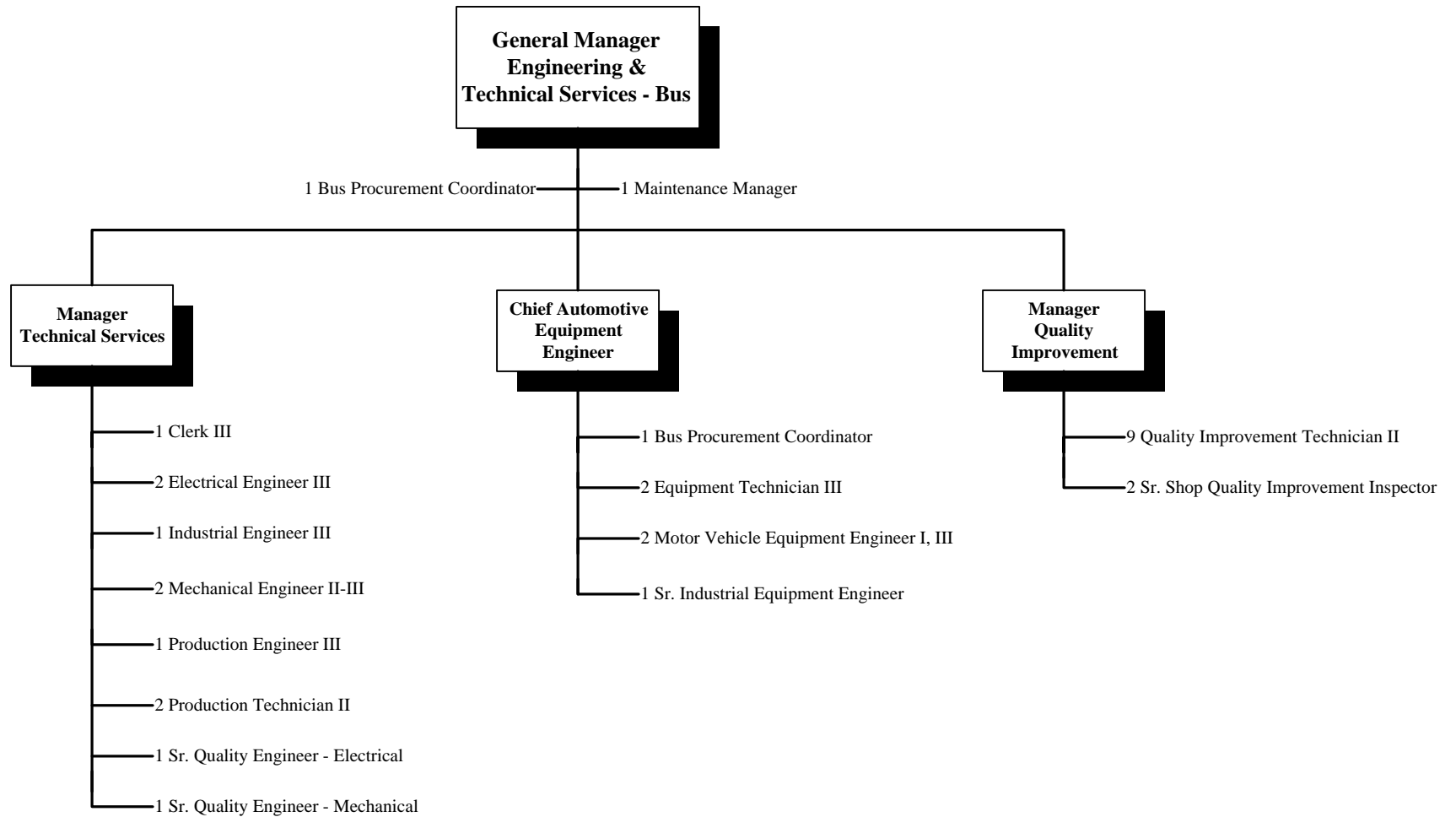
0290 BUS HEAVY MAINTENANCE

0900 BUS OPERATIONS

|  | 2000<br>Actual    | 2001<br>Actual    | 2002<br>Budget    | 2002<br>Forecast  | 2003<br>Budget    |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                   |                   |                   |                   |                   |
| Budgeted Positions                     | 490               | 491               | 489               | 489               | 492               |
| <b>TOTAL</b>                           | <u>490</u>        | <u>491</u>        | <u>489</u>        | <u>489</u>        | <u>492</u>        |
| <b><u>HOURS</u></b>                    |                   |                   |                   |                   |                   |
| Operating Hours                        | 775,340           | 831,853           | 780,520           | 750,000           | 803,005           |
| Non - Operating Hours                  | 168,605           | 234,538           | 247,188           | 231,305           | 186,693           |
| <b>TOTAL</b>                           | <u>943,945</u>    | <u>1,066,391</u>  | <u>1,027,708</u>  | <u>981,305</u>    | <u>989,698</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                   |                   |                   |                   |                   |
| Labor Expense                          | 22,669,302        | 25,813,673        | 25,650,625        | 24,888,483        | 26,035,662        |
| Material Expense                       | 9,108,562         | 7,110,158         | 6,161,396         | 9,161,737         | 9,689,044         |
| Diesel Fuel - Revenue Vehicles         | -                 | -                 | -                 | -                 | -                 |
| Utilities                              | -                 | -                 | -                 | -                 | -                 |
| Maintenance & Repair                   | 216,350           | 426,137           | 255,225           | 411,012           | 434,520           |
| Advertising & Promotion                | 6,459             | 978               | -                 | -                 | -                 |
| Contract Services                      | 937               | 99                | 171               | -                 | -                 |
| Leases & Rentals                       | 112,875           | 234,376           | 250,852           | 87,852            | 187,848           |
| Travel, Training & Dues                | 13,773            | 26,872            | 12,436            | 20,472            | 30,597            |
| Warranty & Other Credits               | (543,718)         | (484,622)         | (470,153)         | (530,023)         | (469,718)         |
| General Expenses                       | 37,769            | 49,911            | 44,184            | 38,580            | 42,588            |
| <b>TOTAL</b>                           | <u>31,622,309</u> | <u>33,177,582</u> | <u>31,904,736</u> | <u>34,078,113</u> | <u>35,950,541</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                   |                   |                   |                   |                   |
| Non - Operating Labor Expense          | 5,359,997         | 7,463,121         | 6,598,669         | 7,665,752         | 7,628,477         |
| Non - Operating Material Expense       | 3,836,528         | 3,405,503         | 3,332,777         | 3,241,970         | 3,241,970         |
| Non - Operating Other Expense          | 1,947,006         | 13,582,770        | 7,035,116         | 8,423,583         | 15,723,579        |
| <b>TOTAL</b>                           | <u>11,143,531</u> | <u>24,451,394</u> | <u>16,966,562</u> | <u>19,331,305</u> | <u>26,594,026</u> |

# TRANSIT OPERATIONS BUS OPERATIONS ENGINEERING & TECHNICAL SERVICES - BUS

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

### 0935 BUS ENGINEERING & TECHNICAL SERVICE

### 0900 BUS OPERATIONS

|  | 2000<br>Actual   | 2001<br>Actual   | 2002<br>Budget   | 2002<br>Forecast | 2003<br>Budget   |
|--|------------------|------------------|------------------|------------------|------------------|
| <b><u>POSITIONS</u></b>                |                  |                  |                  |                  |                  |
| Budgeted Positions                     | 33               | 33               | 33               | 33               | 34               |
| <b>TOTAL</b>                           | <u>33</u>        | <u>33</u>        | <u>33</u>        | <u>33</u>        | <u>34</u>        |
| <b><u>HOURS</u></b>                    |                  |                  |                  |                  |                  |
| Operating Hours                        | 54,964           | 46,476           | 51,416           | 47,065           | 53,592           |
| Non - Operating Hours                  | 5,683            | 14,137           | 6,984            | 14,932           | 14,932           |
| <b>TOTAL</b>                           | <u>60,647</u>    | <u>60,613</u>    | <u>58,400</u>    | <u>61,997</u>    | <u>68,524</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                  |                  |                  |                  |                  |
| Labor Expense                          | 2,090,158        | 1,829,054        | 1,984,542        | 1,965,911        | 1,850,272        |
| Material Expense                       | 54,935           | 25,387           | 80,403           | 51,748           | 57,222           |
| Utilities                              | -                | -                | -                | -                | -                |
| Maintenance & Repair                   | 1,142            | 4,857            | 921              | 7,848            | 8,352            |
| Advertising & Promotion                | -                | 1,298            | -                | 1,148            | 1,148            |
| Contract Services                      | 89,744           | 36,529           | -                | 36,576           | 36,576           |
| Leases & Rentals                       | -                | -                | -                | -                | -                |
| Travel, Training & Dues                | 13,480           | 6,296            | 12,763           | 7,577            | 7,577            |
| General Expenses                       | 28,239           | 30,724           | 26,399           | 33,655           | 33,655           |
| <b>TOTAL</b>                           | <u>2,277,698</u> | <u>1,934,145</u> | <u>2,105,028</u> | <u>2,104,463</u> | <u>1,994,802</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                  |                  |                  |                  |                  |
| Non - Operating Labor Expense          | 215,259          | 521,901          | 267,959          | 587,032          | -                |
| Non - Operating Other Expense          | 93,454           | 165,295          | 169,899          | 133,781          | 133,781          |
| <b>TOTAL</b>                           | <u>308,713</u>   | <u>687,196</u>   | <u>437,858</u>   | <u>720,813</u>   | <u>133,781</u>   |



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We will create a pleasant  
**Courteous** environment  
for our  
customers and fellow employees.

**CHICAGO TRANSIT AUTHORITY**  
**2003 BUDGET BY CATEGORY**

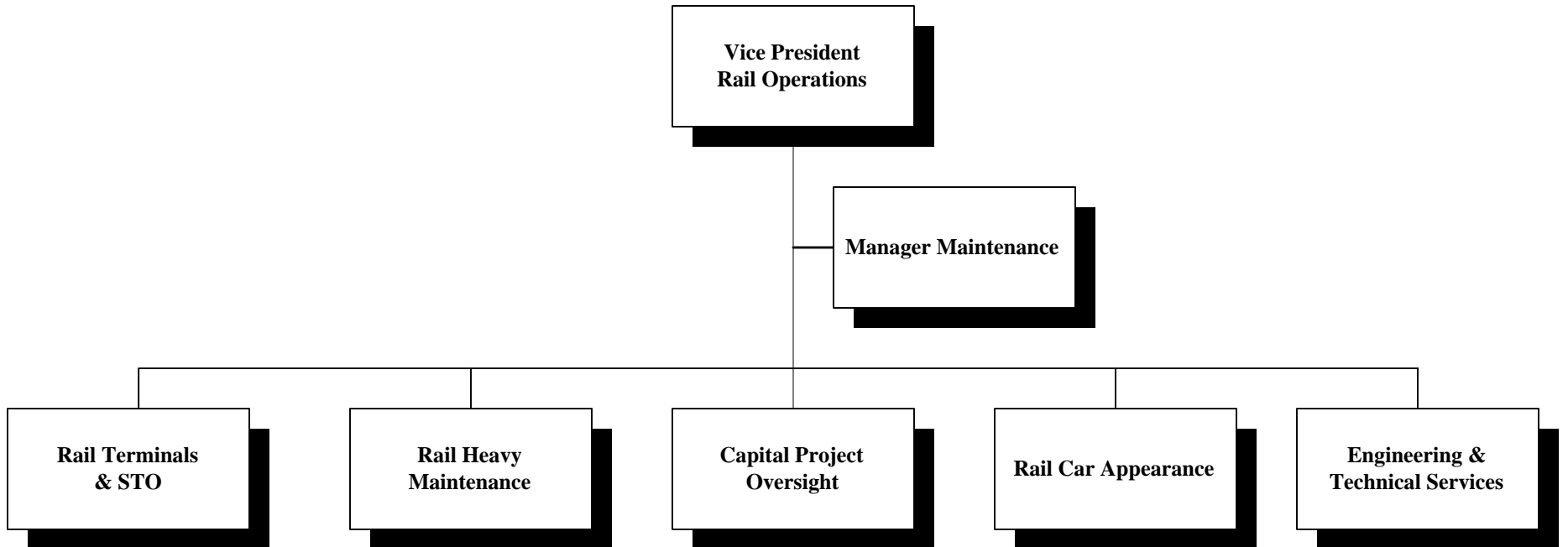
0360 RAIL OPERATIONS

0360 RAIL OPERATIONS

|  | 2000<br>Actual     | 2001<br>Actual     | 2002<br>Budget     | 2002<br>Forecast   | 2003<br>Budget     |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b><u>POSITIONS</u></b>                |                    |                    |                    |                    |                    |
| Budgeted Positions                     | 1,058              | 1,075              | 1,071              | 1,071              | 1,071              |
| STO Full - Time Equivalent             | 1,383              | 1,373              | 1,487              | 1,487              | 1,407              |
| <b>TOTAL</b>                           | <u>2,441</u>       | <u>2,448</u>       | <u>2,558</u>       | <u>2,558</u>       | <u>2,478</u>       |
| <b><u>HOURS</u></b>                    |                    |                    |                    |                    |                    |
| Operating Hours                        | 4,514,725          | 4,628,958          | 4,699,413          | 4,510,858          | 4,653,241          |
| Non - Operating Hours                  | 313,581            | 286,512            | 367,178            | 299,813            | 353,588            |
| <b>TOTAL</b>                           | <u>4,828,306</u>   | <u>4,915,470</u>   | <u>5,066,591</u>   | <u>4,810,671</u>   | <u>5,006,829</u>   |
| <b><u>OPERATING EXPENSES</u></b>       |                    |                    |                    |                    |                    |
| Labor Expense                          | 131,522,177        | 139,630,058        | 146,805,213        | 142,728,964        | 148,982,810        |
| Material Expense                       | 18,097,156         | 16,715,828         | 18,897,408         | 14,155,309         | 16,240,708         |
| Maintenance & Repair                   | 1,484,470          | 315,868            | 1,636,206          | 408,369            | 361,945            |
| Advertising & Promotion                | 52                 | 344                | -                  | -                  | -                  |
| Contract Services                      | 649                | 25,106             | 187                | 38,424             | 38,424             |
| Leases & Rentals                       | 5,025              | 141                | -                  | 144                | 144                |
| Travel, Training & Dues                | 26,983             | 46,418             | 30,398             | 44,041             | 41,101             |
| Warranty & Other Credits               | (97,023)           | (43,837)           | (68,057)           | (38,443)           | (32,363)           |
| General Expenses                       | 29,947             | 33,596             | 36,248             | 29,242             | 34,242             |
| <b>TOTAL</b>                           | <u>151,069,436</u> | <u>156,723,522</u> | <u>167,337,603</u> | <u>157,366,050</u> | <u>165,667,011</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                    |                    |                    |                    |                    |
| Non - Operating Labor Expense          | 9,616,538          | 8,947,952          | 9,479,611          | 7,972,170          | 8,606,159          |
| Non - Operating Material Expense       | 2,896,159          | 5,909,021          | 3,295,692          | 4,817,613          | 5,156,613          |
| Non - Operating Other Expense          | 97,086,417         | 88,934,397         | 89,012,415         | 87,733,244         | 96,633,244         |
| <b>TOTAL</b>                           | <u>109,599,114</u> | <u>103,791,370</u> | <u>101,787,718</u> | <u>100,523,027</u> | <u>110,396,016</u> |

**TRANSIT OPERATIONS  
RAIL OPERATIONS  
VICE PRESIDENT**

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

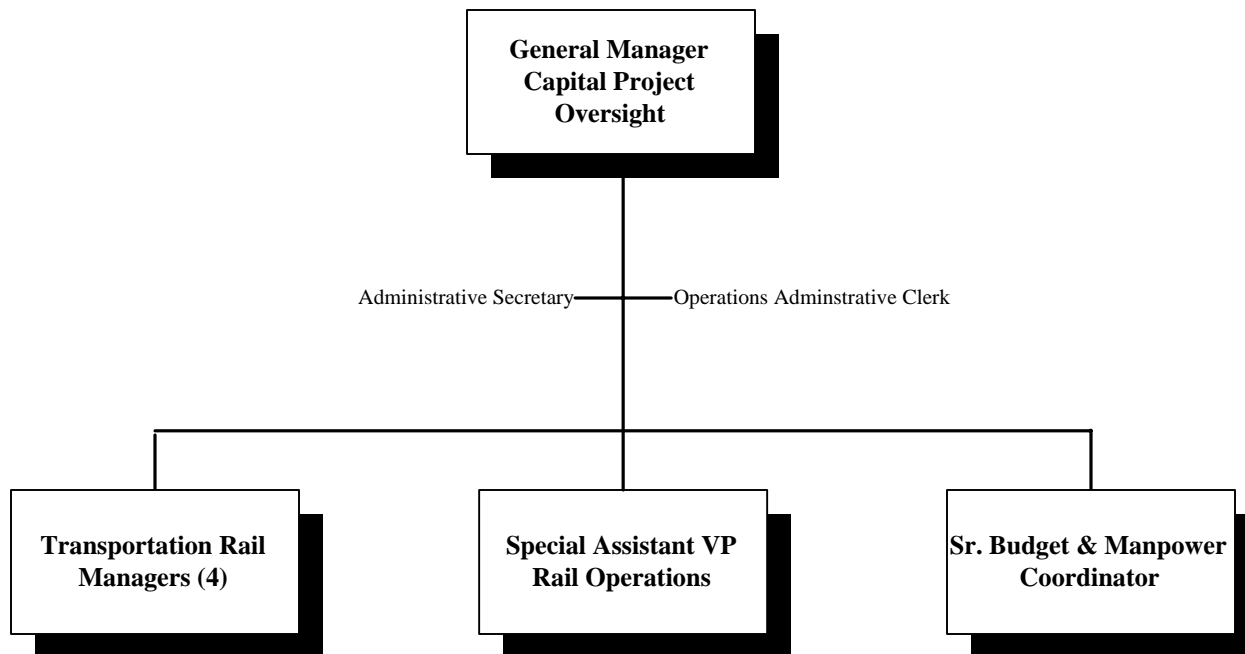
0361 RAIL OPERATIONS VP

0360 RAIL OPERATIONS

|                                  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>          |                |                |                |                  |                |
| Budgeted Positions               | 4              | 5              | 2              | 2                | 2              |
| <b>TOTAL</b>                     | <u>4</u>       | <u>5</u>       | <u>2</u>       | <u>2</u>         | <u>2</u>       |
| <b><u>HOURS</u></b>              |                |                |                |                  |                |
| Operating Hours                  | 10,206         | 4,152          | 1,824          | 3,824            | 3,464          |
| <b>TOTAL</b>                     | <u>10,206</u>  | <u>4,152</u>   | <u>1,824</u>   | <u>3,824</u>     | <u>3,464</u>   |
| <b><u>OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Labor Expense                    | 500,031        | 291,066        | 184,893        | 310,955          | 231,195        |
| Material Expense                 | 7,396          | 7,207          | 8,966          | 6,184            | 6,184          |
| Maintenance & Repair             | -              | 19,444         | -              | 41,424           | -              |
| Contract Services                | -              | 19             | -              | 13,824           | 13,824         |
| Leases & Rentals                 | 3,299          | -              | -              | -                | -              |
| Travel, Training & Dues          | 21,905         | 34,001         | 29,391         | 28,116           | 28,116         |
| Warranty & Other Credits         | (12,087)       | (6,438)        | (7,750)        | (6,080)          | -              |
| General Expenses                 | 1,590          | 1,273          | 1,468          | 780              | 780            |
| <b>TOTAL</b>                     | <u>522,134</u> | <u>346,572</u> | <u>216,968</u> | <u>395,203</u>   | <u>280,099</u> |

# TRANSIT OPERATIONS RAIL OPERATIONS CAPITAL PROJECT OVERSIGHT

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

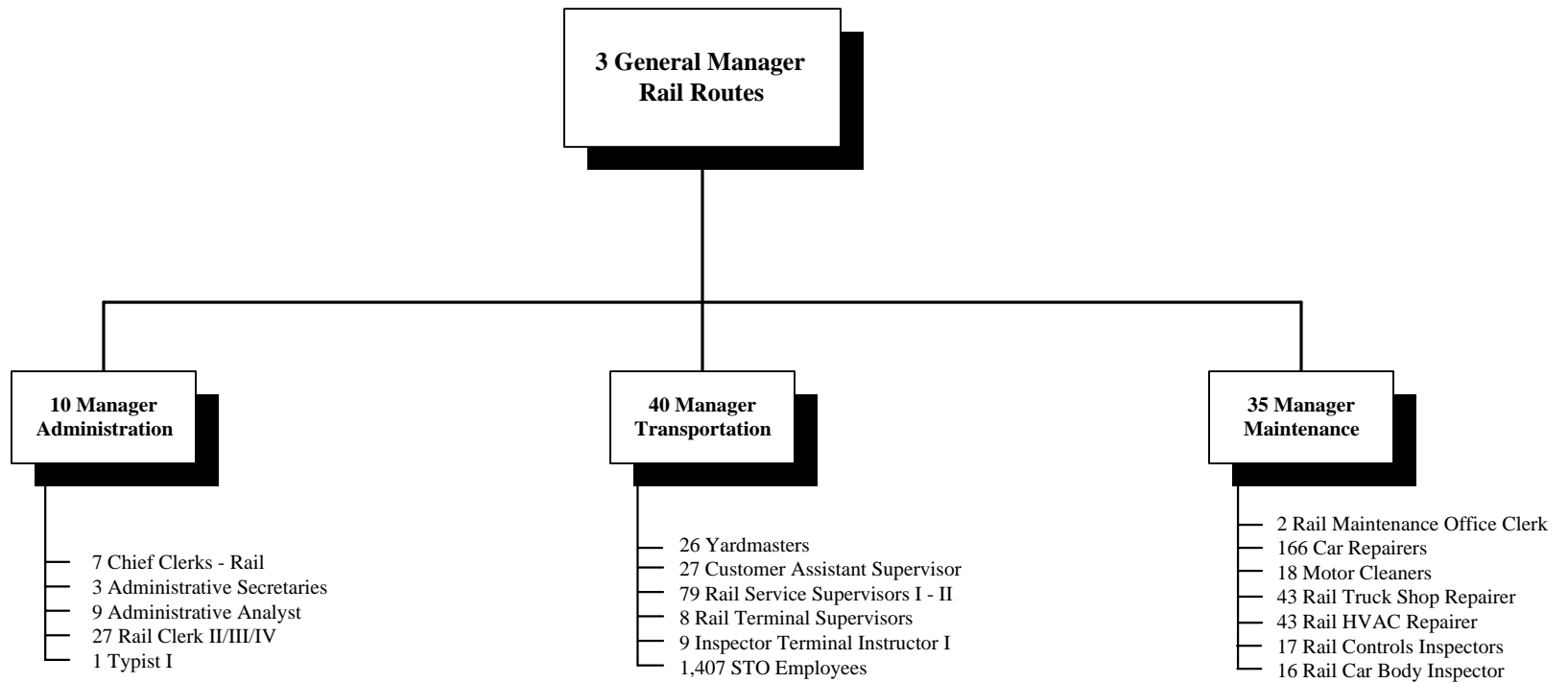
0397 CAPITAL PROJECT OVERSIGHT

0360 RAIL OPERATIONS

|  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|--|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>                |                |                |                |                  |                |
| Budgeted Positions                     | -              | -              | 3              | 3                | 9              |
| <b>TOTAL</b>                           | -              | -              | 3              | 3                | 9              |
| <b><u>HOURS</u></b>                    |                |                |                |                  |                |
| Operating Hours                        | -              | 7,848          | 11,925         | 11,976           | 16,088         |
| <b>TOTAL</b>                           | -              | 7,848          | 11,925         | 11,976           | 16,088         |
| <b><u>OPERATING EXPENSES</u></b>       |                |                |                |                  |                |
| Labor Expense                          | -              | 363,558        | 567,358        | 598,921          | 542,390        |
| Material Expense                       | -              | -              | -              | -                | -              |
| Travel, Training & Dues                | -              | -              | -              | 2,940            | -              |
| <b>TOTAL</b>                           | -              | 363,558        | 567,358        | 601,861          | 542,390        |
| <b><u>NON - OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Non - Operating Other Expense          | -              | -              | 3,750,000      | -                | -              |
| <b>TOTAL</b>                           | -              | -              | 3,750,000      | -                | -              |

# TRANSIT OPERATIONS RAIL OPERATIONS RAIL TERMINALS/STO

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**CHICAGO TRANSIT AUTHORITY**  
**2003 BUDGET BY CATEGORY**

130 RAIL TERMINALS

0360 RAIL OPERATIONS

|  | <b>2000</b>       | <b>2001</b>       | <b>2002</b>       | <b>2002</b>       | <b>2003</b>       |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
|  | <b>Actual</b>     | <b>Actual</b>     | <b>Budget</b>     | <b>Forecast</b>   | <b>Budget</b>     |
| <b><u>POSITIONS</u></b>                |                   |                   |                   |                   |                   |
| Budgeted Positions                     | 597               | 601               | 595               | 595               | 589               |
| <b>TOTAL</b>                           | <u>597</u>        | <u>601</u>        | <u>595</u>        | <u>595</u>        | <u>589</u>        |
| <b><u>HOURS</u></b>                    |                   |                   |                   |                   |                   |
| Operating Hours                        | 1,288,477         | 1,248,498         | 1,268,402         | 1,215,532         | 1,269,963         |
| Non - Operating Hours                  | 2,005             | 262               | -                 | 206               | 206               |
| <b>TOTAL</b>                           | <u>1,290,482</u>  | <u>1,248,760</u>  | <u>1,268,402</u>  | <u>1,215,738</u>  | <u>1,270,169</u>  |
| <b><u>OPERATING EXPENSES</u></b>       |                   |                   |                   |                   |                   |
| Labor Expense                          | 42,441,272        | 42,625,897        | 46,600,720        | 45,035,554        | 46,182,734        |
| Material Expense                       | 18,365,053        | 18,040,139        | 18,004,554        | 14,117,321        | 16,214,227        |
| Maintenance & Repair                   | 55,600            | 107,599           | 85,198            | 86,028            | 81,028            |
| Advertising & Promotion                | 52                | 20                | -                 | -                 | -                 |
| Contract Services                      | 410               | 13,497            | 187               | 13,224            | 13,224            |
| Leases & Rentals                       | -                 | 141               | -                 | 144               | 144               |
| Travel, Training & Dues                | 5,078             | 3,164             | 1,007             | 4,164             | 4,164             |
| Warranty & Other Credits               | -                 | 119               | -                 | -                 | -                 |
| General Expenses                       | 9,096             | 9,355             | 7,819             | 8,268             | 13,268            |
| <b>TOTAL</b>                           | <u>60,876,561</u> | <u>60,799,931</u> | <u>64,699,485</u> | <u>59,264,703</u> | <u>62,508,789</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                   |                   |                   |                   |                   |
| Non - Operating Labor Expense          | 61,409            | 7,793             | -                 | 6,419             | 5,980             |
| Non - Operating Material Expense       | -                 | -                 | -                 | -                 | -                 |
| Non - Operating Other Expense          | 102,810           | 36,013            | 97,321            | 77,583            | 77,583            |
| <b>TOTAL</b>                           | <u>164,219</u>    | <u>43,806</u>     | <u>97,321</u>     | <u>84,002</u>     | <u>83,563</u>     |

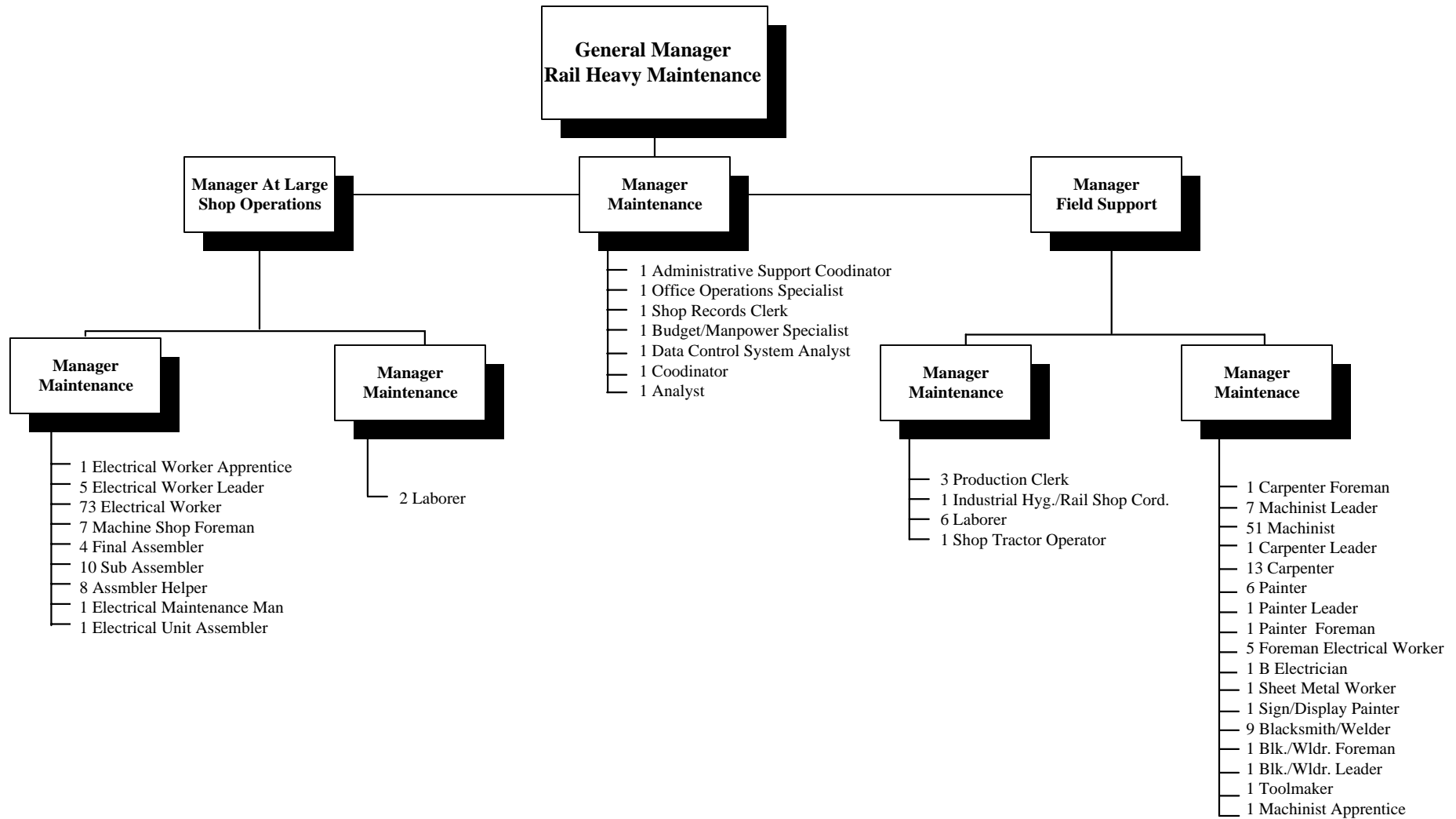


# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

| 0168 RAIL STO                          | 0360 RAIL OPERATIONS |                   |                   |                   |                   |
|--|----------------------|-------------------|-------------------|-------------------|-------------------|
|  | 2000<br>Actual       | 2001<br>Actual    | 2002<br>Budget    | 2002<br>Forecast  | 2003<br>Budget    |
| <b><u>POSITIONS</u></b>                |                      |                   |                   |                   |                   |
| Budgeted Positions                     | -                    | -                 | -                 | -                 | -                 |
| STO Full - Time Equivalent             | 1,383                | 1,373             | 1,487             | 1,487             | 1,407             |
| <b>TOTAL</b>                           | <u>1,383</u>         | <u>1,373</u>      | <u>1,487</u>      | <u>1,487</u>      | <u>1,407</u>      |
| <b><u>HOURS</u></b>                    |                      |                   |                   |                   |                   |
| Operating Hours                        | 2,563,336            | 2,669,643         | 2,720,439         | 2,628,076         | 2,675,773         |
| Non - Operating Hours                  | 93,964               | 90,475            | 107,545           | 71,860            | 92,176            |
| <b>TOTAL</b>                           | <u>2,657,300</u>     | <u>2,760,118</u>  | <u>2,827,984</u>  | <u>2,699,936</u>  | <u>2,767,949</u>  |
| <b><u>OPERATING EXPENSES</u></b>       |                      |                   |                   |                   |                   |
| Labor Expense                          | 72,281,708           | 77,517,802        | 79,684,345        | 76,873,506        | 81,574,784        |
| Material Expense                       | 40                   | 2,563             | -                 | 11,509            | -                 |
| <b>TOTAL</b>                           | <u>72,281,748</u>    | <u>77,520,365</u> | <u>79,684,345</u> | <u>76,885,015</u> | <u>81,574,784</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                      |                   |                   |                   |                   |
| Non - Operating Labor Expense          | 2,674,177            | 2,540,103         | 3,364,163         | 2,092,091         | 2,622,586         |
| <b>TOTAL</b>                           | <u>2,674,177</u>     | <u>2,540,103</u>  | <u>3,364,163</u>  | <u>2,092,091</u>  | <u>2,622,586</u>  |

# TRANSIT OPERATIONS RAIL OPERATIONS RAIL HEAVY MAINTENANCE



# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

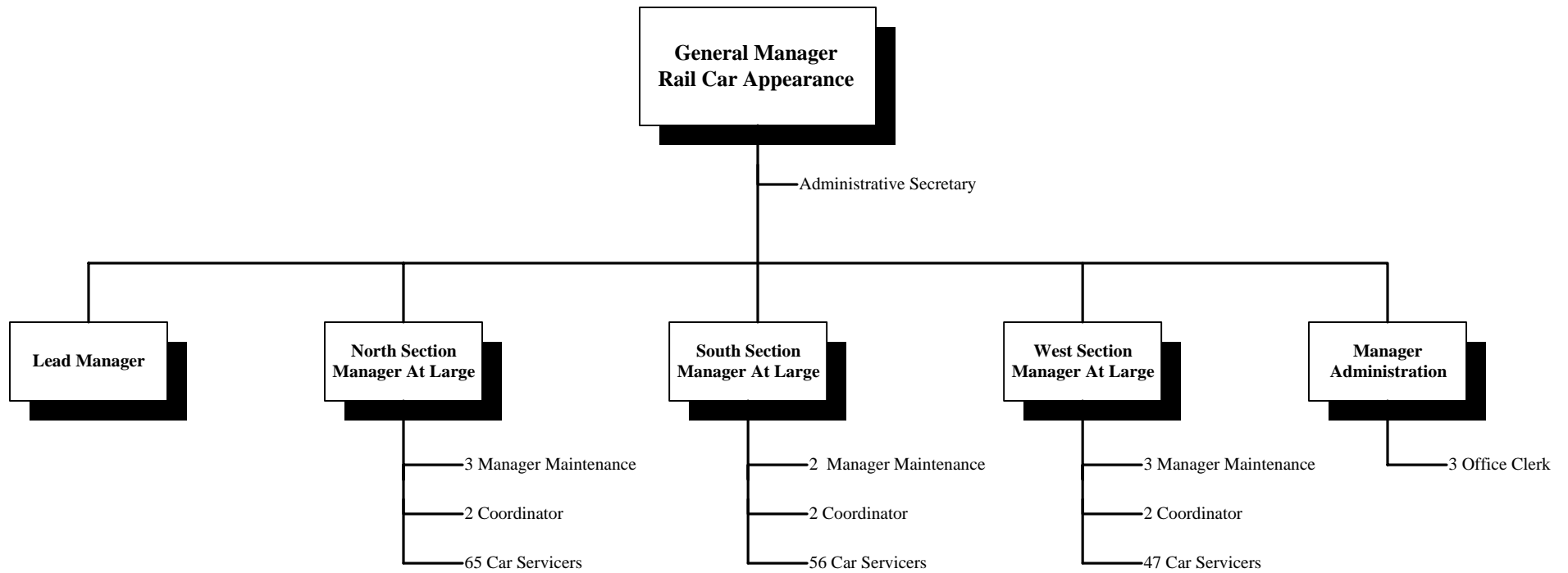
0404 RAIL HEAVY MAINTENANCE

0360 RAIL OPERATIONS

|  | 2000<br>Actual   | 2001<br>Actual    | 2002<br>Budget   | 2002<br>Forecast  | 2003<br>Budget    |
|--|------------------|-------------------|------------------|-------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                  |                   |                  |                   |                   |
| Budgeted Positions                     | 238              | 237               | 240              | 240               | 240               |
| <b>TOTAL</b>                           | <u>238</u>       | <u>237</u>        | <u>240</u>       | <u>240</u>        | <u>240</u>        |
| <b><u>HOURS</u></b>                    |                  |                   |                  |                   |                   |
| Operating Hours                        | 272,814          | 301,823           | 276,864          | 260,003           | 264,151           |
| Non - Operating Hours                  | 202,132          | 181,074           | 240,720          | 210,900           | 244,359           |
| <b>TOTAL</b>                           | <u>474,946</u>   | <u>482,897</u>    | <u>517,584</u>   | <u>470,903</u>    | <u>508,510</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                  |                   |                  |                   |                   |
| Labor Expense                          | 6,771,429        | 7,779,788         | 7,885,354        | 8,189,169         | 8,559,349         |
| Material Expense                       | (512,668)        | (1,845,677)       | 401,334          | (522,938)         | (522,936)         |
| Maintenance & Repair                   | 1,423,904        | 181,820           | 1,544,460        | 190,917           | 190,917           |
| Advertising & Promotion                | -                | 324               | -                | -                 | -                 |
| Contract Services                      | -                | 384               | -                | 384               | 384               |
| Leases & Rentals                       | 863              | -                 | -                | -                 | -                 |
| Travel, Training & Dues                | -                | 1,923             | -                | 2,064             | 2,064             |
| Warranty & Other Credits               | (84,936)         | (37,518)          | (60,307)         | (32,363)          | (32,363)          |
| General Expenses                       | 783              | 1,012             | 754              | 612               | 612               |
| <b>TOTAL</b>                           | <u>7,599,375</u> | <u>6,082,056</u>  | <u>9,771,595</u> | <u>7,827,845</u>  | <u>8,198,027</u>  |
| <b><u>NON - OPERATING EXPENSES</u></b> |                  |                   |                  |                   |                   |
| Non - Operating Labor Expense          | 6,292,491        | 5,819,301         | 5,515,604        | 5,192,931         | 5,336,006         |
| Non - Operating Material Expense       | 2,885,900        | 5,888,145         | 3,277,201        | 4,782,482         | 5,121,482         |
| Non - Operating Other Expense          | 437,372          | 911,361           | 206,184          | 868,769           | 1,768,769         |
| <b>TOTAL</b>                           | <u>9,615,763</u> | <u>12,618,807</u> | <u>8,998,989</u> | <u>10,844,182</u> | <u>12,226,257</u> |

# TRANSIT OPERATIONS RAIL OPERATIONS RAIL CAR APPEARANCE

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

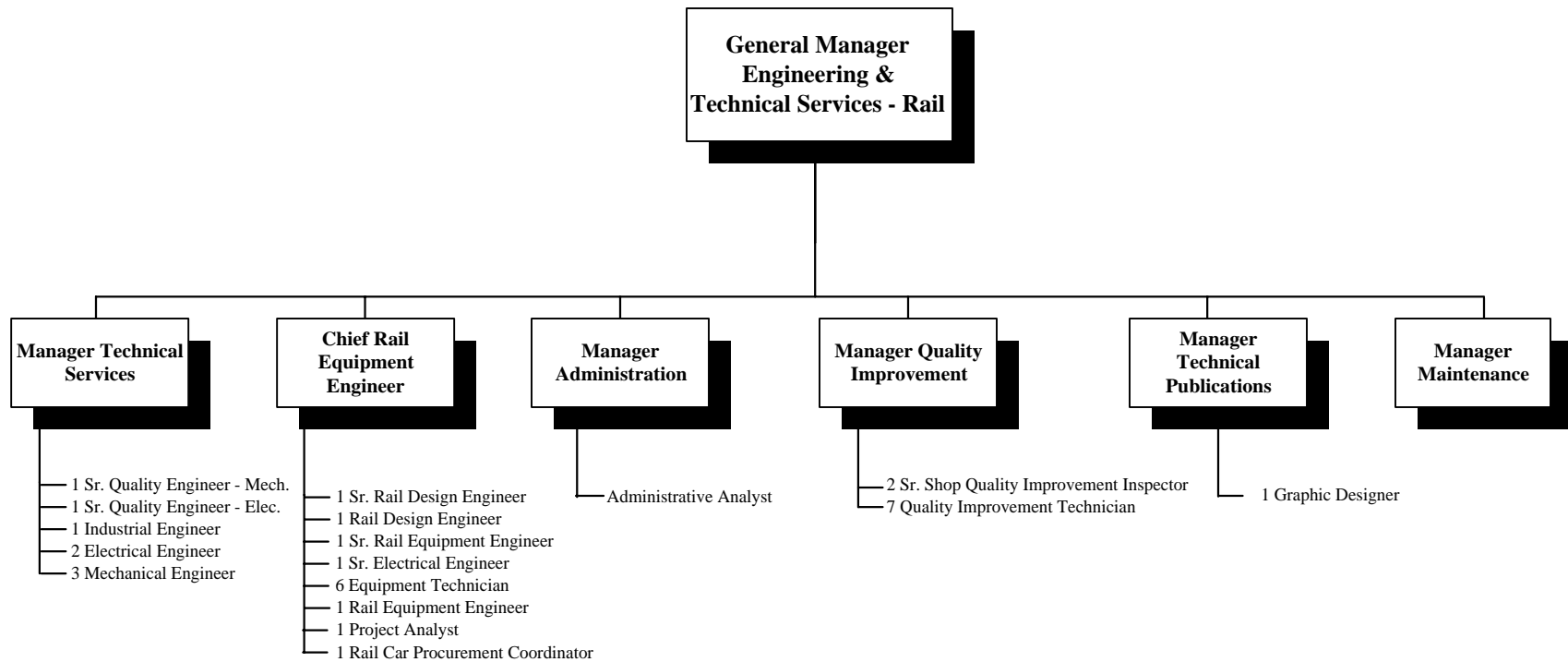
0460 RAIL CAR APPEARANCE

0360 RAIL OPERATIONS

|  | 2000<br>Actual   | 2001<br>Actual   | 2002<br>Budget   | 2002<br>Forecast | 2003<br>Budget   |
|--|------------------|------------------|------------------|------------------|------------------|
| <b><u>POSITIONS</u></b>                |                  |                  |                  |                  |                  |
| Budgeted Positions                     | 189              | 193              | 192              | 192              | 192              |
| <b>TOTAL</b>                           | <u>189</u>       | <u>193</u>       | <u>192</u>       | <u>192</u>       | <u>192</u>       |
| <b><u>HOURS</u></b>                    |                  |                  |                  |                  |                  |
| Operating Hours                        | 340,165          | 349,483          | 367,176          | 339,818          | 370,799          |
| Non - Operating Hours                  | -                | -                | -                | -                | -                |
| <b>TOTAL</b>                           | <u>340,165</u>   | <u>349,483</u>   | <u>367,176</u>   | <u>339,818</u>   | <u>370,799</u>   |
| <b><u>OPERATING EXPENSES</u></b>       |                  |                  |                  |                  |                  |
| Labor Expense                          | 7,952,258        | 9,097,125        | 9,700,843        | 9,452,381        | 9,666,071        |
| Material Expense                       | 120,169          | 322,668          | 297,100          | 329,591          | 329,591          |
| Contract Services                      | -                | 214              | -                | -                | -                |
| Travel, Training & Dues                | -                | -                | -                | -                | -                |
| General Expenses                       | 890              | 2,015            | 1,263            | 1,656            | 1,656            |
| <b>TOTAL</b>                           | <u>8,073,317</u> | <u>9,422,022</u> | <u>9,999,206</u> | <u>9,783,628</u> | <u>9,997,318</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                  |                  |                  |                  |                  |
| Non - Operating Labor Expense          | -                | -                | -                | -                | -                |
| <b>TOTAL</b>                           | <u>-</u>         | <u>-</u>         | <u>-</u>         | <u>-</u>         | <u>-</u>         |

# TRANSIT OPERATIONS RAIL OPERATIONS ENGINEERING & TECHNICAL SERVICES - RAIL

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

0480 ENGINEERING & TECH SVCS RAIL

0360 RAIL OPERATIONS

|  | 2000<br>Actual    | 2001<br>Actual    | 2002<br>Budget    | 2002<br>Forecast  | 2003<br>Budget    |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                   |                   |                   |                   |                   |
| Budgeted Positions                     | 30                | 39                | 39                | 39                | 39                |
| <b>TOTAL</b>                           | <u>30</u>         | <u>39</u>         | <u>39</u>         | <u>39</u>         | <u>39</u>         |
| <b><u>HOURS</u></b>                    |                   |                   |                   |                   |                   |
| Operating Hours                        | 39,727            | 47,511            | 52,783            | 51,629            | 53,003            |
| Non - Operating Hours                  | 15,480            | 14,701            | 18,913            | 16,847            | 16,847            |
| <b>TOTAL</b>                           | <u>55,207</u>     | <u>62,212</u>     | <u>71,696</u>     | <u>68,476</u>     | <u>69,850</u>     |
| <b><u>OPERATING EXPENSES</u></b>       |                   |                   |                   |                   |                   |
| Labor Expense                          | 1,575,479         | 1,954,822         | 2,181,700         | 2,268,478         | 2,226,287         |
| Material Expense                       | 117,166           | 188,928           | 185,454           | 213,642           | 213,642           |
| Maintenance & Repair                   | 4,966             | 7,005             | 6,548             | 90,000            | 90,000            |
| Contract Services                      | 239               | 10,992            | -                 | 10,992            | 10,992            |
| Leases & Rentals                       | 863               | -                 | -                 | -                 | -                 |
| Travel, Training & Dues                | -                 | 7,330             | -                 | 6,757             | 6,757             |
| General Expenses                       | 17,588            | 19,941            | 24,944            | 17,926            | 17,926            |
| <b>TOTAL</b>                           | <u>1,716,301</u>  | <u>2,189,018</u>  | <u>2,398,646</u>  | <u>2,607,795</u>  | <u>2,565,604</u>  |
| <b><u>NON - OPERATING EXPENSES</u></b> |                   |                   |                   |                   |                   |
| Non - Operating Labor Expense          | 588,461           | 580,755           | 599,844           | 680,729           | 641,587           |
| Non - Operating Material Expense       | 10,259            | 20,876            | 18,491            | 35,131            | 35,131            |
| Non - Operating Other Expense          | 96,546,235        | 87,987,023        | 84,958,910        | 86,786,892        | 94,786,892        |
| <b>TOTAL</b>                           | <u>97,144,955</u> | <u>88,588,654</u> | <u>85,577,245</u> | <u>87,502,752</u> | <u>95,463,610</u> |

# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

0090 SAFETY, SECURITY & TRAINING

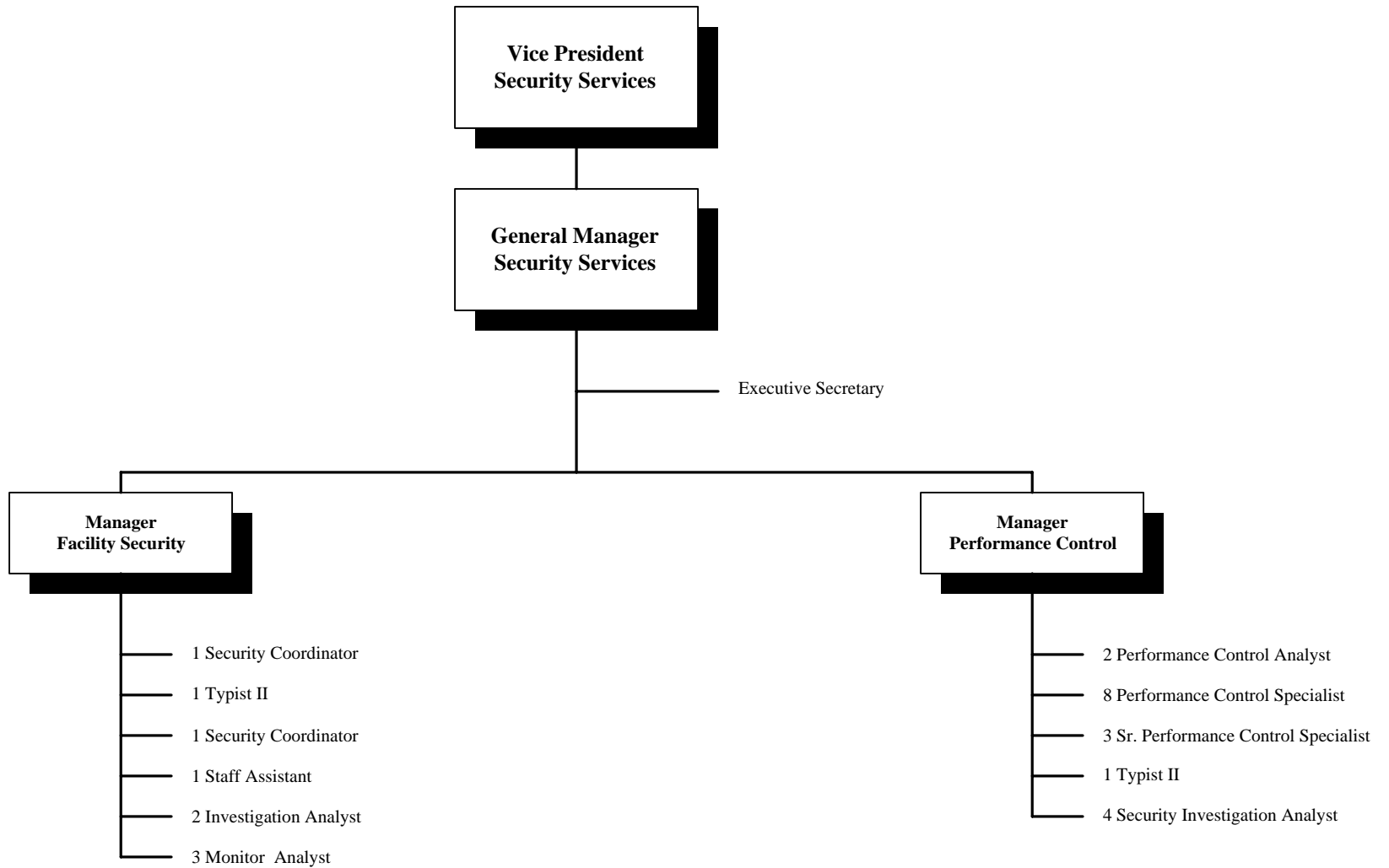
0090 SAFETY, SECURITY & TRAINING

|  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|--|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>                |                |                |                |                  |                |
| Budgeted Positions                     | 296            | 296            | 300            | 300              | 300            |
| <b>TOTAL</b>                           | 296            | 296            | 300            | 300              | 300            |
| <b><u>HOURS</u></b>                    |                |                |                |                  |                |
| Operating Hours                        | 523,078        | 528,222        | 568,830        | 558,836          | 554,404        |
| Non - Operating Hours                  | -              | 3              | -              | -                | -              |
| <b>TOTAL</b>                           | 523,078        | 528,225        | 568,830        | 558,836          | 554,404        |
| <b><u>OPERATING EXPENSES</u></b>       |                |                |                |                  |                |
| Labor Expense                          | 17,736,968     | 18,381,802     | 20,477,078     | 20,775,011       | 20,811,695     |
| Material Expense                       | 289,656        | 299,853        | 281,694        | 311,901          | 315,293        |
| Security Services                      | 18,205,581     | 21,775,671     | 22,375,046     | 23,452,004       | 23,942,688     |
| Maintenance & Repair                   | 54,195         | 53,143         | 50,940         | 68,245           | 145,093        |
| Contract Services                      | 71,379         | 32,494         | 80,412         | 45,162           | 45,162         |
| Leases & Rentals                       | 647,390        | 798,053        | 974,307        | 932,617          | 253,813        |
| Travel, Training & Dues                | 113,616        | 113,343        | 138,578        | 145,367          | 145,373        |
| General Expenses                       | 55,027         | 62,718         | 64,705         | 58,094           | 63,092         |
| <b>TOTAL</b>                           | 37,173,812     | 41,517,077     | 44,442,760     | 45,788,401       | 45,722,209     |
| <b><u>NON - OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Non - Operating Labor Expense          | -              | 122            | -              | -                | -              |
| Non - Operating Other Expense          | 1,295,845      | 3,282,698      | 1,727,456      | 6,132,029        | 6,132,029      |
| <b>TOTAL</b>                           | 1,295,845      | 3,282,820      | 1,727,456      | 6,132,029        | 6,132,029      |



# TRANSIT OPERATIONS SAFETY, SECURITY & TRAINING SECURITY SERVICES

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

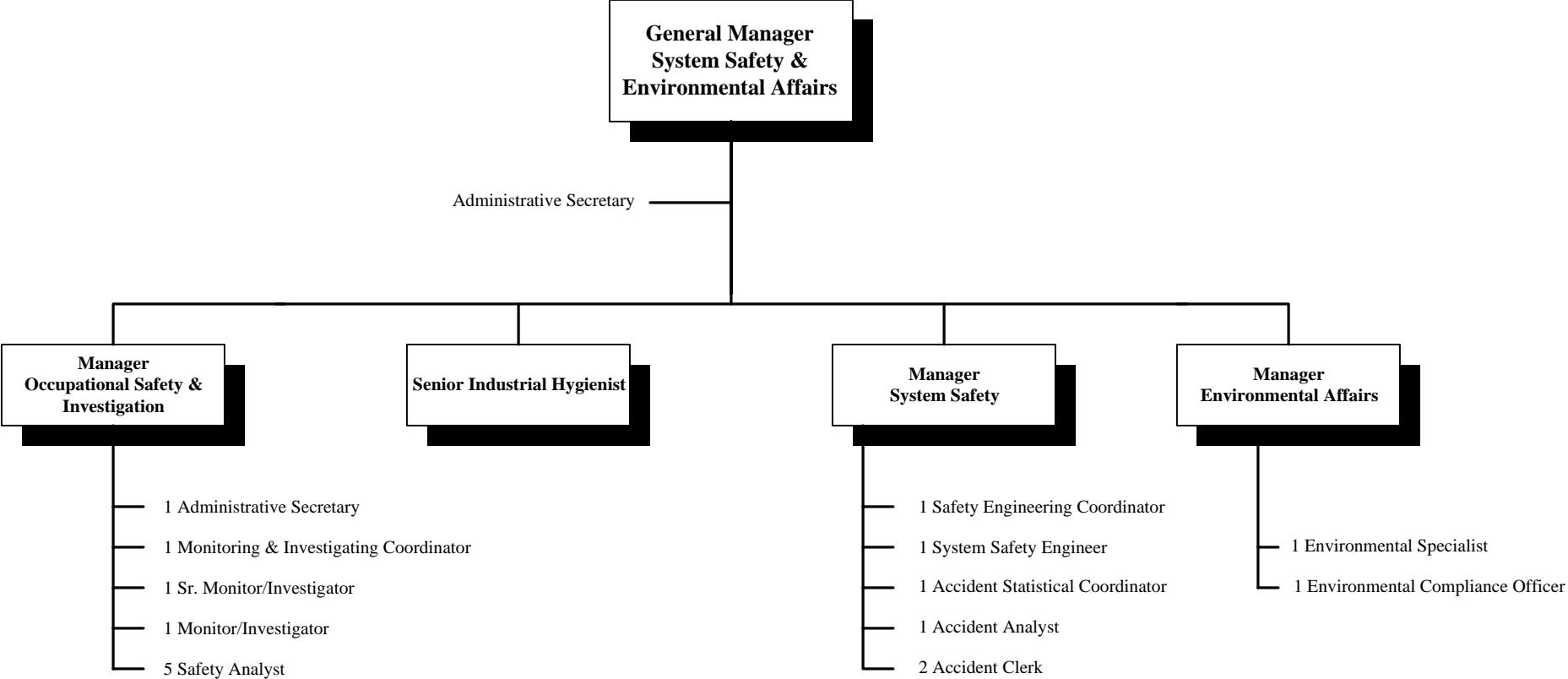
0010 SECURITY SERVICES

0090 SAFETY, SECURITY & TRAINING

|  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|--|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>                |                |                |                |                  |                |
| Budgeted Positions                     | 32             | 32             | 32             | 32               | 32             |
| <b>TOTAL</b>                           | 32             | 32             | 32             | 32               | 32             |
| <b><u>HOURS</u></b>                    |                |                |                |                  |                |
| Operating Hours                        | 49,943         | 53,443         | 61,024         | 62,000           | 60,354         |
| <b>TOTAL</b>                           | 49,943         | 53,443         | 61,024         | 62,000           | 60,354         |
| <b><u>OPERATING EXPENSES</u></b>       |                |                |                |                  |                |
| Labor Expense                          | 1,354,609      | 1,455,605      | 1,752,708      | 1,607,931        | 1,820,358      |
| Material Expense                       | 9,251          | 11,495         | 12,140         | 11,733           | 15,125         |
| Security Services                      | 18,205,581     | 21,775,671     | 22,375,046     | 23,452,004       | 23,942,688     |
| Maintenance & Repair                   | 2,167          | -              | -              | -                | -              |
| Contract Services                      | 26             | -              | -              | -                | -              |
| Leases & Rentals                       | 223,358        | 226,978        | 443,770        | 221,404          | 221,404        |
| Travel, Training & Dues                | 3,689          | 1,867          | 8,456          | 6,642            | 6,648          |
| General Expenses                       | 17,882         | 22,407         | 15,875         | 30,162           | 35,160         |
| <b>TOTAL</b>                           | 19,816,563     | 23,494,023     | 24,607,995     | 25,329,876       | 26,041,383     |
| <b><u>NON - OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Non - Operating Other Expense          | -              | -              | -              | 9,508            | 9,508          |
| <b>TOTAL</b>                           | -              | -              | -              | 9,508            | 9,508          |

# TRANSIT OPERATIONS SAFETY, SECURITY & TRAINING SYSTEM SAFETY & ENVIRONMENTAL AFFAIRS

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

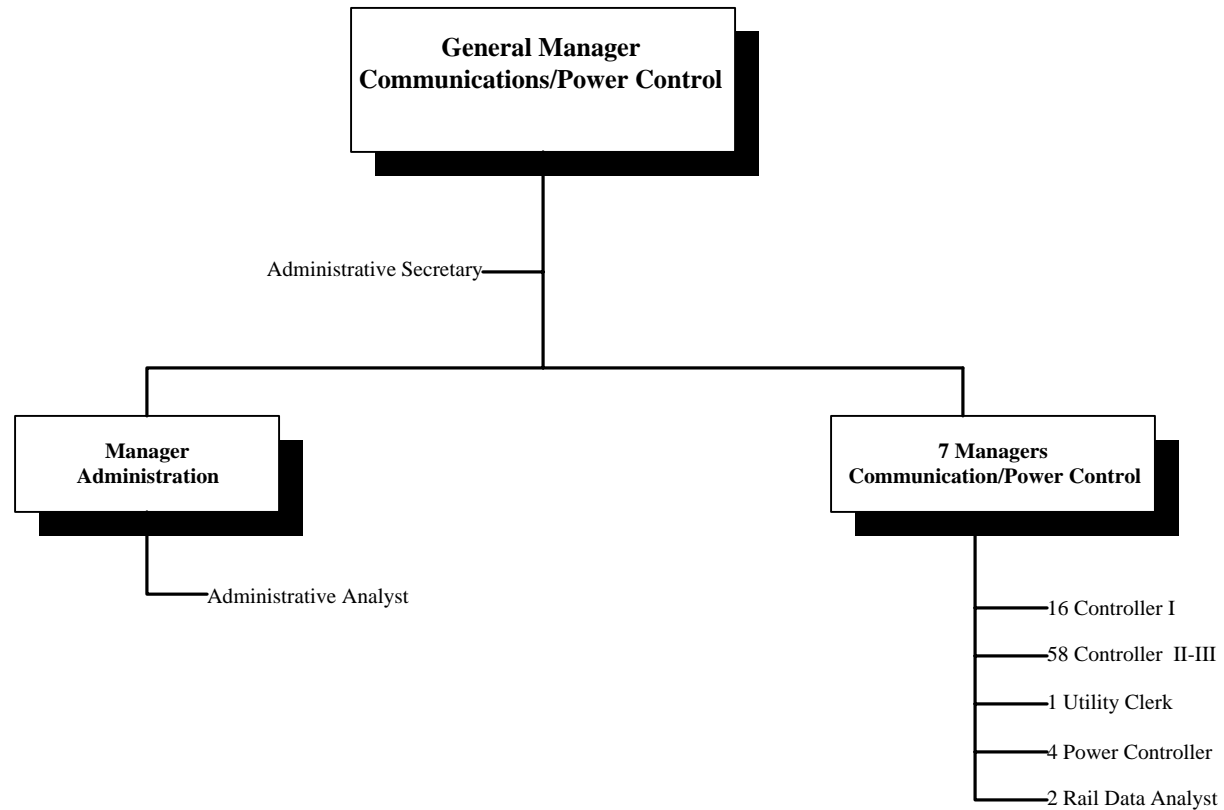
0630 SYSTEM SAFETY & ENVIRONMENTAL AFFAIRS

0090 SAFETY, SECURITY & TRAINING

|  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|--|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>                |                |                |                |                  |                |
| Budgeted Positions                     | 23             | 23             | 23             | 23               | 23             |
| <b>TOTAL</b>                           | 23             | 23             | 23             | 23               | 23             |
| <b><u>HOURS</u></b>                    |                |                |                |                  |                |
| Operating Hours                        | 42,502         | 48,646         | 43,336         | 47,369           | 42,862         |
| <b>TOTAL</b>                           | 42,502         | 48,646         | 43,336         | 47,369           | 42,862         |
| <b><u>OPERATING EXPENSES</u></b>       |                |                |                |                  |                |
| Labor Expense                          | 1,520,019      | 1,421,175      | 1,681,755      | 1,678,890        | 1,764,496      |
| Material Expense                       | 53,108         | 43,329         | 50,010         | 50,105           | 50,105         |
| Maintenance & Repair                   | -              | 1,580          | -              | 5,592            | 5,592          |
| Contract Services                      | 46,037         | 15,401         | 50,412         | 25,152           | 25,152         |
| Leases & Rentals                       | 300            | -              | -              | -                | -              |
| Travel, Training & Dues                | 4,404          | 16,331         | 45,931         | 28,260           | 28,260         |
| General Expenses                       | 17,370         | 33,493         | 33,837         | 15,912           | 15,912         |
| <b>TOTAL</b>                           | 1,641,238      | 1,531,309      | 1,861,945      | 1,803,911        | 1,889,517      |
| <b><u>NON - OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Non - Operating Other Expense          | 31,188         | -              | -              | 18,178           | 18,178         |
| <b>TOTAL</b>                           | 31,188         | -              | -              | 18,178           | 18,178         |

# TRANSIT OPERATIONS SAFETY, SECURITY & TRAINING COMMUNICATIONS/POWER CONTROL

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**CHICAGO TRANSIT AUTHORITY**

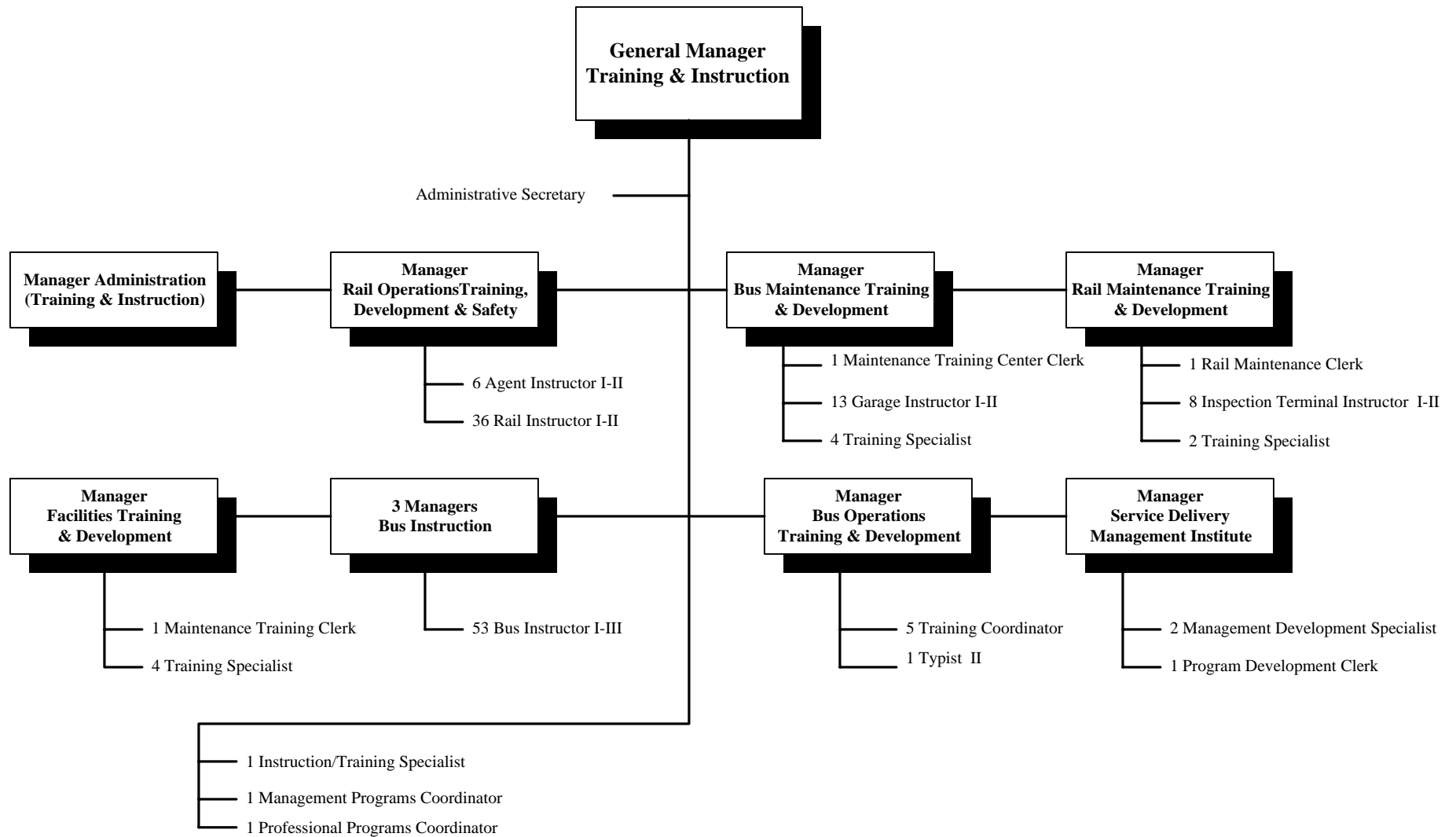
**2003 BUDGET BY CATEGORY**

**0115 COMMUNICATIONS/POWER CONTROL**

**0090 SAFETY, SECURITY & TRAINING**

|  | <b>2000</b>      | <b>2001</b>      | <b>2002</b>      | <b>2002</b>      | <b>2003</b>      |
|--|------------------|------------------|------------------|------------------|------------------|
|  | <b>Actual</b>    | <b>Actual</b>    | <b>Budget</b>    | <b>Forecast</b>  | <b>Budget</b>    |
| <b><u>POSITIONS</u></b>                |                  |                  |                  |                  |                  |
| Budgeted Positions                     | 92               | 92               | 92               | 92               | 92               |
| <b>TOTAL</b>                           | <u>92</u>        | <u>92</u>        | <u>92</u>        | <u>92</u>        | <u>92</u>        |
| <b><u>HOURS</u></b>                    |                  |                  |                  |                  |                  |
| Operating Hours                        | 161,327          | 157,360          | 182,142          | 167,827          | 169,640          |
| Non - Operating Hours                  | -                | -                | -                | -                | -                |
| <b>TOTAL</b>                           | <u>161,327</u>   | <u>157,360</u>   | <u>182,142</u>   | <u>167,827</u>   | <u>169,640</u>   |
| <b><u>OPERATING EXPENSES</u></b>       |                  |                  |                  |                  |                  |
| Labor Expense                          | 5,895,437        | 6,230,662        | 6,789,706        | 7,211,637        | 6,941,674        |
| Material Expense                       | (10,284)         | 27,811           | 29,492           | 25,980           | 25,980           |
| Maintenance & Repair                   | -                | 515              | -                | 5,940            | 5,940            |
| Contract Services                      | 25,036           | 17,093           | 30,000           | 20,004           | 20,004           |
| Leases & Rentals                       | 421,611          | 571,054          | 530,537          | 711,192          | 32,388           |
| Travel, Training & Dues                | 2,348            | 9,755            | 2,593            | 12,312           | 12,312           |
| General Expenses                       | -                | 276              | 500              | 612              | 612              |
| <b>TOTAL</b>                           | <u>6,334,148</u> | <u>6,857,166</u> | <u>7,382,828</u> | <u>7,987,677</u> | <u>7,038,910</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                  |                  |                  |                  |                  |
| Non - Operating Other Expense          | 816,285          | 3,236,579        | 1,672,062        | 6,100,988        | 6,100,988        |
| <b>TOTAL</b>                           | <u>816,285</u>   | <u>3,236,579</u> | <u>1,672,062</u> | <u>6,100,988</u> | <u>6,100,988</u> |

# TRANSIT OPERATIONS SAFETY, SECURITY & TRAINING TRAINING & INSTRUCTION



# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

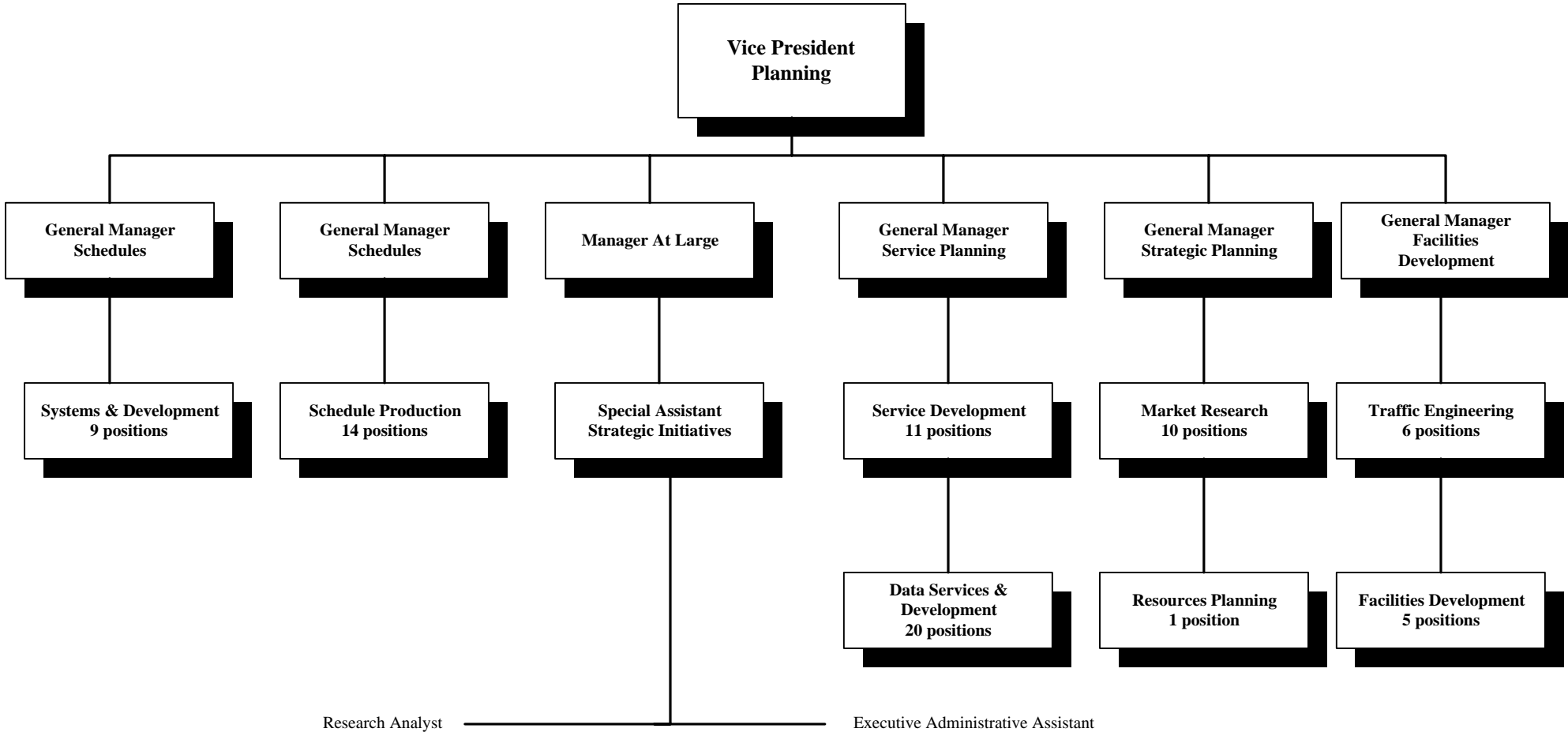
0180 TRAINING AND INSTRUCTION

0090 SAFETY, SECURITY & TRAINING

|  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|--|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>                |                |                |                |                  |                |
| Budgeted Positions                     | 149            | 149            | 153            | 153              | 153            |
| <b>TOTAL</b>                           | 149            | 149            | 153            | 153              | 153            |
| <b><u>HOURS</u></b>                    |                |                |                |                  |                |
| Operating Hours                        | 269,306        | 268,773        | 282,328        | 281,640          | 281,548        |
| Non - Operating Hours                  | -              | 3              | -              | -                | -              |
| <b>TOTAL</b>                           | 269,306        | 268,776        | 282,328        | 281,640          | 281,548        |
| <b><u>OPERATING EXPENSES</u></b>       |                |                |                |                  |                |
| Labor Expense                          | 8,966,903      | 9,274,360      | 10,252,909     | 10,276,553       | 10,285,167     |
| Material Expense                       | 237,581        | 217,218        | 190,052        | 224,083          | 224,083        |
| Maintenance & Repair                   | 52,028         | 51,048         | 50,940         | 56,713           | 133,561        |
| Contract Services                      | 280            | -              | -              | 6                | 6              |
| Leases & Rentals                       | 2,121          | 21             | -              | 21               | 21             |
| Travel, Training & Dues                | 103,175        | 85,390         | 81,598         | 98,153           | 98,153         |
| General Expenses                       | 19,775         | 6,542          | 14,493         | 11,408           | 11,408         |
| <b>TOTAL</b>                           | 9,381,863      | 9,634,579      | 10,589,992     | 10,666,937       | 10,752,399     |
| <b><u>NON - OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Non - Operating Labor Expense          | -              | 122            | -              | -                | -              |
| Non - Operating Other Expense          | 448,372        | 46,119         | 55,394         | 3,355            | 3,355          |
| <b>TOTAL</b>                           | 448,372        | 46,241         | 55,394         | 3,355            | 3,355          |



# TRANSIT OPERATIONS PLANNING



**CHICAGO TRANSIT AUTHORITY**  
**2003 BUDGET BY CATEGORY**

0004 PLANNING

0004 PLANNING

|  | 2000<br>Actual   | 2001<br>Actual   | 2002<br>Budget   | 2002<br>Forecast | 2003<br>Budget   |
|--|------------------|------------------|------------------|------------------|------------------|
| <b><u>POSITIONS</u></b>                |                  |                  |                  |                  |                  |
| Budgeted Positions                     | 80               | 85               | 86               | 86               | 86               |
| <b>TOTAL</b>                           | <u>80</u>        | <u>85</u>        | <u>86</u>        | <u>86</u>        | <u>86</u>        |
| <b><u>HOURS</u></b>                    |                  |                  |                  |                  |                  |
| Operating Hours                        | 151,341          | 148,401          | 162,120          | 133,262          | 160,210          |
| Non - Operating Hours                  | (297)            | 632              | -                | 632              | 632              |
| <b>TOTAL</b>                           | <u>151,044</u>   | <u>149,033</u>   | <u>162,120</u>   | <u>133,894</u>   | <u>160,842</u>   |
| <b><u>OPERATING EXPENSES</u></b>       |                  |                  |                  |                  |                  |
| Labor Expense                          | 5,334,670        | 5,487,334        | 6,333,052        | 6,331,988        | 6,391,675        |
| Material Expense                       | 67,207           | 46,280           | 66,642           | 58,851           | 59,648           |
| Utilities                              | -                | -                | -                | -                | -                |
| Maintenance & Repair                   | 1,213            | -                | -                | -                | -                |
| Advertising & Promotion                | -                | 9,877            | -                | 9,876            | 9,876            |
| Contract Services                      | 580,718          | 96,268           | 149,941          | 298,284          | 298,284          |
| Leases & Rentals                       | 1,622            | -                | -                | -                | -                |
| Travel, Training & Dues                | 30,902           | 21,814           | 25,091           | 23,759           | 63,759           |
| General Expenses                       | 20,666           | 16,578           | 23,861           | 20,591           | 20,591           |
| <b>TOTAL</b>                           | <u>6,036,998</u> | <u>5,678,151</u> | <u>6,598,587</u> | <u>6,743,349</u> | <u>6,843,833</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                  |                  |                  |                  |                  |
| Non - Operating Labor Expense          | (3,953)          | 13,084           | -                | 13,670           | 12,819           |
| Non - Operating Material Expense       | -                | -                | -                | -                | -                |
| Non - Operating Other Expense          | 913,905          | 428,112          | 443,745          | 660,896          | 660,896          |
| <b>TOTAL</b>                           | <u>909,952</u>   | <u>441,196</u>   | <u>443,745</u>   | <u>674,566</u>   | <u>673,715</u>   |

# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

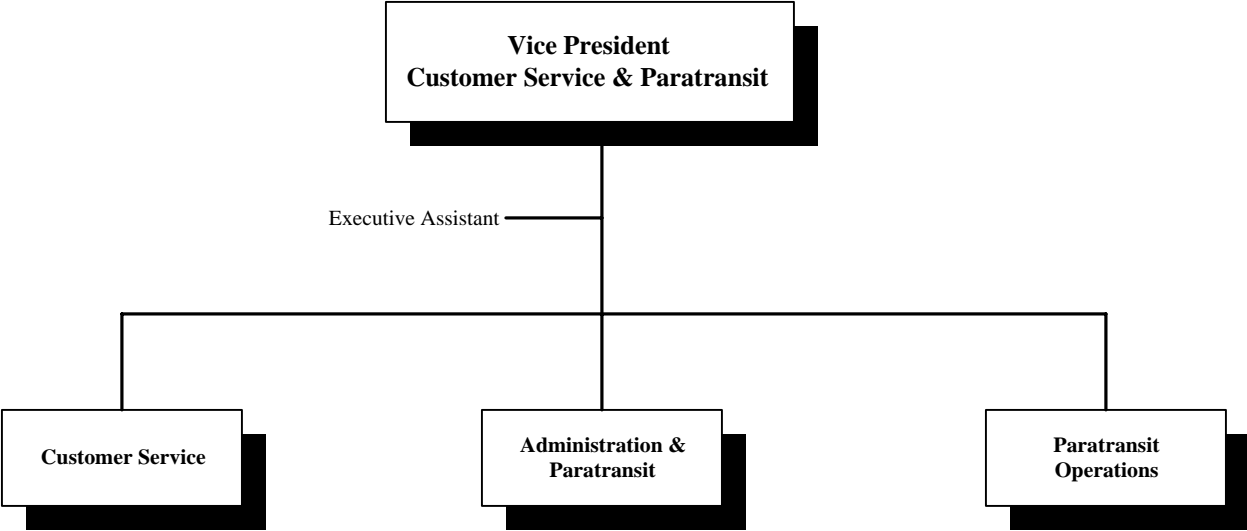
0110 ADMINISTRATION & PARATRANSIT

0110 ADMINISTRATION & PARATRANSIT

|  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|--|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>                |                |                |                |                  |                |
| Budgeted Positions                     | 49             | 48             | 48             | 48               | 48             |
| <b>TOTAL</b>                           | 49             | 48             | 48             | 48               | 48             |
| <b><u>HOURS</u></b>                    |                |                |                |                  |                |
| Operating Hours                        | 97,597         | 84,920         | 93,856         | 85,720           | 90,013         |
| Non - Operating Hours                  | -              | 86             | -              | -                | -              |
| <b>TOTAL</b>                           | 97,597         | 85,006         | 93,856         | 85,720           | 90,013         |
| <b><u>OPERATING EXPENSES</u></b>       |                |                |                |                  |                |
| Labor Expense                          | 2,770,722      | 2,549,970      | 3,216,842      | 2,833,491        | 3,086,964      |
| Material Expense                       | 44,799         | 50,161         | 57,550         | 38,163           | 41,553         |
| Purchase of Paratransit Services       | 27,043,425     | 32,313,631     | 33,590,544     | 35,150,000       | 37,214,725     |
| Utilities                              | -              | -              | -              | -                | -              |
| Maintenance & Repair                   | 1,143          | 621            | 829            | -                | -              |
| Advertising & Promotion                | -              | 987            | -              | 1,176            | 1,176          |
| Contract Services                      | 6,966          | 4,107          | 3,547          | 3,672            | 3,672          |
| Leases & Rentals                       | 1,885          | -              | 2,000          | -                | -              |
| Travel, Training & Dues                | 6,462          | 4,532          | -              | 9,848            | 9,848          |
| Warranty & Other Credits               | -              | -              | -              | -                | -              |
| General Expenses                       | 2,313          | 1,633          | 1,311          | 6,596            | 11,596         |
| <b>TOTAL</b>                           | 29,877,715     | 34,925,642     | 36,872,623     | 38,042,946       | 40,369,534     |
| <b><u>NON - OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Non - Operating Labor Expense          | -              | 3,235          | -              | -                | -              |
| Non - Operating Other Expense          | 3,074          | -              | -              | -                | -              |
| <b>TOTAL</b>                           | 3,074          | 3,235          | -              | -                | -              |

**TRANSIT OPERATIONS  
ADMINISTRATION & PARATRANSIT  
CUSTOMER SERVICE & PARATRANSIT VICE PRESIDENT**

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

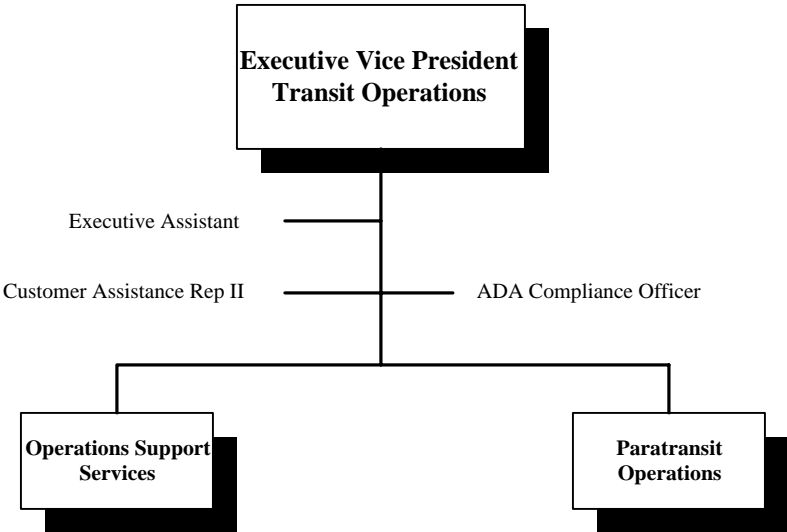
0091 CUSTOMER SERVICE & PARATRANSIT VP

0110 ADMINISTRATION & PARATRANSIT

|                                  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>          |                |                |                |                  |                |
| Budgeted Positions               | 2              | 2              | 2              | 2                | 2              |
| <b>TOTAL</b>                     | <u>2</u>       | <u>2</u>       | <u>2</u>       | <u>2</u>         | <u>2</u>       |
| <b><u>HOURS</u></b>              |                |                |                |                  |                |
| Operating Hours                  | 2,296          | -              | 3,904          | -                | 4,000          |
| <b>TOTAL</b>                     | <u>2,296</u>   | <u>-</u>       | <u>3,904</u>   | <u>-</u>         | <u>4,000</u>   |
| <b><u>OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Labor Expense                    | 90,449         | -              | 175,498        | 74,777           | 221,581        |
| Material Expense                 | 476            | -              | -              | 2,260            | 5,650          |
| Travel, Training & Dues          | 438            | -              | -              | 5,000            | 5,000          |
| General Expenses                 | -              | -              | -              | 5,000            | 10,000         |
| <b>TOTAL</b>                     | <u>91,363</u>  | <u>-</u>       | <u>175,498</u> | <u>87,037</u>    | <u>242,231</u> |

# TRANSIT OPERATIONS ADMINISTRATION & PARATRANSIT

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**CHICAGO TRANSIT AUTHORITY**

**2003 BUDGET BY CATEGORY**

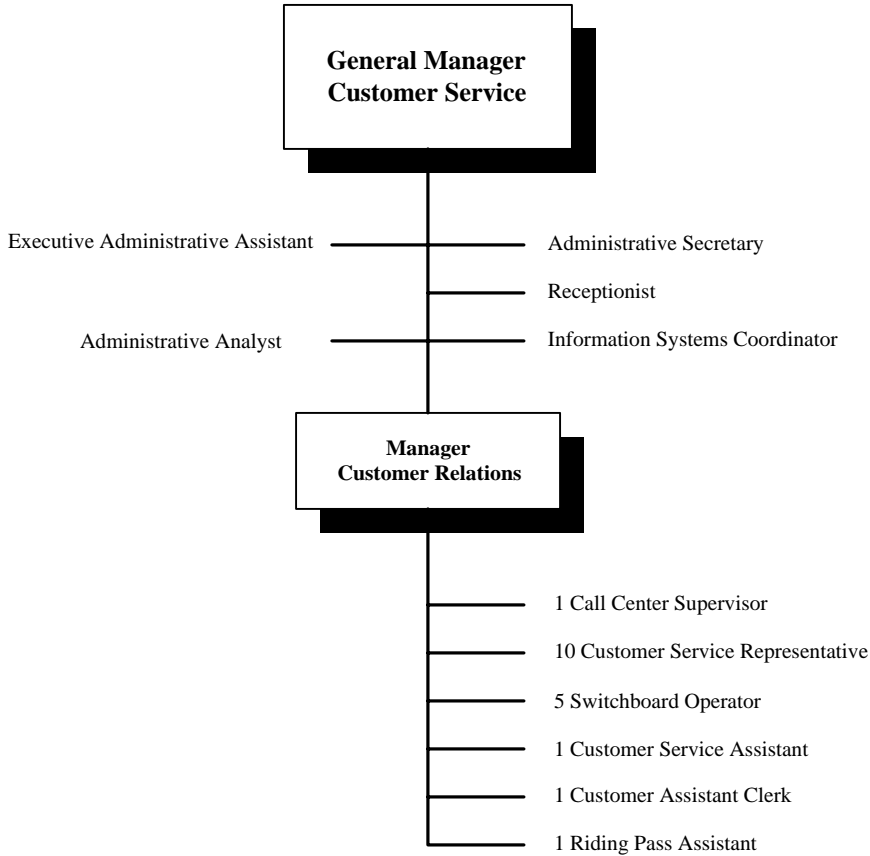
0112 ADMINISTRATION & PARATRANSIT

0110 ADMINISTRATION & PARATRANSIT

|                                  | <b>2000<br/>Actual</b> | <b>2001<br/>Actual</b> | <b>2002<br/>Budget</b> | <b>2002<br/>Forecast</b> | <b>2003<br/>Budget</b> |
|----------------------------------|------------------------|------------------------|------------------------|--------------------------|------------------------|
| <b><u>POSITIONS</u></b>          |                        |                        |                        |                          |                        |
| Budgeted Positions               | 4                      | 3                      | 3                      | 3                        | 3                      |
| <b>TOTAL</b>                     | <u>4</u>               | <u>3</u>               | <u>3</u>               | <u>3</u>                 | <u>3</u>               |
| <b><u>HOURS</u></b>              |                        |                        |                        |                          |                        |
| Operating Hours                  | 5,344                  | 3,976                  | 5,616                  | 4,852                    | 5,712                  |
| Non - Operating Hours            | -                      | -                      | -                      | -                        | -                      |
| <b>TOTAL</b>                     | <u>5,344</u>           | <u>3,976</u>           | <u>5,616</u>           | <u>4,852</u>             | <u>5,712</u>           |
| <b><u>OPERATING EXPENSES</u></b> |                        |                        |                        |                          |                        |
| Labor Expense                    | 173,426                | 140,468                | 199,873                | 152,597                  | 208,544                |
| Material Expense                 | 162                    | -                      | -                      | -                        | -                      |
| Leases & Rentals                 | -                      | -                      | -                      | -                        | -                      |
| Travel, Training & Dues          | 4,203                  | -                      | -                      | -                        | -                      |
| General Expenses                 | 933                    | -                      | -                      | -                        | -                      |
| <b>TOTAL</b>                     | <u>178,724</u>         | <u>140,468</u>         | <u>199,873</u>         | <u>152,597</u>           | <u>208,544</u>         |

# TRANSIT OPERATIONS CUSTOMER SERVICE

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

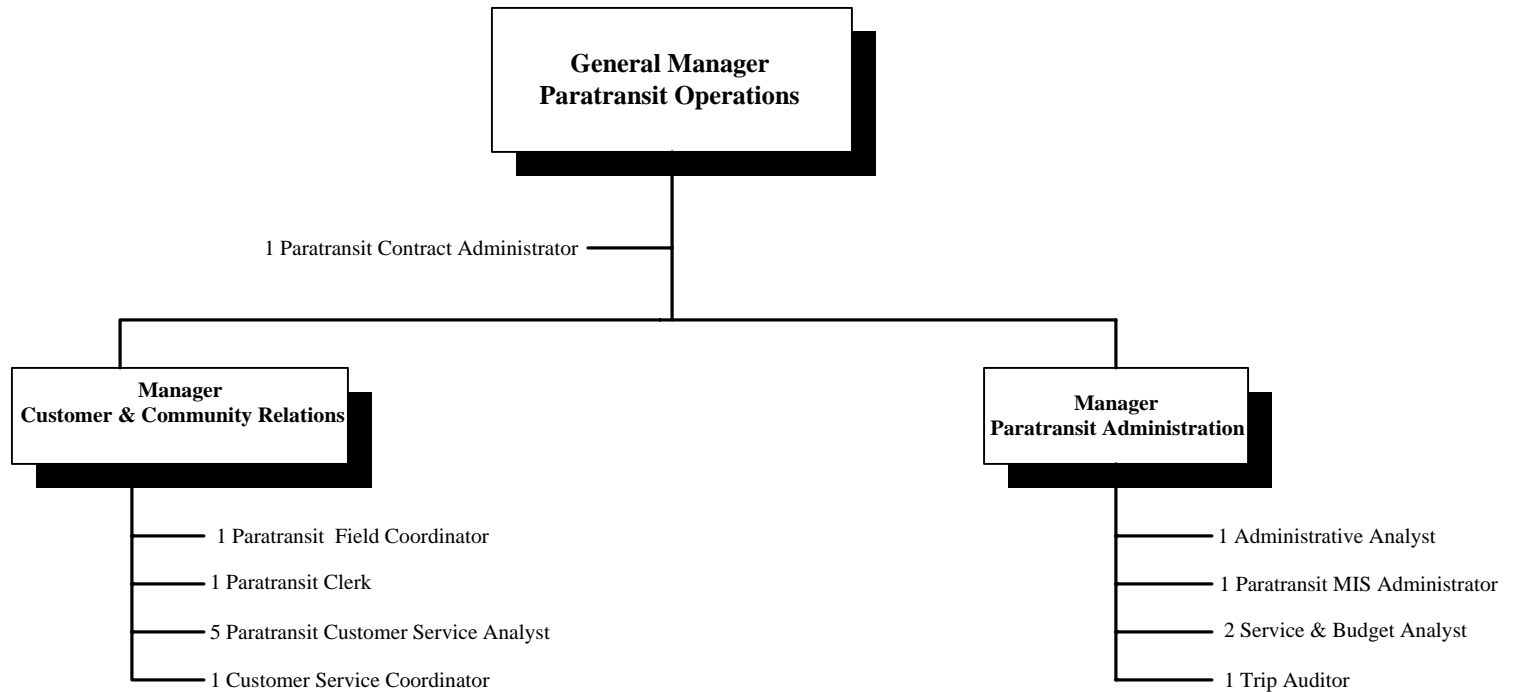
0069 CUSTOMER SERVICE

0110 ADMINISTRATION & PARATRANSIT

|                                  | 2000<br>Actual   | 2001<br>Actual   | 2002<br>Budget   | 2002<br>Forecast | 2003<br>Budget   |
|----------------------------------|------------------|------------------|------------------|------------------|------------------|
| <b><u>POSITIONS</u></b>          |                  |                  |                  |                  |                  |
| Budgeted Positions               | 26               | 26               | 26               | 26               | 26               |
| <b>TOTAL</b>                     | <u>26</u>        | <u>26</u>        | <u>26</u>        | <u>26</u>        | <u>26</u>        |
| <b><u>HOURS</u></b>              |                  |                  |                  |                  |                  |
| Operating Hours                  | 56,954           | 50,574           | 52,832           | 48,611           | 49,317           |
| <b>TOTAL</b>                     | <u>56,954</u>    | <u>50,574</u>    | <u>52,832</u>    | <u>48,611</u>    | <u>49,317</u>    |
| <b><u>OPERATING EXPENSES</u></b> |                  |                  |                  |                  |                  |
| Labor Expense                    | 1,464,273        | 1,381,144        | 1,616,743        | 1,460,839        | 1,571,759        |
| Material Expense                 | 23,998           | 13,838           | 22,323           | 9,767            | 9,767            |
| Maintenance & Repair             | 1,143            | 621              | 829              | -                | -                |
| Advertising & Promotion          | -                | 987              | -                | 1,176            | 1,176            |
| Contract Services                | 4,867            | 1,692            | 3,547            | 1,248            | 1,248            |
| Leases & Rentals                 | 1,885            | -                | 2,000            | -                | -                |
| Travel, Training & Dues          | 1,821            | 4,234            | -                | 4,548            | 4,548            |
| General Expenses                 | 713              | 563              | 720              | 360              | 360              |
| <b>TOTAL</b>                     | <u>1,498,700</u> | <u>1,403,079</u> | <u>1,646,162</u> | <u>1,477,938</u> | <u>1,588,858</u> |

# TRANSIT OPERATIONS ADMINISTRATION & PARATRANSIT PARATRANSIT OPERATIONS

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

0384 PARATRANSIT OPERATIONS

0110 ADMINISTRATION & PARATRANSIT

|  | 2000<br>Actual    | 2001<br>Actual    | 2002<br>Budget    | 2002<br>Forecast  | 2003<br>Budget    |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                   |                   |                   |                   |                   |
| Budgeted Positions                     | 17                | 17                | 17                | 17                | 17                |
| <b>TOTAL</b>                           | <u>17</u>         | <u>17</u>         | <u>17</u>         | <u>17</u>         | <u>17</u>         |
| <b><u>HOURS</u></b>                    |                   |                   |                   |                   |                   |
| Operating Hours                        | 33,003            | 30,370            | 31,504            | 32,257            | 30,984            |
| Non - Operating Hours                  | -                 | 86                | -                 | -                 | -                 |
| <b>TOTAL</b>                           | <u>33,003</u>     | <u>30,456</u>     | <u>31,504</u>     | <u>32,257</u>     | <u>30,984</u>     |
| <b><u>OPERATING EXPENSES</u></b>       |                   |                   |                   |                   |                   |
| Labor Expense                          | 1,042,574         | 1,028,358         | 1,224,728         | 1,145,278         | 1,085,080         |
| Material Expense                       | 20,163            | 36,323            | 35,227            | 26,136            | 26,136            |
| Purchase of Paratransit Services       | 27,043,425        | 32,313,631        | 33,590,544        | 35,150,000        | 37,214,725        |
| Utilities                              | -                 | -                 | -                 | -                 | -                 |
| Contract Services                      | 2,099             | 2,415             | -                 | 2,424             | 2,424             |
| Leases & Rentals                       | -                 | -                 | -                 | -                 | -                 |
| Travel, Training & Dues                | -                 | 298               | -                 | 300               | 300               |
| Warranty & Other Credits               | -                 | -                 | -                 | -                 | -                 |
| General Expenses                       | 667               | 1,070             | 591               | 1,236             | 1,236             |
| <b>TOTAL</b>                           | <u>28,108,928</u> | <u>33,382,095</u> | <u>34,851,090</u> | <u>36,325,374</u> | <u>38,329,901</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                   |                   |                   |                   |                   |
| Non - Operating Labor Expense          | -                 | 3,235             | -                 | -                 | -                 |
| Non - Operating Other Expense          | 3,074             | -                 | -                 | -                 | -                 |
| <b>TOTAL</b>                           | <u>3,074</u>      | <u>3,235</u>      | <u>-</u>          | <u>-</u>          | <u>-</u>          |

## Construction, Engineering & Facilities Maintenance

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The Construction, Engineering, & Facilities Maintenance Group is responsible for the acquisition and maintenance of all CTA facilities.

### Real Estate

Real Estate Negotiate leases, easements, and right of entry agreements for the use of property and provide real estate services necessary to acquire property for CTA operations.

### Engineering

Engineering Provide design services and develop capital projects that will rehabilitate CTA's aging infrastructure and extend its useful life at a reasonable cost. Assist outside agencies making transit improvements that benefit CTA.

### Capital Construction

Capital Construction Oversee all capital projects and ensures that all projects stay within program guidelines. Act as liaison between the project management oversight group and the CTA.

### Facilities Maintenance

System Maintenance Support Provide for the maintenance and repair of all non-revenue vehicles. Provide vehicle and equipment operators in support of all Construction and Maintenance Group activities.

Communications Engineering & Maintenance Maintain and repair all communication equipment including telephones, radios, public address systems, and CCTV security systems. Provide mechanical and electrical technical support and administrator support to the Maintenance Group.

Power & Way Maintenance Provide appropriate preventative maintenance and repair to maintain the integrity of all structure, track, signal, and power conversion and distribution systems. Complete renewal of all structure, track, signal, and power distribution systems in a timely and cost effective manner. Maintain equipment within all applicable government and equipment manufacturer specifications.

Rail Station Appearance Provide clean and safe rail customer facilities. Maintain elevators and escalators at all properties.

Facilities Maintenance Maintain all CTA facilities. Maintain the water, storm, sewer, and pollution control systems and install all signs.

# CHICAGO TRANSIT AUTHORITY

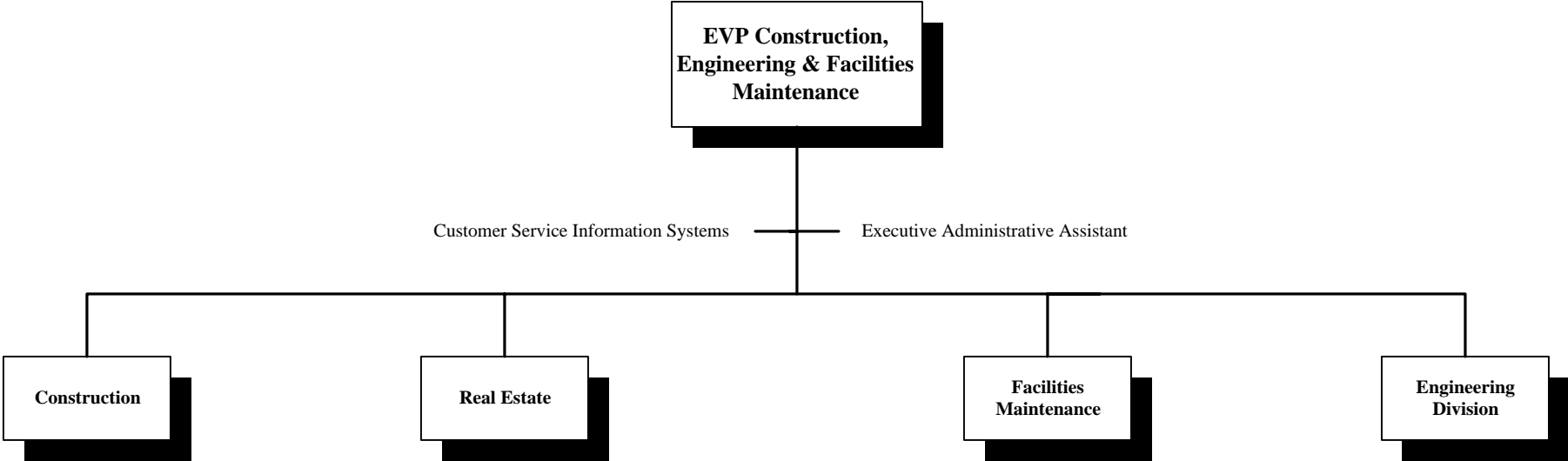
## 2003 BUDGET BY CATEGORY

### 0503 CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE

|  | 2000<br>Actual     | 2001<br>Actual     | 2002<br>Budget     | 2002<br>Forecast   | 2003<br>Budget     |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b><u>POSITIONS</u></b>                |                    |                    |                    |                    |                    |
| Budgeted Positions                     | 1,473              | 1,486              | 1,497              | 1,497              | 1,497              |
| <b>TOTAL</b>                           | <u>1,473</u>       | <u>1,486</u>       | <u>1,497</u>       | <u>1,497</u>       | <u>1,497</u>       |
| <b><u>HOURS</u></b>                    |                    |                    |                    |                    |                    |
| Operating Hours                        | 2,449,403          | 2,433,681          | 2,477,279          | 2,410,216          | 2,334,938          |
| Non - Operating Hours                  | 625,575            | 748,605            | 652,500            | 702,461            | 658,032            |
| <b>TOTAL</b>                           | <u>3,074,978</u>   | <u>3,182,286</u>   | <u>3,129,779</u>   | <u>3,112,677</u>   | <u>2,992,970</u>   |
| <b><u>OPERATING EXPENSES</u></b>       |                    |                    |                    |                    |                    |
| Labor Expense                          | 77,085,584         | 81,284,004         | 83,691,336         | 85,025,000         | 87,615,879         |
| Material Expense                       | 9,446,681          | 11,259,399         | 10,318,012         | 10,311,793         | 10,357,811         |
| Diesel Fuel - Revenue Vehicles         | -                  | -                  | -                  | -                  | -                  |
| Electric Power - Rail Service          | 21,021,791         | 21,834,681         | 22,700,400         | 20,894,724         | 21,295,717         |
| Utilities                              | 17,900,462         | 18,660,917         | 20,739,871         | 17,733,808         | 18,654,136         |
| Maintenance & Repair                   | 5,600,344          | 6,537,108          | 5,465,066          | 7,179,655          | 6,271,365          |
| Advertising & Promotion                | 3,847              | 18,802             | 10,878             | 14,689             | 14,689             |
| Contract Services                      | 420,153            | 477,157            | 368,789            | 481,207            | 501,407            |
| Leases & Rentals                       | 4,872,732          | 4,974,080          | 5,324,533          | 5,932,685          | 6,791,081          |
| Travel, Training & Dues                | 63,315             | 91,507             | 99,493             | 102,568            | 123,768            |
| Warranty & Other Credits               | (63,585)           | (80,815)           | (23,000)           | (99,362)           | (99,362)           |
| General Expenses                       | 255,856            | 237,113            | 977,495            | 289,846            | 303,420            |
| <b>TOTAL</b>                           | <u>136,607,180</u> | <u>145,293,953</u> | <u>149,672,873</u> | <u>147,866,613</u> | <u>151,829,911</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                    |                    |                    |                    |                    |
| Non - Operating Labor Expense          | 20,812,227         | 26,151,005         | 21,689,062         | 29,810,766         | 28,137,291         |
| Non - Operating Material Expense       | 2,550,788          | 1,611,468          | 1,473,148          | 1,313,848          | 1,210,898          |
| Non - Operating Other Expense          | 99,253,299         | 104,352,947        | 98,265,439         | 90,349,464         | 162,533,249        |
| <b>TOTAL</b>                           | <u>122,616,314</u> | <u>132,115,420</u> | <u>121,427,649</u> | <u>121,474,078</u> | <u>391,881,438</u> |

**CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE**  
**CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE EXECUTIVE VICE PRESIDENT**

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

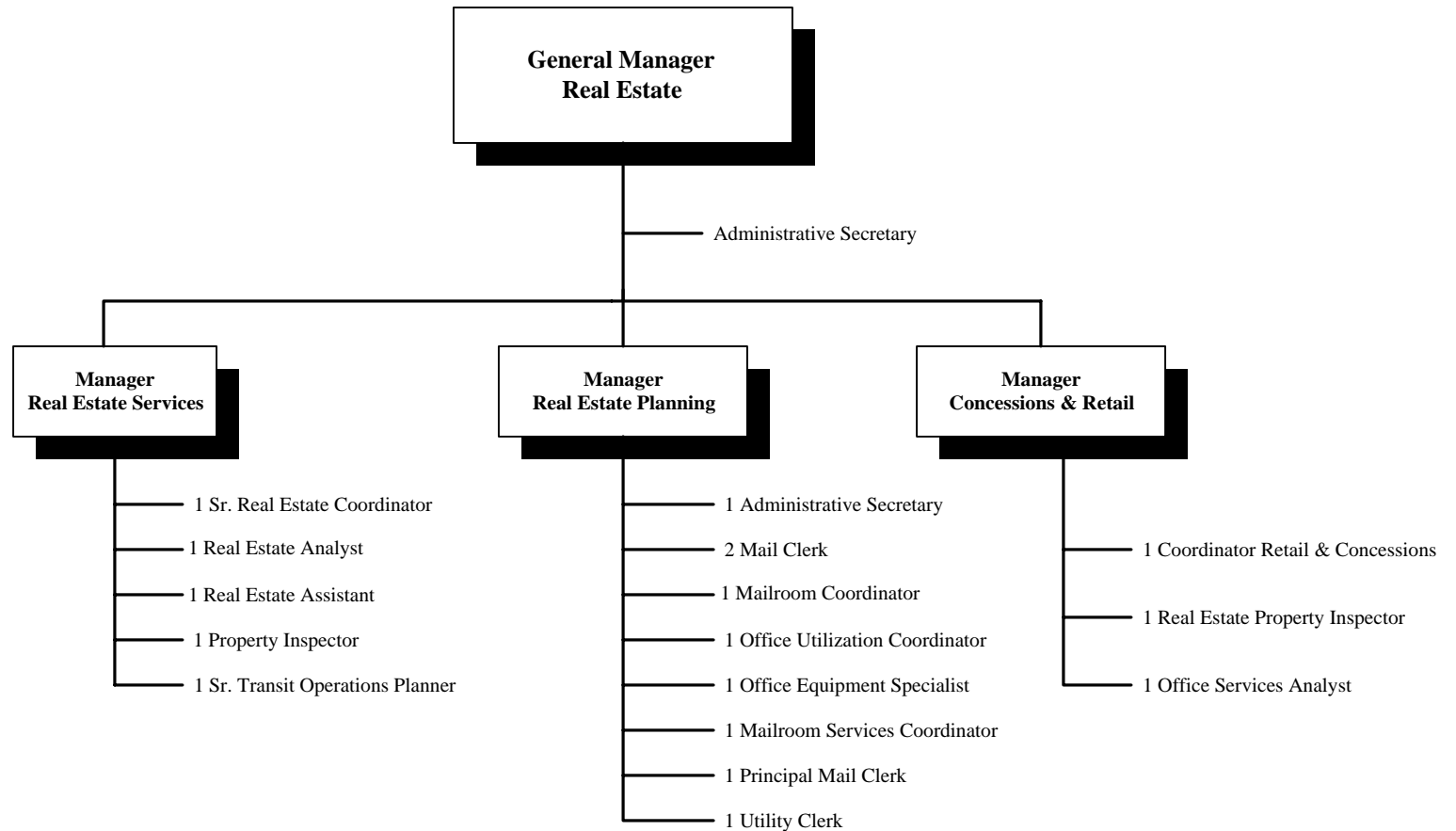
0504 EVP, CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE

0504 CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE

|  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|--|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>                |                |                |                |                  |                |
| Budgeted Positions                     | 2              | 3              | 4              | 4                | 3              |
| <b>TOTAL</b>                           | <u>2</u>       | <u>3</u>       | <u>4</u>       | <u>4</u>         | <u>3</u>       |
| <b><u>HOURS</u></b>                    |                |                |                |                  |                |
| Operating Hours                        | 6,680          | 6,792          | 7,808          | 6,420            | 5,752          |
| <b>TOTAL</b>                           | <u>6,680</u>   | <u>6,792</u>   | <u>7,808</u>   | <u>6,420</u>     | <u>5,752</u>   |
| <b><u>OPERATING EXPENSES</u></b>       |                |                |                |                  |                |
| Labor Expense                          | 363,527        | 444,205        | 498,464        | 476,481          | 357,450        |
| Material Expense                       | 7,480          | 5,489          | 5,305          | 5,400            | 5,400          |
| Contract Services                      | 120            | 152            | 164            | -                | -              |
| Travel, Training & Dues                | 6,615          | 4,310          | 7,115          | 2,208            | 2,208          |
| General Expenses                       | 178            | 4,847          | 825            | 9,504            | 9,504          |
| <b>TOTAL</b>                           | <u>377,920</u> | <u>459,003</u> | <u>511,873</u> | <u>493,593</u>   | <u>374,562</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Non - Operating Other Expense          | -              | 280,120        | -              | 242,269          | 242,269        |
| <b>TOTAL</b>                           | <u>-</u>       | <u>280,120</u> | <u>-</u>       | <u>242,269</u>   | <u>242,269</u> |

# CONSTRUCTION, ENGINEERING, & FACILITIES MAINTENANCE REAL ESTATE

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**CHICAGO TRANSIT AUTHORITY**

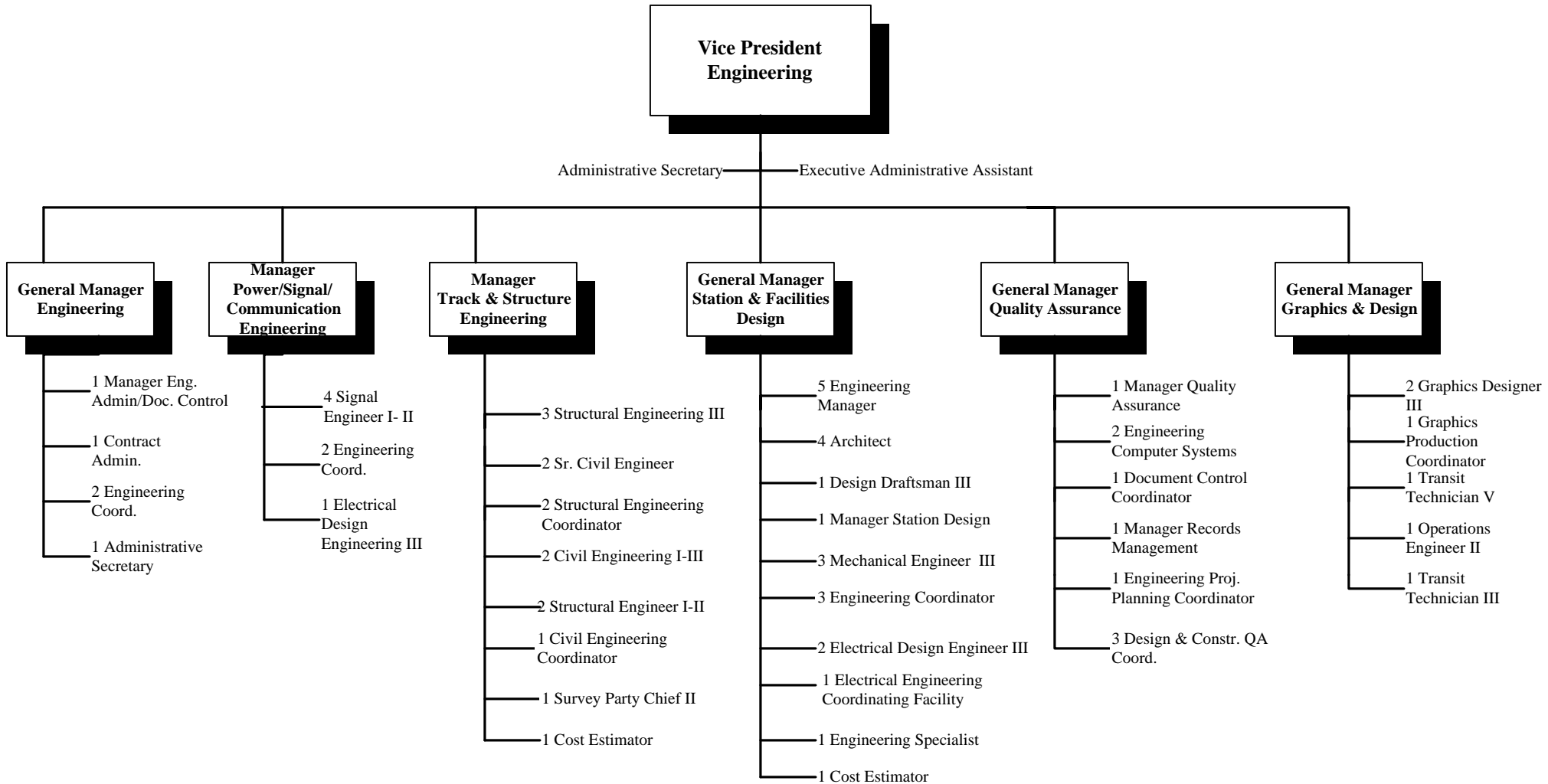
**2003 BUDGET BY CATEGORY**

0094 REAL ESTATE

0094 REAL ESTATE

|  | <b>2000</b>      | <b>2001</b>      | <b>2002</b>      | <b>2002</b>      | <b>2003</b>      |
|--|------------------|------------------|------------------|------------------|------------------|
|  | <b>Actual</b>    | <b>Actual</b>    | <b>Budget</b>    | <b>Forecast</b>  | <b>Budget</b>    |
| <b><u>POSITIONS</u></b>                |                  |                  |                  |                  |                  |
| Budgeted Positions                     | 23               | 23               | 22               | 22               | 22               |
| <b>TOTAL</b>                           | <u>23</u>        | <u>23</u>        | <u>22</u>        | <u>22</u>        | <u>22</u>        |
| <b><u>HOURS</u></b>                    |                  |                  |                  |                  |                  |
| Operating Hours                        | 37,797           | 35,565           | 41,224           | 37,640           | 40,536           |
| <b>TOTAL</b>                           | <u>37,797</u>    | <u>35,565</u>    | <u>41,224</u>    | <u>37,640</u>    | <u>40,536</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                  |                  |                  |                  |                  |
| Labor Expense                          | 1,255,313        | 1,188,260        | 1,477,747        | 1,377,068        | 1,522,004        |
| Material Expense                       | 26,125           | 17,893           | 17,686           | 13,624           | 13,624           |
| Utilities                              | 279,160          | 286,250          | 279,071          | 325,773          | 325,772          |
| Maintenance & Repair                   | 877,414          | 963,031          | 777,966          | 1,246,813        | 1,246,813        |
| Advertising & Promotion                | -                | -                | -                | -                | -                |
| Contract Services                      | 346,377          | 363,440          | 342,225          | 393,355          | 413,555          |
| Leases & Rentals                       | 4,734,335        | 4,945,352        | 5,260,241        | 5,910,374        | 6,043,778        |
| Travel, Training & Dues                | 613              | 2,000            | -                | 3,919            | 3,919            |
| Warranty & Other Credits               | -                | -                | -                | -                | -                |
| General Expenses                       | 23,821           | 2,953            | 470              | 3,168            | 3,168            |
| <b>TOTAL</b>                           | <u>7,543,158</u> | <u>7,769,179</u> | <u>8,155,406</u> | <u>9,274,094</u> | <u>9,572,633</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                  |                  |                  |                  |                  |
| Non - Operating Other Expense          | 796,475          | 1,328,583        | 544,155          | 8,108,023        | 3,291,808        |
| <b>TOTAL</b>                           | <u>796,475</u>   | <u>1,328,583</u> | <u>544,155</u>   | <u>8,108,023</u> | <u>3,291,808</u> |

# CONSTRUCTION, ENGINEERING, & FACILITIES MAINTENANCE ENGINEERING



**CHICAGO TRANSIT AUTHORITY**  
**2003 BUDGET BY CATEGORY**

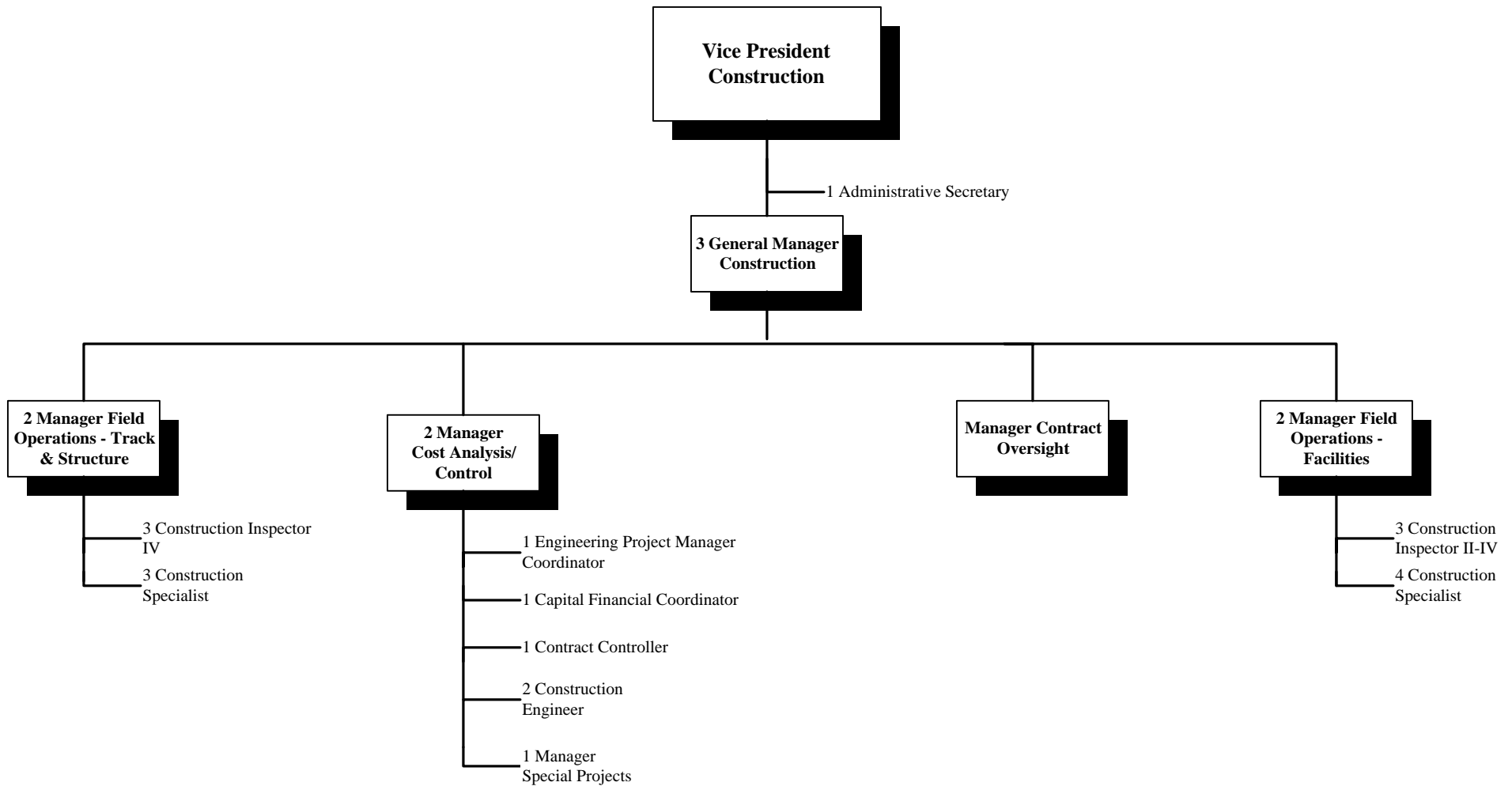
0940 ENGINEERING

0940 ENGINEERING

|  | <b>2000</b>       | <b>2001</b>       | <b>2002</b>       | <b>2002</b>       | <b>2003</b>        |
|--|-------------------|-------------------|-------------------|-------------------|--------------------|
|  | <b>Actual</b>     | <b>Actual</b>     | <b>Budget</b>     | <b>Forecast</b>   | <b>Budget</b>      |
| <b><u>POSITIONS</u></b>                |                   |                   |                   |                   |                    |
| Budgeted Positions                     | 71                | 71                | 72                | 72                | 72                 |
| <b>TOTAL</b>                           | <u>71</u>         | <u>71</u>         | <u>72</u>         | <u>72</u>         | <u>72</u>          |
| <b><u>HOURS</u></b>                    |                   |                   |                   |                   |                    |
| Operating Hours                        | 66,405            | 73,037            | 62,042            | 70,876            | 68,914             |
| Non - Operating Hours                  | 73,475            | 65,094            | 83,353            | 64,820            | 64,820             |
| <b>TOTAL</b>                           | <u>139,880</u>    | <u>138,131</u>    | <u>145,395</u>    | <u>135,696</u>    | <u>133,734</u>     |
| <b><u>OPERATING EXPENSES</u></b>       |                   |                   |                   |                   |                    |
| Labor Expense                          | 2,581,555         | 3,110,696         | 3,228,798         | 3,506,872         | 3,822,286          |
| Material Expense                       | 77,138            | 89,775            | 80,946            | 102,150           | 102,150            |
| Maintenance & Repair                   | 23,158            | 1,795             | 24,500            | 948               | 948                |
| Advertising & Promotion                | 2,533             | 18,764            | 10,878            | 13,729            | 13,729             |
| Contract Services                      | 17,523            | 1,609             | -                 | 1,452             | 1,452              |
| Leases & Rentals                       | 960               | 75                | 20,000            | 75                | 75                 |
| Travel, Training & Dues                | 19,931            | 39,182            | 31,242            | 33,889            | 33,889             |
| General Expenses                       | 1,213             | 7,768             | 7,500             | 15,847            | 15,847             |
| <b>TOTAL</b>                           | <u>2,724,011</u>  | <u>3,269,664</u>  | <u>3,403,864</u>  | <u>3,674,962</u>  | <u>3,990,376</u>   |
| <b><u>NON - OPERATING EXPENSES</u></b> |                   |                   |                   |                   |                    |
| Non - Operating Labor Expense          | 2,674,823         | 2,428,977         | 3,003,457         | 2,558,130         | 2,413,683          |
| Non - Operating Material Expense       | 7,409             | 3,658             | 1,691             | 1,747             | 1,747              |
| Non - Operating Other Expense          | 94,755,004        | 79,542,733        | 93,878,884        | 56,092,056        | 332,792,056        |
| <b>TOTAL</b>                           | <u>97,437,236</u> | <u>81,975,368</u> | <u>96,884,032</u> | <u>58,651,933</u> | <u>335,207,486</u> |

# CONSTRUCTION, ENGINEERING, & FACILITIES MAINTENANCE CONSTRUCTION

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**CHICAGO TRANSIT AUTHORITY**  
**2003 BUDGET BY CATEGORY**

0960 CONSTRUCTION

0960 CONSTRUCTION

|  | 2000<br>Actual   | 2001<br>Actual    | 2002<br>Budget   | 2002<br>Forecast  | 2003<br>Budget    |
|--|------------------|-------------------|------------------|-------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                  |                   |                  |                   |                   |
| Budgeted Positions                     | 28               | 28                | 28               | 28                | 29                |
| <b>TOTAL</b>                           | <u>28</u>        | <u>28</u>         | <u>28</u>        | <u>28</u>         | <u>29</u>         |
| <b><u>HOURS</u></b>                    |                  |                   |                  |                   |                   |
| Operating Hours                        | 24,781           | 30,394            | 29,270           | 33,010            | 35,423            |
| Non - Operating Hours                  | 22,988           | 19,712            | 18,008           | 19,381            | 19,381            |
| <b>TOTAL</b>                           | <u>47,769</u>    | <u>50,106</u>     | <u>47,278</u>    | <u>52,391</u>     | <u>54,804</u>     |
| <b><u>OPERATING EXPENSES</u></b>       |                  |                   |                  |                   |                   |
| Labor Expense                          | 1,076,941        | 1,378,648         | 1,153,956        | 1,595,102         | 1,789,488         |
| Material Expense                       | 8,146            | 24,291            | 1,410            | 35,361            | 43,861            |
| Maintenance & Repair                   | -                | -                 | -                | -                 | -                 |
| Contract Services                      | 59               | -                 | -                | -                 | -                 |
| Travel, Training & Dues                | 3,986            | 2,118             | 4,936            | 5,964             | 5,964             |
| Warranty & Other Credits               | (63,585)         | (80,815)          | (23,000)         | (99,362)          | (99,362)          |
| General Expenses                       | 17,421           | 18,712            | 43,140           | 31,143            | 31,143            |
| <b>TOTAL</b>                           | <u>1,042,968</u> | <u>1,342,954</u>  | <u>1,180,442</u> | <u>1,568,208</u>  | <u>1,771,094</u>  |
| <b><u>NON - OPERATING EXPENSES</u></b> |                  |                   |                  |                   |                   |
| Non - Operating Labor Expense          | 718,287          | 717,828           | 773,632          | 739,138           | 773,633           |
| Non - Operating Material Expense       | 18,735           | 14,469            | 28,188           | 15,901            | 15,901            |
| Non - Operating Other Expense          | 423,217          | 13,579,932        | -                | 15,879,625        | 15,879,625        |
| <b>TOTAL</b>                           | <u>1,160,239</u> | <u>14,312,229</u> | <u>801,820</u>   | <u>16,634,664</u> | <u>16,669,159</u> |

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**Innovative**

We will seek out and encourage  
employees who  
initiate  
change,  
improvement, learning  
and advancement of our goals.

**CHICAGO TRANSIT AUTHORITY**  
**2003 BUDGET BY CATEGORY**

0500 FACILITIES MAINTENANCE

0500 FACILITIES MAINTENANCE

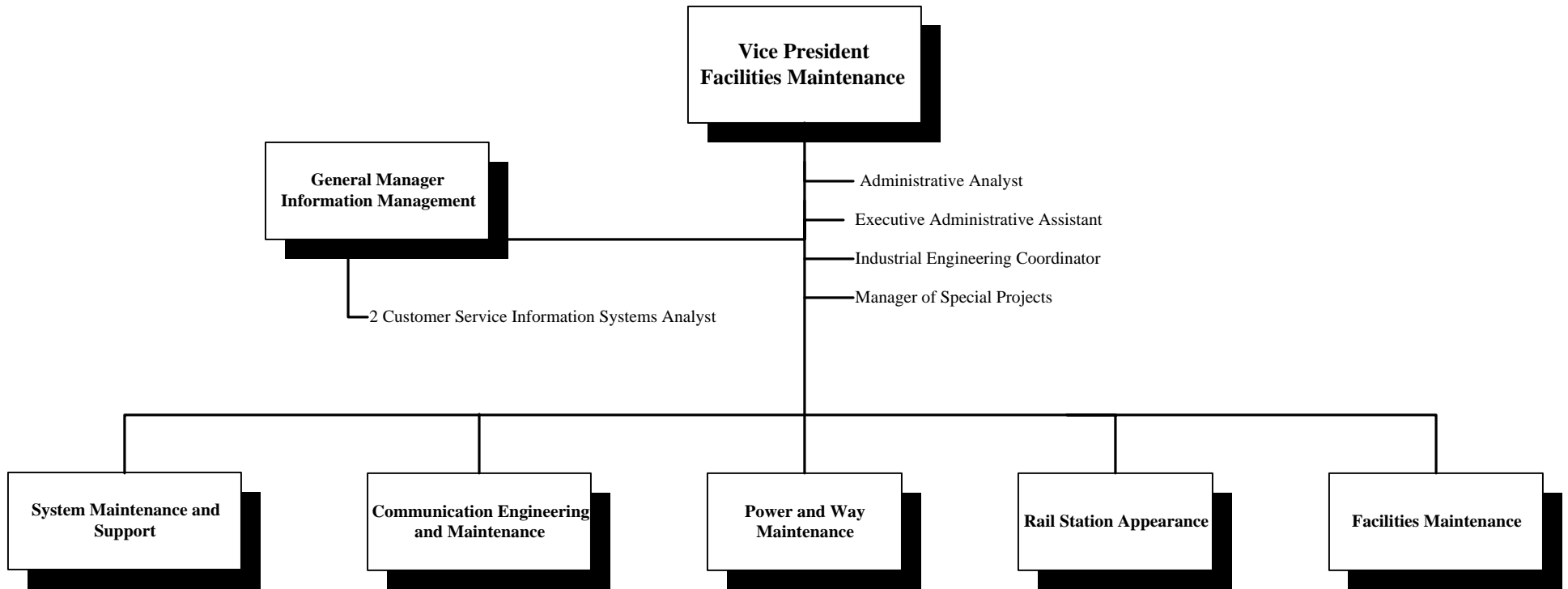
|  | 2000<br>Actual     | 2001<br>Actual     | 2002<br>Budget     | 2002<br>Forecast   | 2003<br>Budget     |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b><u>POSITIONS</u></b>                |                    |                    |                    |                    |                    |
| Budgeted Positions                     | 1,349              | 1,361              | 1,371              | 1,371              | 1,371              |
| <b>TOTAL</b>                           | <u>1,349</u>       | <u>1,361</u>       | <u>1,371</u>       | <u>1,371</u>       | <u>1,371</u>       |
| <b><u>HOURS</u></b>                    |                    |                    |                    |                    |                    |
| Operating Hours                        | 2,313,740          | 2,287,893          | 2,336,935          | 2,262,270          | 2,184,313          |
| Non - Operating Hours                  | 529,112            | 663,799            | 551,139            | 618,260            | 573,831            |
| <b>TOTAL</b>                           | <u>2,842,852</u>   | <u>2,951,692</u>   | <u>2,888,074</u>   | <u>2,880,530</u>   | <u>2,758,144</u>   |
| <b><u>OPERATING EXPENSES</u></b>       |                    |                    |                    |                    |                    |
| Labor Expense                          | 71,808,248         | 75,162,195         | 77,332,371         | 78,069,477         | 80,124,651         |
| Material Expense                       | 9,327,792          | 11,121,951         | 10,212,665         | 10,155,258         | 10,192,776         |
| Diesel Fuel - Revenue Vehicles         | -                  | -                  | -                  | -                  | -                  |
| Electric Power - Rail Service          | 21,021,791         | 21,834,681         | 22,700,400         | 20,894,724         | 21,295,717         |
| Utilities                              | 17,621,302         | 18,374,667         | 20,460,800         | 17,408,035         | 18,328,364         |
| Maintenance & Repair                   | 4,699,772          | 5,572,282          | 4,662,600          | 5,931,894          | 5,023,604          |
| Advertising & Promotion                | 1,314              | 38                 | -                  | 960                | 960                |
| Contract Services                      | 56,074             | 111,956            | 26,400             | 86,400             | 86,400             |
| Leases & Rentals                       | 137,437            | 28,653             | 44,292             | 22,236             | 747,228            |
| Travel, Training & Dues                | 32,170             | 43,897             | 56,200             | 56,588             | 77,788             |
| Warranty & Other Credits               | -                  | -                  | -                  | -                  | -                  |
| General Expenses                       | 213,223            | 202,833            | 925,560            | 230,184            | 243,758            |
| <b>TOTAL</b>                           | <u>124,919,123</u> | <u>132,453,153</u> | <u>136,421,288</u> | <u>132,855,756</u> | <u>136,121,246</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                    |                    |                    |                    |                    |
| Non - Operating Labor Expense          | 17,419,117         | 23,004,200         | 17,911,973         | 26,513,498         | 24,949,975         |
| Non - Operating Material Expense       | 2,524,644          | 1,593,341          | 1,443,269          | 1,296,200          | 1,193,250          |
| Non - Operating Other Expense          | 3,278,603          | 9,621,579          | 3,842,400          | 10,027,491         | 10,327,491         |
| <b>TOTAL</b>                           | <u>23,222,364</u>  | <u>34,219,120</u>  | <u>23,197,642</u>  | <u>37,837,189</u>  | <u>36,470,716</u>  |

# CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE

## FACILITIES MAINTENANCE

### VICE PRESIDENT

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**CHICAGO TRANSIT AUTHORITY**

**2003 BUDGET BY CATEGORY**

0502 FACILITIES MAINTENANCE VP

0500 FACILITIES MAINTENANCE

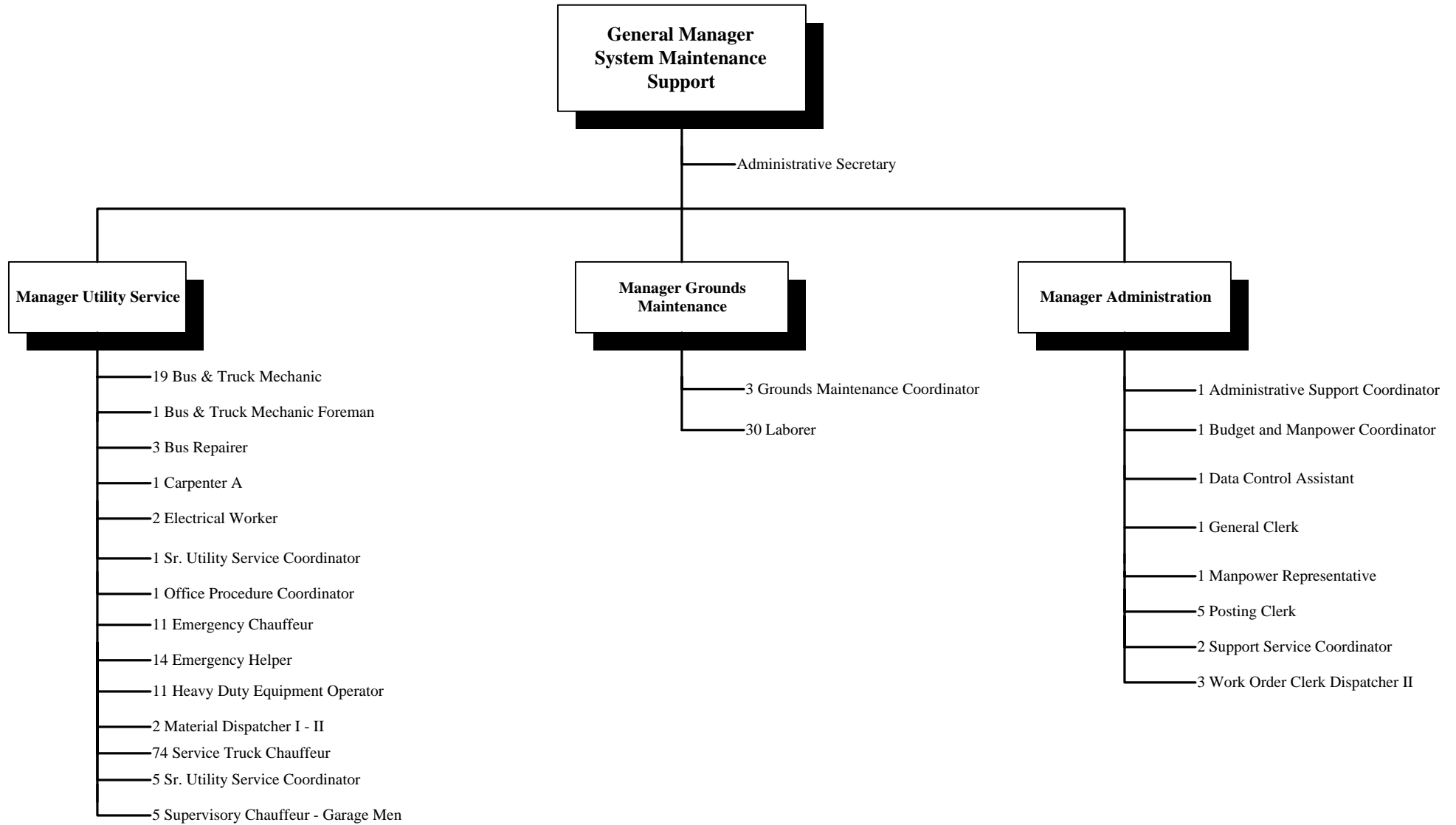
|  | <b>2000</b>    | <b>2001</b>    | <b>2002</b>    | <b>2002</b>     | <b>2003</b>    |
|--|----------------|----------------|----------------|-----------------|----------------|
|  | <b>Actual</b>  | <b>Actual</b>  | <b>Budget</b>  | <b>Forecast</b> | <b>Budget</b>  |
| <b><u>POSITIONS</u></b>                |                |                |                |                 |                |
| Budgeted Positions                     | 2              | 4              | 4              | 4               | 8              |
| <b>TOTAL</b>                           | <b>2</b>       | <b>4</b>       | <b>4</b>       | <b>4</b>        | <b>8</b>       |
| <b><u>HOURS</u></b>                    |                |                |                |                 |                |
| Operating Hours                        | 5,176          | 9,368          | 7,688          | 9,856           | 15,527         |
| <b>TOTAL</b>                           | <b>5,176</b>   | <b>9,368</b>   | <b>7,688</b>   | <b>9,856</b>    | <b>15,527</b>  |
| <b><u>OPERATING EXPENSES</u></b>       |                |                |                |                 |                |
| Labor Expense                          | 226,178        | 440,718        | 408,893        | 506,465         | 716,854        |
| Material Expense                       | 5,790          | 6,480          | 9,600          | 3,929           | 3,929          |
| Maintenance & Repair                   | -              | -              | -              | -               | -              |
| Contract Services                      | -              | -              | -              | -               | -              |
| Travel, Training & Dues                | 7,084          | 3,304          | 26,200         | 5,900           | 27,100         |
| General Expenses                       | -              | 1,053          | -              | 1,620           | 1,620          |
| <b>TOTAL</b>                           | <b>239,052</b> | <b>451,555</b> | <b>444,693</b> | <b>517,914</b>  | <b>749,503</b> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                |                |                |                 |                |
| Non - Operating Other Expense          | 402            | 33,750         | -              | 33,750          | 33,750         |
| <b>TOTAL</b>                           | <b>402</b>     | <b>33,750</b>  | <b>-</b>       | <b>33,750</b>   | <b>33,750</b>  |

# CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE

## FACILITIES MAINTENANCE

### SYSTEM MAINTENANCE SUPPORT

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

### 0530 SYSTEM MAINTENANCE SUPPORT

### 0500 FACILITIES MAINTENANCE

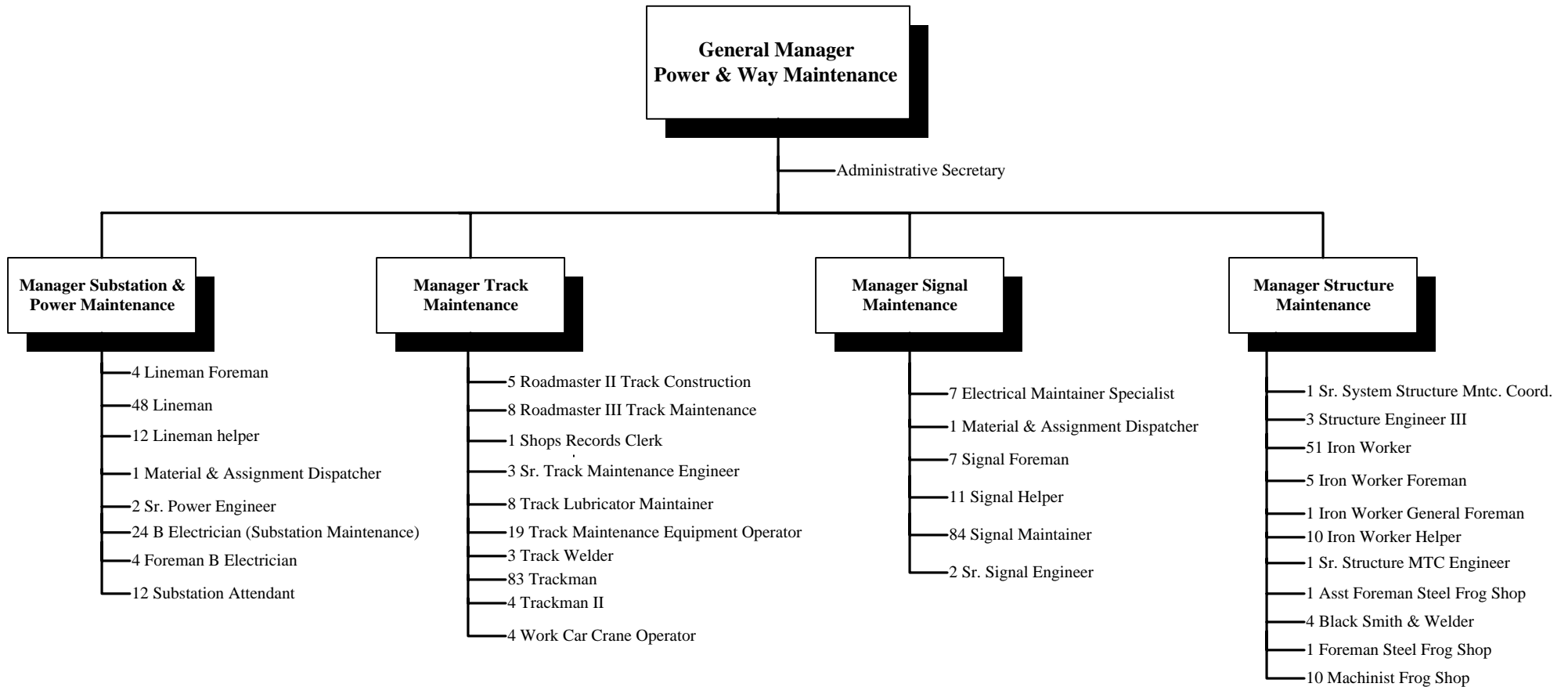
|  | 2000<br>Actual    | 2001<br>Actual    | 2002<br>Budget    | 2002<br>Forecast  | 2003<br>Budget    |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                   |                   |                   |                   |                   |
| Budgeted Positions                     | 209               | 208               | 210               | 210               | 203               |
| <b>TOTAL</b>                           | <u>209</u>        | <u>208</u>        | <u>210</u>        | <u>210</u>        | <u>203</u>        |
| <b><u>HOURS</u></b>                    |                   |                   |                   |                   |                   |
| Operating Hours                        | 416,274           | 403,177           | 385,296           | 408,567           | 328,781           |
| Non - Operating Hours                  | 14,988            | 25,667            | 25,818            | 27,051            | 26,220            |
| <b>TOTAL</b>                           | <u>431,262</u>    | <u>428,844</u>    | <u>411,114</u>    | <u>435,618</u>    | <u>355,001</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                   |                   |                   |                   |                   |
| Labor Expense                          | 12,454,906        | 12,692,020        | 12,393,308        | 13,533,640        | 11,096,545        |
| Material Expense                       | 1,199,754         | 1,158,458         | 1,274,212         | 1,124,567         | 1,124,565         |
| Diesel Fuel - Revenue Vehicles         | -                 | -                 | -                 | -                 | -                 |
| Utilities                              | -                 | -                 | -                 | -                 | -                 |
| Maintenance & Repair                   | 981,052           | 1,352,954         | 996,400           | 1,172,700         | 1,029,792         |
| Advertising & Promotion                | 1,000             | 20                | -                 | -                 | -                 |
| Contract Services                      | 2,122             | 4,740             | 2,400             | 4,296             | 4,296             |
| Leases & Rentals                       | 34,897            | 2,052             | 21,000            | 1,608             | 1,608             |
| Travel, Training & Dues                | 3,231             | 2,872             | 2,400             | 3,360             | 3,360             |
| General Expenses                       | 12,369            | 11,399            | 402,160           | 9,288             | 9,288             |
| <b>TOTAL</b>                           | <u>14,689,331</u> | <u>15,224,515</u> | <u>15,091,880</u> | <u>15,849,459</u> | <u>13,269,454</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                   |                   |                   |                   |                   |
| Non - Operating Labor Expense          | 452,814           | 779,720           | 136,500           | 867,348           | 815,606           |
| Non - Operating Material Expense       | (13,006)          | (33,294)          | -                 | (35,311)          | (35,311)          |
| Non - Operating Other Expense          | 984,017           | 3,372,700         | 478,800           | 3,217,530         | 3,517,530         |
| <b>TOTAL</b>                           | <u>1,423,825</u>  | <u>4,119,126</u>  | <u>615,300</u>    | <u>4,049,567</u>  | <u>4,297,825</u>  |

# CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE

## FACILITIES MAINTENANCE

### POWER & WAY MAINTENANCE

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

### 0540 POWER & WAY MAINTENANCE

### 0500 FACILITIES MAINTENANCE

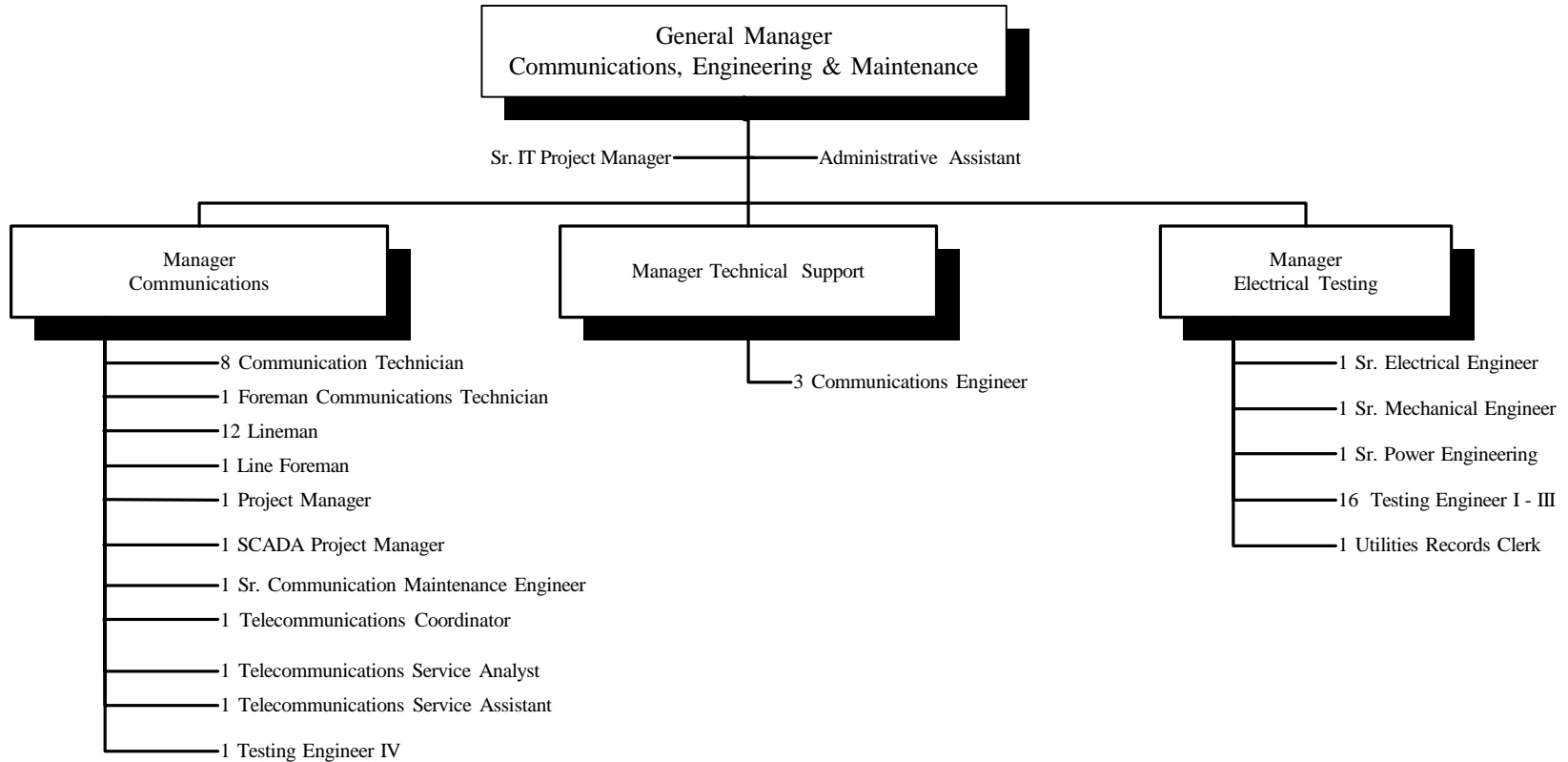
|  | 2000<br>Actual    | 2001<br>Actual    | 2002<br>Budget    | 2002<br>Forecast  | 2003<br>Budget    |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                   |                   |                   |                   |                   |
| Budgeted Positions                     | 455               | 454               | 454               | 454               | 451               |
| <b>TOTAL</b>                           | <u>455</u>        | <u>454</u>        | <u>454</u>        | <u>454</u>        | <u>451</u>        |
| <b><u>HOURS</u></b>                    |                   |                   |                   |                   |                   |
| Operating Hours                        | 638,888           | 650,314           | 673,760           | 639,231           | 674,721           |
| Non - Operating Hours                  | 380,524           | 456,274           | 379,117           | 400,011           | 380,000           |
| <b>TOTAL</b>                           | <u>1,019,412</u>  | <u>1,106,588</u>  | <u>1,052,877</u>  | <u>1,039,242</u>  | <u>1,054,721</u>  |
| <b><u>OPERATING EXPENSES</u></b>       |                   |                   |                   |                   |                   |
| Labor Expense                          | 21,428,020        | 22,868,493        | 22,949,733        | 23,568,930        | 24,666,086        |
| Material Expense                       | 2,771,968         | 3,741,295         | 2,769,924         | 3,008,691         | 3,031,291         |
| Utilities                              | -                 | -                 | -                 | -                 | -                 |
| Maintenance & Repair                   | 680,017           | 551,034           | 561,600           | 409,158           | 509,156           |
| Advertising & Promotion                | -                 | -                 | -                 | 960               | 960               |
| Contract Services                      | -                 | 275               | -                 | 276               | 276               |
| Leases & Rentals                       | 58,724            | 16,760            | -                 | 16,764            | 16,764            |
| Travel, Training & Dues                | 4,512             | 16,354            | 6,000             | 18,708            | 18,708            |
| General Expenses                       | 82,724            | 78,254            | 91,200            | 94,392            | 107,966           |
| <b>TOTAL</b>                           | <u>25,025,965</u> | <u>27,272,465</u> | <u>26,378,457</u> | <u>27,117,879</u> | <u>28,351,207</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                   |                   |                   |                   |                   |
| Non - Operating Labor Expense          | 12,486,272        | 16,117,109        | 12,997,094        | 18,897,934        | 17,803,977        |
| Non - Operating Material Expense       | 2,072,260         | 1,010,975         | 941,395           | 792,512           | 732,823           |
| Non - Operating Other Expense          | 2,092,210         | 3,261,416         | 3,267,600         | 2,996,608         | 2,996,608         |
| <b>TOTAL</b>                           | <u>16,650,742</u> | <u>20,389,500</u> | <u>17,206,089</u> | <u>22,687,054</u> | <u>21,533,408</u> |

# CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE

## FACILITIES MAINTENANCE

### COMMUNICATIONS, ENGINEERING & MAINTENANCE

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

0574 COMMUNICATIONS ENGINEERING AND MAINTENANCE

0500 FACILITIES MAINTENANCE

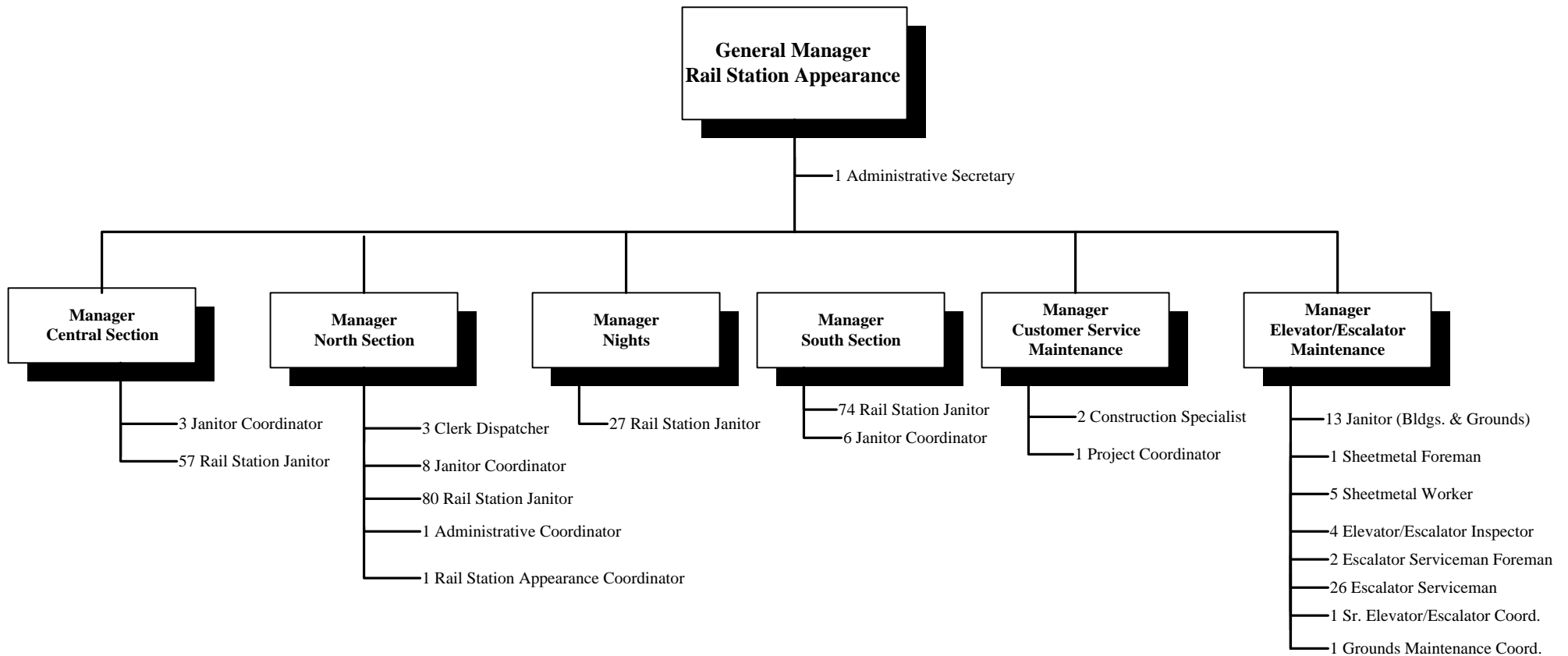
|  | 2000<br>Actual    | 2001<br>Actual    | 2002<br>Budget    | 2002<br>Forecast  | 2003<br>Budget    |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                   |                   |                   |                   |                   |
| Budgeted Positions                     | 48                | 50                | 50                | 50                | 58                |
| <b>TOTAL</b>                           | <u>48</u>         | <u>50</u>         | <u>50</u>         | <u>50</u>         | <u>58</u>         |
| <b><u>HOURS</u></b>                    |                   |                   |                   |                   |                   |
| Operating Hours                        | 83,096            | 90,829            | 93,240            | 99,256            | 107,380           |
| Non - Operating Hours                  | 5,541             | 7,467             | 4,911             | 8,719             | 8,719             |
| <b>TOTAL</b>                           | <u>88,637</u>     | <u>98,296</u>     | <u>98,151</u>     | <u>107,975</u>    | <u>116,099</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                   |                   |                   |                   |                   |
| Labor Expense                          | 3,091,953         | 3,536,142         | 3,986,001         | 4,081,402         | 4,448,670         |
| Material Expense                       | 346,941           | 369,647           | 328,984           | 361,138           | 431,284           |
| Electric Power - Rail Service          | 21,021,791        | 21,834,681        | 22,700,400        | 20,894,724        | 21,295,717        |
| Utilities                              | 12,473,889        | 11,355,009        | 13,263,200        | 12,177,330        | 12,590,832        |
| Maintenance & Repair                   | 562,086           | 626,599           | 786,200           | 725,748           | 995,708           |
| Advertising & Promotion                | -                 | 18                | -                 | -                 | -                 |
| Contract Services                      | -                 | -                 | -                 | -                 | -                 |
| Leases & Rentals                       | 20,786            | 1,590             | 13,692            | 1,596             | 726,588           |
| Travel, Training & Dues                | 6,672             | 15,759            | 15,600            | 26,124            | 26,124            |
| General Expenses                       | 14,293            | 13,703            | 25,400            | 25,944            | 25,944            |
| <b>TOTAL</b>                           | <u>37,538,411</u> | <u>37,753,148</u> | <u>41,119,477</u> | <u>38,294,006</u> | <u>40,540,867</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                   |                   |                   |                   |                   |
| Non - Operating Labor Expense          | 194,988           | 276,157           | 723,715           | 350,902           | 329,706           |
| Non - Operating Material Expense       | 490               | -                 | -                 | -                 | -                 |
| Non - Operating Other Expense          | 67,782            | 2,343,667         | 26,400            | 3,089,148         | 3,089,148         |
| <b>TOTAL</b>                           | <u>263,260</u>    | <u>2,619,824</u>  | <u>750,115</u>    | <u>3,440,050</u>  | <u>3,418,854</u>  |

# CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE

## FACILITIES MAINTENANCE

### RAIL STATION APPEARANCE

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

0575 RAIL STATION APPEARANCE

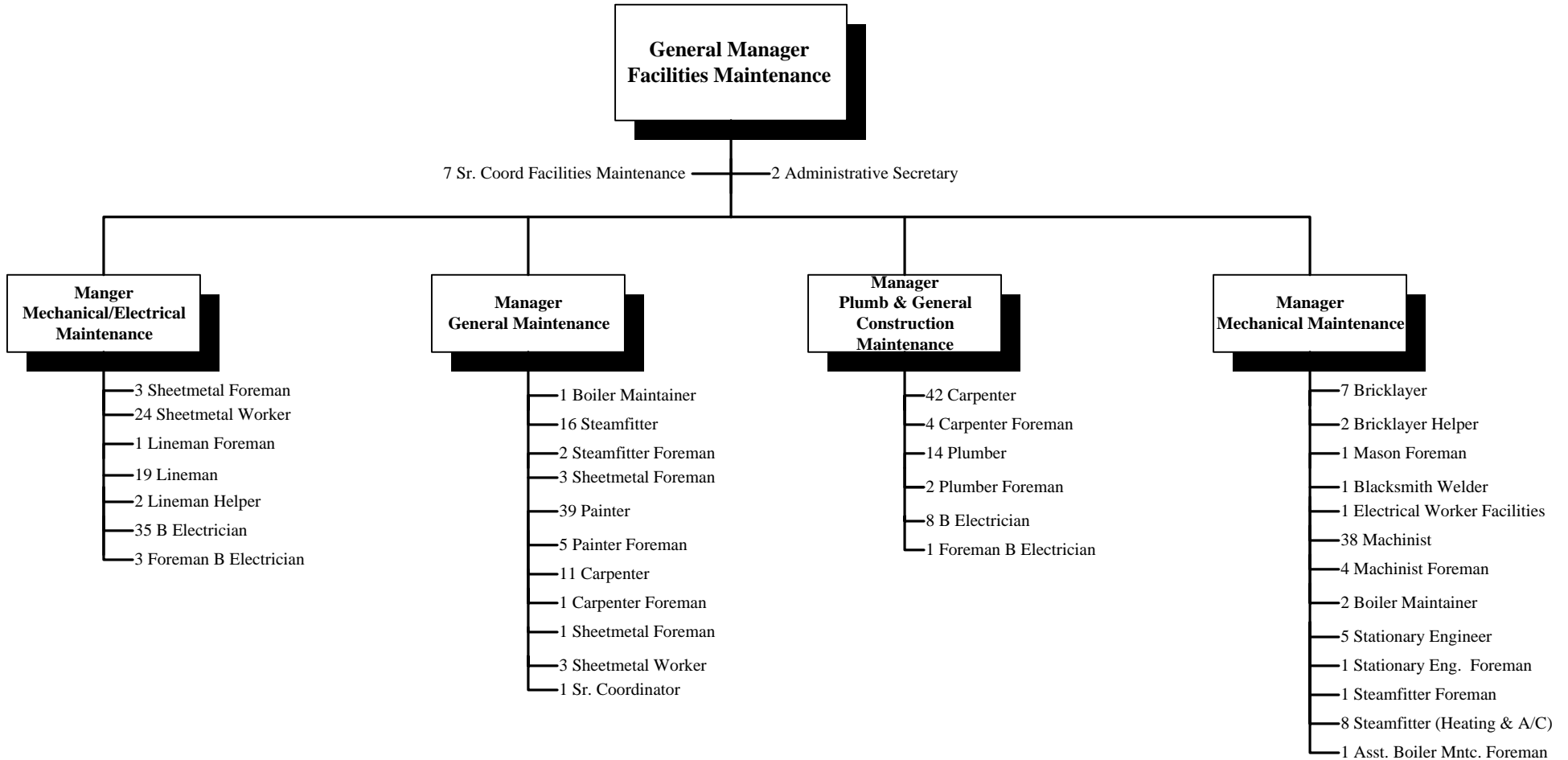
0500 FACILITIES MAINTENANCE

|  | 2000<br>Actual    | 2001<br>Actual    | 2002<br>Budget    | 2002<br>Forecast  | 2003<br>Budget    |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                   |                   |                   |                   |                   |
| Budgeted Positions                     | 317               | 318               | 326               | 326               | 324               |
| <b>TOTAL</b>                           | <u>317</u>        | <u>318</u>        | <u>326</u>        | <u>326</u>        | <u>324</u>        |
| <b><u>HOURS</u></b>                    |                   |                   |                   |                   |                   |
| Operating Hours                        | 630,097           | 617,235           | 605,935           | 617,859           | 603,103           |
| Non - Operating Hours                  | 3,725             | 11,021            | 8,079             | 5,782             | 5,782             |
| <b>TOTAL</b>                           | <u>633,822</u>    | <u>628,256</u>    | <u>614,014</u>    | <u>623,641</u>    | <u>608,885</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                   |                   |                   |                   |                   |
| Labor Expense                          | 16,198,482        | 17,046,688        | 17,037,565        | 18,383,701        | 17,625,596        |
| Material Expense                       | 1,055,978         | 1,288,662         | 1,776,397         | 1,256,149         | 1,296,250         |
| Maintenance & Repair                   | 1,203,320         | 1,941,372         | 1,148,400         | 2,626,968         | 1,470,384         |
| Contract Services                      | 13,274            | 14,170            | 13,200            | 13,464            | 13,464            |
| Leases & Rentals                       | -                 | 1,628             | -                 | -                 | -                 |
| Travel, Training & Dues                | 1,343             | -                 | -                 | 2,352             | 2,352             |
| General Expenses                       | 20,740            | 15,424            | 315,600           | 21,444            | 21,444            |
| <b>TOTAL</b>                           | <u>18,493,137</u> | <u>20,307,944</u> | <u>20,291,162</u> | <u>22,304,078</u> | <u>20,429,490</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                   |                   |                   |                   |                   |
| Non - Operating Labor Expense          | 145,847           | 383,559           | 555,522           | 208,445           | 195,170           |
| Non - Operating Material Expense       | 398,212           | 77,223            | 347,611           | 63,825            | 63,825            |
| Non - Operating Other Expense          | 48,080            | 50,385            | 49,200            | 19,875            | 19,875            |
| <b>TOTAL</b>                           | <u>592,139</u>    | <u>511,167</u>    | <u>952,333</u>    | <u>292,145</u>    | <u>278,870</u>    |

# CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE

## FACILITIES MAINTENANCE

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

### 0580 FACILITIES MAINTENANCE

### 0500 FACILITIES MAINTENANCE

|  | 2000<br>Actual    | 2001<br>Actual    | 2002<br>Budget    | 2002<br>Forecast  | 2003<br>Budget    |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                   |                   |                   |                   |                   |
| Budgeted Positions                     | 318               | 327               | 327               | 327               | 327               |
| <b>TOTAL</b>                           | <u>318</u>        | <u>327</u>        | <u>327</u>        | <u>327</u>        | <u>327</u>        |
| <b><u>HOURS</u></b>                    |                   |                   |                   |                   |                   |
| Operating Hours                        | 540,209           | 516,970           | 571,016           | 487,501           | 454,801           |
| Non - Operating Hours                  | 124,334           | 163,370           | 133,214           | 176,697           | 153,110           |
| <b>TOTAL</b>                           | <u>664,543</u>    | <u>680,340</u>    | <u>704,230</u>    | <u>664,198</u>    | <u>607,911</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                   |                   |                   |                   |                   |
| Labor Expense                          | 18,408,709        | 18,578,134        | 20,556,871        | 17,995,339        | 21,570,900        |
| Material Expense                       | 3,947,361         | 4,557,409         | 4,053,548         | 4,400,784         | 4,305,457         |
| Utilities                              | 5,147,413         | 7,019,658         | 7,197,600         | 5,230,705         | 5,737,532         |
| Maintenance & Repair                   | 1,273,297         | 1,100,323         | 1,170,000         | 997,320           | 1,018,564         |
| Advertising & Promotion                | 314               | -                 | -                 | -                 | -                 |
| Contract Services                      | 40,678            | 92,771            | 10,800            | 68,364            | 68,364            |
| Leases & Rentals                       | 23,030            | 6,623             | 9,600             | 2,268             | 2,268             |
| Travel, Training & Dues                | 9,328             | 5,608             | 6,000             | 144               | 144               |
| Warranty & Other Credits               | -                 | -                 | -                 | -                 | -                 |
| General Expenses                       | 83,097            | 83,000            | 91,200            | 77,496            | 77,496            |
| <b>TOTAL</b>                           | <u>28,933,227</u> | <u>31,443,526</u> | <u>33,095,619</u> | <u>28,772,420</u> | <u>32,780,725</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                   |                   |                   |                   |                   |
| Non - Operating Labor Expense          | 4,139,196         | 5,447,655         | 3,499,142         | 6,188,869         | 5,805,516         |
| Non - Operating Material Expense       | 66,688            | 538,437           | 154,263           | 475,174           | 431,913           |
| Non - Operating Other Expense          | 86,112            | 559,661           | 20,400            | 670,580           | 670,580           |
| <b>TOTAL</b>                           | <u>4,291,996</u>  | <u>6,545,753</u>  | <u>3,673,805</u>  | <u>7,334,623</u>  | <u>6,908,009</u>  |

## **Management & Performance**

---

The Management & Performance Group provides support to all departments of the agency. This group affects change throughout the entire agency, provides critical services to our over 11,000 employees, and is responsible for ensuring compliance with streamlining, cost saving, performance, and efficiency goals. The driving motto for this group is “If you’re not serving the customer, your job is serving someone who is.”

### **Communications**

|                                    |   |
|------------------------------------|---|
| Communications                     | Responsible for informing our customers, the media, and the public about CTA’s services, policies, and initiatives through advertising, publications, promotions, and press coverage. |
| Market Development /Special Events | Enhance the value of all aspects of the Authority’s operation by: 1) forging business relationships; 2) developing ridership initiatives; and 3) sponsoring special events.           |

### **Government & Community Relations**

|                                  |   |
|----------------------------------|---|
| Government & Community Relations | Coordinate activities with Congress, the Illinois General Assembly, and other governmental units and key staff members on pertinent transit issues. This unit performs research activities to support the agency’s endeavors. |
|----------------------------------|---|

### **DBE/EEO PROGRAM/Contract Compliance**

|                                     |   |
|-------------------------------------|---|
| DBE/EEO Program/Contract Compliance | Ensure that CTA vendors, employees, and customers, are not the recipients of discriminatory practices in regard to contracting, employment opportunities, or service delivery. Increase minority and women vendor participation on CTA contracts. |
|-------------------------------------|---|

### **FINANCE**

|          |   |
|----------|---|
| Treasury | Maintain cash flow of all CTA funds, which includes the management, collection, reporting, reconciliation, and distribution of all CTA funds to the appropriate accounts for disbursement and investment purposes. Develop, process, reconcile, and distribute pre-paid fare instruments to our sales network. Administer sales of student permits and taxi vouchers; process applications for special user permits; and provide general cashier services. Distribute payroll checks and other disbursements. |
|----------|---|

Accounting Operations

Responsible for the overall operating activities of payroll and accounts payable. The payroll section prepares payroll for active employees in accordance with the work rules of the unions and guidelines for both Federal and State law. Accounts Payable prepares all invoices for payment of purchased goods and services.

VP Finance / Comptroller

Responsible for the preparation of CTA's annual operating budget, general ledger accounting (operating and capital), accounts receivable, physical accountability of the fixed assets of the Authority, financial statement preparation, external reporting, coordination of all audits, bank reconciliation, and analysis of accounts. In addition, Financial Systems maintains the automated general ledger and budget accounting systems.

Capital Investment

Develop and fosters the development of capital investment plans and programs for improvement and expansion of facilities.

**Human Resources**

Recruitment & Staffing

Administer the Authority's employment and placement function in accordance with Federal, State, and Local Laws and Collective Bargaining Agreements.

Benefits

Responsible for management of all employee insurance programs including health, life, vision, and weekly indemnity. Administer programs related to temporarily disabled employees. Administer compliance with Family and Medical Leave Act and the Americans with Disabilities Act provisions.

Compensation & Recognition

Administer Authority's pay-for-performance merit program. Provides competitive and equitable salary structures. Distributes up-to-date job descriptions for the Authority's human resources needs.

HR Technology

Provide IT support for all Human Resources units. Supply workflow processes to better facilitate ERP implementation. Introduce new technology to Human Resources to automate many of the current manual processes.

**Employee Relations**

Program Compliance

Provide assistance to all departments of the Authority in the application of progressive discipline standards.

Industrial Relations

Creates a partnership with labor and the CTA.

## **Technology Management**

### **Environmental Technology**

Identify, research, and assist in the implementation of ways to improve CTA's productivity, management and quality of service. This department is also charged with exploring alternative fuels and propulsion devices. The exploration and testing of alternative fuels will hopefully lead to viable solutions that minimize negative environmental impacts.

### **Business Network Solutions**

Responsible for maintaining and enhancing the Authority's network infrastructure and operations, such as GroupWise, Norton Anti-Virus and the Novell file and print network. In addition, BNS is responsible for Internet and Intranet development and enhancements, including CTA's Web Site, Internet e-mail, Internet access, Internet Security, and remote access to the CTA network. BNS also supports and enhances the CTA's IT desktop hardware needs including PC workstations, PDA's, laptops, printers, and information system needs.

### **Enterprise System Services**

Supports the CTA's enterprise wide systems and applications. The participation of ESS is key to the development and transition to the Enterprise Resource Planning System (ERP) currently under way and future major IT projects that will be undertaken by the Authority.

### **Revenue Equipment Tech. & Maintenance**

Maintain all revenue equipment and related computer systems supporting this equipment. Monitor and ensure that AFC system is properly recording ridership and fare collection information. Ensure continuous operation of revenue equipment through deployment of maintenance forces twenty-four hours per day.

## **Purchasing / Warehousing**

### **Purchasing / Warehousing**

Responsible for specification, preparation and maintenance, incoming material inspection, vendor performance monitoring/reporting, and document management. Maintain all purchasing/warehousing computer systems and CTA inventory. Monitor and ensure that systems are functioning properly. Develop new initiatives to improve purchasing and warehousing. Maximize competition among bidders to provide goods, materials and services to CTA on a timely basis so that CTA's obligation to provide transit services to the public is met at the lowest possible cost.

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# **Rebuilding**

We will deliver on-time,  
clean,  
safe,  
and friendly service.

**CHICAGO TRANSIT AUTHORITY**  
**2003 BUDGET BY CATEGORY**

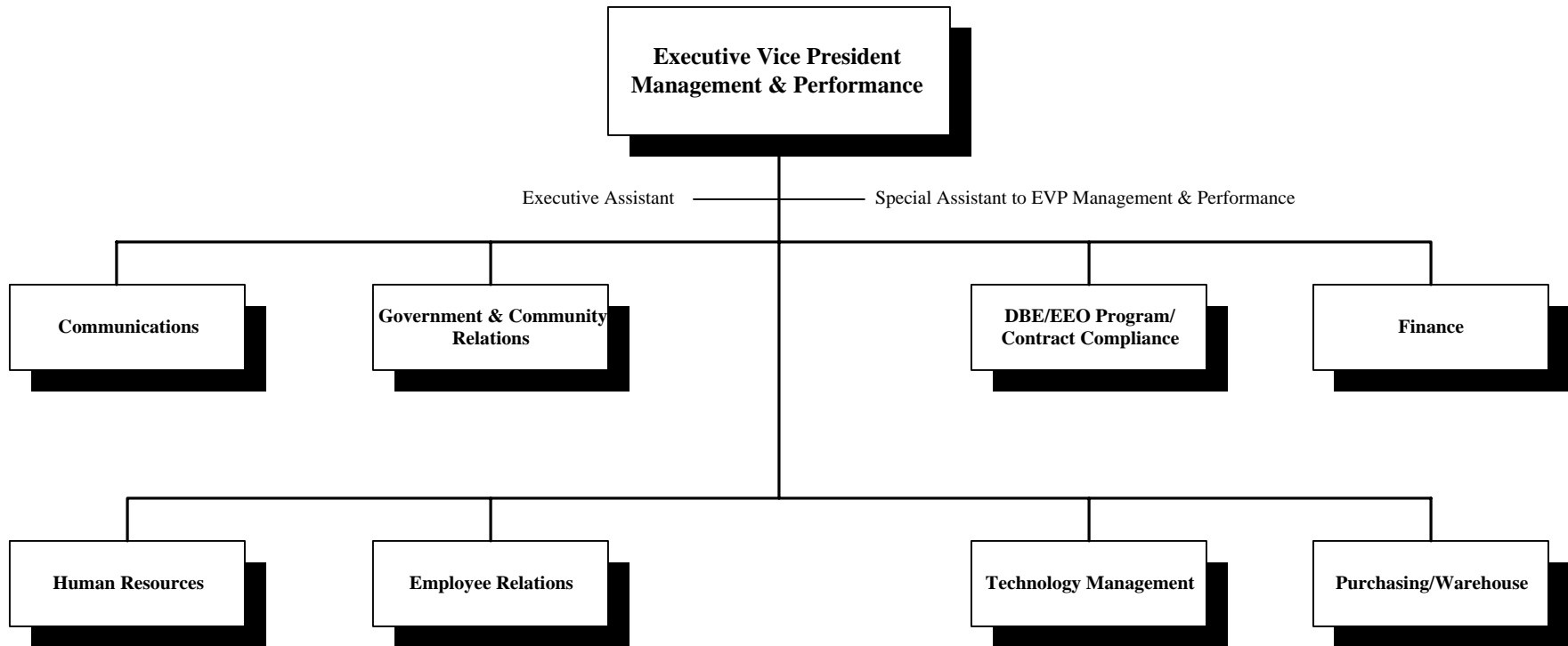
0600 MANAGEMENT & PERFORMANCE

|  | 2000<br>Actual    | 2001<br>Actual    | 2002<br>Budget    | 2002<br>Forecast  | 2003<br>Budget    |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                   |                   |                   |                   |                   |
| Budgeted Positions                     | 947               | 971               | 985               | 985               | 985               |
| <b>TOTAL</b>                           | <u>947</u>        | <u>971</u>        | <u>985</u>        | <u>985</u>        | <u>985</u>        |
| <b><u>HOURS</u></b>                    |                   |                   |                   |                   |                   |
| Operating Hours                        | 1,694,291         | 1,762,347         | 1,822,377         | 1,808,855         | 1,797,670         |
| Non - Operating Hours                  | 118,761           | 143,550           | 133,025           | 150,710           | 152,577           |
| <b>TOTAL</b>                           | <u>1,813,052</u>  | <u>1,905,897</u>  | <u>1,955,402</u>  | <u>1,959,565</u>  | <u>1,950,247</u>  |
| <b><u>OPERATING EXPENSES</u></b>       |                   |                   |                   |                   |                   |
| Labor Expense                          | 54,523,681        | 59,235,291        | 64,510,136        | 62,997,740        | 64,547,761        |
| Material Expense                       | 3,802,476         | 4,750,830         | 4,693,994         | 4,429,657         | 4,498,739         |
| Security Services                      | 525,724           | 736,116           | 613,667           | 747,996           | 747,996           |
| Utilities                              | 934               | 259               | 228               | 144               | 144               |
| Maintenance & Repair                   | 4,396,265         | 7,018,202         | 5,406,322         | 5,514,245         | 5,008,346         |
| Advertising & Promotion                | 2,006,631         | 1,463,443         | 2,299,017         | 1,603,567         | 4,976,548         |
| Contract Services                      | 8,945,362         | 9,605,306         | 13,206,805        | 8,006,703         | 9,492,318         |
| Leases & Rentals                       | 2,541,495         | 468,532           | 415,745           | 403,784           | 403,784           |
| Travel, Training & Dues                | 251,594           | 286,247           | 317,930           | 289,004           | 337,736           |
| Warranty & Other Credits               | -                 | -                 | -                 | -                 | -                 |
| General Expenses                       | 632,746           | 440,917           | 696,643           | 397,945           | 397,945           |
| <b>TOTAL</b>                           | <u>77,626,908</u> | <u>84,005,143</u> | <u>92,160,487</u> | <u>84,390,785</u> | <u>90,411,317</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                   |                   |                   |                   |                   |
| Non - Operating Labor Expense          | 4,191,328         | 5,257,621         | 5,107,603         | 5,941,541         | 5,108,974         |
| Non - Operating Material Expense       | (9,670)           | -                 | -                 | (57)              | 43                |
| Non - Operating Other Expense          | 2,479,895         | 11,261,966        | 5,911,962         | 13,066,480        | 13,266,481        |
| <b>TOTAL</b>                           | <u>6,661,553</u>  | <u>16,519,587</u> | <u>11,019,565</u> | <u>19,007,964</u> | <u>18,375,498</u> |



# MANAGEMENT & PERFORMANCE EXECUTIVE VICE PRESIDENT

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# CHICAGO TRANSIT AUTHORITY

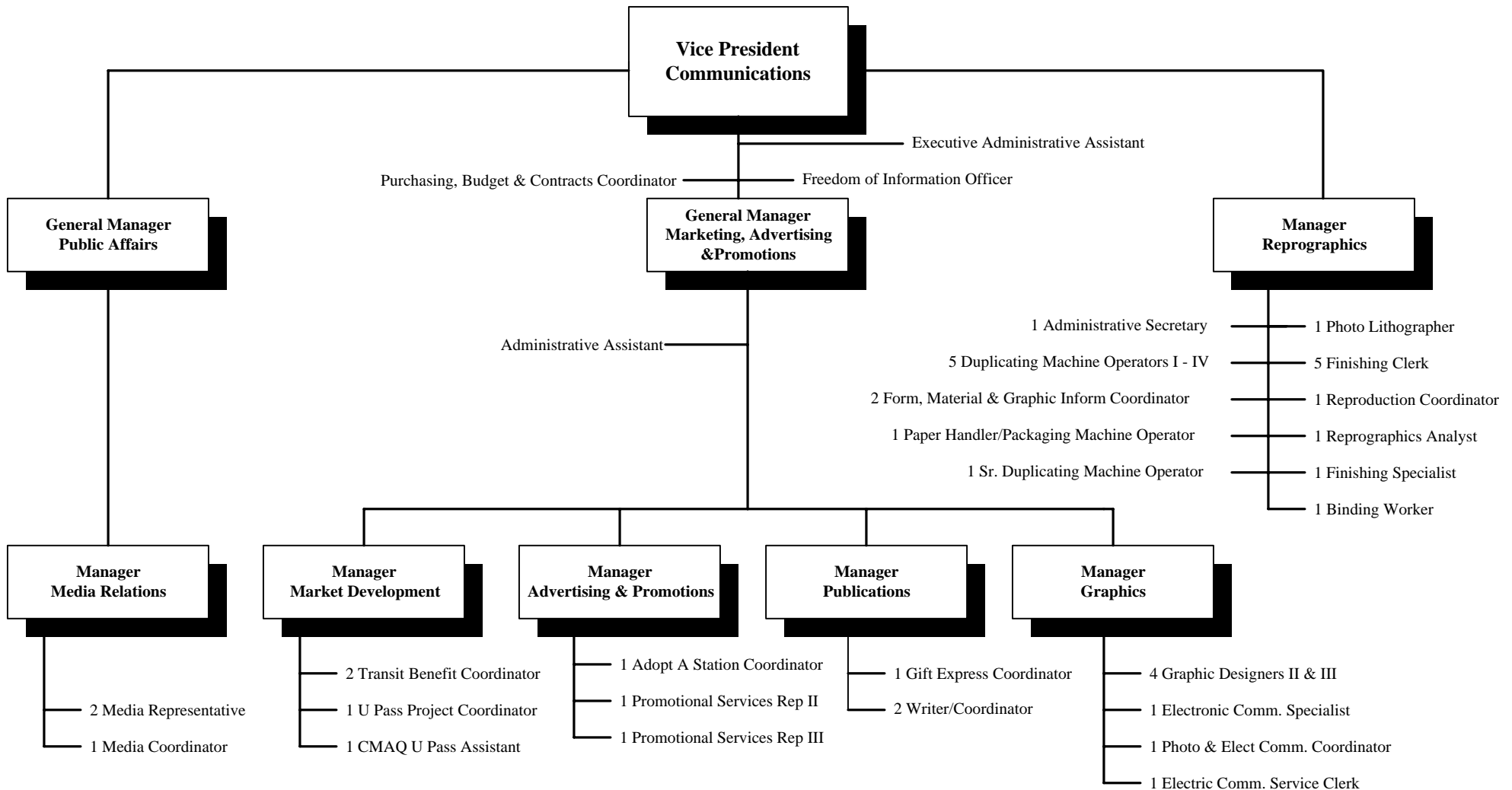
## 2003 BUDGET BY CATEGORY

0603 MGMT & PERFORMANCE EXEC VP

0603 MANAGEMENT & PERFORMANCE

|                                  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>          |                |                |                |                  |                |
| Budgeted Positions               | 3              | 3              | 3              | 3                | 3              |
| <b>TOTAL</b>                     | <u>3</u>       | <u>3</u>       | <u>3</u>       | <u>3</u>         | <u>3</u>       |
| <b><u>HOURS</u></b>              |                |                |                |                  |                |
| Operating Hours                  | 4,432          | 5,392          | 5,776          | 6,000            | 5,496          |
| <b>TOTAL</b>                     | <u>4,432</u>   | <u>5,392</u>   | <u>5,776</u>   | <u>6,000</u>     | <u>5,496</u>   |
| <b><u>OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Labor Expense                    | 263,880        | 340,287        | 319,933        | 406,510          | 373,880        |
| Material Expense                 | 1,563          | 4,907          | 2,830          | 2,400            | 2,400          |
| Maintenance & Repair             | -              | -              | -              | -                | -              |
| Advertising & Promotion          | -              | -              | -              | -                | -              |
| Contract Services                | 72             | 496            | -              | 636              | 636            |
| Leases & Rentals                 | 572            | -              | -              | -                | -              |
| Travel, Training & Dues          | 11,102         | 13,904         | 41,766         | 30,000           | 39,996         |
| General Expenses                 | 1,983          | 493            | -              | -                | -              |
| <b>TOTAL</b>                     | <u>279,172</u> | <u>360,087</u> | <u>364,529</u> | <u>439,546</u>   | <u>416,912</u> |

# MANAGEMENT & PERFORMANCE COMMUNICATIONS



# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

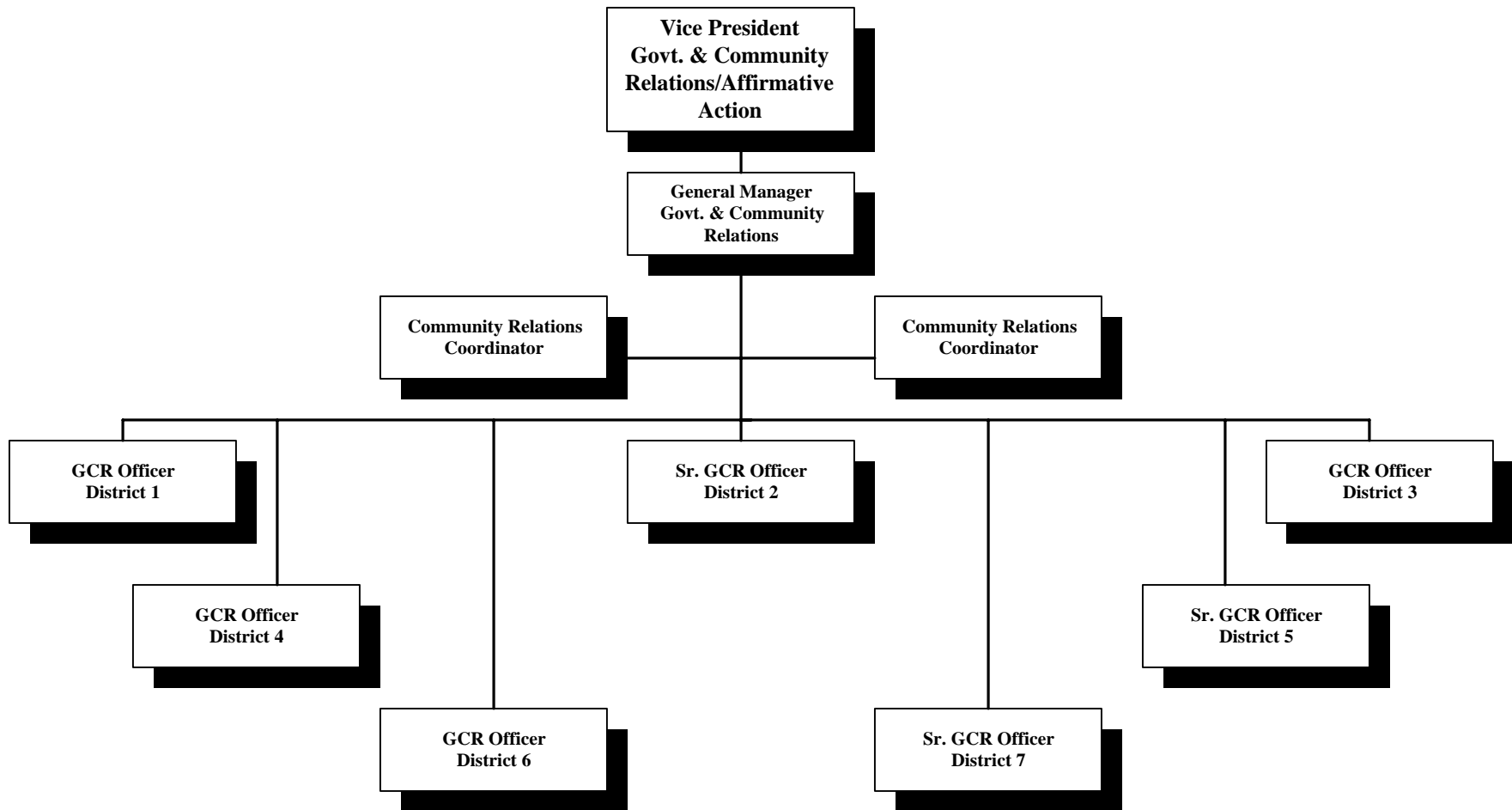
### 0055 COMMUNICATIONS

### 0055 COMMUNICATIONS & MARKETING

|  | 2000<br>Actual   | 2001<br>Actual   | 2002<br>Budget   | 2002<br>Forecast | 2003<br>Budget   |
|--|------------------|------------------|------------------|------------------|------------------|
| <b><u>POSITIONS</u></b>                |                  |                  |                  |                  |                  |
| Budgeted Positions                     | 51               | 53               | 53               | 53               | 53               |
| <b>TOTAL</b>                           | <u>51</u>        | <u>53</u>        | <u>53</u>        | <u>53</u>        | <u>53</u>        |
| <b><u>HOURS</u></b>                    |                  |                  |                  |                  |                  |
| Operating Hours                        | 95,816           | 96,884           | 100,288          | 99,549           | 99,099           |
| Non - Operating Hours                  | -                | 2,424            | -                | 3,227            | 3,227            |
| <b>TOTAL</b>                           | <u>95,816</u>    | <u>99,308</u>    | <u>100,288</u>   | <u>102,776</u>   | <u>102,326</u>   |
| <b><u>OPERATING EXPENSES</u></b>       |                  |                  |                  |                  |                  |
| Labor Expense                          | 3,115,336        | 3,317,137        | 3,421,057        | 3,605,735        | 3,531,092        |
| Material Expense                       | 346,103          | 342,461          | 304,234          | 301,802          | 301,802          |
| Maintenance & Repair                   | 45,055           | 193,881          | 96,685           | 350,369          | 350,374          |
| Advertising & Promotion                | 1,956,043        | 1,418,563        | 2,218,389        | 1,545,983        | 4,918,964        |
| Contract Services                      | 458,556          | 321,932          | 441,529          | 375,660          | 375,660          |
| Leases & Rentals                       | 342,444          | 273,221          | 350,000          | 350,000          | 350,000          |
| Travel, Training & Dues                | 6,845            | 11,266           | 5,549            | 21,308           | 21,308           |
| General Expenses                       | 9,309            | 5,819            | 1,995            | 22,874           | 22,874           |
| <b>TOTAL</b>                           | <u>6,279,691</u> | <u>5,884,280</u> | <u>6,839,438</u> | <u>6,573,731</u> | <u>9,872,074</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                  |                  |                  |                  |                  |
| Non - Operating Labor Expense          | -                | 54,797           | -                | 84,440           | 79,756           |
| Non - Operating Material Expense       | (2,101)          | -                | -                | -                | -                |
| Non - Operating Other Expense          | 120,521          | 243,528          | 209,171          | 236,840          | 236,840          |
| <b>TOTAL</b>                           | <u>118,420</u>   | <u>298,325</u>   | <u>209,171</u>   | <u>321,280</u>   | <u>316,596</u>   |

# MANAGEMENT & PERFORMANCE GOVERNMENT & COMMUNITY RELATIONS

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**CHICAGO TRANSIT AUTHORITY**

**2003 BUDGET BY CATEGORY**

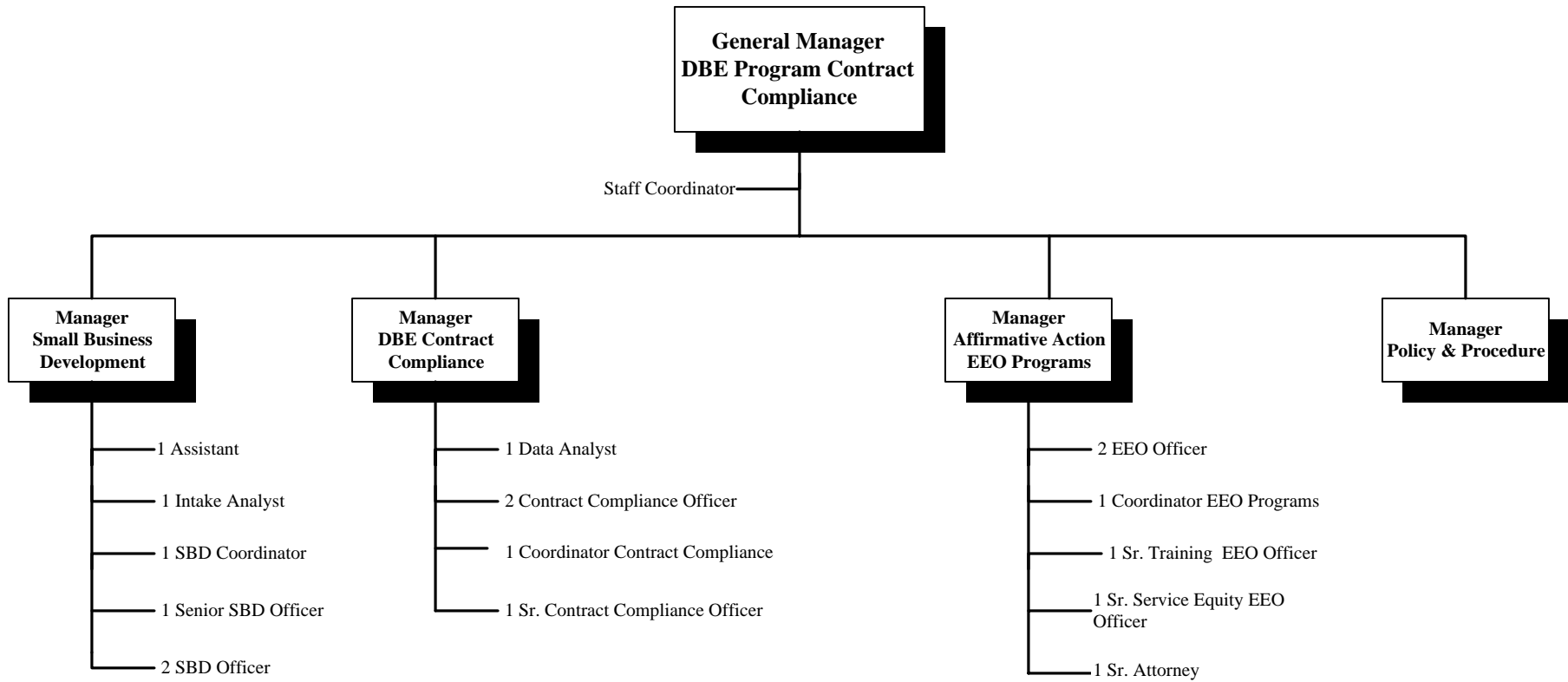
0007 GOVERNMENT AND COMMUNITY RELATIONS

0007 GOVERNMENT AND COMMUNITY RELATIONS

|                                  | <b>2000</b>             | <b>2001</b>             | <b>2002</b>             | <b>2002</b>             | <b>2003</b>             |
|----------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                  | <b>Actual</b>           | <b>Actual</b>           | <b>Budget</b>           | <b>Forecast</b>         | <b>Budget</b>           |
| <b><u>POSITIONS</u></b>          |                         |                         |                         |                         |                         |
| Budgeted Positions               | <u>8</u>                | <u>11</u>               | <u>11</u>               | <u>11</u>               | <u>11</u>               |
| <b>TOTAL</b>                     | <u><u>8</u></u>         | <u><u>11</u></u>        | <u><u>11</u></u>        | <u><u>11</u></u>        | <u><u>11</u></u>        |
| <b><u>HOURS</u></b>              |                         |                         |                         |                         |                         |
| Operating Hours                  | <u>16,520</u>           | <u>23,482</u>           | <u>21,072</u>           | <u>21,000</u>           | <u>20,727</u>           |
| <b>TOTAL</b>                     | <u><u>16,520</u></u>    | <u><u>23,482</u></u>    | <u><u>21,072</u></u>    | <u><u>21,000</u></u>    | <u><u>20,727</u></u>    |
| <b><u>OPERATING EXPENSES</u></b> |                         |                         |                         |                         |                         |
| Labor Expense                    | 684,055                 | 975,951                 | 965,089                 | 1,032,516               | 1,061,884               |
| Material Expense                 | 1,082                   | 4,726                   | 2,609                   | 4,468                   | 4,468                   |
| Advertising & Promotion          | 286                     | -                       | 30,000                  | -                       | -                       |
| Contract Services                | 362,965                 | 390,533                 | 558,467                 | 452,000                 | 450,000                 |
| Leases & Rentals                 | 3,784                   | 6,296                   | 4,280                   | 9,180                   | 9,180                   |
| Travel, Training & Dues          | 19,706                  | 26,742                  | 17,534                  | 24,444                  | 24,444                  |
| General Expenses                 | <u>16,071</u>           | <u>47,311</u>           | <u>42,312</u>           | <u>49,548</u>           | <u>49,548</u>           |
| <b>TOTAL</b>                     | <u><u>1,087,949</u></u> | <u><u>1,451,559</u></u> | <u><u>1,620,291</u></u> | <u><u>1,572,156</u></u> | <u><u>1,599,524</u></u> |

# MANAGEMENT & PERFORMANCE DBE/EEO PROGRAM/CONTRACT COMPLIANCE

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

0615 DBE/EEO PROGRAM/CONTRACT COMPLIANCE

0615 DBE/EEO PROGRAM/ CONTRACT COMPLIANCE

|  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget   | 2002<br>Forecast | 2003<br>Budget   |
|--|----------------|----------------|------------------|------------------|------------------|
| <b><u>POSITIONS</u></b>                |                |                |                  |                  |                  |
| Budgeted Positions                     | 15             | 23             | 23               | 23               | 23               |
| <b>TOTAL</b>                           | <u>15</u>      | <u>23</u>      | <u>23</u>        | <u>23</u>        | <u>23</u>        |
| <b><u>HOURS</u></b>                    |                |                |                  |                  |                  |
| Operating Hours                        | 20,319         | 22,220         | 26,344           | 25,560           | 25,302           |
| Non - Operating Hours                  | 13,198         | 19,781         | 17,350           | 20,358           | 20,000           |
| <b>TOTAL</b>                           | <u>33,517</u>  | <u>42,001</u>  | <u>43,694</u>    | <u>45,918</u>    | <u>45,302</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                |                |                  |                  |                  |
| Labor Expense                          | 823,357        | 882,469        | 949,945          | 1,055,369        | 1,104,980        |
| Material Expense                       | 5,976          | 21,482         | 8,989            | 18,394           | 18,394           |
| Maintenance & Repair                   | -              | -              | -                | 10,068           | 10,068           |
| Advertising & Promotion                | 1,779          | 1,009          | 2,000            | 1,008            | 1,008            |
| Contract Services                      | 1,316          | 49,332         | 26,186           | 49,332           | 49,332           |
| Leases & Rentals                       | 635            | -              | -                | 168              | 168              |
| Travel, Training & Dues                | 12,426         | 20,604         | 21,867           | 25,836           | 25,836           |
| General Expenses                       | 7,368          | 7,871          | 6,452            | 9,024            | 9,024            |
| <b>TOTAL</b>                           | <u>852,857</u> | <u>982,767</u> | <u>1,015,439</u> | <u>1,169,199</u> | <u>1,218,810</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                |                |                  |                  |                  |
| Non - Operating Labor Expense          | 433,655        | 674,369        | 599,803          | 734,647          | 734,999          |
| Non - Operating Other Expense          | 32,484         | 190,855        | 42,191           | 258,528          | 258,528          |
| <b>TOTAL</b>                           | <u>466,139</u> | <u>865,224</u> | <u>641,994</u>   | <u>993,175</u>   | <u>993,527</u>   |



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**Professional**

We will be dependable for  
our customers and  
fellow  
employees,  
and will maintain the  
highest standards of trust.

**CHICAGO TRANSIT AUTHORITY**  
**2003 BUDGET BY CATEGORY**

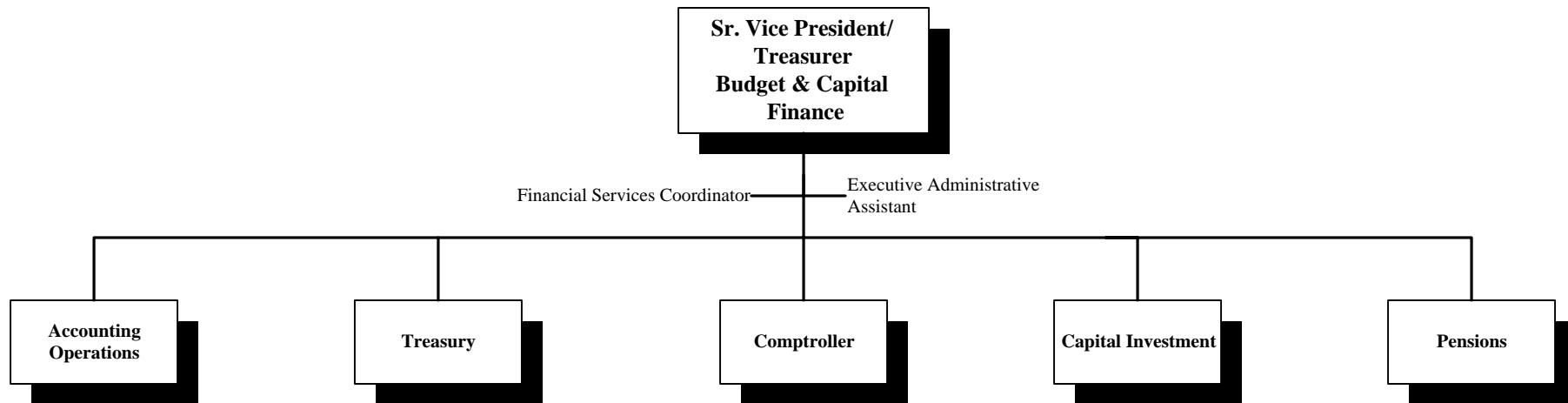
0700 FINANCE

0700 FINANCE

|  | 2000<br>Actual    | 2001<br>Actual    | 2002<br>Budget    | 2002<br>Forecast  | 2003<br>Budget    |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                   |                   |                   |                   |                   |
| Budgeted Positions                     | 244               | 246               | 250               | 250               | 250               |
| <b>TOTAL</b>                           | <u>244</u>        | <u>246</u>        | <u>250</u>        | <u>250</u>        | <u>250</u>        |
| <b><u>HOURS</u></b>                    |                   |                   |                   |                   |                   |
| Operating Hours                        | 335,495           | 328,784           | 354,093           | 339,625           | 370,984           |
| Non - Operating Hours                  | 100,322           | 105,401           | 108,104           | 108,337           | 110,562           |
| <b>TOTAL</b>                           | <u>435,817</u>    | <u>434,185</u>    | <u>462,197</u>    | <u>447,962</u>    | <u>481,546</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                   |                   |                   |                   |                   |
| Labor Expense                          | 10,196,855        | 10,644,659        | 12,468,384        | 12,064,543        | 13,267,460        |
| Material Expense                       | 1,786,629         | 2,678,062         | 2,247,170         | 2,516,819         | 2,522,339         |
| Security Services                      | 525,724           | 736,116           | 613,667           | 747,996           | 747,996           |
| Utilities                              | 934               | 57                | 228               | -                 | -                 |
| Maintenance & Repair                   | 37,073            | 76,264            | 54,208            | 106,332           | 106,332           |
| Advertising & Promotion                | 251               | 2,948             | -                 | 2,948             | 2,948             |
| Contract Services                      | 2,738,688         | 2,790,281         | 3,284,411         | 2,641,424         | 2,960,714         |
| Leases & Rentals                       | 7,120             | -                 | -                 | -                 | -                 |
| Travel, Training & Dues                | 85,474            | 77,505            | 129,522           | 65,454            | 94,696            |
| Warranty & Other Credits               | -                 | -                 | -                 | -                 | -                 |
| General Expenses                       | 14,214            | 27,325            | 9,971             | 26,075            | 26,075            |
| <b>TOTAL</b>                           | <u>15,392,962</u> | <u>17,033,217</u> | <u>18,807,561</u> | <u>18,171,591</u> | <u>19,728,560</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                   |                   |                   |                   |                   |
| Non - Operating Labor Expense          | 3,520,326         | 3,908,358         | 3,898,827         | 4,343,068         | 3,559,558         |
| Non - Operating Material Expense       | (89)              | -                 | -                 | 43                | 43                |
| Non - Operating Other Expense          | 472,413           | 222,715           | 267,025           | 205,148           | 205,148           |
| <b>TOTAL</b>                           | <u>3,992,650</u>  | <u>4,131,073</u>  | <u>4,165,852</u>  | <u>4,548,259</u>  | <u>3,764,749</u>  |

**MANAGEMENT & PERFORMANCE  
FINANCE  
SENIOR VICE PRESIDENT/TREASURER**

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**CHICAGO TRANSIT AUTHORITY**

**2003 BUDGET BY CATEGORY**

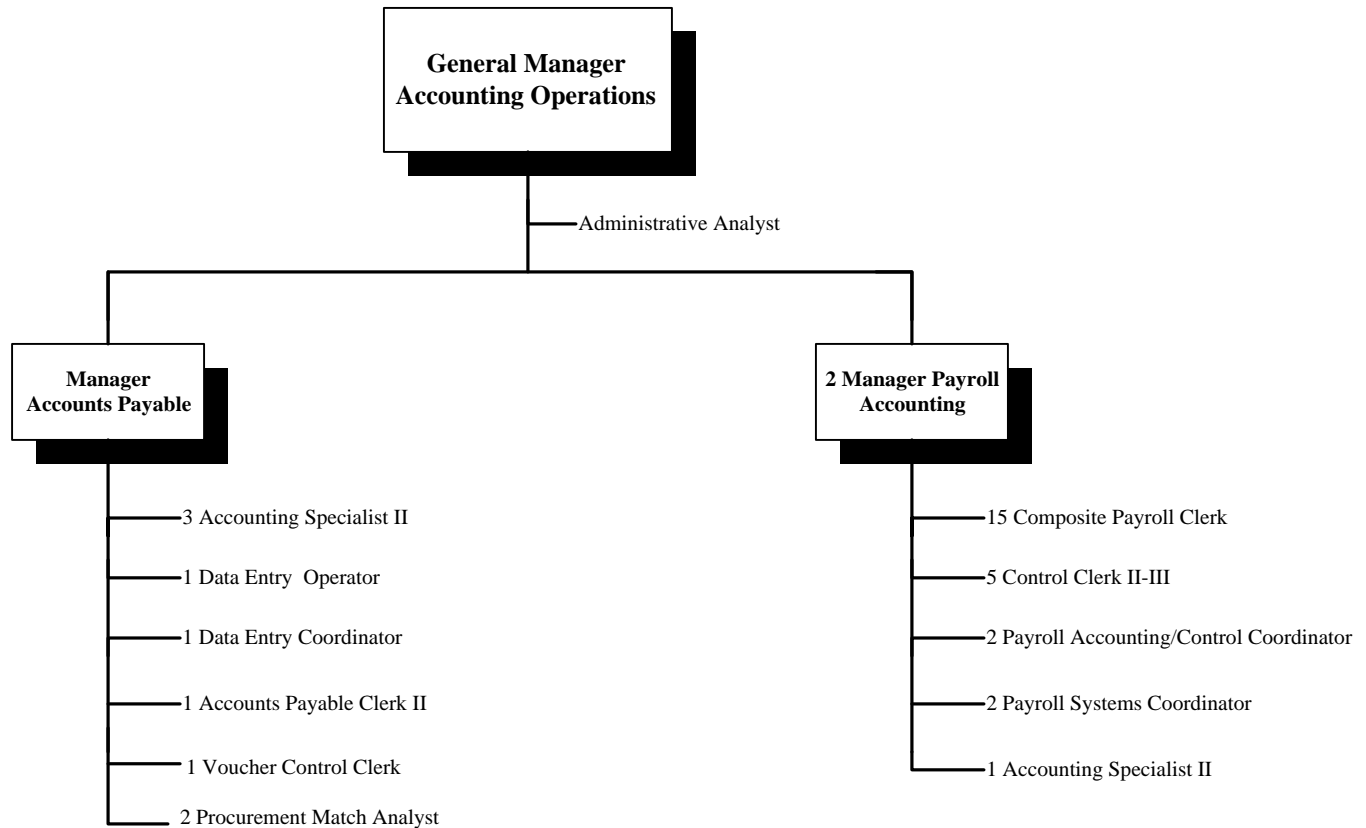
0703 FINANCE SR VP/TREASURER

0700 FINANCE

|  | <b>2000</b>    | <b>2001</b>    | <b>2002</b>    | <b>2002</b>     | <b>2003</b>    |
|--|----------------|----------------|----------------|-----------------|----------------|
|  | <b>Actual</b>  | <b>Actual</b>  | <b>Budget</b>  | <b>Forecast</b> | <b>Budget</b>  |
| <b><u>POSITIONS</u></b>                |                |                |                |                 |                |
| Budgeted Positions                     | 3              | 3              | 3              | 3               | 3              |
| <b>TOTAL</b>                           | <b>3</b>       | <b>3</b>       | <b>3</b>       | <b>3</b>        | <b>3</b>       |
| <b><u>HOURS</u></b>                    |                |                |                |                 |                |
| Operating Hours                        | 6,306          | 7,063          | 5,500          | 10,007          | 16,513         |
| <b>TOTAL</b>                           | <b>6,306</b>   | <b>7,063</b>   | <b>5,500</b>   | <b>10,007</b>   | <b>16,513</b>  |
| <b><u>OPERATING EXPENSES</u></b>       |                |                |                |                 |                |
| Labor Expense                          | 292,344        | 362,646        | 350,994        | 491,250         | 434,858        |
| Material Expense                       | 1,811          | 2,174          | 2,528          | 1,807           | 7,327          |
| Advertising & Promotion                | 251            | -              | -              | -               | -              |
| Contract Services                      | 5,714          | -              | 30,000         | (310,000)       | -              |
| Leases & Rentals                       | 4,722          | -              | -              | -               | -              |
| Travel, Training & Dues                | 72,980         | 56,942         | 59,494         | 35,004          | 43,164         |
| General Expenses                       | 2,579          | 15,816         | 5,320          | 14,040          | 14,040         |
| <b>TOTAL</b>                           | <b>380,401</b> | <b>437,578</b> | <b>448,336</b> | <b>232,101</b>  | <b>499,389</b> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                |                |                |                 |                |
| Non - Operating Other Expense          | -              | 3,434          | -              | -               | -              |
| <b>TOTAL</b>                           | <b>-</b>       | <b>3,434</b>   | <b>-</b>       | <b>-</b>        | <b>-</b>       |

**MANAGEMENT & PERFORMANCE  
FINANCE  
ACCOUNTING OPERATIONS**

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**CHICAGO TRANSIT AUTHORITY**

**2003 BUDGET BY CATEGORY**

**0804 ACCOUNTING OPERATIONS**

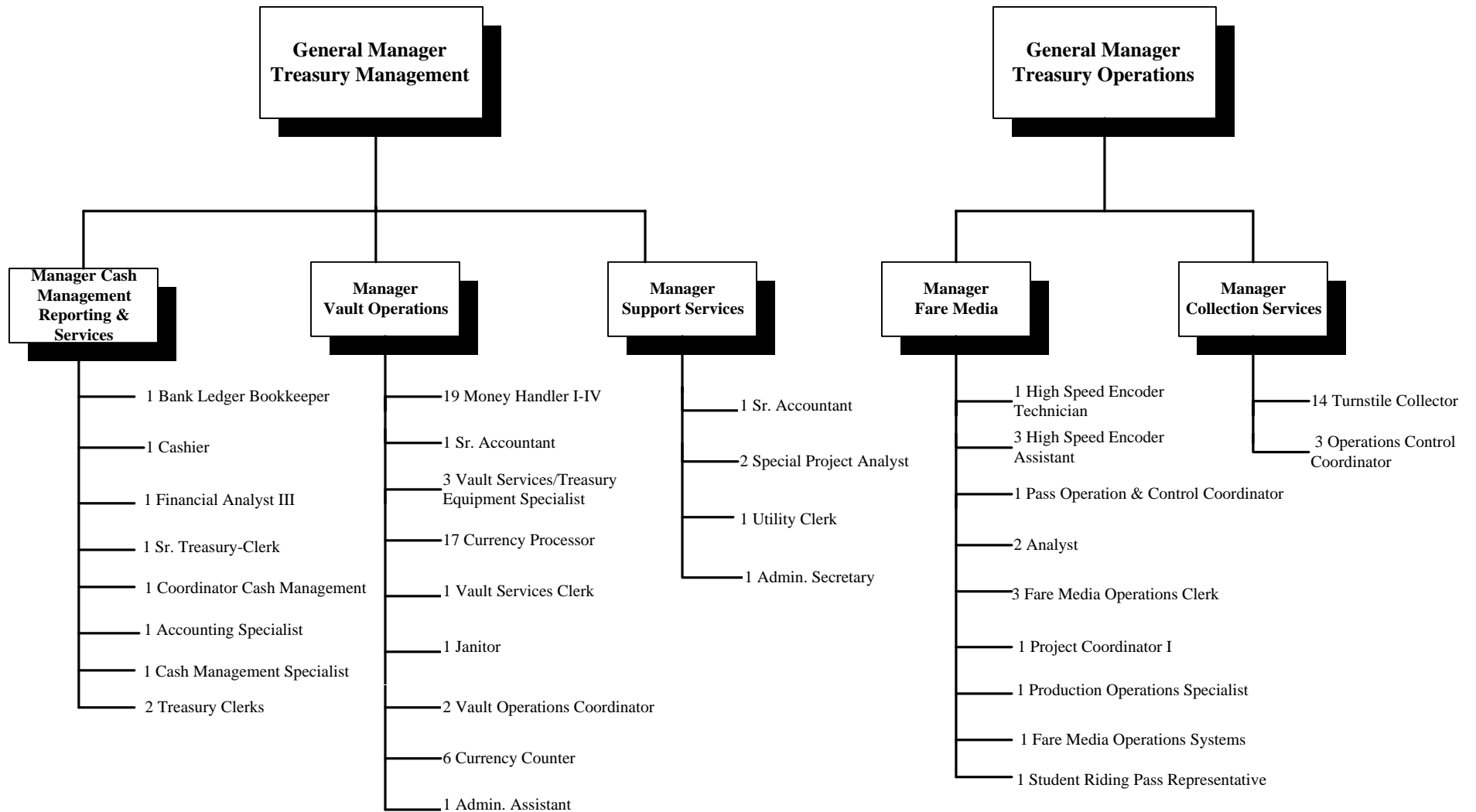
**0700 FINANCE**

|  | <b>2000<br/>Actual</b> | <b>2001<br/>Actual</b> | <b>2002<br/>Budget</b> | <b>2002<br/>Forecast</b> | <b>2003<br/>Budget</b> |
|--|------------------------|------------------------|------------------------|--------------------------|------------------------|
| <b><u>POSITIONS</u></b>                |                        |                        |                        |                          |                        |
| Budgeted Positions                     | 37                     | 38                     | 39                     | 39                       | 39                     |
| <b>TOTAL</b>                           | <b>37</b>              | <b>38</b>              | <b>39</b>              | <b>39</b>                | <b>39</b>              |
| <b><u>HOURS</u></b>                    |                        |                        |                        |                          |                        |
| Operating Hours                        | 71,755                 | 74,527                 | 72,928                 | 74,280                   | 72,926                 |
| Non - Operating Hours                  | 51                     | 9                      | 18                     | -                        | -                      |
| <b>TOTAL</b>                           | <b>71,806</b>          | <b>74,536</b>          | <b>72,946</b>          | <b>74,280</b>            | <b>72,926</b>          |
| <b><u>OPERATING EXPENSES</u></b>       |                        |                        |                        |                          |                        |
| Labor Expense                          | 2,212,409              | 2,453,561              | 2,514,398              | 2,645,757                | 2,599,208              |
| Material Expense                       | 13,034                 | 20,810                 | 13,665                 | 16,329                   | 16,329                 |
| Maintenance & Repair                   | -                      | 145                    | -                      | -                        | -                      |
| Contract Services                      | 11,543                 | 333                    | -                      | 276                      | 276                    |
| Leases & Rentals                       | -                      | -                      | -                      | -                        | -                      |
| Travel, Training & Dues                | 1,500                  | 1,928                  | 5,000                  | 1,572                    | 1,572                  |
| General Expenses                       | 703                    | 230                    | -                      | 228                      | 228                    |
| <b>TOTAL</b>                           | <b>2,239,189</b>       | <b>2,477,007</b>       | <b>2,533,063</b>       | <b>2,664,162</b>         | <b>2,617,613</b>       |
| <b><u>NON - OPERATING EXPENSES</u></b> |                        |                        |                        |                          |                        |
| Non - Operating Labor Expense          | 1,498                  | 244                    | -                      | -                        | -                      |
| <b>TOTAL</b>                           | <b>1,498</b>           | <b>244</b>             | <b>-</b>               | <b>-</b>                 | <b>-</b>               |

# MANAGEMENT & PERFORMANCE

## FINANCE

### TREASURY



# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

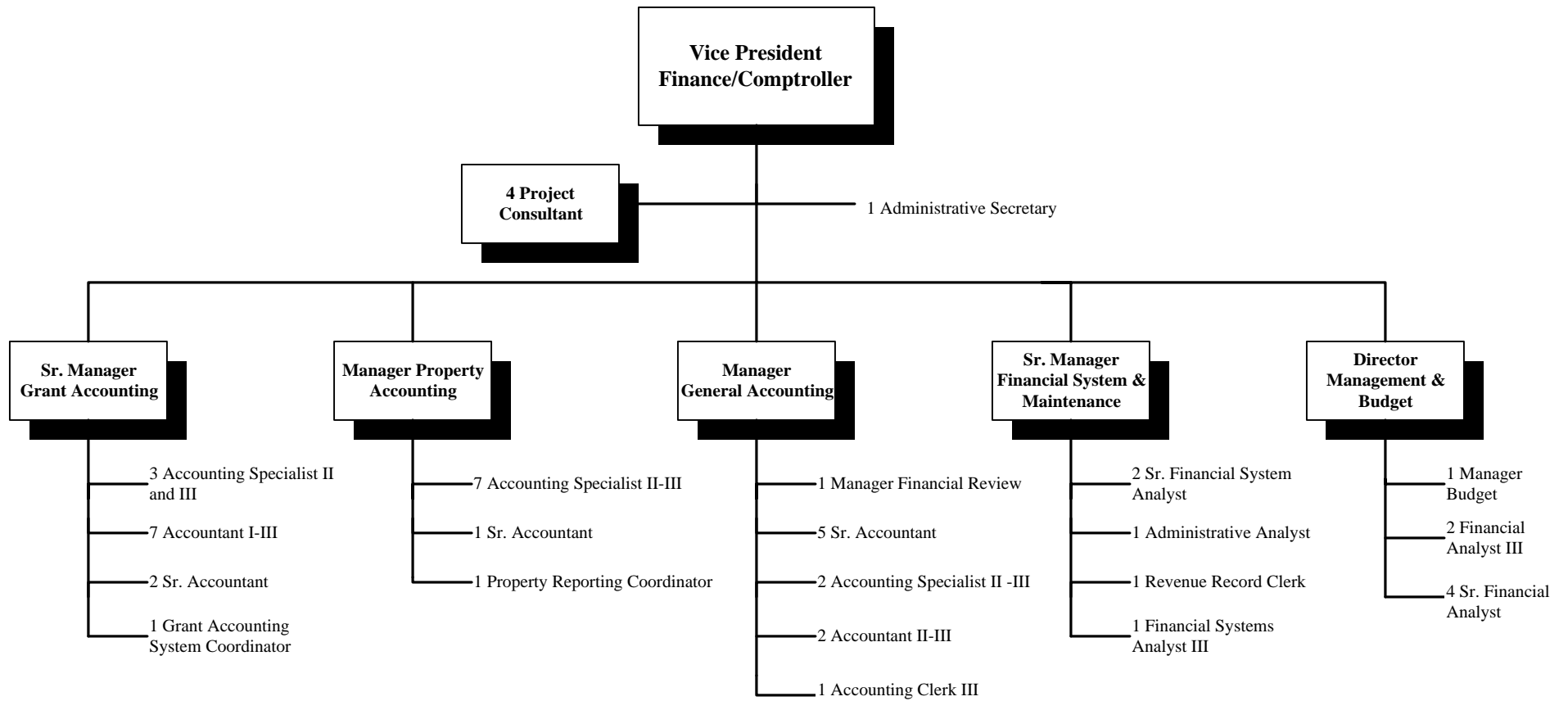
0846 TREASURY

0700 FINANCE

|  | 2000<br>Actual    | 2001<br>Actual    | 2002<br>Budget    | 2002<br>Forecast  | 2003<br>Budget    |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                   |                   |                   |                   |                   |
| Budgeted Positions                     | 103               | 103               | 103               | 103               | 103               |
| <b>TOTAL</b>                           | <u>103</u>        | <u>103</u>        | <u>103</u>        | <u>103</u>        | <u>103</u>        |
| <b><u>HOURS</u></b>                    |                   |                   |                   |                   |                   |
| Operating Hours                        | 193,527           | 189,395           | 199,383           | 190,972           | 204,373           |
| Non - Operating Hours                  | -                 | -                 | -                 | -                 | -                 |
| <b>TOTAL</b>                           | <u>193,527</u>    | <u>189,395</u>    | <u>199,383</u>    | <u>190,972</u>    | <u>204,373</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                   |                   |                   |                   |                   |
| Labor Expense                          | 5,414,394         | 5,502,736         | 6,237,754         | 5,991,795         | 6,326,546         |
| Material Expense                       | 1,746,420         | 2,607,302         | 2,187,757         | 2,456,092         | 2,456,092         |
| Security Services                      | 525,724           | 736,116           | 613,667           | 747,996           | 747,996           |
| Utilities                              | 934               | 57                | 228               | -                 | -                 |
| Maintenance & Repair                   | 37,073            | 76,119            | 54,208            | 106,332           | 106,332           |
| Contract Services                      | 2,324,041         | 2,358,406         | 2,694,857         | 2,507,982         | 2,517,272         |
| Leases & Rentals                       | 2,398             | -                 | -                 | -                 | -                 |
| Travel, Training & Dues                | 1,960             | 3,878             | 447               | 5,736             | 5,736             |
| Warranty & Other Credits               | -                 | -                 | -                 | -                 | -                 |
| General Expenses                       | 4,253             | 3,554             | 2,126             | 3,288             | 3,288             |
| <b>TOTAL</b>                           | <u>10,057,197</u> | <u>11,288,168</u> | <u>11,791,044</u> | <u>11,819,221</u> | <u>12,163,262</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                   |                   |                   |                   |                   |
| Non - Operating Labor Expense          | -                 | -                 | -                 | -                 | -                 |
| Non - Operating Material Expense       | (100)             | -                 | -                 | -                 | -                 |
| Non - Operating Other Expense          | 21,605            | 12,403            | -                 | 36,653            | 36,653            |
| <b>TOTAL</b>                           | <u>21,505</u>     | <u>12,403</u>     | <u>-</u>          | <u>36,653</u>     | <u>36,653</u>     |



# MANAGEMENT & PERFORMANCE FINANCE VP FINANCE/COMPTROLLER



# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

0805 VP FINANCE\COMPTRROLLER

0700 FINANCE

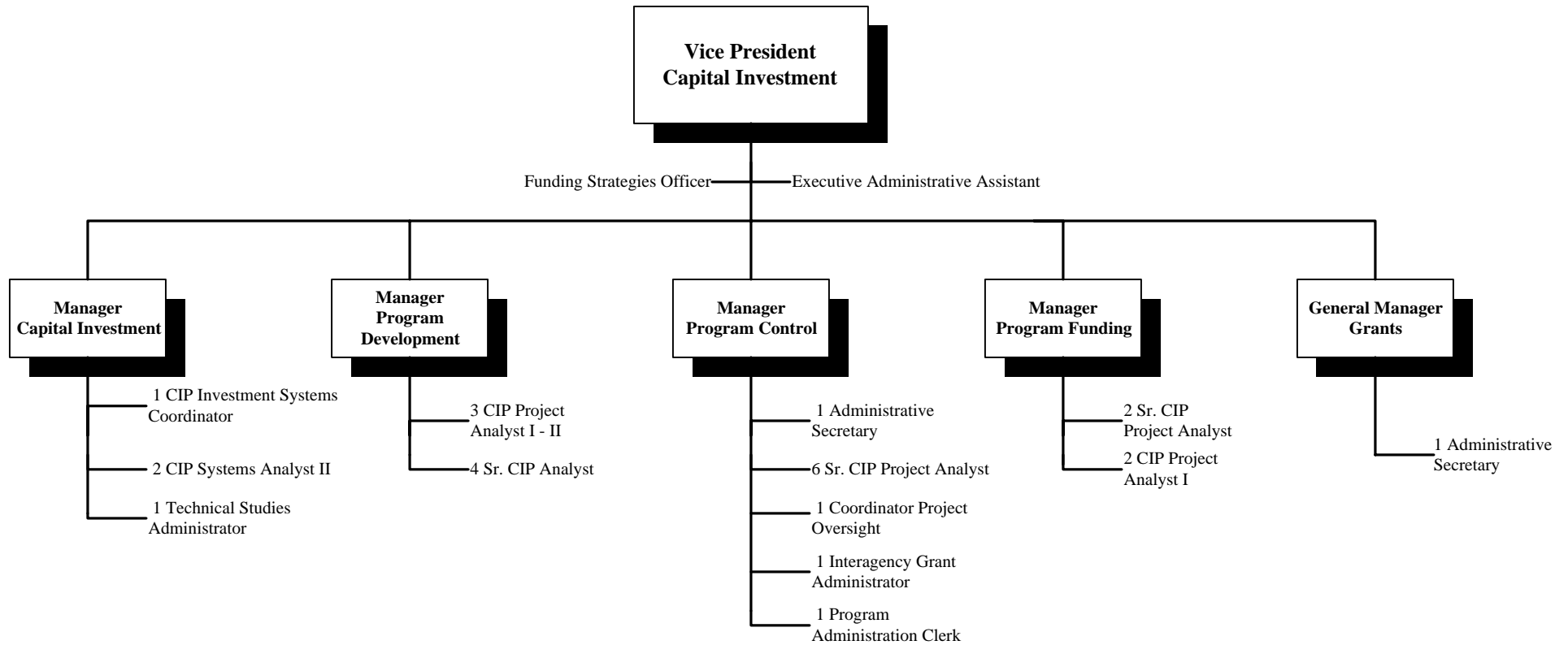
|  | 2000<br>Actual   | 2001<br>Actual   | 2002<br>Budget   | 2002<br>Forecast | 2003<br>Budget   |
|--|------------------|------------------|------------------|------------------|------------------|
| <b><u>POSITIONS</u></b>                |                  |                  |                  |                  |                  |
| Budgeted Positions                     | 55               | 53               | 56               | 56               | 56               |
| <b>TOTAL</b>                           | <u>55</u>        | <u>53</u>        | <u>56</u>        | <u>56</u>        | <u>56</u>        |
| <b><u>HOURS</u></b>                    |                  |                  |                  |                  |                  |
| Operating Hours                        | 51,785           | 50,463           | 63,794           | 55,367           | 67,046           |
| Non - Operating Hours                  | 37,956           | 41,692           | 38,519           | 41,633           | 41,633           |
| <b>TOTAL</b>                           | <u>89,741</u>    | <u>92,155</u>    | <u>102,313</u>   | <u>97,000</u>    | <u>108,679</u>   |
| <b><u>OPERATING EXPENSES</u></b>       |                  |                  |                  |                  |                  |
| Labor Expense                          | 1,833,085        | 2,016,667        | 2,831,512        | 2,469,107        | 3,306,926        |
| Material Expense                       | 18,439           | 39,272           | 38,343           | 35,079           | 35,079           |
| Maintenance & Repair                   | -                | -                | -                | -                | -                |
| Contract Services                      | 397,373          | 431,373          | 559,554          | 443,004          | 443,004          |
| Leases & Rentals                       | -                | -                | -                | -                | -                |
| Travel, Training & Dues                | 7,597            | 14,573           | 64,581           | 19,134           | 40,216           |
| General Expenses                       | 5,176            | 7,126            | 2,525            | 7,524            | 7,524            |
| <b>TOTAL</b>                           | <u>2,261,670</u> | <u>2,509,011</u> | <u>3,496,515</u> | <u>2,973,848</u> | <u>3,832,749</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                  |                  |                  |                  |                  |
| Non - Operating Labor Expense          | 1,211,514        | 1,431,965        | 1,399,601        | 1,583,922        | 1,000,001        |
| Non - Operating Material Expense       | 11               | -                | -                | -                | -                |
| Non - Operating Other Expense          | 231,995          | 202,403          | 175,768          | 158,373          | 158,373          |
| <b>TOTAL</b>                           | <u>1,443,520</u> | <u>1,634,368</u> | <u>1,575,369</u> | <u>1,742,295</u> | <u>1,158,374</u> |

# MANAGEMENT & PERFORMANCE

## FINANCE

### CAPITAL INVESTMENT

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

0943 CAPITAL INVESTMENT

0700 FINANCE

|  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|--|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>                |                |                |                |                  |                |
| Budgeted Positions                     | 34             | 34             | 34             | 34               | 34             |
| <b>TOTAL</b>                           | 34             | 34             | 34             | 34               | 34             |
| <b><u>HOURS</u></b>                    |                |                |                |                  |                |
| Operating Hours                        | 11,090         | 6,384          | 12,488         | 8,999            | 10,126         |
| Non - Operating Hours                  | 43,056         | 42,078         | 41,567         | 43,548           | 45,773         |
| <b>TOTAL</b>                           | 54,146         | 48,462         | 54,055         | 52,547           | 55,899         |
| <b><u>OPERATING EXPENSES</u></b>       |                |                |                |                  |                |
| Labor Expense                          | 417,287        | 309,050        | 533,726        | 466,634          | 599,922        |
| Material Expense                       | 6,925          | 8,504          | 4,877          | 7,512            | 7,512          |
| Advertising & Promotion                | -              | 2,948          | -              | 2,948            | 2,948          |
| Contract Services                      | 17             | 169            | -              | 162              | 162            |
| Travel, Training & Dues                | 1,437          | 184            | -              | 4,008            | 4,008          |
| General Expenses                       | 1,503          | 599            | -              | 995              | 995            |
| <b>TOTAL</b>                           | 427,169        | 321,454        | 538,603        | 482,259          | 615,547        |
| <b><u>NON - OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Non - Operating Labor Expense          | 1,478,543      | 1,516,547      | 1,599,586      | 1,693,521        | 1,555,000      |
| Non - Operating Other Expense          | 98,298         | 4,475          | 11,257         | 10,122           | 10,122         |
| <b>TOTAL</b>                           | 1,576,841      | 1,521,022      | 1,610,843      | 1,703,643        | 1,565,122      |

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**Motivated**

We will meet each  
task with spirit  
enthusiasm  
and a sense  
of pride to be  
second to none.

**CHICAGO TRANSIT AUTHORITY**  
**2003 BUDGET BY CATEGORY**

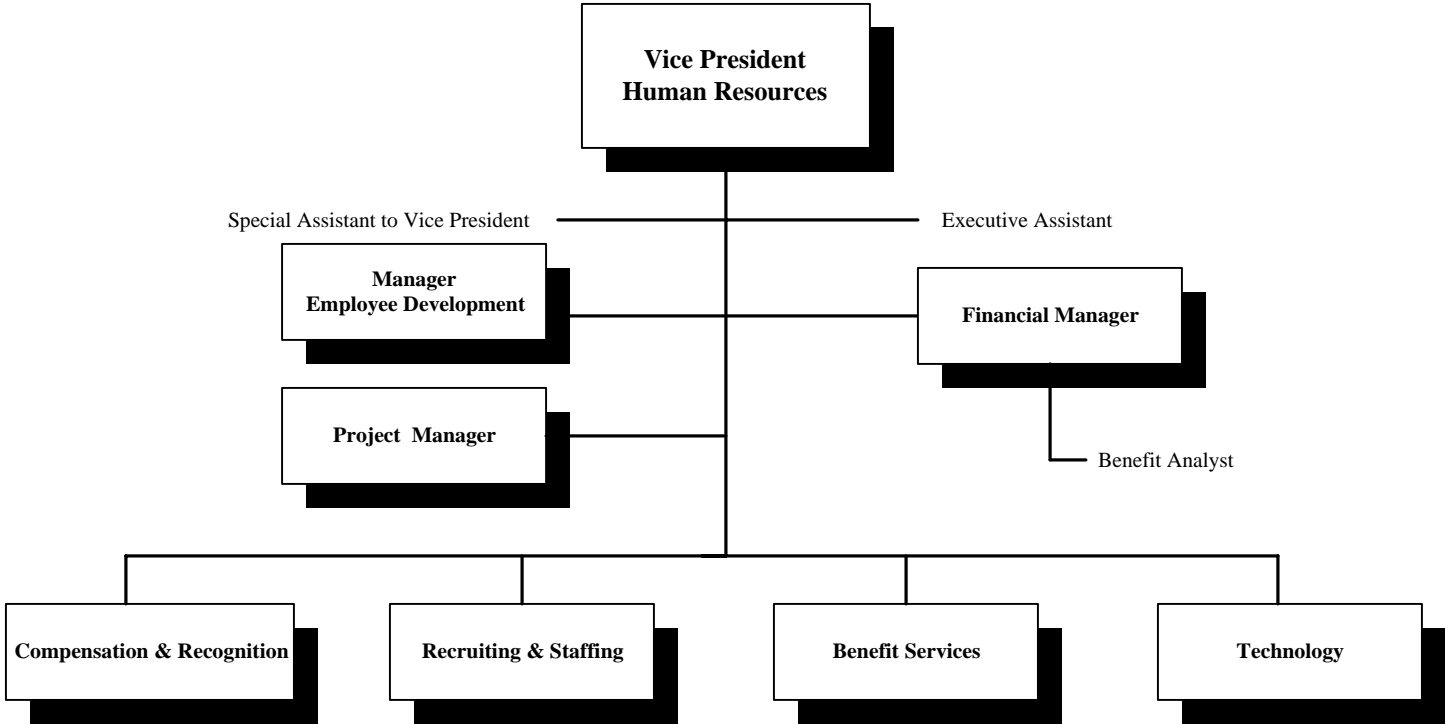
0602 HUMAN RESOURCES

0602 HUMAN RESOURCES

|  | <b>2000</b>      | <b>2001</b>      | <b>2002</b>      | <b>2002</b>      | <b>2003</b>      |
|--|------------------|------------------|------------------|------------------|------------------|
|  | <b>Actual</b>    | <b>Actual</b>    | <b>Budget</b>    | <b>Forecast</b>  | <b>Budget</b>    |
| <b><u>POSITIONS</u></b>                |                  |                  |                  |                  |                  |
| Budgeted Positions                     | 50               | 56               | 58               | 58               | 58               |
| <b>TOTAL</b>                           | <b>50</b>        | <b>56</b>        | <b>58</b>        | <b>58</b>        | <b>58</b>        |
| <b><u>HOURS</u></b>                    |                  |                  |                  |                  |                  |
| Operating Hours                        | 133,713          | 174,005          | 179,448          | 189,213          | 138,543          |
| Non - Operating Hours                  | -                | -                | -                | -                | -                |
| <b>TOTAL</b>                           | <b>133,713</b>   | <b>174,005</b>   | <b>179,448</b>   | <b>189,213</b>   | <b>138,543</b>   |
| <b><u>OPERATING EXPENSES</u></b>       |                  |                  |                  |                  |                  |
| Labor Expense                          | 4,033,969        | 5,296,894        | 5,206,391        | 5,547,982        | 4,728,920        |
| Material Expense                       | 48,011           | 90,367           | 71,791           | 72,643           | 72,643           |
| Maintenance & Repair                   | -                | -                | -                | -                | -                |
| Advertising & Promotion                | 9,611            | 5,354            | 8,628            | 7,380            | 7,380            |
| Contract Services                      | 1,406,607        | 1,394,522        | 1,596,434        | 1,590,170        | 1,590,168        |
| Leases & Rentals                       | 145              | 43,421           | -                | 11,124           | 11,124           |
| Travel, Training & Dues                | 46,451           | 54,144           | 47,120           | 39,624           | 39,624           |
| General Expenses                       | 191,065          | 68,381           | 335,082          | 115,644          | 115,644          |
| <b>TOTAL</b>                           | <b>5,735,859</b> | <b>6,953,083</b> | <b>7,265,446</b> | <b>7,384,567</b> | <b>6,565,503</b> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                  |                  |                  |                  |                  |
| Non - Operating Labor Expense          | (1,588)          | -                | -                | -                | -                |
| Non - Operating Other Expense          | -                | -                | -                | 3,017            | 3,017            |
| <b>TOTAL</b>                           | <b>(1,588)</b>   | <b>-</b>         | <b>-</b>         | <b>3,017</b>     | <b>3,017</b>     |

**MANAGEMENT & PERFORMANCE  
HUMAN RESOURCES  
VICE PRESIDENT**

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

0607 VP, HUMAN RESOURCES

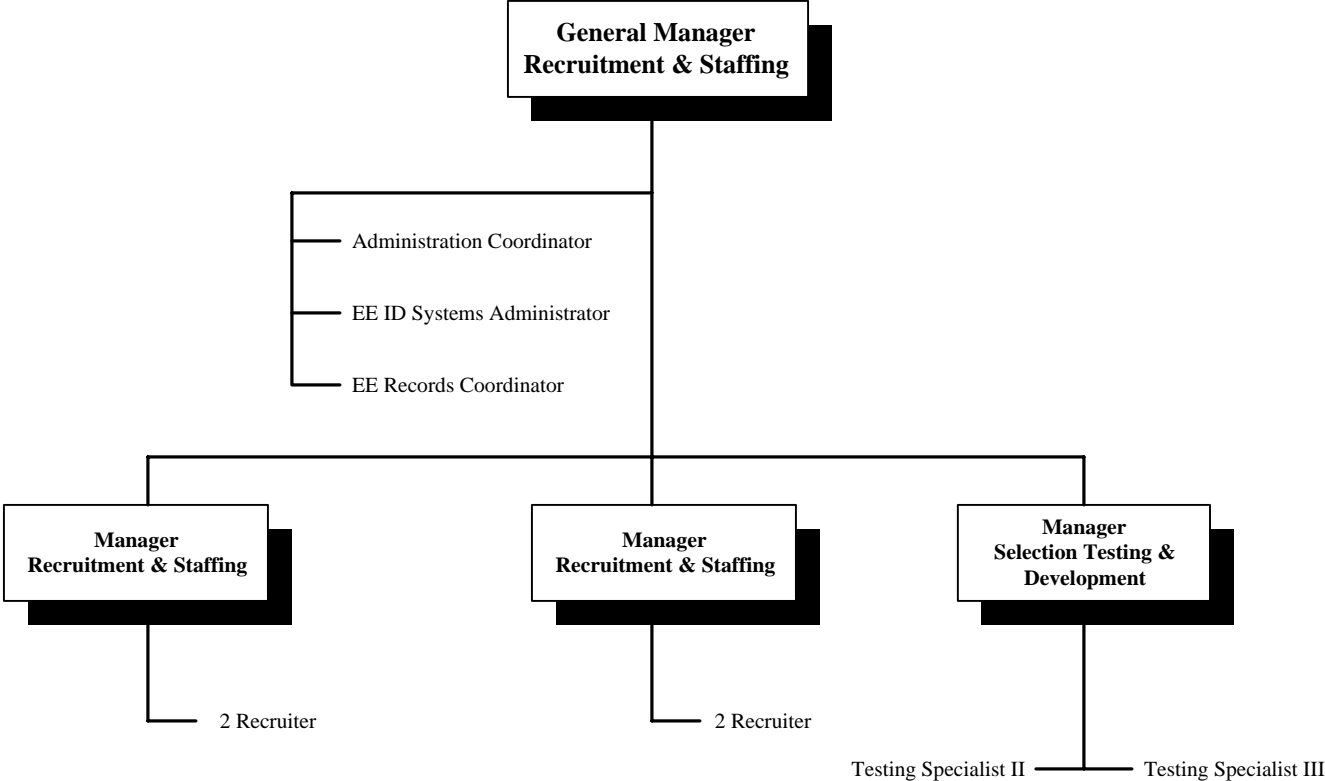
0602 HUMAN RESOURCES

|                                  | 2000<br>Actual | 2001<br>Actual   | 2002<br>Budget   | 2002<br>Forecast | 2003<br>Budget   |
|----------------------------------|----------------|------------------|------------------|------------------|------------------|
| <b><u>POSITIONS</u></b>          |                |                  |                  |                  |                  |
| Budgeted Positions               | 2              | 4                | 6                | 6                | 7                |
| <b>TOTAL</b>                     | <u>2</u>       | <u>4</u>         | <u>6</u>         | <u>6</u>         | <u>7</u>         |
| <b><u>HOURS</u></b>              |                |                  |                  |                  |                  |
| Operating Hours                  | 25,508         | 50,134           | 39,560           | 54,559           | 34,921           |
| Non - Operating Hours            | -              | -                | -                | -                | -                |
| <b>TOTAL</b>                     | <u>25,508</u>  | <u>50,134</u>    | <u>39,560</u>    | <u>54,559</u>    | <u>34,921</u>    |
| <b><u>OPERATING EXPENSES</u></b> |                |                  |                  |                  |                  |
| Labor Expense                    | 674,397        | 1,312,611        | 885,533          | 1,063,923        | 1,058,650        |
| Material Expense                 | 6,709          | 9,249            | 5,587            | 9,000            | 9,000            |
| Maintenance & Repair             | -              | -                | -                | -                | -                |
| Advertising & Promotion          | 383            | 2,368            | 500              | 2,256            | 2,256            |
| Contract Services                | 168            | 4,865            | 84,793           | 408              | 408              |
| Leases & Rentals                 | -              | 42,351           | -                | 10,584           | 10,584           |
| Travel, Training & Dues          | 25,511         | 11,890           | 11,099           | 16,476           | 16,476           |
| General Expenses                 | 7,088          | 11,635           | 86,451           | 11,232           | 11,232           |
| <b>TOTAL</b>                     | <u>714,256</u> | <u>1,394,969</u> | <u>1,073,963</u> | <u>1,113,879</u> | <u>1,108,606</u> |



**MANAGEMENT & PERFORMANCE  
HUMAN RESOURCES  
RECRUITMENT & STAFFING**

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**CHICAGO TRANSIT AUTHORITY**

**2003 BUDGET BY CATEGORY**

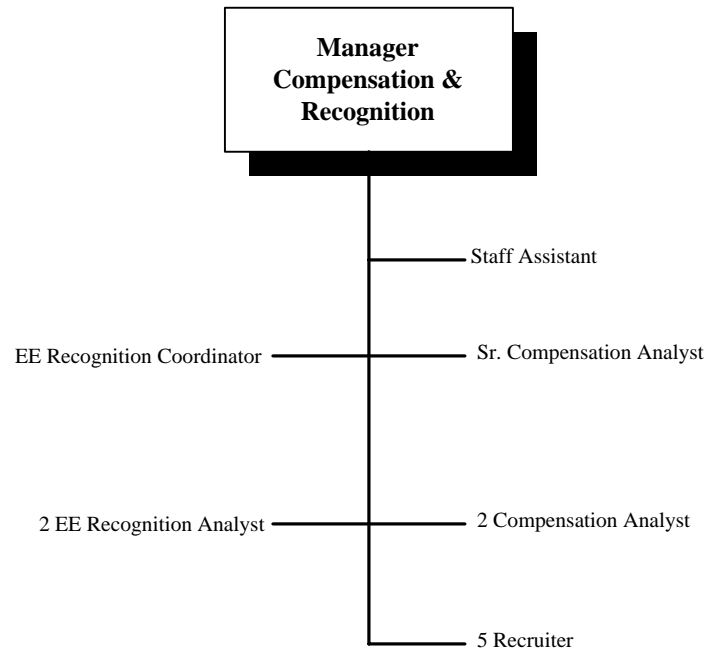
**0606 RECRUITING & STAFFING**

**0602 HUMAN RESOURCES**

|  | <b>2000</b>      | <b>2001</b>      | <b>2002</b>      | <b>2002</b>      | <b>2003</b>      |
|--|------------------|------------------|------------------|------------------|------------------|
|  | <b>Actual</b>    | <b>Actual</b>    | <b>Budget</b>    | <b>Forecast</b>  | <b>Budget</b>    |
| <b><u>POSITIONS</u></b>                |                  |                  |                  |                  |                  |
| Budgeted Positions                     | 16               | 17               | 18               | 18               | 13               |
| <b>TOTAL</b>                           | <b>16</b>        | <b>17</b>        | <b>18</b>        | <b>18</b>        | <b>13</b>        |
| <b><u>HOURS</u></b>                    |                  |                  |                  |                  |                  |
| Operating Hours                        | 48,028           | 60,533           | 76,432           | 69,860           | 32,675           |
| <b>TOTAL</b>                           | <b>48,028</b>    | <b>60,533</b>    | <b>76,432</b>    | <b>69,860</b>    | <b>32,675</b>    |
| <b><u>OPERATING EXPENSES</u></b>       |                  |                  |                  |                  |                  |
| Labor Expense                          | 1,317,948        | 1,808,981        | 1,969,194        | 2,076,236        | 1,028,541        |
| Material Expense                       | 21,702           | 36,438           | 19,071           | 31,283           | 31,283           |
| Maintenance & Repair                   | -                | -                | -                | -                | -                |
| Advertising & Promotion                | 9,228            | 2,986            | 8,128            | 5,124            | 5,124            |
| Contract Services                      | 231,957          | 19,070           | 155,502          | 43,020           | 43,020           |
| Leases & Rentals                       | 145              | 1,070            | -                | 540              | 540              |
| Travel, Training & Dues                | 18,912           | 39,997           | 32,652           | 19,296           | 19,296           |
| General Expenses                       | 183,694          | 36,502           | 30,100           | 80,148           | 80,148           |
| <b>TOTAL</b>                           | <b>1,783,586</b> | <b>1,945,044</b> | <b>2,214,647</b> | <b>2,255,647</b> | <b>1,207,952</b> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                  |                  |                  |                  |                  |
| Non - Operating Labor Expense          | (1,588)          | -                | -                | -                | -                |
| Non - Operating Other Expense          | -                | -                | -                | 3,017            | 3,017            |
| <b>TOTAL</b>                           | <b>(1,588)</b>   | <b>-</b>         | <b>-</b>         | <b>3,017</b>     | <b>3,017</b>     |

**MANAGEMENT & PERFORMANCE  
HUMAN RESOURCES  
COMPENSATION & RECOGNITION**

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

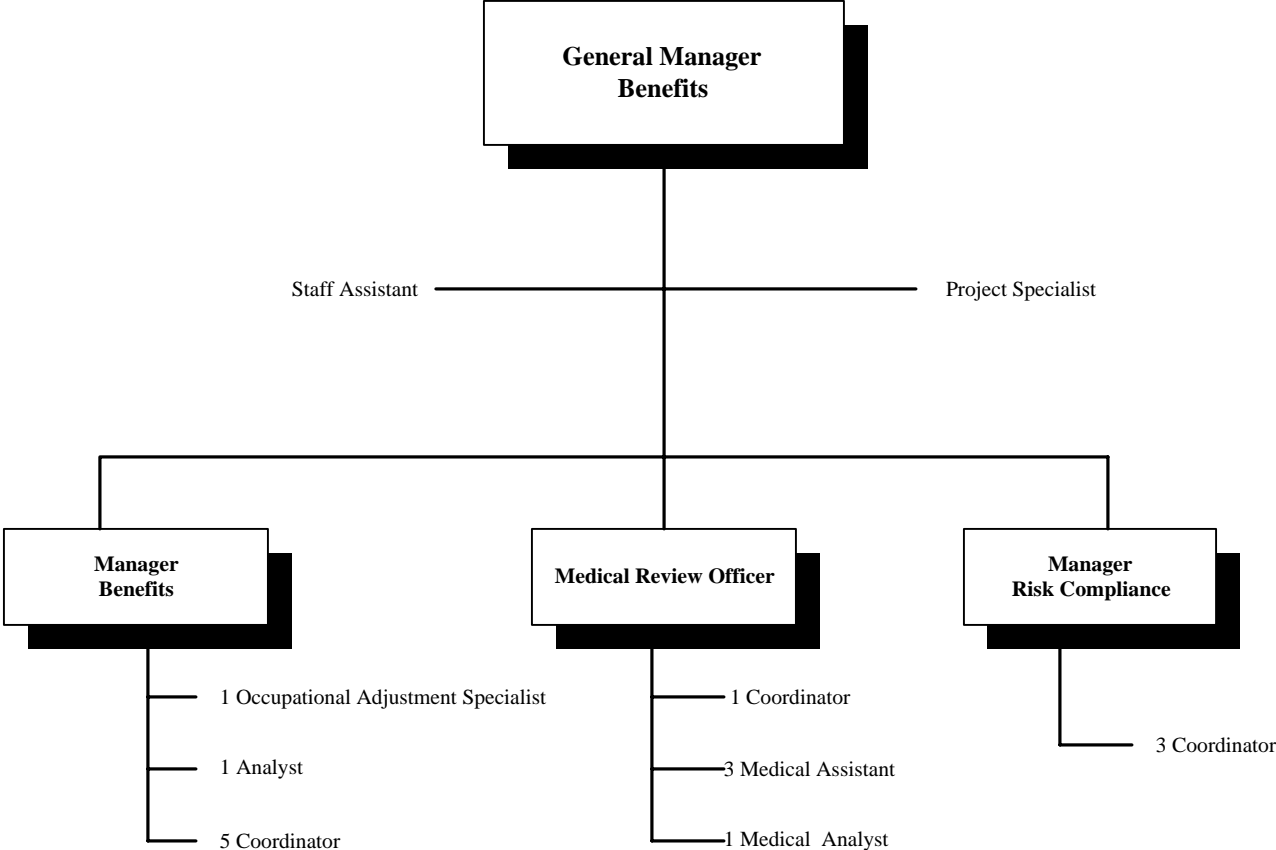
0624 COMPENSATION & RECOGNITION

0602 HUMAN RESOURCES

|                                  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget   | 2002<br>Forecast | 2003<br>Budget |
|----------------------------------|----------------|----------------|------------------|------------------|----------------|
| <b><u>POSITIONS</u></b>          |                |                |                  |                  |                |
| Budgeted Positions               | 11             | 11             | 11               | 11               | 13             |
| <b>TOTAL</b>                     | <u>11</u>      | <u>11</u>      | <u>11</u>        | <u>11</u>        | <u>13</u>      |
| <b><u>HOURS</u></b>              |                |                |                  |                  |                |
| Operating Hours                  | 21,389         | 20,391         | 20,632           | 20,508           | 24,294         |
| <b>TOTAL</b>                     | <u>21,389</u>  | <u>20,391</u>  | <u>20,632</u>    | <u>20,508</u>    | <u>24,294</u>  |
| <b><u>OPERATING EXPENSES</u></b> |                |                |                  |                  |                |
| Labor Expense                    | 700,408        | 637,697        | 727,518          | 708,522          | 872,800        |
| Material Expense                 | 8,372          | 6,321          | 7,652            | 7,543            | 7,543          |
| Advertising & Promotion          | -              | -              | -                | -                | -              |
| Contract Services                | 124,006        | 39,236         | 251,029          | 32,112           | 32,112         |
| Travel, Training & Dues          | -              | -              | -                | 2,628            | 2,628          |
| General Expenses                 | 249            | 18,375         | 217,000          | 23,064           | 23,064         |
| <b>TOTAL</b>                     | <u>833,035</u> | <u>701,629</u> | <u>1,203,199</u> | <u>773,869</u>   | <u>938,147</u> |

**MANAGEMENT & PERFORMANCE  
HUMAN RESOURCES  
BENEFITS**

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**CHICAGO TRANSIT AUTHORITY**  
**2003 BUDGET BY CATEGORY**

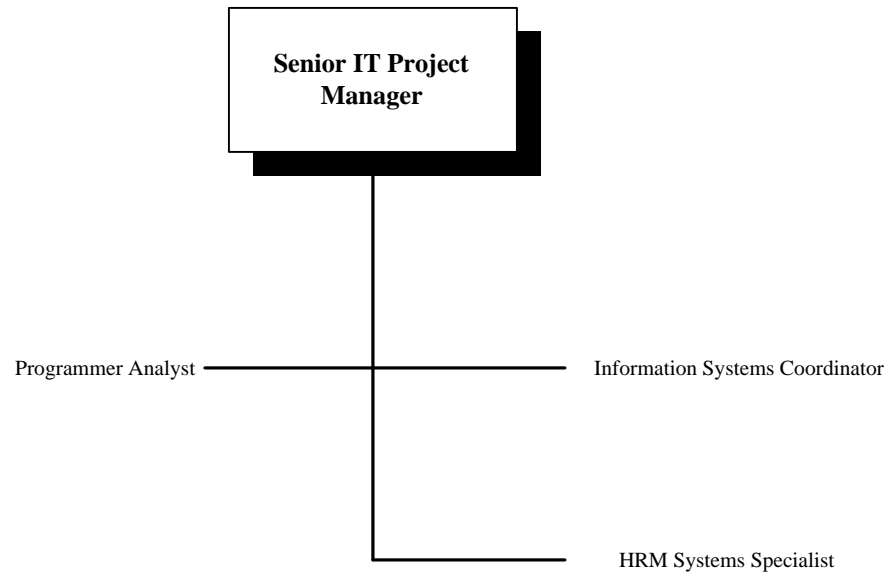
0609 BENEFITS

0602 HUMAN RESOURCES

|                                  | <b>2000</b>      | <b>2001</b>      | <b>2002</b>      | <b>2002</b>      | <b>2003</b>      |
|----------------------------------|------------------|------------------|------------------|------------------|------------------|
|                                  | <b>Actual</b>    | <b>Actual</b>    | <b>Budget</b>    | <b>Forecast</b>  | <b>Budget</b>    |
| <b><u>POSITIONS</u></b>          |                  |                  |                  |                  |                  |
| Budgeted Positions               | 21               | 24               | 23               | 23               | 21               |
| <b>TOTAL</b>                     | <b>21</b>        | <b>24</b>        | <b>23</b>        | <b>23</b>        | <b>21</b>        |
| <b><u>HOURS</u></b>              |                  |                  |                  |                  |                  |
| Operating Hours                  | 38,788           | 42,947           | 42,824           | 44,286           | 39,405           |
| <b>TOTAL</b>                     | <b>38,788</b>    | <b>42,947</b>    | <b>42,824</b>    | <b>44,286</b>    | <b>39,405</b>    |
| <b><u>OPERATING EXPENSES</u></b> |                  |                  |                  |                  |                  |
| Labor Expense                    | 1,341,216        | 1,537,605        | 1,624,146        | 1,699,301        | 1,482,220        |
| Material Expense                 | 11,228           | 38,359           | 39,481           | 24,817           | 24,817           |
| Maintenance & Repair             | -                | -                | -                | -                | -                |
| Contract Services                | 1,050,476        | 1,331,351        | 1,105,110        | 1,514,630        | 1,514,628        |
| Travel, Training & Dues          | 2,028            | 2,257            | 3,369            | 1,224            | 1,224            |
| General Expenses                 | 34               | 1,869            | 1,531            | 1,200            | 1,200            |
| <b>TOTAL</b>                     | <b>2,404,982</b> | <b>2,911,441</b> | <b>2,773,637</b> | <b>3,241,172</b> | <b>3,024,089</b> |

**MANAGEMENT & PERFORMANCE  
HUMAN RESOURCES  
TECHNOLOGY**

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**CHICAGO TRANSIT AUTHORITY**

**2003 BUDGET BY CATEGORY**

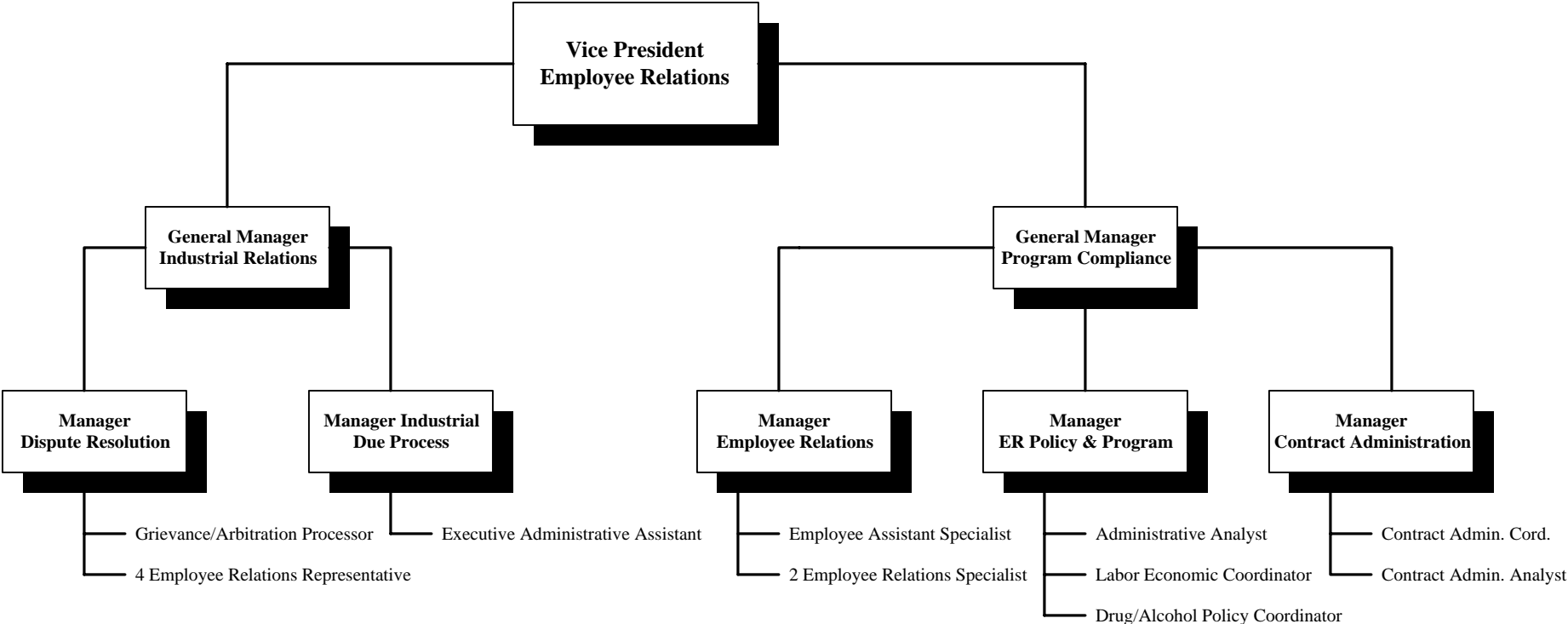
0608 HR TECHNOLOGY

0602 HUMAN RESOURCES

|                                  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>          |                |                |                |                  |                |
| Budgeted Positions               | -              | -              | -              | -                | 4              |
| <b>TOTAL</b>                     | -              | -              | -              | -                | 4              |
| <b><u>HOURS</u></b>              |                |                |                |                  |                |
| Operating Hours                  | -              | -              | -              | -                | 7,248          |
| <b>TOTAL</b>                     | -              | -              | -              | -                | 7,248          |
| <b><u>OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Labor Expense                    | -              | -              | -              | -                | 286,709        |
| <b>TOTAL</b>                     | -              | -              | -              | -                | 286,709        |



# MANAGEMENT & PERFORMANCE EMPLOYEE RELATIONS



**CHICAGO TRANSIT AUTHORITY**  
**2003 BUDGET BY CATEGORY**

0620 EMPLOYEE RELATIONS

0620 EMPLOYEE RELATIONS

|  | 2000<br>Actual   | 2001<br>Actual   | 2002<br>Budget   | 2002<br>Forecast | 2003<br>Budget   |
|--|------------------|------------------|------------------|------------------|------------------|
| <b><u>POSITIONS</u></b>                |                  |                  |                  |                  |                  |
| Budgeted Positions                     | 20               | 22               | 22               | 22               | 22               |
| <b>TOTAL</b>                           | <u>20</u>        | <u>22</u>        | <u>22</u>        | <u>22</u>        | <u>22</u>        |
| <b><u>HOURS</u></b>                    |                  |                  |                  |                  |                  |
| Operating Hours                        | 34,933           | 39,355           | 43,724           | 42,788           | 40,614           |
| <b>TOTAL</b>                           | <u>34,933</u>    | <u>39,355</u>    | <u>43,724</u>    | <u>42,788</u>    | <u>40,614</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                  |                  |                  |                  |                  |
| Labor Expense                          | 1,293,390        | 1,610,791        | 1,791,668        | 1,888,142        | 1,833,103        |
| Material Expense                       | 10,028           | 16,413           | 8,631            | 18,686           | 18,686           |
| Advertising & Promotion                | -                | -                | -                | -                | -                |
| Contract Services                      | 289,253          | 237,420          | 381,440          | 209,508          | 369,508          |
| Leases & Rentals                       | 22,623           | -                | -                | 3,240            | 3,240            |
| Travel, Training & Dues                | 8,120            | 10,690           | 1,710            | 2,940            | 2,940            |
| General Expenses                       | 10,166           | 6,494            | 10,028           | 3,000            | 3,000            |
| <b>TOTAL</b>                           | <u>1,633,580</u> | <u>1,881,808</u> | <u>2,193,477</u> | <u>2,125,516</u> | <u>2,230,477</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                  |                  |                  |                  |                  |
| Non - Operating Other Expense          | -                | 386              | -                | -                | -                |
| <b>TOTAL</b>                           | <u>-</u>         | <u>386</u>       | <u>-</u>         | <u>-</u>         | <u>-</u>         |

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## **Results-Oriented**

We will focus on getting  
the job done and will  
derive  
personal  
satisfaction from  
the service we provide.

# CHICAGO TRANSIT AUTHORITY

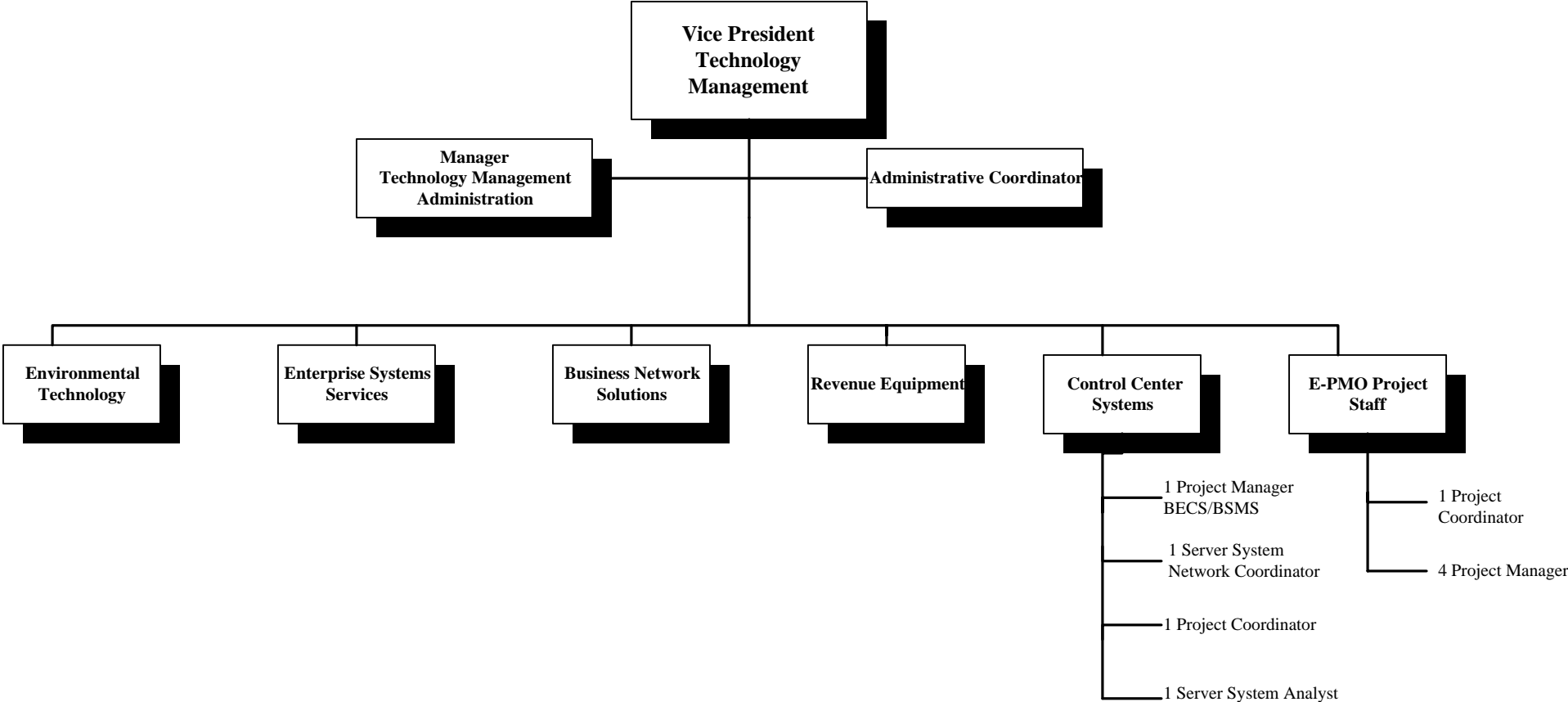
## 2003 BUDGET BY CATEGORY

0705 TECHNOLOGY MANAGEMENT

0705 TECHNOLOGY MANAGEMENT

|  | 2000<br>Actual    | 2001<br>Actual    | 2002<br>Budget    | 2002<br>Forecast  | 2003<br>Budget    |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                   |                   |                   |                   |                   |
| Budgeted Positions                     | 251               | 250               | 258               | 258               | 258               |
| <b>TOTAL</b>                           | <u>251</u>        | <u>250</u>        | <u>258</u>        | <u>258</u>        | <u>258</u>        |
| <b><u>HOURS</u></b>                    |                   |                   |                   |                   |                   |
| Operating Hours                        | 518,418           | 503,066           | 508,280           | 497,845           | 481,645           |
| Non - Operating Hours                  | 5,877             | 15,944            | 7,571             | 18,788            | 18,788            |
| <b>TOTAL</b>                           | <u>524,295</u>    | <u>519,010</u>    | <u>515,851</u>    | <u>516,633</u>    | <u>500,433</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                   |                   |                   |                   |                   |
| Labor Expense                          | 18,095,901        | 18,415,072        | 19,120,093        | 17,514,897        | 18,716,859        |
| Material Expense                       | 1,243,719         | 1,205,592         | 1,610,163         | 1,221,366         | 1,267,195         |
| Security Services                      | -                 | -                 | -                 | -                 | -                 |
| Utilities                              | -                 | 202               | -                 | 144               | 144               |
| Maintenance & Repair                   | 3,426,987         | 5,996,856         | 4,025,174         | 4,323,990         | 3,818,092         |
| Contract Services                      | 3,665,173         | 4,375,694         | 6,561,435         | 2,631,564         | 3,638,220         |
| Leases & Rentals                       | 2,153,047         | 130,945           | 50,272            | 15,084            | 15,084            |
| Travel, Training & Dues                | 59,162            | 67,270            | 42,862            | 53,652            | 53,652            |
| Warranty & Other Credits               | -                 | -                 | -                 | -                 | -                 |
| General Expenses                       | 359,047           | 255,243           | 260,712           | 155,724           | 155,724           |
| <b>TOTAL</b>                           | <u>29,003,036</u> | <u>30,446,874</u> | <u>31,670,711</u> | <u>25,916,421</u> | <u>27,664,970</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                   |                   |                   |                   |                   |
| Non - Operating Labor Expense          | 253,488           | 620,097           | 608,973           | 779,386           | 734,661           |
| Non - Operating Material Expense       | (7,480)           | -                 | -                 | (100)             | -                 |
| Non - Operating Other Expense          | 1,600,323         | 8,631,741         | 3,677,918         | 10,724,842        | 10,724,839        |
| <b>TOTAL</b>                           | <u>1,846,331</u>  | <u>9,251,838</u>  | <u>4,286,891</u>  | <u>11,504,128</u> | <u>11,459,500</u> |

# MANAGEMENT & PERFORMANCE TECHNOLOGY MANAGEMENT VICE PRESIDENT



**CHICAGO TRANSIT AUTHORITY**

**2003 BUDGET BY CATEGORY**

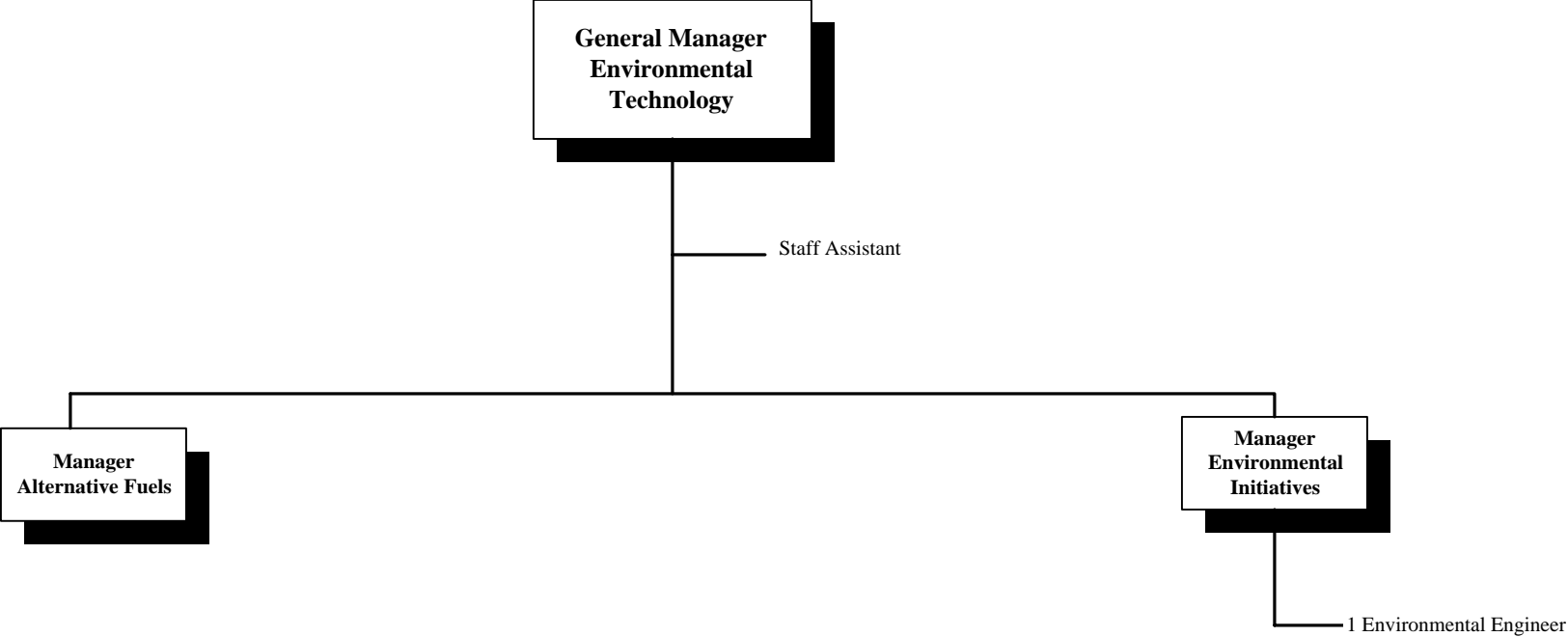
**0706 TECHNOLOGY MANAGEMENT, VP**

**0705 TECHNOLOGY MANAGEMENT**

|  | <b>2000</b>    | <b>2001</b>    | <b>2002</b>    | <b>2002</b>      | <b>2003</b>      |
|--|----------------|----------------|----------------|------------------|------------------|
|  | <b>Actual</b>  | <b>Actual</b>  | <b>Budget</b>  | <b>Forecast</b>  | <b>Budget</b>    |
| <b><u>POSITIONS</u></b>                |                |                |                |                  |                  |
| Budgeted Positions                     | 4              | 1              | 4              | 4                | 12               |
| <b>TOTAL</b>                           | <b>4</b>       | <b>1</b>       | <b>4</b>       | <b>4</b>         | <b>12</b>        |
| <b><u>HOURS</u></b>                    |                |                |                |                  |                  |
| Operating Hours                        | 3,442          | 7,840          | 7,728          | 26,860           | 23,463           |
| Non - Operating Hours                  | 49             | 304            | 209            | 440              | 440              |
| <b>TOTAL</b>                           | <b>3,491</b>   | <b>8,144</b>   | <b>7,937</b>   | <b>27,300</b>    | <b>23,903</b>    |
| <b><u>OPERATING EXPENSES</u></b>       |                |                |                |                  |                  |
| Labor Expense                          | 167,162        | 384,899        | 414,755        | 1,110,255        | 1,068,152        |
| Material Expense                       | 8,192          | 8,984          | 4,676          | 17,960           | 18,360           |
| Maintenance & Repair                   | -              | 2,312          | -              | -                | -                |
| Contract Services                      | 7,861          | 417            | -              | 420              | 420              |
| Leases & Rentals                       | 315,018        | -              | -              | -                | -                |
| Travel, Training & Dues                | 7,278          | 12,024         | 3,517          | 5,352            | 5,352            |
| Warranty & Other Credits               | -              | -              | -              | -                | -                |
| General Expenses                       | 21,667         | 22,852         | 4,619          | 1,596            | 1,596            |
| <b>TOTAL</b>                           | <b>527,178</b> | <b>431,488</b> | <b>427,567</b> | <b>1,135,583</b> | <b>1,093,880</b> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                |                |                |                  |                  |
| Non - Operating Labor Expense          | 1,752          | 6,360          | 72,929         | 18,057           | 17,223           |
| Non - Operating Other Expense          | 98,248         | -              | -              | 229,785          | 229,785          |
| <b>TOTAL</b>                           | <b>100,000</b> | <b>6,360</b>   | <b>72,929</b>  | <b>247,842</b>   | <b>247,008</b>   |

**MANAGEMENT & PERFORMANCE  
TECHNOLOGY MANAGEMENT  
ENVIRONMENTAL TECHNOLOGY**

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

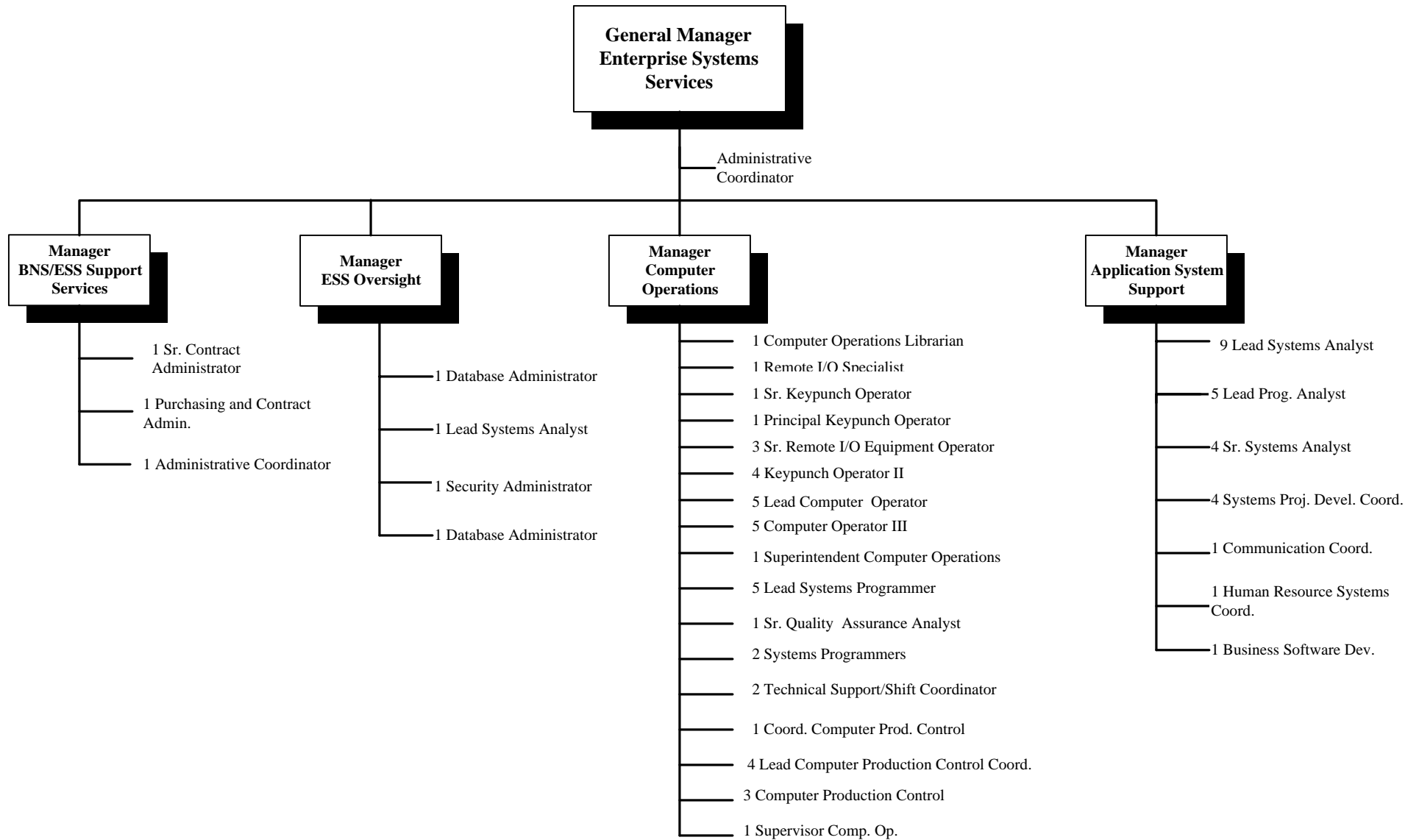
### 0614 ENVIRONMENTAL TECHNOLOGY

### 0705 TECHNOLOGY MANAGEMENT

|  | 2000<br>Actual | 2001<br>Actual   | 2002<br>Budget   | 2002<br>Forecast | 2003<br>Budget   |
|--|----------------|------------------|------------------|------------------|------------------|
| <b><u>POSITIONS</u></b>                |                |                  |                  |                  |                  |
| Budgeted Positions                     | 11             | 14               | 15               | 15               | 5                |
| <b>TOTAL</b>                           | <u>11</u>      | <u>14</u>        | <u>15</u>        | <u>15</u>        | <u>5</u>         |
| <b><u>HOURS</u></b>                    |                |                  |                  |                  |                  |
| Operating Hours                        | 20,113         | 18,639           | 26,472           | 13,422           | 9,672            |
| Non - Operating Hours                  | 4,330          | 6,126            | 4,348            | 6,188            | 6,188            |
| <b>TOTAL</b>                           | <u>24,443</u>  | <u>24,765</u>    | <u>30,820</u>    | <u>19,610</u>    | <u>15,860</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                |                  |                  |                  |                  |
| Labor Expense                          | 805,451        | 832,360          | 1,198,066        | 352,675          | 385,191          |
| Material Expense                       | 7,660          | 1,700            | 3,417            | 1,278            | 1,278            |
| Maintenance & Repair                   | 9,500          | 47,100           | 19,100           | 75,000           | 75,000           |
| Contract Services                      | 2,390          | 13,572           | 15,955           | -                | -                |
| Leases & Rentals                       | -              | -                | -                | -                | -                |
| Travel, Training & Dues                | 8,798          | 23,088           | 17,518           | 17,676           | 17,676           |
| General Expenses                       | 2,498          | 1,753            | 2,702            | 1,848            | 1,848            |
| <b>TOTAL</b>                           | <u>836,297</u> | <u>919,573</u>   | <u>1,256,758</u> | <u>448,477</u>   | <u>480,993</u>   |
| <b><u>NON - OPERATING EXPENSES</u></b> |                |                  |                  |                  |                  |
| Non - Operating Labor Expense          | 198,989        | 243,049          | 224,824          | 226,987          | 213,649          |
| Non - Operating Other Expense          | 165,718        | 1,780,817        | 47,358           | 2,009,782        | 2,009,668        |
| <b>TOTAL</b>                           | <u>364,707</u> | <u>2,023,866</u> | <u>272,182</u>   | <u>2,236,769</u> | <u>2,223,317</u> |



# MANAGEMENT & PERFORMANCE TECHNOLOGY MANAGEMENT ENTERPRISE SYSTEMS SERVICES



# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

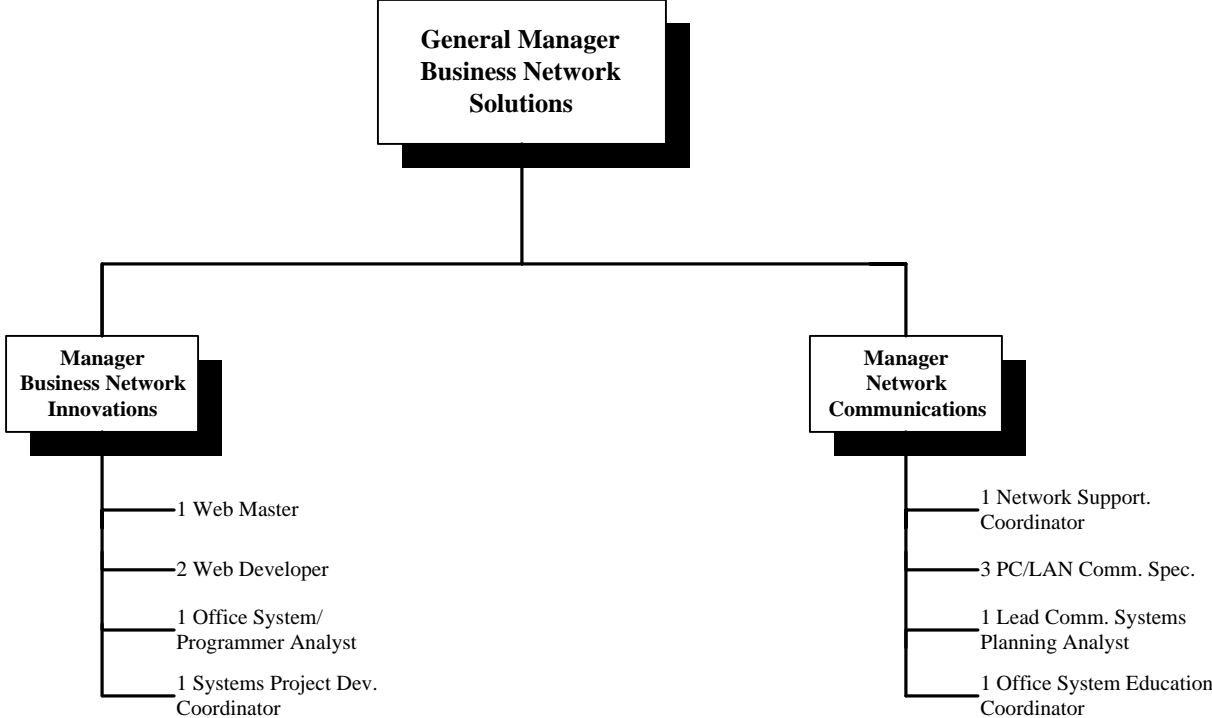
0835 ENTERPRISE SYSTEMS SERVICES

0705 TECHNOLOGY MANAGEMENT

|  | 2000<br>Actual   | 2001<br>Actual    | 2002<br>Budget    | 2002<br>Forecast | 2003<br>Budget    |
|--|------------------|-------------------|-------------------|------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                  |                   |                   |                  |                   |
| Budgeted Positions                     | 80               | 78                | 84                | 84               | 78                |
| <b>TOTAL</b>                           | <u>80</u>        | <u>78</u>         | <u>84</u>         | <u>84</u>        | <u>78</u>         |
| <b><u>HOURS</u></b>                    |                  |                   |                   |                  |                   |
| Operating Hours                        | 150,772          | 143,081           | 164,368           | 139,177          | 143,893           |
| <b>TOTAL</b>                           | <u>150,772</u>   | <u>143,081</u>    | <u>164,368</u>    | <u>139,177</u>   | <u>143,893</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                  |                   |                   |                  |                   |
| Labor Expense                          | 5,457,869        | 5,395,541         | 6,475,720         | 5,436,045        | 5,716,604         |
| Material Expense                       | 241,634          | 292,419           | 431,780           | 199,562          | 175,167           |
| Maintenance & Repair                   | 2,886,570        | 5,406,700         | 3,463,261         | 3,805,902        | 3,300,004         |
| Contract Services                      | 1,272,123        | 1,344,783         | 4,493,525         | (319,356)        | 1,069,728         |
| Leases & Rentals                       | 56,798           | 17,284            | 50,272            | -                | -                 |
| Travel, Training & Dues                | 35,578           | 27,979            | 16,766            | 29,244           | 29,244            |
| General Expenses                       | 27,197           | 41,459            | 41,170            | 20,124           | 20,124            |
| <b>TOTAL</b>                           | <u>9,977,769</u> | <u>12,526,165</u> | <u>14,972,494</u> | <u>9,171,521</u> | <u>10,310,871</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                  |                   |                   |                  |                   |
| Non - Operating Material Expense       | -                | -                 | -                 | -                | -                 |
| Non - Operating Other Expense          | 388,528          | 1,367,344         | 621,199           | 1,043,467        | 643,498           |
| <b>TOTAL</b>                           | <u>388,528</u>   | <u>1,367,344</u>  | <u>621,199</u>    | <u>1,043,467</u> | <u>643,498</u>    |

**MANAGEMENT & PERFORMANCE  
TECHNOLOGY MANAGEMENT  
BUSINESS NETWORK SOLUTIONS**

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

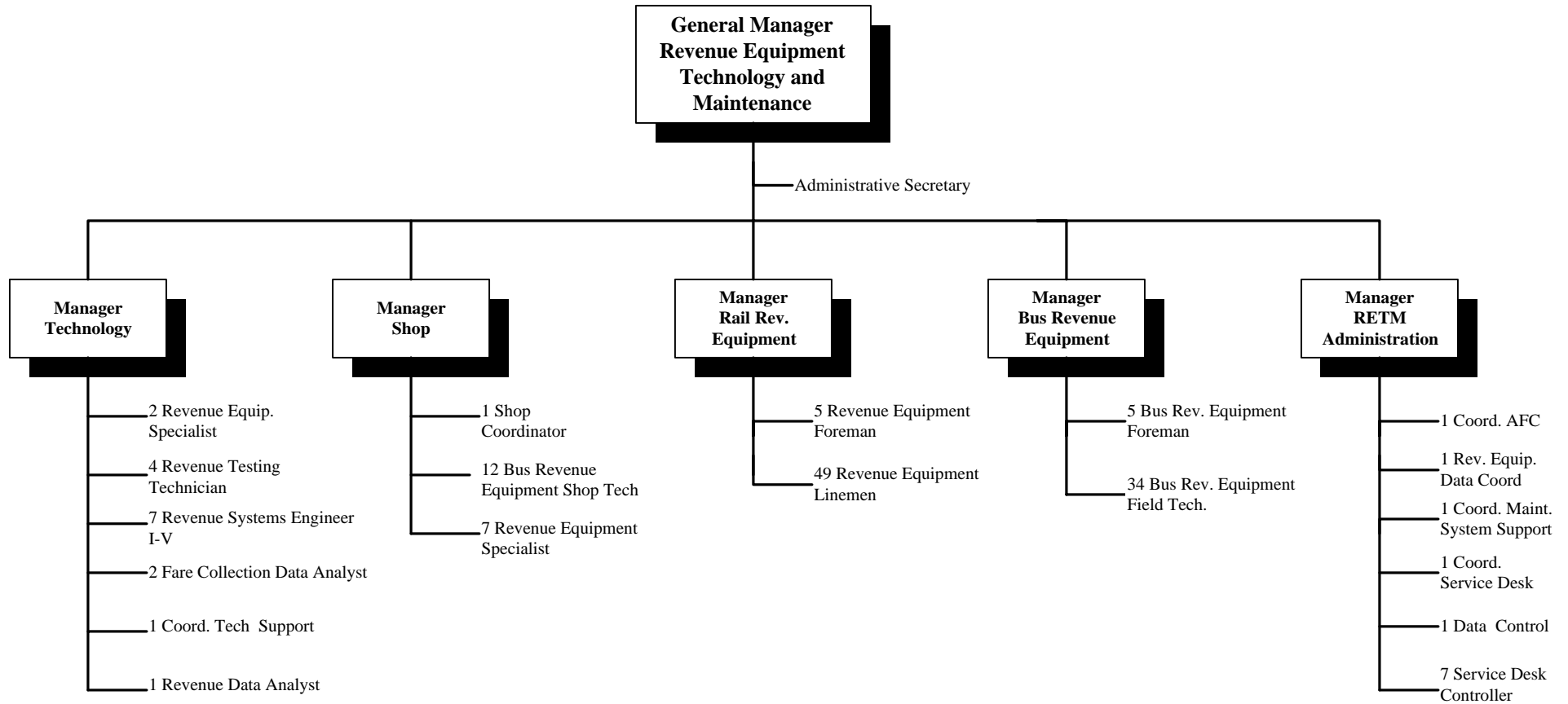
0842 BUSINESS NETWORK SOLUTIONS

0705 TECHNOLOGY MANAGEMENT

|  | 2000<br>Actual   | 2001<br>Actual   | 2002<br>Budget   | 2002<br>Forecast | 2003<br>Budget   |
|--|------------------|------------------|------------------|------------------|------------------|
| <b><u>POSITIONS</u></b>                |                  |                  |                  |                  |                  |
| Budgeted Positions                     | 16               | 17               | 6                | 6                | 14               |
| <b>TOTAL</b>                           | <u>16</u>        | <u>17</u>        | <u>6</u>         | <u>6</u>         | <u>14</u>        |
| <b><u>HOURS</u></b>                    |                  |                  |                  |                  |                  |
| Operating Hours                        | 31,546           | 23,836           | 11,592           | 21,992           | 25,863           |
| <b>TOTAL</b>                           | <u>31,546</u>    | <u>23,836</u>    | <u>11,592</u>    | <u>21,992</u>    | <u>25,863</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                  |                  |                  |                  |                  |
| Labor Expense                          | 1,193,710        | 1,010,865        | 540,859          | 770,331          | 1,137,320        |
| Material Expense                       | 8,726            | 2,175            | -                | 2,235            | 26,627           |
| Maintenance & Repair                   | 468,510          | 507,117          | 495,642          | 436,656          | 436,656          |
| Contract Services                      | 2,293,878        | 2,972,743        | 1,951,815        | 2,891,184        | 2,508,756        |
| Leases & Rentals                       | -                | -                | -                | -                | -                |
| Travel, Training & Dues                | 3,952            | 1,490            | 4,443            | -                | -                |
| General Expenses                       | 282,646          | 153,968          | 187,228          | 98,088           | 98,088           |
| <b>TOTAL</b>                           | <u>4,251,422</u> | <u>4,648,358</u> | <u>3,179,987</u> | <u>4,198,494</u> | <u>4,207,447</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                  |                  |                  |                  |                  |
| Non - Operating Material Expense       | (500)            | -                | -                | (100)            | -                |
| Non - Operating Other Expense          | 296,855          | 303,705          | 224,539          | 2,498,310        | 2,498,394        |
| <b>TOTAL</b>                           | <u>296,355</u>   | <u>303,705</u>   | <u>224,539</u>   | <u>2,498,210</u> | <u>2,498,394</u> |

# MANAGEMENT & PERFORMANCE TECHNOLOGY MANAGEMENT REVENUE EQUIPMENT TECHNOLOGY & MAINTENANCE

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# CHICAGO TRANSIT AUTHORITY

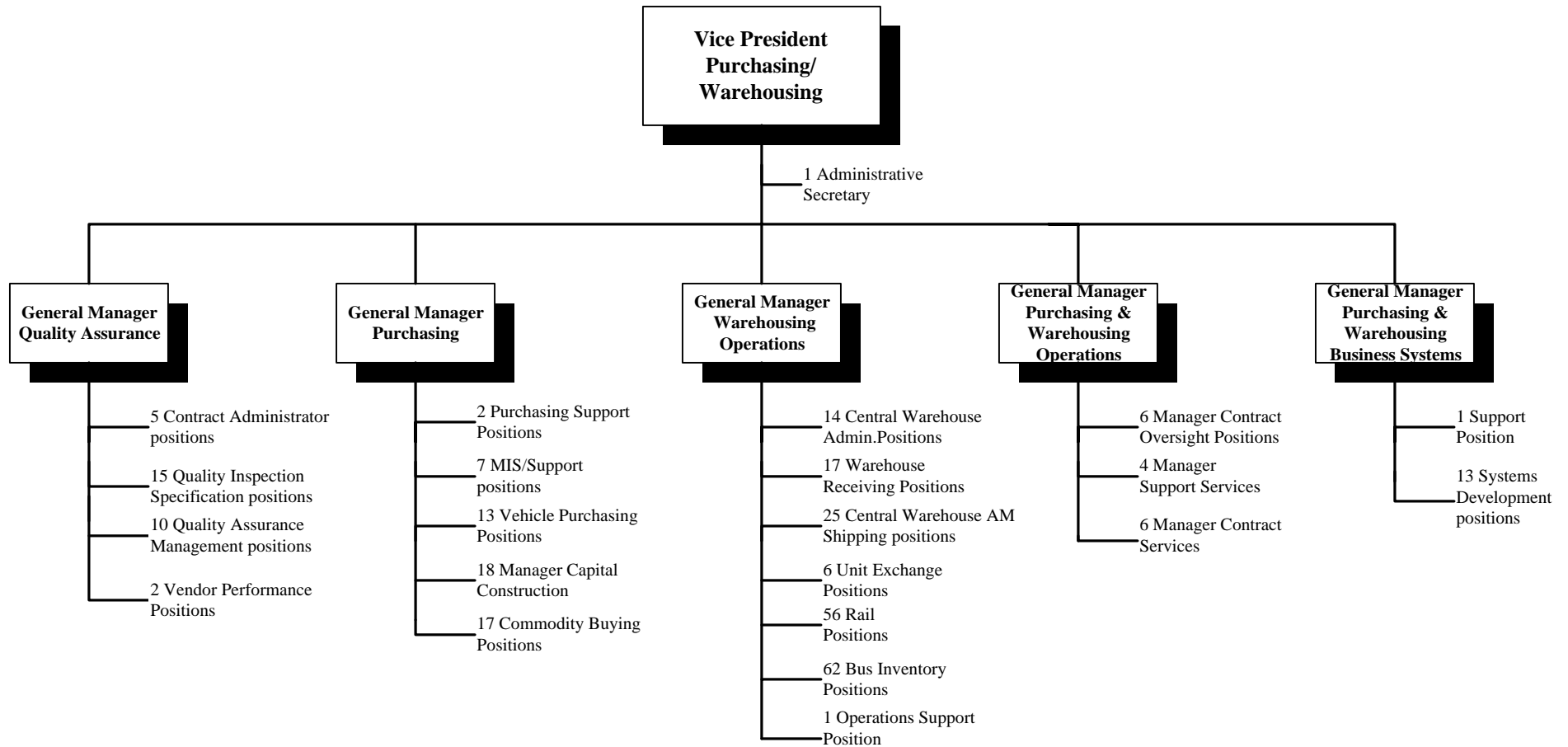
## 2003 BUDGET BY CATEGORY

0854 REV EQUIP TECH & MAINT

0705 TECHNOLOGY MANAGEMENT

|  | 2000<br>Actual    | 2001<br>Actual    | 2002<br>Budget    | 2002<br>Forecast  | 2003<br>Budget    |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b><u>POSITIONS</u></b>                |                   |                   |                   |                   |                   |
| Budgeted Positions                     | 140               | 140               | 149               | 149               | 149               |
| <b>TOTAL</b>                           | <u>140</u>        | <u>140</u>        | <u>149</u>        | <u>149</u>        | <u>149</u>        |
| <b><u>HOURS</u></b>                    |                   |                   |                   |                   |                   |
| Operating Hours                        | 312,545           | 309,670           | 298,120           | 296,394           | 278,754           |
| Non - Operating Hours                  | 1,498             | 9,514             | 3,014             | 12,160            | 12,160            |
| <b>TOTAL</b>                           | <u>314,043</u>    | <u>319,184</u>    | <u>301,134</u>    | <u>308,554</u>    | <u>290,914</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                   |                   |                   |                   |                   |
| Labor Expense                          | 10,471,709        | 10,791,407        | 10,490,693        | 9,845,591         | 10,409,592        |
| Material Expense                       | 977,507           | 900,314           | 1,170,290         | 1,000,331         | 1,045,763         |
| Security Services                      | -                 | -                 | -                 | -                 | -                 |
| Utilities                              | -                 | 202               | -                 | 144               | 144               |
| Maintenance & Repair                   | 62,407            | 33,627            | 47,171            | 6,432             | 6,432             |
| Contract Services                      | 88,921            | 44,179            | 100,140           | 59,316            | 59,316            |
| Leases & Rentals                       | 1,781,231         | 113,661           | -                 | 15,084            | 15,084            |
| Travel, Training & Dues                | 3,556             | 2,689             | 618               | 1,380             | 1,380             |
| General Expenses                       | 25,039            | 35,211            | 24,993            | 34,068            | 34,068            |
| <b>TOTAL</b>                           | <u>13,410,370</u> | <u>11,921,290</u> | <u>11,833,905</u> | <u>10,962,346</u> | <u>11,571,779</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                   |                   |                   |                   |                   |
| Non - Operating Labor Expense          | 52,747            | 370,688           | 311,220           | 534,342           | 503,789           |
| Non - Operating Material Expense       | (6,980)           | -                 | -                 | -                 | -                 |
| Non - Operating Other Expense          | 650,974           | 5,179,875         | 2,784,822         | 4,943,498         | 5,343,494         |
| <b>TOTAL</b>                           | <u>696,741</u>    | <u>5,550,563</u>  | <u>3,096,042</u>  | <u>5,477,840</u>  | <u>5,847,283</u>  |

# MANAGEMENT & PERFORMANCE PURCHASING/WAREHOUSING



# CHICAGO TRANSIT AUTHORITY

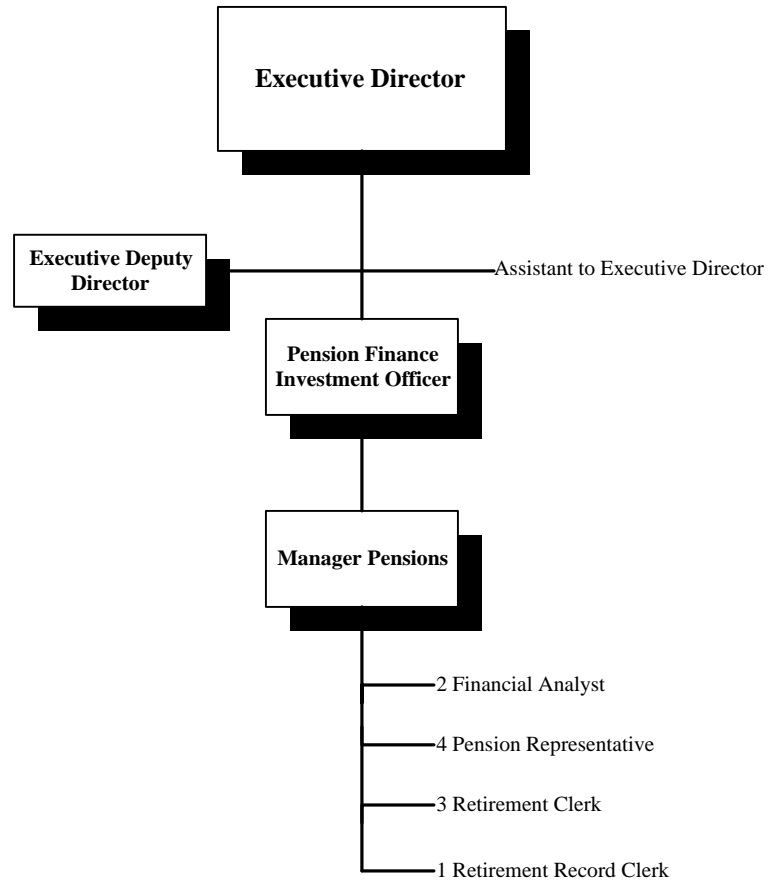
## 2003 BUDGET BY CATEGORY

| 0750 PURCHASING/WAREHOUSING            | 0750 PURCHASING/WAREHOUSING |                   |                   |                   |                   |
|--|-----------------------------|-------------------|-------------------|-------------------|-------------------|
|  | 2000                        | 2001              | 2002              | 2002              | 2003              |
|  | Actual                      | Actual            | Budget            | Forecast          | Budget            |
| <b><u>POSITIONS</u></b>                |                             |                   |                   |                   |                   |
| Budgeted Positions                     | 305                         | 307               | 307               | 307               | 307               |
| <b>TOTAL</b>                           | <u>305</u>                  | <u>307</u>        | <u>307</u>        | <u>307</u>        | <u>307</u>        |
| <b><u>HOURS</u></b>                    |                             |                   |                   |                   |                   |
| Operating Hours                        | 534,645                     | 569,159           | 583,352           | 587,275           | 615,260           |
| Non - Operating Hours                  | (636)                       | -                 | -                 | -                 | -                 |
| <b>TOTAL</b>                           | <u>534,009</u>              | <u>569,159</u>    | <u>583,352</u>    | <u>587,275</u>    | <u>615,260</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                             |                   |                   |                   |                   |
| Labor Expense                          | 16,016,938                  | 17,752,031        | 20,267,576        | 19,882,046        | 19,929,583        |
| Material Expense                       | 359,365                     | 386,820           | 437,577           | 273,079           | 290,812           |
| Maintenance & Repair                   | 887,150                     | 751,201           | 1,230,255         | 723,486           | 723,480           |
| Advertising & Promotion                | 38,661                      | 35,569            | 40,000            | 46,248            | 46,248            |
| Contract Services                      | 22,732                      | 45,096            | 356,903           | 56,409            | 58,080            |
| Leases & Rentals                       | 11,125                      | 14,649            | 11,193            | 14,988            | 14,988            |
| Travel, Training & Dues                | 2,308                       | 4,122             | 10,000            | 25,746            | 35,240            |
| General Expenses                       | 23,523                      | 21,980            | 30,091            | 16,056            | 16,056            |
| <b>TOTAL</b>                           | <u>17,361,802</u>           | <u>19,011,468</u> | <u>22,383,595</u> | <u>21,038,058</u> | <u>21,114,487</u> |
| <b><u>NON - OPERATING EXPENSES</u></b> |                             |                   |                   |                   |                   |
| Non - Operating Labor Expense          | (14,553)                    | -                 | -                 | -                 | -                 |
| Non - Operating Other Expense          | 254,154                     | 1,972,741         | 1,715,657         | 1,638,105         | 1,838,109         |
| <b>TOTAL</b>                           | <u>239,601</u>              | <u>1,972,741</u>  | <u>1,715,657</u>  | <u>1,638,105</u>  | <u>1,838,109</u>  |



# PENSIONS

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# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

0625 PENSIONS

0700 FINANCE

|  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget   |
|--|----------------|----------------|----------------|------------------|------------------|
| <b><u>POSITIONS</u></b>                |                |                |                |                  |                  |
| Budgeted Positions                     | 12             | 15             | 15             | 15               | 15               |
| <b>TOTAL</b>                           | <u>12</u>      | <u>15</u>      | <u>15</u>      | <u>15</u>        | <u>15</u>        |
| <b><u>HOURS</u></b>                    |                |                |                |                  |                  |
| Operating Hours                        | 1,032          | 952            | -              | -                | -                |
| Non - Operating Hours                  | 19,259         | 21,622         | 28,000         | 23,156           | 23,156           |
| <b>TOTAL</b>                           | <u>20,291</u>  | <u>22,574</u>  | <u>28,000</u>  | <u>23,156</u>    | <u>23,156</u>    |
| <b><u>OPERATING EXPENSES</u></b>       |                |                |                |                  |                  |
| Labor Expense                          | 27,336         | (1)            | -              | -                | -                |
| <b>TOTAL</b>                           | <u>27,336</u>  | <u>(1)</u>     | <u>-</u>       | <u>-</u>         | <u>-</u>         |
| <b><u>NON - OPERATING EXPENSES</u></b> |                |                |                |                  |                  |
| Non - Operating Labor Expense          | 828,771        | 959,602        | 899,640        | 1,065,625        | 1,004,557        |
| Non - Operating Material Expense       | -              | -              | -              | 43               | 43               |
| Non - Operating Other Expense          | 120,515        | -              | 80,000         | -                | -                |
| <b>TOTAL</b>                           | <u>949,286</u> | <u>959,602</u> | <u>979,640</u> | <u>1,065,668</u> | <u>1,004,600</u> |

# CHICAGO TRANSIT AUTHORITY

## 2003 BUDGET BY CATEGORY

0990 NON DEPARTMENTAL

0990 NON DEPARTMENTAL

|  | 2000<br>Actual | 2001<br>Actual | 2002<br>Budget | 2002<br>Forecast | 2003<br>Budget |
|--|----------------|----------------|----------------|------------------|----------------|
| <b><u>POSITIONS</u></b>                |                |                |                |                  |                |
| Budgeted Positions                     | -              | -              | -              | -                | -              |
| <b>TOTAL</b>                           | -              | -              | -              | -                | -              |
| <b><u>HOURS</u></b>                    |                |                |                |                  |                |
| Operating Hours                        | (456,904)      | (453,565)      | (450,000)      | (452,836)        | (450,000)      |
| Non - Operating Hours                  | -              | -              | -              | -                | -              |
| <b>TOTAL</b>                           | (456,904)      | (453,565)      | (450,000)      | (452,836)        | (450,000)      |
| <b><u>OPERATING EXPENSES</u></b>       |                |                |                |                  |                |
| Labor Expense                          | 2,577,313      | (18,079,246)   | (13,637,763)   | (14,156,841)     | (11,040,294)   |
| Material Expense                       | 793,619        | (1,106,917)    | (332,017)      | 2,461,024        | 570,125        |
| Diesel Fuel - Revenue Vehicles         | -              | -              | -              | -                | -              |
| Provision for Injuries and Damages     | 30,000,000     | 44,000,000     | 23,000,000     | 39,000,000       | 17,568,000     |
| Security Services                      | -              | -              | -              | -                | 122,000        |
| Utilities                              | -              | (543,000)      | -              | -                | -              |
| Maintenance & Repair                   | -              | (205,860)      | -              | -                | -              |
| Advertising & Promotion                | 300,000        | (8,140)        | -              | -                | -              |
| Contract Services                      | 93,807         | 188,610        | 2,000,000      | 4,435,000        | -              |
| Provision for Passenger Security       | 4,816,638      | 4,869,456      | 4,845,000      | 4,550,086        | 4,845,000      |
| Leases & Rentals                       | 328,257        | 377,028        | 353,748        | 366,208          | 366,208        |
| Travel, Training & Dues                | 20,284         | 47,813         | -              | -                | -              |
| Warranty & Other Credits               | 17,032,386)    | (18,815,736)   | (19,277,726)   | (19,648,648)     | (19,939,776)   |
| General Expenses                       | 638,253        | 1,447,777      | 2,288,385      | 3,353,514        | 253,514        |
| <b>TOTAL</b>                           | 22,535,785     | 12,171,785     | (760,373)      | 20,360,343       | (7,255,223)    |
| <b><u>NON - OPERATING EXPENSES</u></b> |                |                |                |                  |                |
| Non - Operating Labor Expense          | -              | -              | -              | -                | -              |
| Non - Operating Material Expense       | (30,221)       | (134,873)      | (112,579)      | (70,329)         | (70,329)       |
| Non - Operating Other Expense          | 27,621,161     | 68,472,377     | 45,037,857     | 62,439,389       | 119,439,385    |
| <b>TOTAL</b>                           | 27,590,940     | 68,337,504     | 44,925,278     | 62,369,060       | 119,369,056    |

**CHICAGO TRANSIT AUTHORITY**  
**Projected FY 2003 - 2007 Five Year Program Marks**

| <u>NEW FUNDS</u>                   | <u>2003</u>                 | <u>2004</u>                 | <u>2005</u>                 | <u>2006</u>                 | <u>2007</u>                 | <u>TOTAL</u>                  |
|------------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-------------------------------|
| Sec. 9 (5307) Formula              | \$112,136,884               | \$130,352,105               | \$130,352,105               | \$130,352,105               | \$130,352,105               | \$633,545,304                 |
| Sec. 9 (5307) CMAQ                 | \$2,591,884                 | \$0                         | \$0                         | \$0                         | \$0                         | \$2,591,884                   |
| Sec. 3 (5309) Fixed Guideway       | \$75,643,979                | \$86,358,328                | \$86,358,328                | \$86,358,328                | \$86,358,328                | \$421,077,291                 |
| Sec. 3 (5309) Bus                  | \$0                         | \$0                         | \$0                         | \$0                         | \$0                         | \$0                           |
| Sec. 3 (5309) New Start            | <u>\$87,800,000</u>         | <u>\$119,137,525</u>        | <u>\$119,137,525</u>        | <u>\$78,521,174</u>         | <u>\$34,137,525</u>         | <u>\$438,733,749</u>          |
| <b>Sub-Total Available Federal</b> | <b><u>\$278,172,747</u></b> | <b><u>\$335,847,958</u></b> | <b><u>\$335,847,958</u></b> | <b><u>\$295,231,607</u></b> | <b><u>\$250,847,958</u></b> | <b><u>\$1,495,948,228</u></b> |
| <br>                               |                             |                             |                             |                             |                             |                               |
| IDOT Bonds                         | \$46,400,000                | \$46,400,000                | \$46,400,000                | \$46,400,000                | \$46,400,000                | \$232,000,000                 |
| RTA Bonds Reissue                  | \$9,500,000                 | \$2,060,700                 | \$5,000,000                 | \$5,000,000                 | \$5,000,000                 | \$26,560,700                  |
| RTA/SCIP II Phase II Bonds         | \$130,000,000               | \$130,000,000               | \$0                         | \$0                         | \$0                         | \$260,000,000                 |
| RTA/SCIP Bonds Future              | \$0                         | \$0                         | \$130,000,000               | \$130,000,000               | \$130,000,000               | \$390,000,000                 |
| RTA Bonds New                      | \$42,148,808                | \$23,865,753                | \$32,345,536                | \$0                         | \$0                         | \$98,360,097                  |
| RTA TBD                            | \$8,900,000                 | \$0                         | \$0                         | \$0                         | \$0                         | \$8,900,000                   |
| Transfer Capital                   | \$20,353,000                | \$20,353,000                | \$20,353,000                | \$20,353,000                | \$20,353,000                | \$101,765,000                 |
| Service Board                      | <u>\$3,500,000</u>          | <u>\$50,000,000</u>         | <u>\$50,000,000</u>         | <u>\$50,000,000</u>         | <u>\$50,000,000</u>         | <u>\$203,500,000</u>          |
| <b>Available State/Local</b>       | <b><u>\$260,801,808</u></b> | <b><u>\$272,679,453</u></b> | <b><u>\$284,098,536</u></b> | <b><u>\$251,753,000</u></b> | <b><u>\$251,753,000</u></b> | <b><u>\$1,321,085,797</u></b> |
| <br>                               |                             |                             |                             |                             |                             |                               |
| <b>Total New Funds</b>             | <b><u>\$538,974,555</u></b> | <b><u>\$608,527,411</u></b> | <b><u>\$619,946,494</u></b> | <b><u>\$546,984,607</u></b> | <b><u>\$502,600,958</u></b> | <b><u>\$2,817,034,025</u></b> |
| <br>                               |                             |                             |                             |                             |                             |                               |
| <b><u>REPROGRAMMED FUNDS</u></b>   |                             |                             |                             |                             |                             |                               |
| Carryover Federal                  | \$0                         | \$0                         | \$0                         | \$0                         | \$0                         | \$0                           |
| Carryover Local                    | \$0                         | \$0                         | \$0                         | \$0                         | \$0                         | \$0                           |
| Service Board                      | <u>\$0</u>                  | <u>\$0</u>                  | <u>\$0</u>                  | <u>\$0</u>                  | <u>\$0</u>                  | <u>\$0</u>                    |
| <b>Total Reprogrammed</b>          | <b><u>\$0</u></b>           | <b><u>\$0</u></b>           | <b><u>\$0</u></b>           | <b><u>\$0</u></b>           | <b><u>\$0</u></b>           | <b><u>\$0</u></b>             |
| <br>                               |                             |                             |                             |                             |                             |                               |
| <b>Total Available Funding</b>     | <b><u>\$538,974,555</u></b> | <b><u>\$608,527,411</u></b> | <b><u>\$619,946,494</u></b> | <b><u>\$546,984,607</u></b> | <b><u>\$502,600,958</u></b> | <b><u>\$2,817,034,025</u></b> |

**CHICAGO TRANSIT AUTHORITY**  
**Proposed FY 2003- 2007 Capital Program (thousands of dollars)**

| <u>Proj #</u>                               | <u>Title</u>  | <u>Funded</u>    | <u>2003</u>      | <u>2004</u>      | <u>2005</u>      | <u>2006</u>      | <u>2007</u>      | <u>5 Year Funding</u> | <u>Outyear</u>   | <u>Project Total</u> |
|---|---|------------------|------------------|------------------|------------------|------------------|------------------|-----------------------|------------------|----------------------|
| <b>Bus Projects</b>                         |   |                  |                  |                  |                  |                  |                  |                       |                  |                      |
| <b><u>Rolling Stock</u></b>                 |   |                  |                  |                  |                  |                  |                  |                       |                  |                      |
| 021.803                                     | Perform Bus Maintenance Activities TC               | \$2,332          | \$9,038          | \$7,588          | \$7,588          | \$7,588          | \$7,588          | \$39,391              | \$0              | \$41,723             |
| 021.806                                     | Perform Mid-Life (6000 Sers.)                       | \$9,849          | \$10,261         | \$10,261         | \$0              | \$0              | \$0              | \$20,522              | \$0              | \$30,371             |
| 031.054                                     | Replace Buses                                       | \$81,169         | \$73,464         | \$86,913         | \$652            | \$0              | \$31,718         | \$192,747             | \$123,371        | \$397,287            |
|   | <b>Sub-Total</b>                                    | <b>\$93,350</b>  | <b>\$92,763</b>  | <b>\$104,762</b> | <b>\$8,240</b>   | <b>\$7,588</b>   | <b>\$39,306</b>  | <b>\$252,659</b>      | <b>\$123,371</b> | <b>\$469,380</b>     |
| <b>Rail Projects</b>                        |   |                  |                  |                  |                  |                  |                  |                       |                  |                      |
| <b><u>Acquisitions &amp; Extensions</u></b> |   |                  |                  |                  |                  |                  |                  |                       |                  |                      |
| 194.115                                     | Expand Capacity - Brown Line                        | \$54,199         | \$53,151         | \$117,941        | \$58,092         | \$58,092         | \$58,092         | \$345,369             | \$130,342        | \$529,910            |
| 194.117                                     | Rehab Blue Line - Cermak (Douglas) Branch           | \$155,236        | \$67,500         | \$97,500         | \$97,500         | \$64,943         | \$0              | \$327,443             | \$0              | \$482,679            |
| 194.139                                     | Rehab Dan Ryan Branch - Red Line                    | \$50,518         | \$50,655         | \$73,308         | \$74,168         | \$22,653         | \$0              | \$220,784             | \$0              | \$271,302            |
|   | <b>Sub-Total</b>                                    | <b>\$259,954</b> | <b>\$171,307</b> | <b>\$288,749</b> | <b>\$229,760</b> | <b>\$145,688</b> | <b>\$58,092</b>  | <b>\$893,596</b>      | <b>\$130,342</b> | <b>\$1,283,892</b>   |
| <b><u>P/W Electric, Signal, Comm.</u></b>   |   |                  |                  |                  |                  |                  |                  |                       |                  |                      |
| 121.018                                     | Replace/Upgrade Power Distribution and Signals      | \$23,367         | \$8,679          | \$34,813         | \$50,405         | \$45,237         | \$33,546         | \$172,680             | \$13,271         | \$209,317            |
| 162.046                                     | Upgrade Loop Signals & Interlocking (Tower 18)      | \$0              | \$3,823          | \$3,823          | \$22,936         | \$22,936         | \$22,936         | \$76,452              | \$0              | \$76,452             |
|   | <b>Sub-Total</b>                                    | <b>\$23,367</b>  | <b>\$12,501</b>  | <b>\$38,636</b>  | <b>\$73,341</b>  | <b>\$68,173</b>  | <b>\$56,481</b>  | <b>\$249,132</b>      | <b>\$13,271</b>  | <b>\$285,769</b>     |
| <b><u>P/W Track &amp; Structure</u></b>     |   |                  |                  |                  |                  |                  |                  |                       |                  |                      |
| 171.036                                     | Renew Structure                                     | \$14,670         | \$0              | \$6,562          | \$0              | \$0              | \$0              | \$0                   | \$0              | \$0                  |
| 171.133                                     | Repair Track and Structure Defects (TC)             | \$5,401          | \$5,401          | \$5,401          | \$5,401          | \$5,401          | \$5,401          | \$27,004              | \$0              | \$32,405             |
| 171.217                                     | Replace Flange Angles                               | \$27,399         | \$11,467         | \$11,811         | \$3,937          | \$0              | \$0              | \$27,215              | \$0              | \$54,614             |
| 181.040                                     | Replace Ties - North Main Line                      | \$12,013         | \$7,314          | \$7,527          | \$0              | \$0              | \$0              | \$14,841              | \$0              | \$26,854             |
| 181.045                                     | Upgrade Track - Addison to O'Hare - O'Hare          | \$3,335          | \$3,657          | \$10,452         | \$10,452         | \$6,795          | \$0              | \$31,355              | \$0              | \$34,690             |
| 181.046                                     | Replace Ties - State Subway                         | \$0              | \$461            | \$1,134          | \$0              | \$0              | \$9,186          | \$10,781              | \$31,822         | \$42,603             |
| 181.047                                     | Renew R.O.W. and Footwalk - Systemwide              | \$18,177         | \$4,037          | \$4,158          | \$4,283          | \$4,411          | \$4,544          | \$21,432              | \$0              | \$39,610             |
| 182.040                                     | Replace Ties Ravenswood                             | \$8,730          | \$2,512          | \$1,886          | \$0              | \$0              | \$0              | \$4,398               | \$0              | \$13,128             |
|   | <b>Sub-Total</b>                                    | <b>\$89,724</b>  | <b>\$34,849</b>  | <b>\$48,930</b>  | <b>\$24,072</b>  | <b>\$16,607</b>  | <b>\$19,131</b>  | <b>\$143,589</b>      | <b>\$31,822</b>  | <b>\$265,136</b>     |
| <b><u>Rolling Stock</u></b>                 |   |                  |                  |                  |                  |                  |                  |                       |                  |                      |
| 022.903                                     | Perform Rail Car Overhaul & Mid-Life Rehabilitation | \$20,588         | \$3,498          | \$3,498          | \$7,094          | \$50,000         | \$50,000         | \$114,090             | \$183,692        | \$318,370            |
| 022.906                                     | Perform Rail Car Maintenance Activities (TC)        | \$0              | \$11,814         | \$8,460          | \$8,460          | \$8,460          | \$8,460          | \$45,653              | \$0              | \$45,653             |
| 132.055                                     | Implement Test Cars for New Technology              | \$0              | \$0              | \$0              | \$1,856          | \$0              | \$0              | \$1,856               | \$14,888         | \$16,744             |
| 132.056                                     | Purchase Up To 706 Rail Cars                        | \$34,516         | \$62,845         | \$167,279        | \$209,052        | \$114,937        | \$104,368        | \$658,482             | \$551,835        | \$1,244,833          |
|   | <b>Sub-Total</b>                                    | <b>\$55,103</b>  | <b>\$78,158</b>  | <b>\$179,237</b> | <b>\$226,462</b> | <b>\$173,397</b> | <b>\$162,828</b> | <b>\$820,081</b>      | <b>\$750,416</b> | <b>\$1,625,600</b>   |

**CHICAGO TRANSIT AUTHORITY**  
**Proposed FY 2003- 2007 Capital Program (thousands of dollars)**

| <u>Proj #</u>                                 | <u>Title</u>                                      | <u>Funded</u>    | <u>2003</u>      | <u>2004</u>        | <u>2005</u>       | <u>2006</u>      | <u>2007</u>      | <u>5 Year Funding</u> | <u>Outyear</u>     | <u>Project Total</u> |
|---|---|------------------|------------------|--------------------|-------------------|------------------|------------------|-----------------------|--------------------|----------------------|
| <b><u>Stations &amp; Pass. Facilities</u></b> |   |                  |                  |                    |                   |                  |                  |                       |                    |                      |
| 141.272                                       | Design Rail Stations                              | \$5,326          | \$3,226          | \$0                | \$0               | \$2,077          | \$3,912          | \$9,214               | \$125,291          | \$139,831            |
| 141.273                                       | Reconstruct Rail Stations (Includes Howard 2010)  | \$4,940          | \$14,873         | \$21,342           | \$21,982          | \$0              | \$0              | \$58,196              | \$155,797          | \$218,934            |
|   | <b>Sub-Total</b>                                  | <b>\$10,267</b>  | <b>\$18,098</b>  | <b>\$21,342</b>    | <b>\$21,982</b>   | <b>\$2,077</b>   | <b>\$3,912</b>   | <b>\$67,410</b>       | <b>\$281,088</b>   | <b>\$358,765</b>     |
| <b><u>Systemwide Projects</u></b>             |   |                  |                  |                    |                   |                  |                  |                       |                    |                      |
| <b><u>Miscellaneous</u></b>                   |   |                  |                  |                    |                   |                  |                  |                       |                    |                      |
| 052.018                                       | Implement Control Center Projects                 | \$54,921         | \$1,166          | \$583              | \$233             | \$1,930          | \$11,600         | \$15,512              | \$0                | \$70,433             |
| 053.016                                       | Systemwide Communication Upgrades                 | \$24,489         | \$6,996          | \$10,708           | \$6,996           | \$6,996          | \$6,996          | \$38,692              | \$35,170           | \$98,351             |
| 061.059                                       | Implement Computer Systems                        | \$23,812         | \$5,907          | \$6,025            | \$4,630           | \$4,755          | \$4,898          | \$26,214              | \$19,356           | \$69,382             |
| 062.090                                       | Replace Financial Sys. & Corporate Time & Attend. | \$0              | \$4,804          | \$2,402            | \$2,402           | \$0              | \$0              | \$9,608               | \$0                | \$9,608              |
| 102.039                                       | Implement Automated Fare Control (AFC) Projects   | \$23,524         | \$30,866         | \$27,949           | \$1,274           | \$2,625          | \$2,915          | \$65,629              | \$10,092           | \$99,245             |
| 110.011                                       | Improve Systemwide Signage Program                | \$11,600         | \$0              | \$0                | \$3,603           | \$3,498          | \$3,498          | \$10,599              | \$0                | \$22,199             |
| 150.028                                       | Implement Security Projects                       | \$0              | \$7,142          | \$7,142            | \$7,579           | \$7,579          | \$0              | \$29,442              | \$0                | \$29,442             |
| 190.033                                       | Implement Quality Assurance Program               | \$3,298          | \$445            | \$458              | \$472             | \$486            | \$500            | \$2,360               | \$0                | \$5,658              |
| 190.037                                       | Land Acquisition                                  | \$11,660         | \$11,660         | \$11,660           | \$11,660          | \$11,660         | \$11,660         | \$58,300              | \$0                | \$69,960             |
| 202.012                                       | Low Emission Upgrade & Low Sulfur Diesel (CMAQ)   | \$0              | \$3,240          | \$0                | \$0               | \$0              | \$0              | \$3,240               | \$0                | \$3,240              |
| 202.205                                       | Program Management                                | \$8,000          | \$4,664          | \$4,664            | \$4,664           | \$4,664          | \$4,664          | \$23,320              | \$0                | \$31,320             |
|   | <b>Sub-Total</b>                                  | <b>\$161,303</b> | <b>\$76,889</b>  | <b>\$71,590</b>    | <b>\$43,513</b>   | <b>\$44,192</b>  | <b>\$46,731</b>  | <b>\$282,915</b>      | <b>\$64,619</b>    | <b>\$508,837</b>     |
| <b><u>Support Facilities &amp; Equip.</u></b> |   |                  |                  |                    |                   |                  |                  |                       |                    |                      |
| 042.023                                       | Improve Facilities - Systemwide                   | \$18,897         | \$10,064         | \$8,730            | \$8,992           | \$9,261          | \$9,392          | \$46,439              | \$0                | \$65,336             |
| 070.023                                       | Improve Bus/Rail Facilities (TC)                  | \$0              | \$8,000          | \$3,904            | \$3,904           | \$3,904          | \$3,904          | \$23,617              | \$0                | \$23,617             |
| 073.059                                       | Improve Facilities                                | \$4,949          | \$7,548          | \$56,466           | \$56,528          | \$57,903         | \$59,321         | \$237,767             | \$183,756          | \$426,472            |
| 076.041                                       | Replace/Upgrade Escalators and Elevators          | \$5,548          | \$15,819         | \$1,347            | \$1,484           | \$2,703          | \$1,312          | \$22,667              | \$0                | \$28,215             |
| 084.059                                       | Purchase Equipment & Non-Revenue Vehicles         | \$41,863         | \$12,978         | \$12,131           | \$12,364          | \$11,525         | \$13,308         | \$62,306              | \$0                | \$104,169            |
|   | <b>Sub-Total</b>                                  | <b>\$71,258</b>  | <b>\$54,409</b>  | <b>\$82,579</b>    | <b>\$83,272</b>   | <b>\$85,297</b>  | <b>\$87,238</b>  | <b>\$392,796</b>      | <b>\$183,756</b>   | <b>\$647,810</b>     |
|   | <b>Total Capital Projects</b>                     | <b>\$764,326</b> | <b>\$538,975</b> | <b>\$835,824</b>   | <b>\$710,642</b>  | <b>\$543,018</b> | <b>\$473,719</b> | <b>\$3,102,178</b>    | <b>\$1,578,684</b> | <b>\$5,445,188</b>   |
|   | <b>Marks</b>                                      |                  | <b>\$538,975</b> | <b>\$608,527</b>   | <b>\$619,946</b>  | <b>\$546,985</b> | <b>\$502,601</b> | <b>\$2,817,034</b>    |                    |                      |
|   | <b>Private Financing</b>                          |                  | <b>(\$0)</b>     | <b>(\$227,297)</b> | <b>(\$90,696)</b> | <b>\$3,967</b>   | <b>\$28,882</b>  | <b>(\$285,144)</b>    |                    |                      |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 021.803

**CATEGORY:** BUS-ROLLING STOCK

**PROJECT TITLE:** Perform Bus Maintenance Activities (TC)

**DESCRIPTION/JUSTIFICATION:**

FY 2003-2007 funding will provide labor and material to support the repair of buses. Maintenance costs will stabilize as more buses are cycled through the Mid-Life Overhaul Program.

CTA has embarked on an aggressive Bus Preventive Maintenance Program to schedule replacement of parts nearing the end of their useful life before they fail. Most of this effort will center on the Mid-Life Overhaul of buses in their 5th to 7th years. This program will have many benefits. By investing in a Preventive Maintenance Program centered on the timely overhaul and replacement of buses, CTA will improve the comfort, quality, and reliability of its service while reducing operating expenses. As more buses are cycled through the Mid-Life Overhaul Program, unscheduled maintenance on buses will be significantly reduced.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |         |                      | <b>EXPENDITURES</b> |                      | <b>OBLIGATIONS</b> |                   |
|---------------|---------|----------------------|---------------------|----------------------|--------------------|-------------------|
| Funded        |         | \$ 2,332,000         | 2003                | \$ 9,037,837         | \$                 | 9,037,837         |
| Pending       | FY 2002 | 0                    | 2004                | 7,588,250            |                    | 7,588,250         |
|               | FY 2003 | 9,037,837            | 2005                | 7,588,250            |                    | 7,588,250         |
|               | FY 2004 | 7,588,250            | 2006                | 7,588,250            |                    | 7,588,250         |
|               | FY 2005 | 7,588,250            | 2007                | 7,588,250            |                    | 7,588,250         |
|               | FY 2006 | 7,588,250            | 2008                | 0                    |                    | 0                 |
|               | FY 2007 | 7,588,250            |                     |                      |                    |                   |
|               | Total   | <u>\$ 41,722,837</u> |                     | <u>\$ 39,390,837</u> | \$                 | <u>39,390,837</u> |
| FY 2003-2007  | Program | \$ 39,390,837        |                     |                      |                    |                   |

**CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM**

**PROJECT:**                 021.806                                 **CATEGORY:**                 BUS-ROLLING STOCK

**PROJECT TITLE:** Perform Mid-Life Bus Overhaul (6000 Series)

**DESCRIPTION/JUSTIFICATION:**

FY 2003- 2007 funding will provide for the continuation of the Mid-Life Overhaul of the Flexible Series 6000 Buses.

CTA has embarked on an aggressive Bus Preventive Maintenance Program to schedule replacement of parts nearing the end of their useful life before they fail. Most of this effort will center on the Mid-Life Overhaul of buses in their 5th to 7th year. This program will have many benefits. By investing in a Preventive Maintenance Program centered on the timely overhaul and replacement of buses, CTA will improve the comfort, quality, and reliability of its service while reducing operating expenses. As more buses are cycled through the Mid-Life Overhaul Program, unscheduled maintenance on buses will be significantly reduced.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |         |               | <b>EXPENDITURES</b> |    | <b>OBLIGATIONS</b> |               |
|---------------|---------|---------------|---------------------|----|--------------------|---------------|
| Funded        | \$      | 9,849,113     | 2003                | \$ | 10,260,800         | \$ 10,260,800 |
| Pending       | FY 2002 | 0             | 2004                |    | 10,260,800         | 10,260,800    |
|               | FY 2003 | 10,260,800    | 2005                |    | 0                  | 0             |
|               | FY 2004 | 10,260,800    | 2006                |    | 0                  | 0             |
|               | FY 2005 | 0             | 2007                |    | 0                  | 0             |
|               | FY 2006 | 0             | 2008                |    | 0                  | 0             |
|               | FY 2007 | 0             |                     |    |                    |               |
|               | Total   | \$ 30,370,713 |                     | \$ | 20,521,600         | \$ 20,521,600 |
| FY 2003-2007  | Program | \$ 20,521,600 |                     |    |                    |               |



# CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 022.903

**CATEGORY:** RAIL-ROLLING STOCK

**PROJECT TITLE:** Perform Rail Car Overhaul & Mid-Life Rehabilitation

## **DESCRIPTION/JUSTIFICATION:**

FY 2003-2007 funding will provide for ongoing overhaul preventive maintenance program. This program will include projects such as the following: light "C" overhaul (replacement of limited number of components) of the 2400 and 3200 Series; the start up of a "C" overhaul for the 2600 Series and Mid-life rehabilitation of the 3200 Series. Future funding will be required to complete overhaul work on the 2600 Series and mid-life rehabilitation on the 3200 Series. Maintenance costs will stabilize as more rail cars are cycled through the preventive maintenance program.

CTA has embarked on an aggressive Rail Preventative Maintenance Program to schedule replacement of parts nearing the end of their useful life before they fail. Examples of items to be replaced are control groups, air conditioning units, and truck assemblies including traction motors, brake calipers, and axle assemblies. This effort will center on "C" level overhaul at 6 and 18 years, and a mid-life ("D" level) overhaul at 12 to 13 years. By performing these scheduled maintenance activities and replacing rail cars at the appropriate time, generally at 25 years of age, CTA will improve the comfort, quality, and service reliability of the rail cars while reducing operating maintenance costs. As more rail cars are cycled through the overhaul program, unscheduled maintenance will be significantly reduced.

## **FINANCIAL SUMMARY:**

| <b>GRANTS</b> |                        | <b>EXPENDITURES</b> |                | <b>OBLIGATIONS</b> |            |
|---------------|------------------------|---------------------|----------------|--------------------|------------|
| Funded        | \$ 20,587,653          | 2003                | \$ 3,498,000   | \$ 3,498,000       |            |
| Pending       |                        | 2004                | 3,498,000      |                    | 3,498,000  |
|               | FY 2002 0              | 2005                | 7,093,944      |                    | 7,093,944  |
|               | FY 2003 3,498,000      | 2006                | 50,000,000     |                    | 50,000,000 |
|               | FY 2004 3,498,000      | 2007                | 50,000,000     |                    | 50,000,000 |
|               | FY 2005 7,093,944      | 2008                | 0              |                    | 0          |
|               | FY 2006 50,000,000     |                     |                |                    |            |
|               | FY 2007 50,000,000     |                     |                |                    |            |
| Total         | \$ 134,677,597         |                     | \$ 114,089,944 | \$ 114,089,944     |            |
| FY 2003-2007  | Program \$ 114,089,944 |                     |                |                    |            |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 022.906 **CATEGORY:** RAIL-ROLLING STOCK

**PROJECT TITLE:** Perform Rail Car Maintenance Activities (TC) and P/I Major Components

**DESCRIPTION/JUSTIFICATION:**

FY 2003-2007 funding will provide for the ongoing repair of rail cars. Maintenance costs will stabilize as more rail cars are cycled through the preventive maintenance overhaul program.

CTA has embarked on an aggressive rail preventative maintenance program to schedule replacement of parts nearing the end of their useful life before they fail. This effort will center on "C" level overhauls at 6 to 18 years, and a mid-life ("D" level) overhaul at 12 to 13 years. By performing these maintenance activities and replacing rail cars at the appropriate time, generally at 25 years of age, CTA will improve the comfort, quality, and service reliability of the rail cars while reducing operating maintenance costs. As more rail cars are cycled through the overhaul program, unscheduled maintenance will be significantly reduced.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |         |               |      | <b>EXPENDITURES</b> |            | <b>OBLIGATIONS</b> |            |
|---------------|---------|---------------|------|---------------------|------------|--------------------|------------|
| Funded        | \$      | 0             | 2003 | \$                  | 11,814,359 | \$                 | 11,814,359 |
| Pending       | FY 2002 | 0             | 2004 |                     | 8,459,670  |                    | 8,459,670  |
|               | FY 2003 | 11,814,359    | 2005 |                     | 8,459,670  |                    | 8,459,670  |
|               | FY 2004 | 8,459,670     | 2006 |                     | 8,459,670  |                    | 8,459,670  |
|               | FY 2005 | 8,459,670     | 2007 |                     | 8,459,670  |                    | 8,459,670  |
|               | FY 2006 | 8,459,670     | 2008 |                     | 0          |                    | 0          |
|               | FY 2007 | 8,459,670     |      |                     |            |                    |            |
|               | Total   | \$ 45,653,039 |      | \$                  | 45,653,039 | \$                 | 45,653,039 |
| FY 2003-2007  | Program | \$ 45,653,039 |      |                     |            |                    |            |

## **CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM**

**PROJECT:**               031.054   **CATEGORY:**               BUS-ROLLING STOCK

**PROJECT TITLE:** Replace Buses

**DESCRIPTION/JUSTIFICATION:**

Purchase and place into service fully accessible, air-conditioned, buses, including a spare parts inventory.

Initial FY 2003 funding will provide for the purchase and completion of Option 2 Artic buses and the continuation of the replacement of 426 Flxible buses. FY 2004 funding will provide for final phase of the Flxible bus replacement. Initial FY 2005 funding will provide for design and specification development for the replacement of 490 TMC buses and FY 2007 funding will provide for the base order purchase of up to 490 buses. Future (post-2007) funds will be needed to purchase the remaining bus replacements.

The 75 Articulated buses manufactured by M.A.N in 1982, which are still in service, will be replaced. These buses reached their industry standard retirement age of 12 years in 1994. Buses manufactured by Flxible in 1991 will be replaced. These buses reach the industry standard retirement age of 12 years in 2003. TMC buses were received in 1991 and have reached the industry standard retirement age of 12 years. An overhaul program (project 021.808) will extend the life of the TMC buses to allow for a more affordable procurement schedule of approximately 200 buses per year. However, continued operation of these overage M.A.N. buses imposes unnecessarily high maintenance and operating costs on the CTA and reduces service reliability for our riders. All of the new buses will be air-conditioned and full accessible.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |         |    |             | <b>EXPENDITURES</b> |    | <b>OBLIGATIONS</b> |    |             |
|---------------|---------|----|-------------|---------------------|----|--------------------|----|-------------|
| Funded        |         | \$ | 81,169,232  | 2003                | \$ | 28,280,181         | \$ | 73,464,132  |
| Pending       | FY 2002 |    | 0           | 2004                |    | 80,043,758         |    | 86,912,963  |
|               | FY 2003 |    | 73,464,132  | 2005                |    | 52,701,302         |    | 652,145     |
|               | FY 2004 |    | 86,912,963  | 2006                |    | 0                  |    | 0           |
|               | FY 2005 |    | 652,145     | 2007                |    | 30,131,625         |    | 31,717,500  |
|               | FY 2006 |    | 0           | 2008                |    | 1,585,874          |    | 0           |
|               | FY 2007 |    | 31,717,500  |                     |    |                    |    |             |
|               | Total   | \$ | 273,915,972 |                     | \$ | 192,742,740        | \$ | 192,746,740 |
| FY 2003-2007  | Program | \$ | 192,746,740 |                     |    |                    |    |             |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 042.023 **CATEGORY:** SYSTEM-SUPPORT FACILITIES & EQUIPMENT

**PROJECT TITLE:** Improve Facilities - Systemwide

**DESCRIPTION/JUSTIFICATION:**

Upgrade and improve facilities systemwide.

FY 2003 funding will provide for the following: upgrade and improve bus turnarounds throughout the service area, as required, including pavement, lighting, landscaping, and rehabilitation or addition of bathroom facilities; replacement or repair of roofs at various locations to be identified; and the upgrading of rail station amenities such as station entrances, lighting, painting, benches, and signage at various rail stations. Future funding will be required to continue these multi-year programs.

A significant number of rail stations and bus turnarounds have not been improved or enhanced in many years and are in need of upgrades that will improve appearances and give passengers a greater sense of security and confidence in using the system. Many roofs are nearing, or are at the end of their service life and require replacement in order to avoid safety hazards and to prevent damage to building interiors and roof structures.

**FINANCIAL SUMMARY:**

| GRANTS       |                           | EXPENDITURES |                     | OBLIGATIONS         |  |
|--------------|---------------------------|--------------|---------------------|---------------------|--|
| Funded       | \$ 18,897,062             | 2003         | \$ 10,064,388       | \$ 10,064,388       |  |
| Pending      |                           |              |                     |                     |  |
|              | FY 2002 0                 | 2004         | 8,729,658           | 8,729,658           |  |
|              | FY 2003 10,064,388        | 2005         | 8,991,548           | 8,991,548           |  |
|              | FY 2004 8,729,658         | 2006         | 9,261,066           | 9,261,066           |  |
|              | FY 2005 8,991,548         | 2007         | 9,392,130           | 9,392,130           |  |
|              | FY 2006 9,261,066         | 2008         | 0                   | 0                   |  |
|              | FY 2007 9,392,130         |              |                     |                     |  |
|              | <hr/> Total \$ 65,335,852 |              | <hr/> \$ 46,438,790 | <hr/> \$ 46,438,790 |  |
| FY 2003-2007 | Program \$ 46,438,790     |              |                     |                     |  |

# CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 052.018 **CATEGORY:** SYSTEM-MISCELLANEOUS

**PROJECT TITLE:** Implement Control Center & SCADA Operational System Projects

**DESCRIPTION/JUSTIFICATION:**

Funding will provide for planned improvements that will enhance the Control Center.

FY 2003 initial funding will provide for computer network upgrades. FY 2005 funding will provide for a back up mobile control center. Future funding beyond the five-year program will be required to provide for control center upgrades and associated projects.

Certain components of the network and computer systems at the Control Center are aged or are obsolete, requiring replacement to ensure that all service monitoring and control functions remain 100% operational.

**FINANCIAL SUMMARY:**

| GRANTS       |         |               | EXPENDITURES |               | OBLIGATIONS |            |
|--------------|---------|---------------|--------------|---------------|-------------|------------|
| Funded       | \$      | 54,920,831    | 2003         | \$ 1,166,000  | \$          | 1,166,000  |
| Pending      | FY 2002 | 0             | 2004         | 583,000       |             | 583,000    |
|              | FY 2003 | 1,166,000     | 2005         | 233,200       |             | 233,200    |
|              | FY 2004 | 583,000       | 2006         | 1,929,730     |             | 1,929,730  |
|              | FY 2005 | 233,200       | 2007         | 11,600,330    |             | 11,600,330 |
|              | FY 2006 | 1,929,730     | 2008         | 0             |             | 0          |
|              | FY 2007 | 11,600,330    |              |               |             |            |
|              | Total   | \$ 70,433,091 |              | \$ 15,512,260 | \$          | 15,512,260 |
| FY 2003-2007 | Program | \$ 15,512,260 |              |               |             |            |



**CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM**

**PROJECT:** 061.059 **CATEGORY:** SYSTEM-MISCELLANEOUS

**PROJECT TITLE:** Implement Computer Systems

**DESCRIPTION/JUSTIFICATION:**

Purchase hardware and software to implement new and upgraded data processing systems, funding for professional services to manage implementation of information technology, and the purchase and installation of office computer data processing hardware and software.

FY 2003 funding will provide for the continued upgrade/replacement of desktop computers, printers, servers, software, and associated peripherals. Future funding beyond the five-year funding will provide for continued expansions and updating portfolio applications, in addition to the replacement and consolidation of servers and network infrastructures.

Computer systems, over time, reach their capacity or become outdated and consequently need to be upgraded or replaced. Existing and projected information demands require new applications and will be best met by systems with faster speed and greater reliability and efficiency. The Enterprise Program Management Office (e-PMO) will oversee all information technology projects to ensure that proper resources are used and implementation is efficient, cost effective and complete. Information technology systems to be implemented are highly complex and management oversight is required to ensure their success. Current staff will continue to perform maintenance and operating functions and e-PMO staff will coordinate information technology initiatives, consultants, and CTA resources.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |                       | <b>EXPENDITURES</b> |              | <b>OBLIGATIONS</b> |
|---------------|-----------------------|---------------------|--------------|--------------------|
| Funded        | \$ 23,811,972         | 2003                | \$ 5,906,850 | \$ 5,906,850       |
| Pending       | FY 2002               | 0                   | 2004         | 6,024,589          |
|               | FY 2003               | 5,906,850           | 2005         | 4,630,073          |
|               | FY 2004               | 6,024,589           | 2006         | 4,754,857          |
|               | FY 2005               | 4,630,073           | 2007         | 4,897,586          |
|               | FY 2006               | 4,754,857           | 2008         | 0                  |
|               | FY 2007               | 4,897,586           |              |                    |
|               | Total                 | \$ 50,025,927       |              | \$ 26,213,955      |
| FY 2003-2007  | Program \$ 26,213,955 |                     |              |                    |

**CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM**

**PROJECT:** 062.090 **CATEGORY:** SYSTEM-MISCELLANEOUS

**PROJECT TITLE:** Replace Corporate Time and Attendance Systems

**DESCRIPTION/JUSTIFICATION:**

Replace CTA's outmoded financial systems with a modern suite of financial systems and provide for the development of a corporate timekeeping system that will meet CTA requirements and interface effectively with the new financial systems.

This project will fund the implementation of a computerized time and attendance system that will assist and enhance the CTA's ability to capture and record employee time transactions for all CTA employees.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |         |              | <b>EXPENDITURES</b> |              |  | <b>OBLIGATIONS</b> |  |  |
|---------------|---------|--------------|---------------------|--------------|--|--------------------|--|--|
| Funded        |         | \$ 0         | 2003                | \$ 4,803,920 |  | \$ 4,803,920       |  |  |
| Pending       | FY 2002 | 0            | 2004                | 2,401,960    |  | 2,401,960          |  |  |
|               | FY 2003 | 4,803,920    | 2005                | 2,401,960    |  | 2,401,960          |  |  |
|               | FY 2004 | 2,401,960    | 2006                | 0            |  | 0                  |  |  |
|               | FY 2005 | 2,401,960    | 2007                | 0            |  | 0                  |  |  |
|               | FY 2006 | 0            | 2008                | 0            |  | 0                  |  |  |
|               | FY 2007 | 0            |                     |              |  |                    |  |  |
|               | Total   | \$ 9,607,840 |                     | \$ 9,607,840 |  | \$ 9,607,840       |  |  |
| FY 2003-2007  | Program | \$ 9,607,840 |                     |              |  |                    |  |  |



## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 070.023 **CATEGORY:** SYSTEM-SUPPORT FACILITIES & EQUIPMENT

**PROJECT TITLE:** Improve Bus/Rail Facilities (TC)

**DESCRIPTION/JUSTIFICATION:**

Correct deficiencies at CTA bus and rail facilities through systematic inspection and rehabilitation or replacement of substandard elements.

This program will fund the rehabilitation of CTA support facilities where building components have defects which need immediate repair. These facilities must be kept in a good state of repair in order to allow efficient performance of maintenance duties on CTA rolling stock.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |         |               | <b>EXPENDITURES</b> |    |            | <b>OBLIGATIONS</b> |            |  |
|---------------|---------|---------------|---------------------|----|------------|--------------------|------------|--|
| Funded        | \$      | 0             | 2003                | \$ | 8,000,000  | \$                 | 8,000,000  |  |
| Pending       | FY 2002 | 0             | 2004                |    | 3,904,276  |                    | 3,904,276  |  |
|               | FY 2003 | 8,000,000     | 2005                |    | 3,904,276  |                    | 3,904,276  |  |
|               | FY 2004 | 3,904,276     | 2006                |    | 3,904,276  |                    | 3,904,276  |  |
|               | FY 2005 | 3,904,276     | 2007                |    | 3,904,276  |                    | 3,904,276  |  |
|               | FY 2006 | 3,904,276     | 2008                |    | 0          |                    | 0          |  |
|               | FY 2007 | 3,904,276     |                     |    |            |                    |            |  |
|               | Total   | \$ 23,617,104 |                     | \$ | 23,617,104 | \$                 | 23,617,104 |  |
| FY 2003-2007  | Program | \$ 23,617,104 |                     |    |            |                    |            |  |



**CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM**

**PROJECT:** 076.041 **CATEGORY:** SYSTEM-SUPPORT FACILITIES & EQUIPMENT

**PROJECT TITLE:** Replace/Upgrade Escalators and Elevators

**DESCRIPTION/JUSTIFICATION:**

Replace/upgrade escalators and elevators at various locations throughout the system.

FY 2003 funding will provide for elevator/escalator replacement/upgrade at various locations throughout the system and specifically the replacement of escalators at selected locations on the Red and Blue Lines Subways. Future funding will provide for the continued replacement/upgrade of elevators and escalators.

Various escalators and elevators throughout the system are beyond their service life and are in disrepair, requiring continual maintenance work. These escalators and elevators are in poor condition and need to be rehabilitated to insure safe and reliable service.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |         |               | <b>EXPENDITURES</b> |               |               | <b>OBLIGATIONS</b> |  |  |
|---------------|---------|---------------|---------------------|---------------|---------------|--------------------|--|--|
| Funded        |         | \$ 5,548,478  | 2003                | \$ 15,819,352 | \$ 15,819,352 |                    |  |  |
| Pending       | FY 2002 | 0             | 2004                | 1,347,259     | 1,347,259     |                    |  |  |
|               | FY 2003 | 15,819,352    | 2005                | 1,484,411     | 1,484,411     |                    |  |  |
|               | FY 2004 | 1,347,259     | 2006                | 2,703,360     | 2,703,360     |                    |  |  |
|               | FY 2005 | 1,484,411     | 2007                | 1,312,333     | 1,312,333     |                    |  |  |
|               | FY 2006 | 2,703,360     | 2008                | 0             | 0             |                    |  |  |
|               | FY 2007 | 1,312,333     |                     |               |               |                    |  |  |
|               | Total   | \$ 28,215,193 |                     | \$ 22,666,715 | \$ 22,666,715 |                    |  |  |
| FY 2003-2007  | Program | \$ 22,666,715 |                     |               |               |                    |  |  |

**CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM**

**PROJECT:** 084.059 **CATEGORY:** SYSTEM-MISCELLANEOUS

**PROJECT TITLE:** Purchase Equipment and Non-revenue Vehicles

**DESCRIPTION/JUSTIFICATION:**

Provide for the purchase of tools, equipment, hoists, and non-revenue vehicles needed to maintain the bus and rail rolling stock, and facilities throughout the CTA system.

Capital eligible equipment purchased under this program will be used to repair bus and rail rolling stock and maintain elements of the infrastructure in order to support operations throughout the CTA system. Examples of equipment include (2003 costs): hoists (\$30,000), Bobcat with Backhoe (\$31,000), floor scrubber (\$35,000), and fork lifts (\$45,000). The non-revenue vehicles to be replaced are overage. Non-revenue vehicles are essential for maintaining efficient bus and rail operations. Examples of vehicles now in need of replacement include (cost in 2003 dollars): vehicles for street supervision, at a cost of \$23,000 each; bucket vans at \$35,000 each; tractor loaders \$20,000 each; and stake body trucks at \$100,000 each.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |                       | <b>EXPENDITURES</b> |                      | <b>OBLIGATIONS</b>   |  |
|---------------|-----------------------|---------------------|----------------------|----------------------|--|
| Funded        | \$ 41,863,356         | 2003                | \$ 12,978,056        | \$ 12,978,056        |  |
| Pending       |                       | 2004                |                      |                      |  |
|               | FY 2002 0             | 2005                | 12,131,437           | 12,131,437           |  |
|               | FY 2003 12,978,056    | 2006                | 12,363,666           | 12,363,666           |  |
|               | FY 2004 12,131,437    | 2007                | 11,524,857           | 11,524,857           |  |
|               | FY 2005 12,363,666    | 2008                | 13,307,978           | 13,307,978           |  |
|               | FY 2006 11,524,857    |                     | 0                    | 0                    |  |
|               | FY 2007 13,307,978    |                     |                      |                      |  |
|               | <u>Total</u>          |                     | <u>\$ 62,305,994</u> | <u>\$ 62,305,994</u> |  |
| FY 2003-2007  | Program \$ 62,305,994 |                     |                      |                      |  |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:**           102.039                                   **CATEGORY:**           SYSTEM-MISCELLANEOUS

**PROJECT TITLE:** Implement Automated Fare Control (AFC) Projects

**DESCRIPTION/JUSTIFICATION:**

Design, purchase, and implement projects associated with the existing Automated Fare Collection System. This program will fund the phased implementation of AFC projects such as the following: replacement of fareboxes on all CTA buses, replace bill handling equipment for automated vending machines, key control release for turnstiles, high-barrier gates, smart card encoders, and an upgrade of the AFC system components that have reached the end of their useful life and require replacement.

FY 2003 funding will provide for the replacement of bill handling equipment for automated vending machines, purchase of high barrier gates, and for the partial replacement of fareboxes on CTA buses. Future funding beyond the five-year program will provide for the replacement of AFC system components.

These AFC system improvements will provide CTA with accurate revenue and ridership data, decreasing cash handling & counting costs, and revenue losses. Continuing automation of fare collection systems allows for faster passenger entry to the transit system. The current bus fareboxes are 6 years beyond their service life of 10 years. Aging equipment causes malfunctions, revenue loss, and customer inconvenience. Replacement parts are hard to find, contributing to the high cost of maintaining the equipment.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |         | <b>EXPENDITURES</b> |      | <b>OBLIGATIONS</b> |            |
|---------------|---------|---------------------|------|--------------------|------------|
| Funded        | \$      | 23,524,161          | 2003 | \$                 | 30,866,020 |
| Pending       |         |                     |      |                    |            |
|               | FY 2002 | 0                   | 2004 |                    | 27,949,020 |
|               | FY 2003 | 30,866,020          | 2005 |                    | 1,274,120  |
|               | FY 2004 | 27,949,020          | 2006 |                    | 2,624,621  |
|               | FY 2005 | 1,274,120           | 2007 |                    | 2,915,000  |
|               | FY 2006 | 2,624,621           | 2008 |                    | 0          |
|               | FY 2007 | 2,915,000           |      |                    |            |
|               | <hr/>   |                     |      | <hr/>              |            |
| Total         | \$      | 89,152,942          |      | \$                 | 65,628,781 |
| <hr/>         |         |                     |      | <hr/>              |            |
| FY 2003-2007  | Program | \$ 65,628,781       |      |                    |            |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 110.011 **CATEGORY:** SYSTEM-MISCELLANEOUS

**PROJECT TITLE:** Improve Systemwide Signage Program

**DESCRIPTION/JUSTIFICATION:**

Design and implement modern signage, on the bus and rail systems, that is clear and understandable to passengers. Develop a consistent visual image for the CTA with primary emphasis on system signage, but also including related graphic material, architectural themes, and promotional efforts.

This comprehensive program, once implemented, will present a consistent visual image regarding signage, graphic material, architectural themes, and promotional activities through the CTA system. The primary emphasis will be on increasing the quality of signs to provide bus and rail transit information to passengers and to assist in the planning of transit trips.

**FINANCIAL SUMMARY:**

| GRANTS       |         |               | EXPENDITURES |               | OBLIGATIONS   |
|--------------|---------|---------------|--------------|---------------|---------------|
| Funded       |         | \$ 11,600,000 | 2003         | \$ 0          | \$ 0          |
| Pending      | FY 2002 | 0             | 2004         | 0             | 0             |
|              | FY 2003 | 0             | 2005         | 3,602,940     | 3,602,940     |
|              | FY 2004 | 0             | 2006         | 3,498,000     | 3,498,000     |
|              | FY 2005 | 3,602,940     | 2007         | 3,498,000     | 3,498,000     |
|              | FY 2006 | 3,498,000     | 2008         | 0             | 0             |
|              | FY 2007 | 3,498,000     |              |               |               |
|              | Total   | \$ 22,198,940 |              | \$ 10,598,940 | \$ 10,598,940 |
| FY 2003-2007 | Program | \$ 10,598,940 |              |               |               |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 121.018    **CATEGORY:** RAIL-ELECTRIC/SIGNAL/COMMUNICATION

**PROJECT TITLE:** Replace/Upgrade Power Distribution and Signals

**DESCRIPTION/JUSTIFICATION:**

Replace and upgrade power distribution, substations and associated facilities, and signals systemwide.

FY 2003 funding will provide for the replacement and modernization of the traction power distribution cable and associated components, it will also provide for completion of the workers-ahead warning system, in addition to land acquisition. Future funding will be required for the following: construction of the State Street Subway power distribution; replacement of Broadway, Franklin, State Street and other substations; and replacement of get-a-way cable and associated equipment.

Replacement and upgrading of the signal and power distribution system must be accomplished in order to provide safe operation. Replacing this power distribution system will decrease the possibility of power shutdowns and service disruptions, and will eliminate slow zones. Substation facilities require replacement due to age and deterioration. Substation failure results in a substantial disruption in service. The block signal system in the Dearborn Subway and the Congress Branch is over 40 years old and maintenance is limited because of lack of spare parts. Implementation of the workers-ahead warning system will provide signal indications to train operators of employees working in areas of track with restricted visibility.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> | <b>EXPENDITURES</b> | <b>OBLIGATIONS</b>    |
|---------------|---------------------|-----------------------|
| Funded        | \$ 23,366,556       | 2003    \$ 8,678,655  |
| Pending       |                     |                       |
| FY 2002       | 0                   | 2004    34,813,271    |
| FY 2003       | 8,678,655           | 2005    50,405,117    |
| FY 2004       | 34,813,271          | 2006    45,237,092    |
| FY 2005       | 50,405,117          | 2007    33,545,820    |
| FY 2006       | 45,237,092          | 2008            0     |
| FY 2007       | 33,545,820          |                       |
|               | <b>Total</b>        | <b>\$ 172,679,955</b> |
| FY 2003-2007  | \$ 196,046,511      | <b>\$ 172,679,955</b> |
| Program       | \$ 172,679,955      |                       |

**CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM**

**PROJECT:** 132.055                                  **CATEGORY:** RAIL-ROLLING STOCK

**PROJECT TITLE:** Implement Test Cars for New Technology

**DESCRIPTION/JUSTIFICATION:**

Test new technology on up to eight modified 2400 series rapid transit cars.

In order for CTA to develop specifications for the next generation of rail cars that are expected to replace the existing 2600 Series rail cars it is proposed that up to eight 2400 Series rail cars be modified to accept new state-of-the-art subsystems. By using the modified 2400 series cars as a test bed for new technology, CTA will be able to assess the integrated performance of these subsystems and their subsequent use in future rail car purchases.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |              |              | <b>EXPENDITURES</b> |              | <b>OBLIGATIONS</b> |           |
|---------------|--------------|--------------|---------------------|--------------|--------------------|-----------|
| Funded        | \$           | 0            | 2003                | \$ 0         | \$                 | 0         |
| Pending       | FY 2002      | 0            | 2004                | 0            |                    | 0         |
|               | FY 2003      | 0            | 2005                | 1,855,700    |                    | 1,855,700 |
|               | FY 2004      | 0            | 2006                | 0            |                    | 0         |
|               | FY 2005      | 1,855,700    | 2007                | 0            |                    | 0         |
|               | FY 2006      | 0            | 2008                | 0            |                    | 0         |
|               | FY 2007      | 0            |                     |              |                    |           |
|               | <b>Total</b> | \$ 1,855,700 |                     | \$ 1,855,700 | \$                 | 1,855,700 |
| FY 2003-2007  | Program      | \$ 1,855,700 |                     |              |                    |           |



## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:**            132.056                                      **CATEGORY:**            RAIL-ROLLING STOCK

**PROJECT TITLE:** Replace Up To 706 Rail Cars (2200/2400 Series & Fleet Expansion)

**DESCRIPTION/JUSTIFICATION:**

Replace the 2200 and 2400 series rapid transit cars.

The replacement of the 2200 and 2400 Series rail car is necessary due to the age and deteriorated condition of these cars. The 2200 Series rail cars have been in service for over 30 years, which is well beyond their 25 year design life, and the 2400 Series have been in service over 25 years. The deteriorated condition of these vehicles is clearly evidenced in the form of increased service failures and longer repair downtime, which results in decreased availability for service. Replacement of these rail cars will provide the CTA with modern updated vehicles that will decrease maintenance and operating costs while enhancing rider comfort. The new cars will have sliding doors wide enough to accommodate wheelchairs. The number of cars to be purchased will be determined on the basis of bid prices for the rail car procurement, and future schedule and maintenance requirements.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |  | <b>EXPENDITURES</b> |                             | <b>OBLIGATIONS</b>          |
|---------------|--|---------------------|-----------------------------|-----------------------------|
| Funded        | \$        34,515,629                         | 2003                | \$        62,845,429        | \$        62,845,429        |
| Pending       | FY 2002                0                     | 2004                | 159,421,335                 | 167,278,962                 |
|               | FY 2003                62,845,429            | 2005                | 211,869,247                 | 209,052,208                 |
|               | FY 2004                167,278,962           | 2006                | 131,937,683                 | 114,937,324                 |
|               | FY 2005                209,052,208           | 2007                | 92,408,360                  | 104,368,131                 |
|               | FY 2006                114,937,324           | 2008                | 0                           | 0                           |
|               | FY 2007                104,368,131           |                     |                             |                             |
|               | <hr/> Total            \$        692,997,683 |                     | <hr/> \$        658,482,054 | <hr/> \$        658,482,054 |
| FY 2003-2007  | Program    \$        658,482,054             |                     |                             |                             |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 141.272 **CATEGORY:** RAIL-STATIONS & PASSENGER FACILITIES

**PROJECT TITLE:** Design Rail Stations

### **DESCRIPTION/JUSTIFICATION:**

The scope of this project is to provide for the design of CTA rail stations throughout the system. All stations will be accessible when reconstruction is complete.

FY 2003 funding will provide for Wilson station design. Future funding will be required to reconstruct the stations. FY 2004 - 2007 funding will provide for design of Belmont on the O'Hare branch of the Blue Line and Dempster and Main on the Purple Line.

Belmont Station on the O'Hare Line was constructed in 1970 and has a weekday average ridership of 4,480 passengers. Dempster Station on the Evanston/Purple Line was constructed in 1919 with an average weekday ridership of 680 passengers. Due to these station's high usage and deteriorating structural condition, rehabilitation or replacement is required in order to maintain a safe and acceptable level of service. Main Station on the Purple Line has an average daily weekday ridership of 1129 passengers. Upon completion, the stations will be fully ADA compliant.

### **FINANCIAL SUMMARY:**

| <b>GRANTS</b> |                      | <b>EXPENDITURES</b> |              | <b>OBLIGATIONS</b> |           |
|---------------|----------------------|---------------------|--------------|--------------------|-----------|
| Funded        | \$ 5,326,209         | 2003                | \$ 3,225,505 | \$                 | 3,225,505 |
| Pending       |                      |                     |              |                    |           |
| FY 2002       | 0                    | 2004                | 0            |                    | 0         |
| FY 2003       | 3,225,505            | 2005                | 0            |                    | 0         |
| FY 2004       | 0                    | 2006                | 2,076,811    |                    | 2,076,811 |
| FY 2005       | 0                    | 2007                | 3,911,722    |                    | 3,911,722 |
| FY 2006       | 2,076,811            | 2008                | 0            |                    | 0         |
| FY 2007       | 3,911,722            |                     |              |                    |           |
| Total         | \$ 14,540,247        |                     | \$ 9,214,038 | \$                 | 9,214,038 |
| FY 2003-2007  | Program \$ 9,214,038 |                     |              |                    |           |

**CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM**

**PROJECT:** 141.273

**CATEGORY:** RAIL-STATIONS & PASSENGER FACILITIES

**PROJECT TITLE:** Reconstruct Rail Stations

**DESCRIPTION/JUSTIFICATION:**

The scope of this project is to reconstruct Howard Station on the Red Line, including reconstruction of the bus terminal and parking lot at Howard Station.

Funding will complete design efforts for Howard Station on the Red Line. Once design is completed, reconstruction efforts for Howard Station on the Red Line will be completed within this five-year funding window. Future funding will provide for reconstruction efforts for the Wilson and Lawrence stations on the Howard (Red) Line.

Wilson Station was constructed in 1900 and serves 5,100 passengers on a daily basis. Lawrence and Howard Stations were constructed in the 1920's and have an average weekday ridership level of approximately 2,260 and 6,150 passengers respectively. Main Street Station was constructed in 1919 and has a weekday average ridership of approximately 1,190 passengers. Due to the age, usage, and structural condition of these stations, replacement is required in order to maintain a safe and acceptable level of service. Upon completion, the stations will be fully ADA compliant.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |                       | <b>EXPENDITURES</b> |                      | <b>OBLIGATIONS</b>   |  |
|---------------|-----------------------|---------------------|----------------------|----------------------|--|
| Funded        | \$ 4,940,446          | 2003                | \$ 14,872,823        | \$ 14,872,823        |  |
| Pending       |                       |                     |                      |                      |  |
|               | FY 2002 0             | 2004                | 21,341,656           | 21,341,656           |  |
|               | FY 2003 14,872,823    | 2005                | 21,981,906           | 21,981,906           |  |
|               | FY 2004 21,341,656    | 2006                | 0                    | 0                    |  |
|               | FY 2005 21,981,906    | 2007                | 0                    | 0                    |  |
|               | FY 2006 0             | 2008                | 0                    | 0                    |  |
|               | FY 2007 0             |                     |                      |                      |  |
|               | <u>Total</u>          |                     | <u>\$ 58,196,385</u> | <u>\$ 58,196,385</u> |  |
| FY 2003-2007  | Program \$ 58,196,385 |                     |                      |                      |  |



## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:**           162.046                                   **CATEGORY:**           RAIL-STATIONS & PASSENGER FACILITIES

**PROJECT TITLE:** Upgrade Loop Signals & Interlockings (Tower 18)

**DESCRIPTION/JUSTIFICATION:**

Design and construct a new state of the art bi-directional signal interlocking plant and rehabilitated tower to replace the existing interlocking equipment and facilities located in the tower 18 territory.

Initial funding will provide for design of upgrading Tower 18 and bridges. Future funding will provide for the replacement of all associated cables, controls, signals, tower machines, relay houses, control cases, event recording systems, and junction boxes.

Tower 18 is one of the most critical interlockings on the CTA property, it is imperative that this plant is kept in top conditions since its operation impacts service to the Orange, Brown, Purple and Green Lines. The system installed has been used since the late 1960's; the anticipated life of the system is 25 years, which the system has performed far beyond. This system and many of its components are obsolete and many are no longer available. The existing tower and interlocking control system is in need of upgrade to bring the controls and logic up to existing signal interlocking technology.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |         |                           | <b>EXPENDITURES</b> |                           |    | <b>OBLIGATIONS</b> |  |  |
|---------------|---------|---------------------------|---------------------|---------------------------|----|--------------------|--|--|
| Funded        |         | \$           0            | 2003                | \$       3,822,603        | \$ | 3,822,603          |  |  |
| Pending       | FY 2002 | 0                         | 2004                | 3,822,603                 |    | 3,822,603          |  |  |
|               | FY 2003 | 3,822,603                 | 2005                | 22,935,612                |    | 22,935,612         |  |  |
|               | FY 2004 | 3,822,603                 | 2006                | 22,935,612                |    | 22,935,612         |  |  |
|               | FY 2005 | 22,935,612                | 2007                | 22,935,612                |    | 22,935,612         |  |  |
|               | FY 2006 | 22,935,612                | 2008                | 0                         |    | 0                  |  |  |
|               | FY 2007 | 22,935,612                |                     |                           |    |                    |  |  |
|               | Total   | <hr/> \$       76,452,042 |                     | <hr/> \$       76,452,042 | \$ | <hr/> 76,452,042   |  |  |
| FY 2003-2007  | Program | \$       76,452,042       |                     |                           |    |                    |  |  |

**CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM**

**PROJECT:** 171.036 **CATEGORY:** RAIL-TRACK & STRUCTURE

**PROJECT TITLE:** Renew Structure - South Loop

**DESCRIPTION/JUSTIFICATION:**

Renew South Loop structure.

This funding in FY 2004 will provide for the remaining structural rehabilitation of the South Loop.

The components to be replaced are part of the original structure built in 1891 - 1896. The structure has settled at numerous locations resulting in poor profile of the elevated track. These components must be replaced in order to maintain safe and reliable service and eliminate the slow zones that are in place as a result of the structural condition.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |         |                   | <b>EXPENDITURES</b> |                     | <b>OBLIGATIONS</b>  |
|---------------|---------|-------------------|---------------------|---------------------|---------------------|
| Funded        | \$      | 14,670,000        | 2003                | \$ 0                | \$ 0                |
| Pending       | FY 2002 | 0                 | 2004                | 6,561,716           | 6,561,716           |
|               | FY 2003 | 0                 | 2005                | 0                   | 0                   |
|               | FY 2004 | 6,561,716         | 2006                | 0                   | 0                   |
|               | FY 2005 | 0                 | 2007                | 0                   | 0                   |
|               | FY 2006 | 0                 | 2008                | 0                   | 0                   |
|               | FY 2007 | 0                 |                     |                     |                     |
| Total         | \$      | <u>21,231,716</u> |                     | <u>\$ 6,561,716</u> | <u>\$ 6,561,716</u> |
| FY 2003-2007  | Program | \$ 6,561,716      |                     |                     |                     |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 171.133                                      **CATEGORY:** RAIL-TRACK & STRUCTURE

**PROJECT TITLE:** Repair Track and Structure Defects (TC)

**DESCRIPTION/JUSTIFICATION:**

Correct deficiencies in CTA's extensive track system and structures through systematic inspection, and rehabilitation or replacement of substandard structural elements.

Defective track and structure must be repaired in order to maintain safe and reliable service. As elements are identified, requiring immediate repair or replacement, field forces are dispatched to the site to repair or replace the component to eliminate the need to impose slow zones.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |                           | <b>EXPENDITURES</b> |                     | <b>OBLIGATIONS</b>  |  |
|---------------|---------------------------|---------------------|---------------------|---------------------|--|
| Funded        | \$ 5,400,804              | 2003                | \$ 5,400,804        | \$ 5,400,804        |  |
| Pending       | FY 2002 0                 | 2004                | 5,400,804           | 5,400,804           |  |
|               | FY 2003 5,400,804         | 2005                | 5,400,804           | 5,400,804           |  |
|               | FY 2004 5,400,804         | 2006                | 5,400,804           | 5,400,804           |  |
|               | FY 2005 5,400,804         | 2007                | 5,400,804           | 5,400,804           |  |
|               | FY 2006 5,400,804         | 2008                | 0                   | 0                   |  |
|               | FY 2007 5,400,804         |                     |                     |                     |  |
|               | <hr/> Total \$ 32,404,824 |                     | <hr/> \$ 27,004,020 | <hr/> \$ 27,004,020 |  |
| FY 2003-2007  | Program \$ 27,004,020     |                     |                     |                     |  |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 171.217                                      **CATEGORY:** RAIL-TRACK & STRUCTURE

**PROJECT TITLE:** Replace Flange Angles

**DESCRIPTION/JUSTIFICATION:**

Repair and replacement of Flange Angles and supporting materials on the North Main Line and Ravenswood sections of elevated track, which were installed in the late 1800's and are significantly deteriorated and in urgent need of replacement.

This multi-year program will eliminate slow zones and preserve service quality. The work on both sections of track will be coordinated with the Ravenswood New Start project in order to minimize construction slow zones.

Flange Angle deterioration (rusting of the top and or bottom Flange Angles) and the subsequent loss of structure profile, causes misaligned rail and results in the imposition of slow zones until the structure is repaired and the track is realigned.

**FINANCIAL SUMMARY:**

| GRANTS       |         |               | EXPENDITURES |               | OBLIGATIONS   |  |
|--------------|---------|---------------|--------------|---------------|---------------|--|
| Funded       |         | \$ 27,399,246 | 2003         | \$ 11,467,077 | \$ 11,467,077 |  |
| Pending      | FY 2002 | 0             | 2004         | 11,811,089    | 11,811,089    |  |
|              | FY 2003 | 11,467,077    | 2005         | 3,937,028     | 3,937,028     |  |
|              | FY 2004 | 11,811,089    | 2006         | 0             | 0             |  |
|              | FY 2005 | 3,937,028     | 2007         | 0             | 0             |  |
|              | FY 2006 | 0             | 2008         | 0             | 0             |  |
|              | FY 2007 | 0             |              |               |               |  |
|              | Total   | \$ 54,614,440 |              | \$ 27,215,194 | \$ 27,215,194 |  |
| FY 2003-2007 | Program | \$ 27,215,194 |              |               |               |  |



## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 181.040 **CATEGORY:** RAIL-TRACK & STRUCTURE

**PROJECT TITLE:** Replace Ties - North Main Line

**DESCRIPTION/JUSTIFICATION:**

Systematically replace ties and fasteners that have deteriorated to a point where they can no longer provide adequate rail connection and gauge.

A program to replace ties and fasteners on the North Main Line will preempt the need to impose slow zones due to the deteriorating condition of the ties. Work will be coordinated with the Ravenswood New Start project where efforts coincide, to minimize construction slow zones.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |         |               | <b>EXPENDITURES</b> |               | <b>OBLIGATIONS</b> |            |
|---------------|---------|---------------|---------------------|---------------|--------------------|------------|
| Funded        |         | \$ 12,012,666 | 2003                | \$ 7,313,936  | \$                 | 7,313,936  |
| Pending       | FY 2002 | 0             | 2004                | 7,527,132     |                    | 7,527,132  |
|               | FY 2003 | 7,313,936     | 2005                | 0             |                    | 0          |
|               | FY 2004 | 7,527,132     | 2006                | 0             |                    | 0          |
|               | FY 2005 | 0             | 2007                | 0             |                    | 0          |
|               | FY 2006 | 0             | 2008                | 0             |                    | 0          |
|               | FY 2007 | 0             |                     |               |                    |            |
|               | Total   | \$ 26,853,734 |                     | \$ 14,841,068 | \$                 | 14,841,068 |
| FY 2003-2007  | Program | \$ 14,841,068 |                     |               |                    |            |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 181.045 **CATEGORY:** RAIL-TRACK & STRUCTURE

**PROJECT TITLE:** Upgrade Track - Addison to O'Hare - O'Hare

**DESCRIPTION/JUSTIFICATION:**

Increase speed and safety on the O'Hare Blue Line by replacing and upgrading track components.

Prior funding provided for the renewal of special trackwork, running rail, fasteners, ties and related components at selected locations south of Jefferson Park. Subsequent funding will purchase and install renewed rail and other track components.

Some of the existing track components have been in service 30 years and are in need of replacement. The renewal is necessary to maintain safe and efficient transit service for the public. Additionally, renewal of deteriorating trackwork will increase train speed by preempting possible slow zones on this stretch of the O'Hare Blue Line.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b>                      |                     | <b>EXPENDITURES</b> |               | <b>OBLIGATIONS</b> |  |
|------------------------------------|---------------------|---------------------|---------------|--------------------|--|
| Funded                             | \$ 3,334,751        | 2003                | \$ 3,657,213  | \$ 3,657,213       |  |
| Pending                            | FY 2002 0           | 2004                | 10,451,814    | 10,451,814         |  |
|                                    | FY 2003 3,657,213   | 2005                | 10,451,814    | 10,451,814         |  |
|                                    | FY 2004 10,451,814  | 2006                | 6,794,601     | 6,794,601          |  |
|                                    | FY 2005 10,451,814  | 2007                | 0             | 0                  |  |
|                                    | FY 2006 6,794,601   | 2008                | 0             | 0                  |  |
|                                    | FY 2007 0           |                     |               |                    |  |
|                                    | Total \$ 34,690,193 |                     | \$ 31,355,442 | \$ 31,355,442      |  |
| FY 2003-2007 Program \$ 31,355,442 |                     |                     |               |                    |  |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:**           181.046   **CATEGORY:**           RAIL-TRACK & STRUCTURE

**PROJECT TITLE:** Replace Ties

**DESCRIPTION/JUSTIFICATION:**

Systematically replace ties and fasteners in the State Street Subway, which have deteriorated to a point where they can no longer provide adequate rail connection and gauge.

This multi-year program to replace ties and fasteners in the State Subway will preempt the need to impose slow zones due to the deteriorating condition of the ties.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |         |                           | <b>EXPENDITURES</b> |                           |    | <b>OBLIGATIONS</b> |  |  |
|---------------|---------|---------------------------|---------------------|---------------------------|----|--------------------|--|--|
| Funded        |         | \$           0            | 2003                | \$       460,884          | \$ | 460,884            |  |  |
| Pending       | FY 2002 | 0                         | 2004                | 1,133,872                 |    | 1,133,872          |  |  |
|               | FY 2003 | 460,884                   | 2005                | 0                         |    | 0                  |  |  |
|               | FY 2004 | 1,133,872                 | 2006                | 0                         |    | 0                  |  |  |
|               | FY 2005 | 0                         | 2007                | 9,186,330                 |    | 9,186,330          |  |  |
|               | FY 2006 | 0                         | 2008                | 0                         |    | 0                  |  |  |
|               | FY 2007 | 9,186,330                 |                     |                           |    |                    |  |  |
|               | Total   | <hr/> \$       10,781,086 |                     | <hr/> \$       10,781,086 | \$ | <hr/> 10,781,086   |  |  |
| FY 2003-2007  | Program | \$       10,781,086       |                     |                           |    |                    |  |  |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 181.047                                        **CATEGORY:** RAIL-TRACK & STRUCTURE

**PROJECT TITLE:** Renew R.O.W. and Footwalk - Systemwide

**DESCRIPTION/JUSTIFICATION:**

Renew rail, track, structure, and related elements at locations to be determined by inspection. Deteriorated wooden footwalks on the elevated structure will also be replaced as part of this program.

FY 2003 funding will provide for continued renewal and replacement of right-of-way components and replacement of wooden footwalks with fiberglass.

Track, power distribution, signal and communications systems with defects need to be repaired. Many of the right-of-way components have reached the end of their useful service life and require renewal in order to maintain a safe and acceptable level of service. Slow zones must be imposed where sections of track, power, or signal do not meet operating standards; prompt renewal will preempt the need to impose these slow zones. The improvements will ensure continued quality rail operations by reducing schedule delays. In addition, this multi-year program will replace all remaining wooden footwalks with fiberglass. Footwalks are used for right-of-way access by maintenance personnel and as an emergency walkway for passengers.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |              |                      | <b>EXPENDITURES</b> |                      | <b>OBLIGATIONS</b> |                   |
|---------------|--------------|----------------------|---------------------|----------------------|--------------------|-------------------|
| Funded        |              | \$ 18,177,313        | 2003                | \$ 4,036,918         | \$                 | 4,036,918         |
| Pending       | FY 2002      | 0                    | 2004                | 4,158,025            |                    | 4,158,025         |
|               | FY 2003      | 4,036,918            | 2005                | 4,282,766            |                    | 4,282,766         |
|               | FY 2004      | 4,158,025            | 2006                | 4,411,140            |                    | 4,411,140         |
|               | FY 2005      | 4,282,766            | 2007                | 4,543,551            |                    | 4,543,551         |
|               | FY 2006      | 4,411,140            | 2008                | 0                    |                    | 0                 |
|               | FY 2007      | 4,543,551            |                     |                      |                    |                   |
|               | <u>Total</u> | <u>\$ 39,609,713</u> |                     | <u>\$ 21,432,400</u> | \$                 | <u>21,432,400</u> |
| FY 2003-2007  | Program      | \$ 21,432,400        |                     |                      |                    |                   |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 182.040 **CATEGORY:** RAIL-TRACK & STRUCTURE

**PROJECT TITLE:** Replace Ties - Brown (Ravenswood) Line

**DESCRIPTION/JUSTIFICATION:**

Replace ties and fasteners on the Brown (Ravenswood) Line, which are aged and significantly deteriorated.

This multi-year program will replace the tie and fastener system on the Brown (Ravenswood) Line. Work will be coordinated with the Ravenswood New Start project to minimize construction slow zones.

A program to replace ties and fasteners on the Brown (Ravenswood) Line will preempt the need to impose slow zones due to the deteriorating condition of the ties.

**FINANCIAL SUMMARY:**

|              | <b>GRANTS</b>        |  | <b>EXPENDITURES</b> |  | <b>OBLIGATIONS</b> |
|--------------|----------------------|--|---------------------|--|--------------------|
| Funded       | \$ 8,729,687         |  | 2003 \$ 2,512,439   |  | \$ 2,512,439       |
| Pending      | FY 2002 0            |  | 2004 1,885,713      |  | 1,885,713          |
|              | FY 2003 2,512,439    |  | 2005 0              |  | 0                  |
|              | FY 2004 1,885,713    |  | 2006 0              |  | 0                  |
|              | FY 2005 0            |  | 2007 0              |  | 0                  |
|              | FY 2006 0            |  | 2008 0              |  | 0                  |
|              | FY 2007 0            |  |                     |  |                    |
|              | Total \$ 13,127,839  |  | \$ 4,398,152        |  | \$ 4,398,152       |
| FY 2003-2007 | Program \$ 4,398,152 |  |                     |  |                    |

**CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM**

**PROJECT:** 190.033 **CATEGORY:** SYSTEM-MISCELLANEOUS

**PROJECT TITLE:** Implement Quality Assurance Program

**DESCRIPTION/JUSTIFICATION:**

Continue to implement the Quality Assurance Program for Capital Program Management functions in accordance with federal regulations.

The Quality Assurance Program ensures that the Chicago Transit Authority's Capital Program adheres to quality standards, in accordance with federal regulations, and best practices in the construction industry.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |         |              | <b>EXPENDITURES</b> |              | <b>OBLIGATIONS</b> |  |
|---------------|---------|--------------|---------------------|--------------|--------------------|--|
| Funded        |         | \$ 3,297,643 | 2003                | \$ 444,550   | \$ 444,550         |  |
| Pending       | FY 2002 | 0            | 2004                | 457,887      | 457,887            |  |
|               | FY 2003 | 444,550      | 2005                | 471,623      | 471,623            |  |
|               | FY 2004 | 457,887      | 2006                | 485,760      | 485,760            |  |
|               | FY 2005 | 471,623      | 2007                | 500,341      | 500,341            |  |
|               | FY 2006 | 485,760      | 2008                | 0            | 0                  |  |
|               | FY 2007 | 500,341      |                     |              |                    |  |
|               | Total   | \$ 5,657,804 |                     | \$ 2,360,161 | \$ 2,360,161       |  |
| FY 2003-2007  | Program | \$ 2,360,161 |                     |              |                    |  |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 190.037

**CATEGORY:** SYSTEM-MISCELLANEOUS

**PROJECT TITLE:** Land Acquisition

**DESCRIPTION/JUSTIFICATION:**

Acquire land for future CTA needs.

FY 2003 funding will provide for acquisition of various parcels throughout the service area, for real estate services, and for purchase of options, air rights, and site mitigation as needed.

The Authority has deteriorating bus garages which must be replaced. These garages may require relocation to a more effective site. Having no land in our possession delays improvement or replacement of these facilities. This funding will provide for the purchase of land at various locations for bus garage improvement/replacement and for other needs.

**FINANCIAL SUMMARY:**

|              | <b>GRANTS</b>         |      | <b>EXPENDITURES</b> | <b>OBLIGATIONS</b> |
|--------------|-----------------------|------|---------------------|--------------------|
| Funded       | \$ 11,660,000         | 2003 | \$ 11,660,000       | \$ 11,660,000      |
| Pending      | FY 2002 0             | 2004 | 11,660,000          | 11,660,000         |
|              | FY 2003 11,660,000    | 2005 | 11,660,000          | 11,660,000         |
|              | FY 2004 11,660,000    | 2006 | 11,660,000          | 11,660,000         |
|              | FY 2005 11,660,000    | 2007 | 11,660,000          | 11,660,000         |
|              | FY 2006 11,660,000    | 2008 | 0                   | 0                  |
|              | FY 2007 11,660,000    |      |                     |                    |
|              | Total \$ 69,960,000   |      | \$ 58,300,000       | \$ 58,300,000      |
| FY 2003-2007 | Program \$ 58,300,000 |      |                     |                    |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:**           194.115                                 **CATEGORY:**           RAIL-ACQUISITIONS & EXTENSIONS

**PROJECT TITLE:** Expand Capacity - Brown Line

**DESCRIPTION/JUSTIFICATION:**

Expand the passenger capacity of the Brown (Ravenswood) Line from Kimball Terminal to Tower 18 in the Loop.

FY 2003 funding will provide for partial design, land acquisition and construction. Future funding will be required to complete construction.

The elevated portion of the Ravenswood route was constructed between 1893 and 1910 from Belmont to Campbell, and extended at grade to its present terminal in the 1910's. It includes 19 stations, and serves approximately 90,000 riders each weekday. Ridership has grown for twenty years at a compounded annual rate of 1.7%, and rush hour trains are crush-loaded. The Line's market area continues to redevelop, and potential riders are being discouraged from using the Ravenswood Line due to crowded conditions. Several CTA lines operate eight-car trains, but the Ravenswood Line is limited to six-car trains due to station platform length. Lengthening all platforms to accommodate eight-car trains, and selected track, signal and yard improvements will substantially increase capacity of the Line.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |         |                | <b>EXPENDITURES</b> |    | <b>OBLIGATIONS</b> |    |             |
|---------------|---------|----------------|---------------------|----|--------------------|----|-------------|
| Funded        | \$      | 54,199,423     | 2003                | \$ | 42,542,857         | \$ | 53,151,429  |
| Pending       |         |                |                     |    |                    |    |             |
|               | FY 2002 | 0              |                     |    |                    |    | 117,940,691 |
|               | FY 2003 | 53,151,429     |                     |    |                    |    | 58,092,237  |
|               | FY 2004 | 117,940,691    |                     |    |                    |    | 58,092,237  |
|               | FY 2005 | 58,092,237     |                     |    |                    |    | 58,092,237  |
|               | FY 2006 | 58,092,237     |                     |    |                    |    | 0           |
|               | FY 2007 | 58,092,237     |                     |    |                    |    |             |
|               | Total   | \$ 399,568,254 |                     | \$ | 345,368,831        | \$ | 345,368,831 |
| FY 2003-2007  | Program | \$ 345,368,831 |                     |    |                    |    |             |



# CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 194.117                                      **CATEGORY:** RAIL-ACQUISITIONS & EXTENSIONS

**PROJECT TITLE:** Rehab Blue Line - Cermak(Douglas) Branch

**DESCRIPTION/JUSTIFICATION:**

Provide for the reconstruction of the Douglas Branch from 54th/Cermak in Cicero through the incline connection to the Congress Branch.

FY 2003 funding will provide for a portion of the construction funding required to reconstruct the line. Future funding will provide for the remaining reconstruction efforts.

The Engineering Condition Assessment indicates the presence of an improper structure profile on the elevated structure, which has led to the identification of a permanent slow zone from 18th to Polk Street. Major work on the terminal, rail stations, signal and communications, structure and foundations is needed to restore the normal operating speed on the line. Deterioration of foundations have led to increased maintenance costs and on this line. Rehabilitation of the Douglas Branch of the Blue Line will be accomplished in three phases. Phase I will replace the existing iron structure with concrete bents and cross girders. Stations will be reconstructed as the track structure is being built. Six stations will be replaced in coordination with bent replacement. Phase II of the project involves rehabilitating the existing structure, track, and construction of column bases and foundations on the north section of the elevated structure from Loomis Incline to Wood Street. Phase III consists of improvements to the ballast section of the Douglas Branch from Kildare to 54th Avenue.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b>        |                    | <b>EXPENDITURES</b> |                | <b>OBLIGATIONS</b> |
|----------------------|--------------------|---------------------|----------------|--------------------|
| Funded               | \$ 155,236,310     | 2003                | \$ 67,500,000  | \$ 67,500,000      |
| Pending              |                    | 2004                |                |                    |
|                      | FY 2002 0          | 2005                | 97,500,000     | 97,500,000         |
|                      | FY 2003 67,500,000 | 2006                | 97,500,000     | 97,500,000         |
|                      | FY 2004 97,500,000 | 2007                | 64,942,850     | 64,942,850         |
|                      | FY 2005 97,500,000 | 2008                | 0              | 0                  |
|                      | FY 2006 64,942,850 |                     | 0              | 0                  |
|                      | FY 2007 0          |                     |                |                    |
| Total                | \$ 482,679,160     |                     | \$ 327,442,850 | \$ 327,442,850     |
| FY 2003-2007 Program | \$ 327,442,850     |                     |                |                    |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 194.139                                    **CATEGORY:** RAIL-ACQUISITIONS & EXTENSIONS

**PROJECT TITLE:** Rehabilitate Dan Ryan Branch - Red Line

**DESCRIPTION/JUSTIFICATION:**

Reconstruct Dan Ryan Branch of the Red Line from 22nd Street/Cermak Station south to 95th Street Station. Also included in the project scope is reconstruction of the 95th Street Bus Bridge and turnaround and replacement of special trackwork, contact rail, and signal systems.

FY 2003 funding will provide for required design efforts and for a portion of the reconstruction efforts. FY 2004-2006 will provide for the remaining reconstruction efforts.

The Dan Ryan Branch of the Red Line began operation in 1969 with approximately forty percent of all CTA rail boardings occurring at Red Line Stations. The 95th Street Station has a weekday ridership level of approximately 23,300 and is the most heavily used station on the system. The Dan Ryan Branch has not had any major rehabilitation work accomplished since it was built more than thirty years ago. Also, in order to avoid crippling service impacts, reconstruction of the Dan Ryan Branch is being scheduled for completion prior to work beginning on the Ravenswood Line and the Howard Branch. The Illinois Department of Transportation is also planning to reconstruct the Dan Ryan Expressway 2003 - 2005, which presents a unique opportunity for construction staging and access.

**FINANCIAL SUMMARY:**

| GRANTS       |                                | EXPENDITURES |                | OBLIGATIONS    |
|--------------|--------------------------------|--------------|----------------|----------------|
| Funded       | \$ 50,517,971                  | 2003         | \$ 50,655,296  | \$ 50,655,296  |
| Pending      | FY 2002             0          | 2004         | 73,308,170     | 73,308,170     |
|              | FY 2003             50,655,296 | 2005         | 74,167,993     | 74,167,993     |
|              | FY 2004             73,308,170 | 2006         | 22,652,874     | 22,652,874     |
|              | FY 2005             74,167,993 | 2007         | 0              | 0              |
|              | FY 2006             22,652,874 | 2008         | 0              | 0              |
|              | FY 2007             0          |              |                |                |
| Total        | \$ 271,302,304                 |              | \$ 220,784,333 | \$ 220,784,333 |
| FY 2003-2007 | Program \$ 220,784,333         |              |                |                |

**CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM**

**PROJECT:** 202.205

**CATEGORY:** SYSTEM-MISCELLANEOUS

**PROJECT TITLE:** Program Management

**DESCRIPTION/JUSTIFICATION:**

Professional services to manage implementation of the CTA's Capital Improvement Program.

Due to the large influx of funding provided by the Governor's Illinois FIRST and federal New Start Programs, CTA has identified the need for additional resources to monitor and implement capital projects.

**FINANCIAL SUMMARY:**

| <b>GRANTS</b> |                           | <b>EXPENDITURES</b> |                     | <b>OBLIGATIONS</b> |                  |
|---------------|---------------------------|---------------------|---------------------|--------------------|------------------|
| Funded        | \$ 8,000,000              | 2003                | \$ 4,664,000        | \$                 | 4,664,000        |
| Pending       | FY 2002 0                 | 2004                | 4,664,000           |                    | 4,664,000        |
|               | FY 2003 4,664,000         | 2005                | 4,664,000           |                    | 4,664,000        |
|               | FY 2004 4,664,000         | 2006                | 4,664,000           |                    | 4,664,000        |
|               | FY 2005 4,664,000         | 2007                | 4,664,000           |                    | 4,664,000        |
|               | FY 2006 4,664,000         | 2008                | 0                   |                    | 0                |
|               | FY 2007 4,664,000         |                     |                     |                    |                  |
|               | <hr/> Total \$ 31,320,000 |                     | <hr/> \$ 23,320,000 | <hr/> \$           | <hr/> 23,320,000 |
| FY 2003-2007  | Program \$ 23,320,000     |                     |                     |                    |                  |

## CHICAGO TRANSIT AUTHORITY FY 2003 - 2007 CAPITAL PROGRAM

**PROJECT:** 202.012 **CATEGORY:** BUS-MISCELLANEOUS

**PROJECT TITLE:** Low Emission Upgrade & Low Sulfur Diesel (CMAQ)

**DESCRIPTION/JUSTIFICATION:**

Provide for the engine overhaul and installation of particulate filters to CTA buses to reduce emissions. Purchase of low sulfur diesel fuel will also be funded.

FY 2003 funding will provide for design and installation of engine modifications including exhaust gas recirculation, variable nozzle turbochargers, particulate filters, and updated software. The project will also fund the purchase of ultra-low sulfur diesel fuel and fueling infrastructure.

The use of cutting edge technology for emissions reductions is vital to ensuring the air quality in our region. Low sulfur diesel is emerging as one of the most successful ways to reduce particulate matter and hydrocarbon emissions. The use of this latest technology in CTA bus engine rehabs will not only bring these line haul buses up to the 2002 standards, but will exceed the upcoming 2005 standard. Use of the low sulfur diesel in other buses in the fleet without the engine upgrades will also give smaller, but still significant, emissions benefits.

**FINANCIAL SUMMARY:**

| GRANTS       |         |           | EXPENDITURES |       | OBLIGATIONS |
|--------------|---------|-----------|--------------|-------|-------------|
| Funded       | \$      | 0         | 2003         | \$    | 3,239,855   |
| Pending      |         |           |              |       |             |
|              | FY 2002 | 0         | 2004         |       | 0           |
|              | FY 2003 | 3,239,855 | 2005         |       | 0           |
|              | FY 2004 | 0         | 2006         |       | 0           |
|              | FY 2005 | 0         | 2007         |       | 0           |
|              | FY 2006 | 0         | 2008         |       | 0           |
|              | FY 2007 | 0         |              |       |             |
|              | <hr/>   |           |              | <hr/> |             |
| Total        | \$      | 3,239,855 |              | \$    | 3,239,855   |
| FY 2003-2007 | Program | \$        |              |       | 3,239,855   |



**SPRING/SUMMER 2012**

**CTA and Pace Bus Lines**

- CTA bus routes (1-204)
- Pace bus routes (208 and up)
- Part-time service only
- Night Owl service only
- No stops along bus route
- Limited stops along bus route
- Bus route terminal
- Accessible CTA bus routes are marked with the first bus stop on the other side

**CTA Trains and Stations**

- Blue Line: Between LaSalle and DuSable-Cornwall
- Brown Line: Between Kimball and the Loop
- Green Line: Between Madison and 43rd Street terminals
- Orange Line: Between Midway Airport and the Loop
- Purple Line: Between Cermak and Howard
- Purple Line Express: Between Cermak and the Loop, weekday rush hours only
- Red Line: Between Howard and 95th/Dan Ryan
- Yellow Line: Between Cermak and Howard
- Free train connections at station
- Automated station entrance: Entry for farecard, paper tickets only for the farecard machine at the entrance

**Metra Commuter Rail**

- Rail line and station
- Part-time station only

**Other Symbols**

- Point of interest
- Park/Ride lot
- Expressway/tollway
- Chicago street numbers

Chicago street numbers start at State and Madison downtown. State Street divides east and west addresses, and Madison Street divides north and south addresses. Suburban street numbers vary and all use Chicago's system. One mile is equal to 800 street numbers. Example: Morton (4400 N) is one mile north of Addison (3600 N).





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